# FT PARTNERS FINTECH INDUSTRY RESEARCH

April 13, 2017



# Harland Clarke Holdings Acquires RetailMeNot for \$630 million





The Only Investment Bank Focused Exclusively on FinTech

#### **Overview of FT Partners**

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 15 years of exclusive focus on Financial Technology

#### FT Partners' Advisory Capabilities



#### FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #4 Most Influential Person in all of FinTech in Institution Investors "FinTech Finance 35"



Numerous Awards for Transaction Excellence including "Deal of the Decade"

Steve McLaughlin: Founder & CEO

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# Retail MeNot HARLAND CLARKE

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## **Transaction Summary**

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- On April 10, 2017, Harland Clarke Holdings (HCH) announced it has reached a definitive agreement to acquire RetailMeNot
  - HCH will acquire all outstanding shares of RetailMeNot (NASDAQ: SALE) for \$11.60 per share in cash, resulting in an equity value of approximately \$630 million
  - The purchase price represents a premium of approximately 50% over the closing share price on April 7, 2017 and a premium of approximately 36% over the average closing share price for 60 calendar days ended April 7, 2017
- HCH plans to combine RetailMeNot with its subsidiary Valassis, which provides intelligent media delivery and solutions for targeted advertising
  - The combined companies will bring together Valassis' large quantity of offers from its diversified client base with RetailMeNot's digital distribution channels
  - The merged entity will provide a new omni-channel media network for advertisers to reach consumers around the world
- The transaction is expected to close in the second quarter of 2017

#### **Transaction Commentary**

"RetailMeNot provides a new global digital channel to distribute our clients' offers that perfectly complements Valassis' current digital, mobile, mail and other print networks. RetailMeNot's capabilities span multiple platforms and channels including web, mobile and app, delivering online coupons and sales, discounted gift cards, and cash back offers, along with food, dining and travel offers. The addition of RetailMeNot brings Valassis' clients a new, vast and active consumer base explicitly seeking deals, offers and savings."



**Victor Nichols** 



"This is an exciting and important milestone for RetailMeNot. Not only are we delivering an immediate and significant cash premium to our stockholders, but we are also meaningfully advancing our goal of becoming a leading savings destination for consumers .... I firmly believe that Valassis not only shares our commitment to consumers and merchant partners, but supports continued innovation in driving new solutions for retailers and brands. I am confident in the future of RetailMeNot in its partnership with Valassis ... [to] become the premier savings destination."

RetailMeNot

**Cotter Cunningham** CEO, Founder



Transaction Multiples	1.7x	7.7x	18.4x
Equity Value = \$630 mm	EV / LTM Rev	EV / LTM Adj. EBITDA	Price / LTM Adj. NI
	1.5x	<b>8.4</b> x	<b>21.4x</b>
Implied EV = \$474 mm	EV / 2017E Rev	EV / 2017E Adj. EBITDA	Price / 2017E Adj. NI
	<b>1.4x</b>	<b>8.4x</b>	<b>22.3x</b>
•	EV / 2018E Rev	EV / 2018E Adj. EBITDA	Price / 2018E Adj. NI

# RetailMeNot

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#### RetailMeNot Overview

#### **Company Overview**



CEO: Cotter Cunningham

**Headquarters:** Austin, TX

Founded: 2009

- RetailMeNot is a leading savings destination that connects consumers with digital offers from thousands of retailers, restaurants and brands
- The Company operates the largest marketplace for digital offers, featuring more than 600,000 coupons and 70,000 retailers
- In 2016, RetailMeNot received over 650 million visits to its websites and in the last three months of 2016, averaged 23.1 million unique mobile users per month

#### Stock Performance (NASDAQ: SALE)



#### **Products and Services Overview**

#### **Retail Solutions**

- Mobile / In-Store: drive increased foot traffic to the store, uses location awareness technology to notify shoppers about nearby stores with active offers
- Online: Offers a variety of placement opportunities to promote brands and offers

#### Multichannel Delivery

Leverage RetailMeNot channels to reach shoppers











Email

Mobile Push **Newsletters Notifications** 

Digital Circulars The Real Deal Blog Social Media Channels

#### **Shopper Insights**

Provides retailers and brand advertisers with campaign data and analytics, following the shopper's purchase path

#### Websites













#### FT PARTNERS RESEARCH





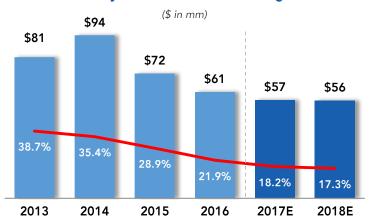
### RetailMeNot Overview (cont.)

# RetailMeNot

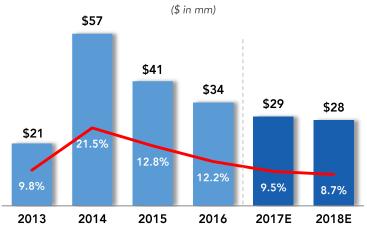
#### Revenue / % Growth



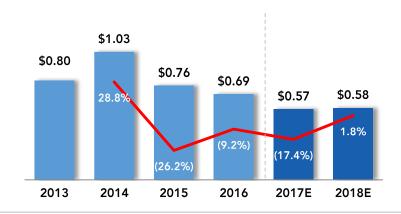
#### Adjusted EBITDA / % Margin



#### Adjusted Net Income / % Margin



Adj. Diluted EPS / % Growth



## FT PARTNERS RESEARCH





## Harland Clarke Holdings Overview

#### **Company Overview**



CEO:

**Headquarters:** 

Founded:

Victor Nichols San Antonio, TX 1986

- Harland Clarke Holdings is a provider of integrated payment solutions, marketing services, and intelligent media delivery solutions
  - The Company's major business units include Valassis, Harland Clarke and Scantron, which are focused on marketing, transaction and education services, respectively
  - Valassis was acquired by HCH in February 2014, for \$34.04 per share, which represented a transaction value of approximately \$1.8 bn
- Harland Clarke Holdings is a wholly owned subsidiary of MacAndrews & Forbes Incorporated

#### **Management Team**



Victor Nichols CEO, HCH & Valassis



Peter Fera EVP. CFO



Chuck Dawson Chairman



Rich Nelson **SVP** Corporate Development

#### **Business Units Overview**



Provides insight-driven, measurable, multi channel media solutions by integrating and optimizing ad campaigns













Data & **Analytics** 

Direct Mail

Mobile

Newspaper In-Store

Digital



Provider of integrated payment HARLAND CLARKE solutions, marketing services and retail products

- **Payments**
- Research & Analytics
- Marketing
- **Operational Support**
- GRC

- ✓ Check Programs
- ✓ Card Services
- ✓ Billpay and Presentment
- Clients include major financial institutions and corporate brands to small business and individual consumers



Provides products and services that rapidly and accurately capture student performance data

#### Selected FT Partners' Research - Click to View



**Transaction Security** 



Heartland's Sale to Global Payments



PayPal Acquires TIO Networks for \$233 million



**Global Money Transfer** 



Central Payment's Strategic Investment from TSYS



Ingenico Group Acquires
TechProcess Payment Services



PayPal Spin-off Overview



**Square Completes its IPO** 



Kakao Pay Secures \$200 million in Financing



Apple Unveils Apple Pay



First Data: Post Quiet Period Review



Wirecard Acquires Citi's Merchant Acquiring Business in APAC

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## Strong Domain Expertise Across eCommerce & Payments































Unparalleled experience across the entire spectrum of transaction types and dynamics, with extremely strong execution and outcomes

## Timeline of Selected FT Partners eCommmerce & Payment Processing Transactions

Gift Cards... Investment in FT Partners has a history of \$120mm cardconnect. \$70mm strategic executing on some of the Sale to \$438mm HARBORTOUCH investment from most ground-breaking CARDINAL TRANSFIRST<sup>®</sup> >> BLACKHAWK Sale to COMMERCE FinTech Acquisition Corp \$675mm FinTech transactions in the Sale to Recap YAPSTONE VISA Bain Capital Ventures Heartland last decade+ \$4.5bn \$50mm Central Payment **™** MERCURY® Sale to Financing from 2016 MERCURY Recap by \$900mm **global**payments **ACCEL** \$1.65bn Sale iudo Majority **TSYS** to Sale to Growth vantiv Valuation SILVERLAKE century Financing from of \$700mm PAYMENTS ROUTE SIXTY-SIX Currencies \$100+mm Direct Sale to \$310mm+ VeriFone. PROPAY" **€** Transfirst° Remitly CUSTOM worldpay HOUSE Sale to \$135mm \$1.5bn \$38.5mm **Palamon** \$370mm \$177mm Sale to Sale to Financing VERUS nmi CORSAIR CAPITAL (now Sage Sale to **IPO** ₩ **TSYS** Payments) Vista Equity Partners WESTERN UNION \$325mm Growth  $\Sigma$ nmi avidxchange Sale to Investment **MARQETA** from \$25mm \$235mm (now WorldPay US) Growth Great Hill Financing Financing from Investment \$525mm CentralPayment. SOLVERAS from Bain Capital Ventures Sale to \$110mm azimo PAYMENT SOLUTIONS" **Bregal**Sagemount nyca 💮 TPG KeyBank The Royal Bank of Scotland Sale to **FOUNDRY** \$50mm \$20mm EET ON 2004 ---**TSYS** Sale to Financing from \$369mm \$416mm frog cardspring TRANSFIRST VeriFone. Sale / IPO Sale to Sale to YAPSTONE Wex VeriFone. twitter \$540mm Debt SUM UD® \$60mm Debt (fka Merchant Financing to Financing from Warehouse) Financing from \$292mm acquire in its GROUPON Debt Comerica Bank Recap by Lipman Recap **BBVA** PARTHENON CAPITAL PARTNERS **Bregal**Sagemount

## **Ground-Breaking Transactions Pioneered by FT Partners**



Sale of a payment processor to a SPAC vehicle



First sale of an "International Payments Specialist" to a pureplay consumer remittance provider



Largest U.S. strategic merchant acquiring acquisition in over the last decade



Substantial growth investment in leading payments enablement technology provider



Significant capital raise for next gen processor serving commerce startups and disruptors



First large-scale transaction for an integrated merchant acquirer



Groundbreaking strategic round for early stage European payments company



First sale of a U.S. merchant acquirer to an international software company; became Sage Payments



First sale of a payments company to an established social media company



First sale of a U.S. merchant acquirer to a large international financial institution; became Worldpay U.S.

## Award-Winning Investment Banking Franchise Focused on Superior Client Results

FT Partners has been recognized as Investment Banking Firm of the Year and regularly achieves Merger and Financing Deal of the Year recognition



M&A Advisor Awards

2016	<ul> <li>Investment Banking Firm of the Year</li> <li>Cross Border Deal of the Year</li> </ul>
2015	<ul> <li>Dealmaker of the Year</li> <li>Technology Deal of the Year</li> </ul>
2014	<ul> <li>Equity Financing Deal of the Year</li> <li>Professional Services Deal of the Year, Above \$100mm</li> </ul>
2012	<ul> <li>Dealmaker of the Year</li> <li>Professional Services Deal of the Year, Above \$100mm</li> </ul>
2011	<ul> <li>Boutique Investment Bank of the Year</li> <li>Deal of the Decade</li> <li>10 Deal of the Year Nominations Across 9 Categories</li> </ul>
2010	<ul> <li>Upper Middle Market Deal of the Year, Above \$500 mm</li> <li>IT Services Deal of the Year, Below \$500mm</li> <li>Cross-Border Deal of the Year, Below \$500mm</li> </ul>
2007	<ul> <li>Dealmaker of the Year – Steve McLaughlin</li> <li>Business to Business Services Deal of the Year</li> <li>Computer and Information Technology Deal of the Year, Above \$100mm</li> <li>Financial Services Deal of the Year, Above \$100mm</li> </ul>
2015	Steve McLaughlin ranked #4 in Institutional Investor's FinTech 35 List
2006 - 2008	<ul> <li>Consecutively ranked (2006, 2007 and 2008) among the top Bankers in Financial Technology</li> </ul>
2008	<ul> <li>Equity Financing Dealmaker of the Year – Steve McLaughlin</li> <li>Information Technology Deal of the Year</li> </ul>





Middle Market Financing Awards

- Financial Services Deal of the Year

2006

- Financing Professional of the Year Steve McLaughlin
  - Financing Deal of the Year Equity
- Financing Deal of the Year Debt

## The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
<b>Steve McLaughlin</b> Founder, CEO and Managing Partner	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York and San Francisco from 1995-2002</li> <li>Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share)</li> <li>Wharton M.B.A.</li> </ul>		22
<b>Larry Furlong</b> Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York, London and Los Angeles beginning in 1995</li> <li>Wharton M.B.A.</li> </ul>	22
<b>Greg Smith</b> Managing Director	Merrill Lynch J.P.Morgan	<ul> <li>Formerly award winning Equity Research Analyst at Merrill Lynch / J.P. Morgan / Hambrecht &amp; Quist</li> <li>20+ years of experience covering FinTech as both an Analyst and Investment Banker</li> </ul>	21
<b>Osman Khan</b> Managing Director	pwc	<ul> <li>Former Managing Director / Head of FIG M&amp;A at Alvarez &amp; Marsal</li> <li>15+ years FIG deal, consulting and assurance experience at PwC</li> <li>40 Under 40 M&amp;A Advisor Award Winner in 2013</li> <li>LSE (BSc w/Honors), MBS (MBA w/Distinction), ICAEW (FCA)</li> </ul>	20
Steve Stout Managing Director	J.P.Morgan  Rirst Data.	<ul> <li>Former Global Head of Strategy at First Data</li> <li>Formerly Led J.P. Morgan Payments Investment Banking</li> <li>Former Equity Research Analyst on #1 ranked team at UBS and Economist at the Federal Reserve Bank</li> </ul>	19
<b>Tim Wolfe</b> Managing Director	<ul> <li>Formerly with Goldman, Sachs &amp; Co. beginning in 2000</li> <li>Started at FT Partners in 2002</li> <li>40 Under 40 M&amp;A Advisor Award Winner 2013</li> <li>Harvard M.B.A.</li> </ul>		15
<b>Timm Schipporeit</b> Managing Director	Morgan Stanley Index Ventures	<ul> <li>11+ years with Morgan Stanley, Senior Executive Director of European Technology Investment Banking Team in London</li> <li>Formerly a Venture and Growth Investor focused on FinTech at Index Ventures</li> </ul>	14
Andrew McLaughlin  Managing Director, Research & Business Development	Deloitte.	<ul> <li>Leads FT Partners' Research and Business Development Team</li> <li>Formerly with Deloitte Consulting</li> </ul>	11