# FT PARTNERS FINTECH INDUSTRY RESEARCH

November 9, 2020



# Alliance Data (NYSE: ADS) Acquires Bread for Approximately \$450 million





The Only Investment Bank Focused Exclusively on FinTech

#### **Overview of FT Partners**

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 18 years of exclusive focus on Financial Technology

#### FT Partners' Advisory Capabilities



#### FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #1 Most Influential Person in all of FinTech in Institutional Investors FinTech Finance 40"



Numerous Awards for Transaction **Excellence including** "Deal of the Decade"

relies upon a variety of public sources, the accuracy of which cannot be guaranteed. No persons or entities should use the information in decision making without independent investigation or professional advice. This communication should not



#### Transaction Overview





#### **Transaction Summary**

- On October 29, 2020, Alliance Data (NYSE: ADS) announced that it has signed a definitive agreement to acquire Bread for a total estimated consideration of \$450 million
  - The total consideration includes approximately \$100 million of Alliance Data common stock
- The addition of Bread's technology platform expands Alliance Data's payment offering to include pay-over-time products and is expected to be available for Alliance Data brand partners soon
  - Bread's POS technologies include popular installment and buy now pay later solutions that have proven to drive growth for its clients
- Upon closing, Bread's approximately 185 employees and more than 400 Bread installment loan or buy now pay later clients will join Alliance Data
- As the buy now pay later trend accelerates, more and more companies are buying, building and partnering to offer these capabilities to clients and improve online checkout experiences while increasing acquisition and conversion
  - On Alliance Data's Q3 2020 Earnings Call, President and CEO Ralph Andretta noted that the acquisition was an efficient way to gain access to a broader audience and younger demographic
- The acquisition is expected to close in the fourth quarter of 2020 and is expected to be accretive to EPS within three years

#### **Transaction Commentary**

"As part of our broader transformation efforts, the acquisition of Bread significantly expands our digital capabilities and payment options for our brand partners and their customers, while providing another reason for retailers and brands to choose Alliance Data to help them grow their businesses. Bread's pay-over-time solutions, together with our robust existing private label, general purpose and commercial products, will further expand our breadth of payment options and capabilities, giving our brand partners across all verticals another way to capitalize on the rapidly growing e-commerce channel."



Ralph Andretta President and CEO



"At Bread, we've always strived to reimagine payments in the digital age, and we're excited for the opportunity to provide Alliance Data with our technology, support and digital development expertise through this agreement. We look forward to helping an industry leader like Alliance Data grow its business by offering enhanced solutions for its clients and their customers."



Josh Abramowitz CEO



#### **Bread Overview**





#### **Company Overview**



CEO:	Josh Abramowitz
Headquarters:	New York, New York
Founded:	2014

- Bread powers personalized pay-over-time solutions that help retailers build stronger consumer connections, grow sales and improve brand loyalty
- The Company's white label solutions feature clear and transparent financing options for consumers, while giving retailers tools to integrate financing options throughout the checkout process

#### **Selected Transaction History**

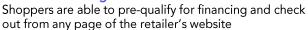
Date	Amount (\$ in mm)	Selected Investor(s)	
09/18/18	\$60	Kinnevik; Cue Ball; RRE Ventures; Bessemer Venture Partners; Colle Capital Partners; Menlo Ventures	
07/19/17	126	Menlo Ventures; Bessemer Venture Partners; RRE Ventures; Victory Park Capital	
11/09/15	14	Bessemer Venture Partners; RRE Ventures	
04/17/14	na	RRE Ventures; Maveron; Red Swan; Greycroft Partners; Cue Ball; Montage Ventures; BoxGroup	

#### **Products and Services Overview**

#### For Businesses

#### Features of Bread Platform

#### **Full-Funnel Integration**







#### Flexible Loan Terms

Bread offers loan products that include up to 36-month interest financing and up to 18-month true 0% APR products

#### **Real-Time Decision**

Consumers can check their rate without affecting their credit and learn if they are pre-qualified in real time





#### **Customizable Experience**

Retailers can tailor Bread to match their brand, to target specific products, and to easily integrate into their site

#### For Consumers

Bread allows consumers to easily and quickly pay for large purchases and check rates without hurting their credit









**Easy Application** 

Check Rates

Check Out **Immediately** 

Safe and Secure

#### **Alliance Data Overview**





#### Company Overview



President & CEO:	Ralph Andretta
Headquarters:	Columbus, OH
Founded:	1996

- Alliance Data Systems Corporation provides data-driven marketing and loyalty solutions in the United States, Canada, Europe, the Middle East, Africa, the Asia Pacific, and others
- The Company operates through two segments:
  - Card Services, which manages more than 145 branded credit card programs
  - LoyaltyOne, the owner and operator of the AIR MILES Rewards Program, along with other loyalty services

#### LTM Stock Performance (NYSE: ADS) [1]



#### **Products / Services**



- Receivables Financing
  - Underwriting and risk management
  - Receivables funding
- Processing Services
  - New account processing
  - Bill processing
  - Remittance processing
  - Customer care
- **Marketing Services**

# Loyalty One

- **AIR Miles Reward Program**
- **Short-term Loyalty Programs**
- **Loyalty Services** 
  - Loyalty consulting
  - Customer analytics
  - Creative services
  - Mobile solutions

#### **Selected Clients**







# Alliance Data Acquires Bread for \$450 million

# **Buy Now Pay Later (BNPL) Overview**





# **How it works**

BNPL payment methods offer consumers the option to split up a specific purchase into installments, typically with 0% APR and no hidden fees

#### Typical BNPL process

- 1 Consumer shops online or in-store
- BNPL option is presented and selected at checkout (or possibly prior)
- User either logs into or creates an account, BNPL provider completes real-time credit check and communicates approval / rejection decision to consumer
- If approved, BNPL provider offers variety of payment plans which consumer reviews and selects
- BNPL provider fronts total purchase price to the merchant and consumer pays specified amount upfront to BNPL provider
- Purchase is confirmed and consumer pays installments to BNPL

#### **Benefits to Consumer**

#### Increased purchasing power

BNPL payment methods expand the purchasing power of consumers who don't want to increase their credit card debt or who might not have had access to traditional credit offerings

#### Transparency

Payment plans and associated costs are communicated to consumers upfront with no hidden fees and typically 0% APR, giving consumers a better sense of control over their finances

#### Real-time approval process

Credit decisions are made instantly and seamlessly unlike traditional credit where approval processes can take weeks

#### **Benefits to Merchants**

#### Increased conversion

Merchants enjoy higher conversion rates as consumers are more likely to purchase products with BNPL options that enable them to spread out the cost over time

#### Larger customer base

Increased access to customers that may not have had access to traditional credit solutions who are now more likely to purchase products with BNPL options

#### Higher average order value

Customers are likely to purchase higher ticket items with BNPL options that enable them to split up the cost interest-free

#### Selected FT Partners Research - Click to View



Finicity's \$1 billion Sale to Mastercard



Open Lending's Merger with Nebula Acquisition Corp.



Kabbage's Sale to American Express



TCI's Sale to MeridianLink



NEC Acquires Avalog for \$2.2 billion



Megalith Acquires BankMobile for \$140 million



Greenlight Raises \$215 million in Series C Financing



Alkami Raises \$140 million in Financing

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## Significant Experience Across the Bank and Lending Tech Sector











































### FT Partners Advises Open Lending on its Merger

#### Overview of Transaction

- On January 6, 2020, Nebula Acquisition Corporation "Nebula" (Nasdaq: NEBU), a special purpose acquisition company ("SPAC"), sponsored by True Wind Capital, announced a definitive merger agreement with Open Lending
- Upon completion of the business combination on June 10, 2020, Nebula changed its name to Open Lending, and its common stock is expected to begin trading on the Nasdaq Stock Market under the ticker symbol "LPRO", commencing June 11, 2020
  - Total consideration of the transaction is approximately \$1.7 billion \*
- Open Lending, through its flagship product, Lenders Protection, offers loan analytics, risk-based pricing, risk modeling and default insurance, ensuring profitable auto loan portfolios for financial institutions throughout the U.S.

#### Significance of Transaction

- While creating significant liquidity for existing shareholders, Open Lending's Management team will continue to lead the merged Company as over 70% of their existing equity is expected to be rolled as part of the transaction
- Open Lending's existing minority investor, Bregal Sagemount, a prominent growth equity firm, will continue as a public stockholder and participate on the board as well
- Open Lending will pursue significant growth opportunities within its existing customer base of credit unions, banks, and OEM Captives, as well as through new channels, asset classes, and geographies

#### FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Open Lending
- Exemplifies FT Partners' ability to deploy expertise for a complex business operating at the intersection of consumer finance, InsurTech, and Auto FinTech
- Builds on FT Partners' expertise in navigating the unique process in selling companies to SPACs, and follows highly successful sales of FT Partners' clients <u>CardConnect</u> and <u>REPAY</u>

# Financial Technology Partners LP

is pleased to announce its exclusive role as strategic and financial advisor to



on its merger with

# Nebula Acquisition Corporation (NASDAQ: NEBU)

sponsored by



for total consideration of up to approximately

\$1,700,000,000



### FT Partners Advises Finicity on its Sale to Mastercard

#### **Overview of Transaction**

- On June 23, 2020, Mastercard (NYSE: MA) announced it has entered into an agreement to acquire Finicity, a leading North American provider of real-time financial data access and insights
  - The acquisition is valued at up to ~\$1 billion in total consideration, which is comprised of \$825 million at close and up to \$160 million in earn-out consideration
- Finicity enables a secure and innovative financial data-sharing ecosystem
  through direct connectivity to thousands of North American financial institutions,
  including next generation open banking API connections with the largest banks
  in the US
  - Finicity helps power the programs of banks and FinTech companies, using approvals to securely access customer information to provide value-added services such as streamlined loan and mortgage processes, rapid account-based payment initiation and personal financial management solutions

#### Significance of Transaction

• The addition of Finicity's complementary technology and innovative team strengthens the existing Mastercard open banking platform to enable and safeguard a greater choice of financial services, reinforcing the Company's long-standing partnerships with and commitment to financial institutions and FinTech companies across the globe

#### FT Partners' Role

- FT Partners served as the exclusive strategic and financial advisor to Finicity and its board of directors
- This transaction highlights FT Partners' deep domain expertise across the FinTech sector and further supports FT Partners' role as the Advisor of Choice to the highest quality FinTech companies

# Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to



on its sale to



for total consideration of up to

~\$1,000,000,000



### FT Partners Advises Kabbage on its Sale to American Express

#### Overview of Transaction

- On October 16, 2020, American Express announced that it has completed its acquisition of Kabbage
- Kabbage empowers small businesses through straightforward, flexible access to capital
  - Since inception, the Company extended more than \$16 billion directly to small business owners and powered automated funding for other organizations all over the globe
- Kabbage approved a landmark number of applications in the Paycheck Protection
   Program, demonstrating the true power, scale and reach of its technology platform
  - Over the three-month period of the program, Kabbage approved nearly 300,000 small businesses for ~\$7 billion, making it the second-largest PPP lender in the country by application volume, outperforming some of America's largest banks
- American Express will acquire Kabbage's team and its full suite of financial technology products, data platform and IP built for small businesses

#### **Significance of Transaction**

- The combination of Kabbage's and American Express' platforms can help small businesses succeed with a fully digital suite of financial products to help them run and grow their companies
- This acquisition accelerates American Express' plans to expand beyond its industryleading commercial card products to offer business customers a growing set of payments and working capital solutions

#### FT Partners' Role

- FT Partners served as exclusive financial and strategic advisor to Kabbage
- FT Partners previously advised Kabbage on its \$135 million Series E financing
- This transaction highlights FT Partners' deep domain expertise in the Banking
  Technology and Alternative Lending sectors, as well as our successful track record
  generating highly favorable outcomes for high-growth FinTech companies globally

# Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to



on its sale to





### FT Partners Advises OakNorth on its Secondary Sale

#### Overview of Transaction

- In September and October 2020, existing shareholder Indiabulls Housing Finance Limited ("Indiabulls") sold down a stake in OakNorth for more than \$250 million
  - Indiabulls, an Indian mortgage lender which acquired a 40% stake in OakNorth in 2015 and partially exited it in 2018, has now sold a large portion of its remaining stake
- With offices around the world, OakNorth is the next-generation artificial
  intelligence software business that combines a deep understanding of credit,
  dynamic data sets, cloud-computing and state of the art machine learning, to
  enable the commercial bank of the future
- OakNorth's Credit Intelligence Suite was first proven within OakNorth Bank, a UK bank launched in September 2015, which has lent over \$5bn to British businesses, achieving performance metrics which place it amongst the top 1% of banks globally an RORE of 22.3%, an efficiency ratio of 29.8%, an NPS of 82, and no credit losses to date
- The OakNorth Credit Intelligence Suite helps banks better understand their loan books and borrowers, and effectively stress test their portfolios. The result is more effective, better equipped Relationship, Risk and Transaction Managers, superior credit outcomes, improved efficiency, reduced risk, enhanced regulatory compliance and greater customer delight

#### Significance of Transaction

 The transaction further validates the OakNorth proposition and the growth potential of its technology in helping to close the estimated \$1.3 - \$1.5tn midmarket business funding gap

#### FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to OakNorth and to Indiabulls
- This transaction highlights FT Partners' deep domain expertise in the Banking Tech space, and its successful track record generating highly favorable outcomes for all stakeholders

# FTP Securities LLC.

is pleased to announce its role as exclusive strategic and financial advisor to



and to



on the sale of a minority stake for

\$250,000,000+



### FT Partners Advises MoneyLion on its Series C Financing

#### **Overview of Transaction**

- On July 23, 2019, MoneyLion announced it has raised \$100 million in Series C financing, which included strategic investments from Capital One and MetaBank in addition to participation from Edison Partners, Greenspring Associates and FinTech Collective
- MoneyLion is a mobile banking platform that allows members to conveniently borrow money, manage and aggregate finances, as well as invest in future goals through a proprietary digital advisor
- MoneyLion serves over 5 million members, and in 2018 the Company helped its members avoid over \$7 million in traditional banking fees, in addition to helping 70% of members improve their credit scores by 30 points

#### Significance of Transaction

- MoneyLion will use the latest round of financing to accelerate its customer growth in the U.S., and to expand its product offerings to include 0% APR daily cash advances, high-yield cash accounts and a stock trading platform
- With this latest round, MoneyLion has now raised a total of over \$200 million in equity financing

#### FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to MoneyLion and its board of directors on its \$100 million in Series C financing
- FT Partners previously advised MoneyLion on its \$82 million Series B financing in 2018
- This transaction highlights FT Partners' deep domain expertise in the banking technology sector, and its successful track record generating highly favorable outcomes for high growth FinTech companies globally

# Financial Technology Partners LP FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



# MoneyLion

in its Series C financing with participation from new strategic investors





along with participation from





GREENSPRING ASSOCIATES

for total consideration of

\$100,000,000



### FT Partners Advises Upgrade on its Series D Financing

#### Overview of Transaction

- On June 17, 2020, Upgrade announced it has raised Series D financing led by Santander InnoVentures, with participation from existing investors including Union Square Ventures, Ribbit Capital, Vy Capital and Silicon Valley Bank and new investors Ventura Capital and Uncorrelated Ventures
  - The round values the Company at more than \$1 billion, which represents a 2x increase over the prior round valuation
- Upgrade is a neobank that offers affordable and responsible credit to mainstream consumers through cards and personal loans, along with free credit monitoring and education tools that help consumers better understand their finances
- Since Upgrade launched in 2017, more than 10 million consumers have applied for an Upgrade card or loan and the Company has delivered over \$3 billion in credit, growing at a triple digit annual rate
- Upgrade is cash flow positive with an annual revenue run rate of \$100 million
- Later this year, Upgrade plans to launch the Upgrade Account, an online checking account with generous debit rewards and an easier path to Upgrade's credit product

#### Significance of Transaction

- The investment will fuel the rapid growth of the Upgrade Card, an innovative credit card that brings the low cost of responsible credit of installment lending to millions of retail locations in the U.S.
- Upgrade will also use the investment for the upcoming launch of Upgrade Account, a mobile banking product offering exceptional value to mainstream consumers

#### FT Partners' Role

- FT Partners served as exclusive financial and strategic advisor to Upgrade
- This transaction highlights FT Partners' deep domain expertise with neobanks and the direct-to-consumer sector, as well as its successful track record generating highly favorable outcomes for high-growth FinTech companies globally

# Financial Technology Partners LP FTP Securities 11 C

is pleased to announce its role as exclusive strategic and financial advisor to



on its Series D financing led by



at a valuation of

\$1,000,000,000+



#### FT Partners Advises TCI on its Sale to MeridianLink

#### Overview of Transaction

- On November 2<sup>nd</sup>, 2020, Teledata Communications Incorporated (TCI) announced its sale to MeridianLink, a portfolio company of Thoma Bravo
- Founded in 1982 and based in Islandia, NY,TCI is a leading SaaS-based loan origination platform, helping credit unions, community banks, and finance companies originate and approve consumer loans
- TCI offers a highly flexible, configurable platform providing Loan Origination Software (LOS), online account opening, digital branch, and online sales enablement
- TCI provides DecisionLender, a SaaS loan origination solution that was first released in 1998
- DecisionLender is an industry-trusted LOS that serves more than 300 banks, credit unions, and finance companies nationwide

#### Significance of Transaction

- TCI's combination with MeridianLink strengthens one of the leading providers in the consumer automotive lending space
- TCI and MeridianLink have highly complementary solutions and, combined, will help accelerate innovation in the LOS space

#### FT Partners' Role

- FT Partners served as the exclusive financial and strategic advisor to TCI
- The success of this transaction highlights FT Partners' role as the leading advisor to companies in the Banking and Lending Technology sector while also building on the Firm's breadth of knowledge and experience across the greater FinTech landscape

# Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to



on its sale to



a portfolio company of





### FT Partners' Recent Awards and Recognition

# **Bloomberg**

#### **Bloomberg**

- o FT Partners' Steve McLaughlin was featured on Bloomberg / Bloomberg TV
- View the full article and watch the live TV interview



#### **M&A Advisor Awards**

- Technology Deal of the Year (2019)
- Cross Border Deal of the Year and Corporate / Strategic Deal of the Year (2018)
- Investment Banker of the Year (2017) Steve McLaughlin, CEO & Managing Partner of FT Partners
- Investment Banking Firm of the Year (2016) FT Partners



### **LendIt FinTech Industry Awards 2018:**

o FT Partners wins Top Investment Bank in FinTech







#### The FinTech Finance 40:

o Steve McLaughlin ranked #1 in 2017 and 2018

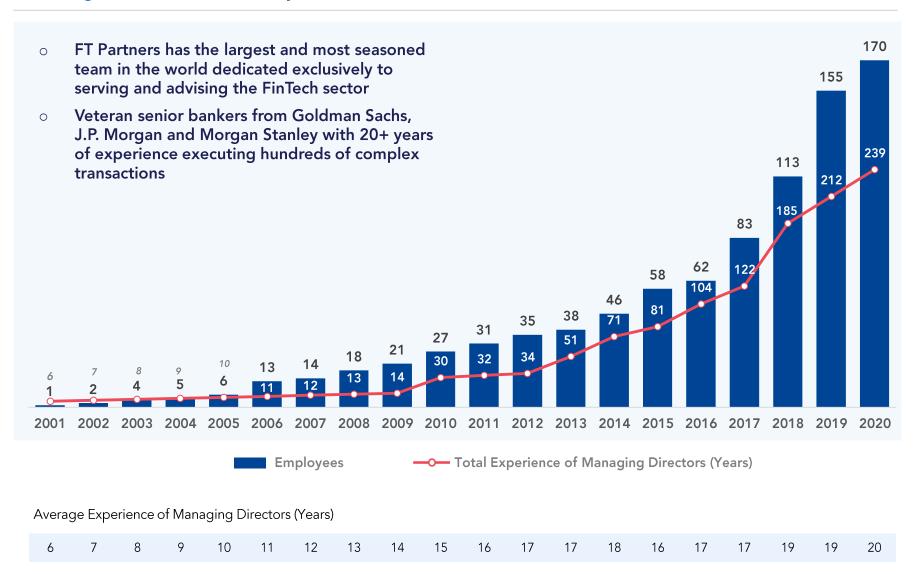




### The Information's "Silicon Valley's Most Popular Dealmakers"

- o Ranked as the #2 top Technology Investment Banker by The Information subscribers (2016)
- o Only FinTech focused investment banking firm and banker on the list

### The Largest FinTech Advisory Practice in the World



### The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
<b>Steve McLaughlin</b> Founder, CEO and Managing Partner	Goldman Sachs	<ul> <li>Formerly with Goldman Sachs in New York and San Francisco from 1995-2002</li> <li>Formerly Co-Head of Goldman Sachs' Financial Technology Group (#1 market share)</li> <li>Wharton M.B.A.</li> </ul>	25
<b>Mohit Agnihotri</b> Managing Director	J.P.Morgan	<ul> <li>Formerly Managing Director and Global Head of Payments Investment Banking at J.P. Morgan</li> <li>Wharton M.B.A</li> </ul>	18
Kate Crespo Managing Director	RAYMOND JAMES®	<ul> <li>Formerly with Raymond James' Technology &amp; Services investment banking</li> <li>14+ years of FinTech transaction execution experience</li> <li>Dartmouth M.B.A.</li> </ul>	18
<b>Larry Furlong</b> Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman Sachs in New York, London and Los Angeles from 1995-2004</li> <li>Wharton M.B.A.</li> </ul>	24
<b>Osman Khan</b> Managing Director	pwc	<ul> <li>Formerly Managing Director and Head of FIG M&amp;A at Alvarez &amp; Marsal</li> <li>15+ years FIG deal, consulting and assurance experience at PwC</li> <li>40 Under 40 M&amp;A Advisor Award Winner in 2013</li> </ul>	23
Randall Little Managing Director	J.P.Morgan	<ul> <li>12 years as FIG / Capital Markets FinTech investment banker at J.P. Morgan</li> <li>10 years as financial services technology consultant at Sun Microsystems and Ernst &amp; Young</li> <li>NYU Stern M.B.A. (MBA w/Distinction)</li> </ul>	23
Andrew McLaughlin Managing Director	Deloitte.	<ul> <li>20+ years experience executing / implementing financial and operational strategy</li> <li>Formerly with Deloitte Consulting</li> </ul>	14
<b>Amar Mehta</b> Managing Director	J.P.Morgan	<ul> <li>Formerly with J.P. Morgan's Technology (FinTech &amp; Technology Services) team in New York</li> <li>7+ years of FinTech transaction execution experience</li> <li>MBA from IIM-K (India), Bachelor's in Computer Engineering from NTU (Singapore)</li> </ul>	15
<b>Mike Nelson</b> Managing Director	SUNTRUST	<ul> <li>Formerly head of FinTech M&amp;A at SunTrust Robinson Humphrey</li> <li>Kellogg M.B.A.</li> </ul>	20
<b>Timm Schipporeit</b> Managing Director	Morgan Stanley Index Ventures	<ul> <li>Formerly with Morgan Stanley as Senior Executive Director of European Technology Investment Banking Team in London</li> <li>Formerly a Venture and Growth Investor focused on FinTech at Index Ventures</li> </ul>	17
<b>Greg Smith</b> Managing Director	Merrill Lynch J.P.Morgan	<ul> <li>Formerly award winning Equity Research Analyst at Merrill Lynch, J.P. Morgan and Hambrecht &amp; Quist</li> <li>20+ years of experience covering FinTech as both an Analyst and Investment Banker</li> </ul>	24
Tim Wolfe Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman Sachs from 2000-2002</li> <li>40 Under 40 M&amp;A Advisor Award Winner 2013</li> <li>Harvard M.B.A.</li> </ul>	18