# FT PARTNERS FINTECH INDUSTRY RESEARCH

March 26, 2019

# BlackRock

BlackRock (NYSE:BLK) Acquires eFront for \$1.3 billion





The Only Investment Bank Focused Exclusively on FinTech

## Overview of FT Partners

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 17 years of exclusive focus on Financial Technology

### FT Partners' Advisory Capabilities



### FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #1 Most Influential Person in all of FinTech in Institutional Investors "FinTech Finance 40"



Numerous Awards for Transaction **Excellence including** "Deal of the Decade"

Highly proprietary information. Unauthorized distribution without prior consent from Financial Technology Partners LP, FTP Securities LLC or FinTech Partners Limited (together "FT Partners") is strictly prohibited. The information in this report be regarded as an offer to sell or as a solicitation of an offer to buy any financial product or service, nor is it an official confirmation of any transaction, or representative of an official position or statement of Financial Technology Partners LP, FTP Securities LLC or any other related entity. FTP Securities LLC is a FINRA registered broker-dealer and FinTech Partners Limited is an FCA appointed representative. © 2019







# BlackRock Acquires eFront for \$1.3 billion

# **BlackRock**

# **≤eFront**

FT PARTNERS RESEARCH

# **Transaction Summary**

### **Transaction Summary**

- On March 22, 2019, BlackRock (NYSE:BLK) announced that it has agreed to acquire eFront for approximately \$1.3 billion from private equity firm Bridgepoint
  - The acquisition will be funded with a combination of existing corporate liquidity and debt
  - The transaction will be minimally dilutive to earnings per share, but will not be dilutive on a cash basis
- The eFront acquisition will add to BlackRock's risk management technology platform, Aladdin
  - eFront will expand Aladdin's end-to-end processing solutions offering in alternative asset classes, allowing clients to get an enterprise view of their portfolio
- eFront will still be offered as its own platform and will enrich its value proposition with Aladdin analytics (1)
- The acquisition fits into BlackRock's overall strategy of building out its alternatives business (1)

### eFront's Acquisition History

(\$ in mm)

Announce Date	Acquisitions	Amount
10/08/13	AnalytX	na
10/12/12	Investment Café	na

#### **Transaction Commentary**

"Technology and illiquid alternatives are two pillars of BlackRock's growth, and this transaction provides a unique opportunity to accelerate our positioning in both. We're particularly excited about eFront's global footprint, including its headquarters in Paris, which is a key market on the continent for BlackRock. As a global asset manager, we are increasingly focused on understanding the unique needs of clients in each community where we operate. eFront immediately deepens our presence and technology capabilities in France, Europe and across the globe.

### **BlackRock**

Laurence Fink Chairman & CEO



"eFront vastly expands Aladdin's alternatives capabilities and further distinguishes it as the most comprehensive investment operating platform in the world. In addition to the benefits eFront will bring to Aladdin clients, the transaction also enhances BlackRock's own alternatives investment platform and advances the company's goal of using technology to strengthen its leadership position in the illiquid investment space and providing whole portfolio solutions to clients."

## **BlackRock**

**Rob Goldstein** Chief Operating Officer



"Aladdin has long set the standard for investment and risk management technology and eFront is excited to be joining the market leader. BlackRock's dynamic platform and global reach will allow us to help even more clients with their alternative asset needs and greatly enhance the value proposition we offer our clients today."



**Tarek Chouman** 



# BlackRock Acquires eFront for \$1.3 billion

#### FT PARTNERS RESEARCH

## BlackRock **≤eFront**

### **eFront Overview**

#### **Company Overview**



**CEO:** Tarek Chouman

Headquarters: Paris, France

Founded: 1999

- eFront provides technology solutions for managing the alternatives investment lifecycle, from due diligence and portfolio planning, to performance and risk analysis, across a range of alternative asset classes
- The Company's solutions serve companies in the private equity, real estate investment, banking, and insurance sectors
- With more than 850 clients across 48 countries, eFront services clients worldwide
- eFront went public in 2006, was acquired by Francisco Partners in 2011 for €68 million, and then was acquired by Bridgepoint for €430 million in 2015

### **Management**



Olivier Dellenbach Executive Chairman



Tarek Chouman CEO



Matthew Bagley CFO



Michael Bischoff CTO

#### Selected Products & Services Overview



#### **Private Debt**

Helps investors streamline their private debt with dedicated loan management software solutions for loan/mezzanine debt, enabling organizations to save time by automating the generation of back-end events

#### **Real Estate**

Empowers property investors and fund managers to make fact-based decisions in order to mitigate risks and maximize the performance of their direct and indirect portfolios





#### Infrastructure

Centralizes important asset information onto a single platform, giving managers a comprehensive view of their infrastructure investments while improving investment management with tailored capabilities

#### **Private Equity**

Empowers alternative investment professionals to make fact-based decisions in order to mitigate risks and maximize the performance of their portfolios and respond to ever-growing regulatory and investor reporting needs



#### **Clients Include:**







# BlackRock Acquires eFront for \$1.3 billion

#### FT PARTNERS RESEARCH

## BlackRock **≤eFront**

## **BlackRock Overview**

### **Company Overview**

# **BlackRock**

Chairman & CEO:	Laurence Fink
Headquarters:	New York, NY
Founded:	1988

- BlackRock is a global investment management firm that serves institutional, intermediary and individual investors through investment and technology solutions
- As of December 31, 2018, the firm managed approximately \$5.98 trillion in assets on behalf of investors
- Operates a suite of investment products including Cachematrix, iRetire, Future Advisor and Aladdin

### Management



Laurence Fink Chairman & CEO



Rob Kapito



David Blumer Global Head of BlackRock Alternative Investors

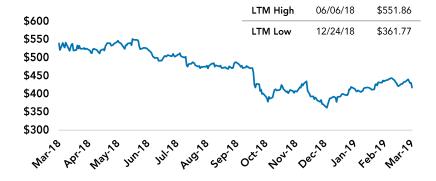


Rob Goldstein

## 2018 Financials

Market Cap <sup>(1)</sup>	\$68,221 billion
Revenue	\$14,198 million
EBITDA	\$5,802 million
Net Income	\$4,305 million
Diluted EPS	\$26.58

#### Stock Performance (NYSE:BLK)



#### **Selected Recent Acquisitions**

Date	Company	Deal Amount (\$ in mm)	Sector
03/19	<b>≦eFront</b>	\$1,300	WealthTech
06/17	CACHEMATRIX	NA	Capital Markets Tech
08/15	<b>Future</b> Advisor	NA	WealthTech

## Selected FT Partners Research - Click to View



Moneybox's £14 million Series B **Financing** 



YieldStreet Raises \$62 million in Series B Financing

The Only Investment Bank Focused Exclusively on FinTech



Moneyfarm's £40 million Series B Financing



Personal Capital Raises \$50 million in Series F Financing



Backstop's \$20 million Financing



**Envestnet Acquires PIEtech for** \$500 million



Nutmeg's £45 million in Series E Financing



Morgan Stanley Acquires Solium for ~\$827 million

VIEW MORE FT PARTNERS RESEARCH

# Selected FT Partners Capital Markets / WealthTech Transactions

### M&A Transactions

















































FT Partners has advised on some of the most prominent and groundbreaking transactions in the Securities / Capital Markets / Wealth Technology sectors

## FT Partners Advises BlackRock on its Acquisition of FutureAdvisor

#### Overview of Transaction

- On August 26, 2015, BlackRock (NYSE: BLK) announced a definitive agreement to acquire 100% of FutureAdvisor
- FutureAdvisor is a leading digital wealth management platform with technology-enabled investment advice capabilities
- BlackRock offers investment management, risk management and advisory services to institutional and retail clients worldwide and has over \$4.7tn in assets under management
- Following the transaction, FutureAdvisor will operate as a business within BlackRock Solutions ("BRS"), BlackRock's investment and risk management platform
- The transaction is expected to close in Q4 2015

#### Significance of Transaction

- Combines FutureAdvisor's tech-enabled advice capabilities with BRS' investment and risk management solutions
- Enables BlackRock to provide a B2B digital advice platform, which helps financial institution partners both improve their clients' investment experiences and grow advisory assets
- Empowers partners to meet the growing demand among consumers to engage with technology to gain insights on their investment portfolios
  - Demand is particularly strong among the mass-affluent, who account for  $\sim 30\%$  of investable assets in the U.S.

#### FT Partners' Role

- FT Partners served as exclusive advisor to BlackRock
- Highlights FT Partners' continued success advising a broad range of toptier strategic investors across the financial technology landscape

# Financial Technology Partners LP

is pleased to announce its exclusive role as advisor to

# **BlackRock**

in its 100% acquisition of





The Only Investment Bank Focused Exclusively on Financial Technology

# FT Partners Advised Backstop on its \$20 million Minority Financing

#### **Overview of Transaction**

- On October 30, 2018, Backstop Solutions announced a minority \$20 mm financing round
  - Existing and new investors participating in the round include Roger Kafker, a 30-year veteran investor in the asset management space, Tao Huang, former COO of Morningstar, David Bradley, President of Huizenga Capital Management, and Vistara Capital Partners
- Headquartered in Chicago, IL., Backstop Solutions is a software-as-a-Service
  platform designed to help firms in the institutional and alternative investment
  management industry operate efficiently, invest intelligently and communicate
  effectively
  - Founded in 2003, the Company has quickly grown to service over 800 clientele providing its industry-leading cloud-based productivity suite to investment consultants, pensions, funds of funds, family offices, endowments, foundations, private equity, hedge funds, and real estate investment firms

#### **Significance of Transaction**

- The transaction builds on an strong year for Backstop, which saw a rapidly growing roster of clients, key executive appointments, and market momentum
- Backstop Solutions' minority financing will enable the Company to become globally recognized as the dominant cloud productivity suite for the institutional and alternative investment industry

#### FT Partners' Role

- FT Partners served as sole strategic and financial advisor to Backstop Solutions
- This transaction underscores FT Partners' strong domain expertise and successful track record in the WealthTech space

# Financial Technology Partners LP

is pleased to announce its exclusive role as strategic and financial advisor to



in its minority financing from

Roger Kafker

Tao Huang

**David Bradley** 



for total consideration of

\$20,000,000



The Only Investment Bank Focused Exclusively on Financial Technology

## FT Partners Advises Axial on its \$14 million Growth Financing

#### Overview of Transaction

- On August 3, 2016 Axial Networks announced a minority \$14mm Series C financing round from Edison Partners
- Existing shareholders include Redpoint Ventures and Comcast Ventures
- Axial is a leading online capital market for companies and is headquartered in New York City
- Axial is the all-in-one solution for business development: from finding capital, to sourcing deals, to marketing and analytics
- The network enables the three constituents (Investors and Lenders, Advisors and Companies) to operate seamlessly in the private capital markets and run key business development activities
- Edison Partners is a leading private equity firm with a focus across investing in Financial Technology, Healthcare IT, Marketing Technology and Enterprise 2.0

### Significance of Transaction

- The transaction will further help Axial emerge as the leading online capital market for companies and help fund future growth initiatives
- Firmly positions the Company to capitalize on strong traction in the private capital markets space and to continue to bring much needed efficiency to the market

#### FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Axial and its Board of Directors
- FT Partners leveraged its deep knowledge of the Company, extensive experience and broad industry relationships to help achieve a favorable outcome for the Company
- Transaction demonstrates FT Partners' continued success advising top-tier Financial Technology companies

# Financial Technology Partners LP

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its financing led by



for total consideration of approximately

\$ 14,000,000



The Only Investment Bank Focused Exclusively on Financial Technology

# FT Partners Advises PENSCO Trust Company in its Sale to Opus Bank

#### Overview of Transaction

- On January 25, 2016, PENSCO Trust Company ("PENSCO") announced its sale to Opus Bank ("Opus") (NASDAQ: OPB) for approximately \$104 million (as adjusted) in a mix of cash and stock
- Backed by Panorama Point Partners, PENSCO is a leading custodian of selfdirected IRA and alternative investments
- Opus is an FDIC insured California-chartered commercial bank with \$6.2 billion of total assets, \$5.0 billion of total loans, and \$4.9 billion in total deposits
- Following the transaction, PENSCO will operate as a subsidiary of Opus
- The transaction is expected to close in Q2 2016

#### Significance of Transaction

- The acquisition positions Opus at the forefront of the alternative asset wealth services business
- PENSCO provides Opus with strong, recurring non-interest income based on assets under custody
- The transaction also presents additional potential revenue opportunities through Opus' Merchant Bank, Commercial Bank, Retail Bank and Opus Financial Partners, Opus' broker-dealer subsidiary

#### FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to PENSCO and its Board of Directors
- Highlights FT Partners' continued success advising a broad range of toptier strategic investors across the financial technology landscape

# Financial Technology Partners LP

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its sale to



for total consideration of approximately

\$ 104,000,000

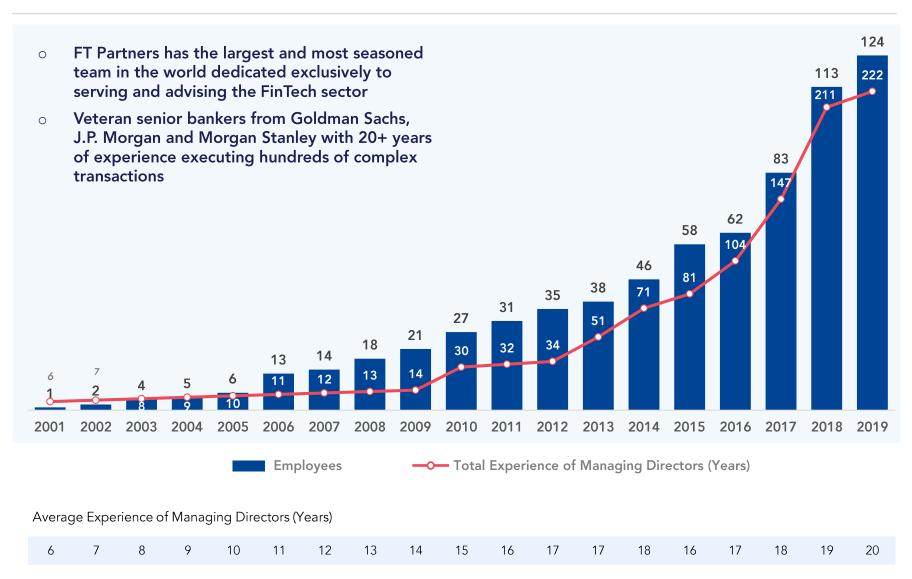


The Only Investment Bank Focused Exclusively on Financial Technology

# **Award-Winning Investment Banking Franchise Focused on Superior Client Results**

LendIt				
	2018	Top Investment Bank in FinTech		
	2018	Steve McLaughlin Ranked #1 for the Second Year in a Row on Institutional Investor's FinTech 40 List		
Institutional Investor	2017	Ranked #1 on Institutional Investor's FinTech 40 List		
Institutional Investor Annual Ranking	2015 & 2016	Ranked Top 5 on Institutional Investor's FinTech 35 List		
<b>g</b>	2006 – 2008	Consecutively Ranked (2006, 2007 and 2008) among the Top Bankers on Institutional Investor's "Online Finance 40"		
The Information	2016	Ranked #2 Top Technology Investment Banker on The Information's "Silicon Valley's Most Popular Dealmakers"		
	2018	Corporate / Strategic Deal of the Year	2011	Boutique Investment Bank of the Year
	2018	Cross Border Deal of the Year	2011	Deal of the Decade
	2017	Investment Banker of the Year	2010	Upper Middle Market Deal of the Year, \$500 mm+
2018	2016	Investment Banking Firm of the Year	2010	IT Services Deal of the Year, Below \$500 mm
WINNER	2016	Cross Border Deal of the Year	2010	Cross-Border Deal of the Year, Below \$500 mm
	2015	Dealmaker of the Year	2007	Dealmaker of the Year – Steve McLaughlin
	2015	Technology Deal of the Year	2007	Business to Business Services Deal of the Year
M&A Advisor Awards	2014	Equity Financing Deal of the Year	2007	Computer & Information Tech Deal of the Year, \$100 mm
	2014	Professional Services Deal of the Year, \$100 mm+	2007	Financial Services Deal of the Year, \$100 mm+
	2012	Dealmaker of the Year	2004	Investment Bank of the Year
	2012	Professional Services Deal of the Year, \$100 mm+		

## Platform of Choice for Clients and Bankers Alike



## The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
<b>Steve McLaughlin</b> Founder, CEO and Managing Partner	Goldman Sachs	<ul> <li>Formerly with Goldman Sachs in New York and San Francisco from 1995-2002</li> <li>Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share)</li> <li>Wharton M.B.A.</li> </ul>	24
Kate Crespo Managing Director	RAYMOND JAMES®	<ul> <li>Formerly with Raymond James' Technology &amp; Services investment banking</li> <li>12+ years of FinTech transaction execution experience</li> <li>Dartmouth M.B.A.</li> </ul>	17
<b>Larry Furlong</b> Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman Sachs in New York, London and Los Angeles from 1995-2004</li> <li>Wharton M.B.A.</li> </ul>	23
<b>Osman Khan</b> Managing Director	pwc	<ul> <li>Formerly Managing Director and Head of FIG M&amp;A at Alvarez &amp; Marsal</li> <li>15+ years FIG deal, consulting and assurance experience at PwC</li> <li>40 Under 40 M&amp;A Advisor Award Winner in 2013</li> <li>LSE (BSc w/Honors), MBS (MBA w/Distinction), ICAEW (FCA)</li> </ul>	22
Andrew McLaughlin Managing Director	Deloitte.	<ul> <li>20+ years experience executing / implementing financial and operational strategy</li> <li>Formerly with Deloitte Consulting</li> </ul>	13
<b>Mike Nelson</b> Managing Director	SunTrust	<ul> <li>Formerly head of FinTech M&amp;A at SunTrust Robinson Humphrey</li> <li>Kellogg M.B.A.</li> </ul>	19
<b>Timm Schipporeit</b> Managing Director	Morgan Stanley Index Ventures	<ul> <li>Formerly with Morgan Stanley as Senior Executive Director of European Technology Investment Banking Team in London</li> <li>Formerly a Venture and Growth Investor focused on FinTech at Index Ventures</li> </ul>	16
<b>Greg Smith</b> Managing Director	Merrill Lynch J.P.Morgan	<ul> <li>Formerly award winning Equity Research Analyst at Merrill Lynch, J.P. Morgan and Hambrecht &amp; Quist</li> <li>20+ years of experience covering FinTech as both an Analyst and Investment Banker</li> </ul>	23
Steve Stout Managing Director	J.P.Morgan First Data	<ul> <li>Formerly Global Head of Strategy at First Data</li> <li>Formerly Led J.P. Morgan Payments Investment Banking Practice</li> <li>Former Equity Research Analyst on #1 ranked team at UBS</li> <li>Former Economist at the Federal Reserve Bank</li> </ul>	21
<b>Tim Wolfe</b> Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman Sachs from 2000-2002</li> <li>40 Under 40 M&amp;A Advisor Award Winner 2013</li> <li>Harvard M.B.A.</li> </ul>	17