FT PARTNERS FINTECH INDUSTRY RESEARCH

April 5, 2019



Tradeweb Completes its IPO Raising \$1.1 billion

(Nasdaq:TW)



Overview of FT Partners

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 17 years of exclusive focus on Financial Technology

FT Partners' Advisory Capabilities



FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #1 Most Influential Person in all of FinTech in Institutional Investors "FinTech Finance 40"



Numerous Awards for Transaction Excellence including "Deal of the Decade"

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IPO Overview



Key IPO Statistics

CEO:	Lee Olesky
Headquarters:	New York, NY
Founded:	1997
Employees:	919
Prospectus File Date:	March 7, 2019
Ticker:	Nasdaq:TW
Estimated Gross Proceeds:	\$1,080,000,000
Shares:	40,000,000
Filing Range:	\$24-26
Listing Date:	April 3, 2019
Offer Price:	\$27



Tradeweb Overview



Company Overview

- Tradeweb is a multi-asset class, electronic trading venue that offers institutional, wholesale, and retail market participants liquidity, cutting-edge technology, and a broad range of data solutions
 - The Company aims to deliver better price discovery, order execution and trade workflows
- More than 2,500 clients connect to Tradeweb to form a global network of the world's largest banks, asset managers, hedge funds, insurance companies, wealth managers and retail clients
- Tradeweb has offerings in government bonds, mortgage securities, municipal bonds, credit and derivatives
 - The Company offers over 40 products in more than 60 countries across the globe
- On average, Tradeweb facilitated over \$540 billion in notional value traded daily in 2018
- Tradeweb is focused on applying innovative technology to streamline and improve the trade lifecycle
 - The Company has pioneered a range of award winning trading protocols and straight-through-processing to offer better electronic execution, post-trade analysis and market data
- Tradeweb brings together specialists in market structure, data, trading and technology to analyze issues and work to effect changes that transform markets to the benefit of all participants

Products and Services



Pre-Trade

- Reference Pricing / Ai-Price
- Composite Price
- Axes
- Streams
- Inventory
- Historic Hit Rates
- Market Data & Trade History
- National Best Bid and Offer (NBBO)

Trade Execution

- Request-for-Quote (RFQ)
- Click-to-Trade
- All-to-All (BLAST A2A)
- Automated Trading (AiEX)
- Bilateral Streaming
- Process Trades
- Central Limit Order Book (CLOB)
- Session Trading
- Agency Execution



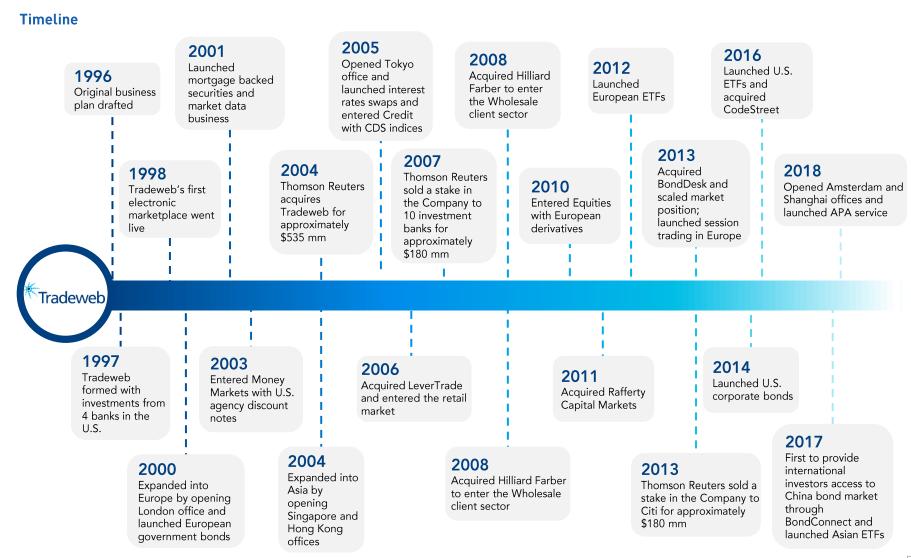
Post-Trade



- Transaction Cost Analysis (TCA)
- Electronic Trade Processing
- Liquidity Provider Performance Reports
- Best Execution Reporting
- APA Data Feeds
- InSite Dealer Resource Center (DRC)
- Straight-Through-Processing (STP)
- Electronic Compliance Audit Trail

Tradeweb Overview





Management Team



Lee Olesky
Chief Executive Officer



- Mr. Olesky is a co-founder and has served as CEO since its formation
- He has also worked at Credit Suisse First Boston in a variety of management positions and was previously CEO of BrokerTec

William Hult
President & Director Nominee



- Mr. Hult has served as President since its formation and has agreed to serve on its Board of Directors
- Prior to this, he has held a variety of trading positions at Société Générale

Enrico Bruni
Managing Director, Head of
Europe & Asia Business



- Mr. Bruni has served as Managing Director, Head of Europe and Asia Business since February 2013
- Prior to this, he was at J.P Morgan where he worked in a number of business and product management roles across the markets division

Simon MaiseyManaging Director, Global Head of Corporate Development



- Mr. Maisey has served as Managing Director, Global Head of Corporate Development since May 2016
- Prior to this, he was Managing Director of eCommerce at J.P. Morgan for the global rates business and held roles as COO and CFO of J.P. Morgan's fixed income businesses

Robert Warshaw
Chief Financial Officer



- Mr. Warshaw has served as Chief Financial Officer since its formation
- Prior to this, he led venture capital-backed technology startups in the electronic trading, telepresence, and social networking fields, and served as Chief Information Officer and a Director of Lazard as well as a Partner at McKinsey & Company

Industry Overview



Electronic Markets

Global notional value outstanding for rates and credit:

\$590 trillion as of June 2018

- When combined with money markets and equities, the market size for the TradeWeb's platforms increase to an estimated notional value of approximately \$605 trillion
- For the first nine months of 2018, trading in rate, credits, ETFs and money markets generated average daily trading volumes of:

\$1.9 trillion \$0.1 trillion \$0.1 trillion \$1.9 trillion

Rates Credits ETF Money Markets

- Trading volumes are influenced by the amount of:
 - Notional Securities Outstanding
 Econo
 - Regulation
 - New Issuances

- Economic Growth
- Market Volatility
- Monetary Policy
- Major market participants include large asset managers, hedge funds, central banks, banks and dealers, insurance companies, corporations, proprietary trading, brokerage and retail advisory firms, governments and retail investors
- Secular and cyclical trends in the markets include:
 - The U.S. government bond market has experienced substantial growth in notional value outstanding, growing at 12% annually since 2007
 - The U.S. corporate bond and Chinese bond markets have grown annually at 5% and 21%, respectively, over the last decade
 - The U.S. and European ETF markets have each grown annually at nearly 20% since 2007

 Continuing growth in these markets is driven by increasing global trading volumes, resulting from increased:







Economic Activity

Government & Corporate Debt Issuances

Passive Investing

- After a period of historically low interest rates, trading volumes in Tradeweb's rates asset class may benefit from interest rates normalizing to higher levels as global central banks move toward monetary policy normalization and interest rate volatility
- Markets have migrated to electronic trading platforms at different adoption rates due to regulation
- Financial markets have become larger and more global due to:

Increased Connectivity

Evolving Business Needs of Market Participants

Advancements in Technology

- As a result of technological advances, there has been a rising use of electronic trading technologies, which have automated many of the manual processes required by traditional methods of trading
 - The fixed income and derivative markets have been slower to migrate to electronic trading because of the instruments' diverse and heterogeneous nature and because they have traditionally operated in a more relationship-driven environment
- The policy objectives of many post-2008 crisis reforms are to increase transparency and reduce systemic risk, which generally led to increased adoption of electronic trading on regulated markets where price transparency, counterparty credit checks, reporting tools and clearing are essential components

Competitive Strengths



1

Network of Clients, Products, Geographies, and Protocols

Culture of Collaborative Innovation

2

The breadth of the network, products, global presence, and embedded scalable technology offers unique insights and an established platform to swiftly enter additional markets and offer new value-added solutions. This is supported by more than 20 years of successful innovation and long trusted relationships with clients.

Tradeweb has developed trusted client relationships through a culture of collaborative innovation where they work alongside clients to solve their evolving workflow needs. The Company has a long track record of working with clients to solve both industry-level challenges and client-specific issues.

3

Scalable and Flexible Technology

Global Regulatory Footprint and Domain Expertise

4

The systems are built to be scalable, flexible and resilient. The internet-based, thin client technology is readily accessible and enables Tradeweb to quickly access the market with easily distributed new solutions.

Tradeweb has extensive experience in addressing existing and pending regulatory changes in the industry, and offers clients a central source of expertise in its markets and assists them through the myriad of regulatory requirements. The Company also provides trading platforms that meet regulatory requirements and enable connectivity to pre-and post-trade systems necessary to comply with regulatory obligations.

5

Experienced Management Team

Platforms and Solutions Empowered by Data and Analytics

6

Tradeweb's data and analytics enhances the value proposition of its trading venues and improves the trading experience for clients. The Company support its clients' core trading functions by offering trusted pre- and post-trade services, value-added analytics, and predictive insights informed by its deep understanding of how market participants interact. The data and analytics help clients make better trading decisions, benefitting its current clients and attracting new market participants.

The founder-led management team is composed of executives with an average of over 25 years of relevant industry experience. The team has overseen its expansion into new markets and geographies while managing ongoing strategic initiatives.

Growth Strategies



Continue to Grow Existing Markets

- Generate additional revenue from secular and cyclical tailwinds in the existing markets, including growth in underlying asset classes, growth in market share, and electronification of markets
- Continue to invest in new technology solutions that will attract new market participants to the platforms and increase the use of the platforms by existing clients

Expand Product Set and Reach

- Continue to add new products and expand into new complementary markets as client demand and market trends
 evolve
- Expand platforms and solutions into additional geographies by offering existing products to new geographies and then adding local products

Enhance Underlying Data and Analytics Capabilities to Develop Innovative Solutions

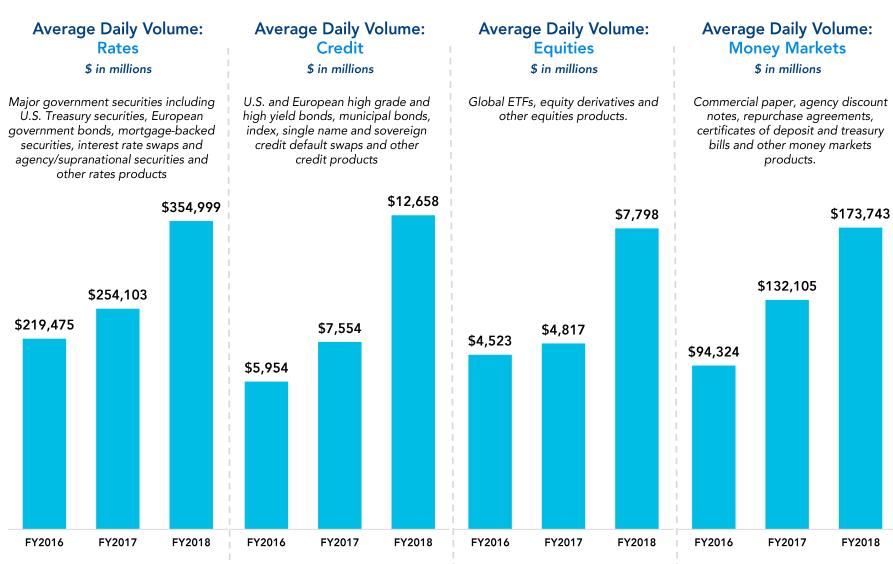
- Expand the scope of underlying data, improve tools and technology, and enhance analytics and trade decision support capabilities to provide innovative solutions that address this demand
- Help market participants meet their challenges as they evolve by continuing to make investments in data, technology, and analytics

Pursue Strategic Acquisitions and Alliances

- Selectively consider opportunities to grow through strategic acquisitions and alliances, resulting in enhancing Tradeweb's existing capabilities, accelerate its ability to enter new markets, or provide new solutions
- Focus on opportunities that will enhance or benefit from Tradeweb's technology platform and client network, provide significant market share and profitability, and are consistent with its corporate culture

Key Metrics





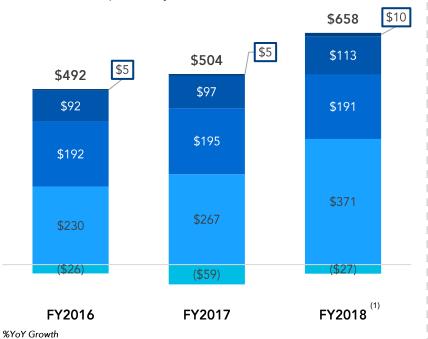
Financial Overview



Revenue Breakdown

(\$ in mm)

- Transaction Fees: Primarily represents fees from transactions executed on the trading platform through various fee plans
- Subscription Fees: Primarily represents fees from granting clients access to Tradeweb's markets for trading and market data
- Commissions: Primarily represents commission revenue from electronic and voice brokerage services on a riskless principal basis
- Other: Primarily represents fees from a third party for certain licensing and development in Canada
- Contingent Consideration: Primarily represents the Credit Initiative Earnout as a contra-revenue adjustment, which partially offset gross revenue for a period of 2018 (Jan. - Sep.) and full-year 2017 and 2016



Adjusted EBITDA

(\$ in mm)

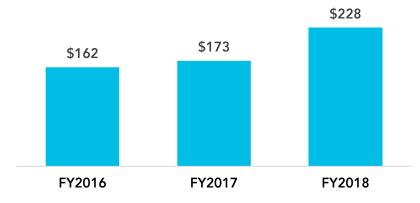
Adjusted EBITDA is defined as net income before contingent consideration, interest income and expense, net, provision for income taxes, depreciation and amortization and adjusted for the impact of certain other items, including unrealized foreign exchange gains/losses



Adjusted Net Income

(\$ in mm)

Adjusted Net Income is defined as net income before contingent consideration, acquisition and Refinitiv Transaction related depreciation and amortization and unrealized foreign exchange gains/losses



Source: Company prospectus

na

Note: Tradeweb fiscal year ends December 31

2%

30%

Tradeweb Completes its IPO Raising \$1.1 billion

Selected Financing & Acquisition History





Date	Investor(s)	Туре	Amount (\$ in mm)
03/05/15	citigroup	Financing	\$180
09/10/09	BARCLAYS (THOMSON REUTERS	Financing	na
10/11/07	CREDIT SUISSE Deutsche Bank J.P.Morgan UBS LEHMAN BROTHERS CITIGROUP GOIDMAN Morgan Stanley Merrill Lynch	Financing	180
05/21/04	THOMSON REUTERS	M&A	535
01/16/02	J.P.Morgan	Financing	na
04/29/98	Merrill Lynch	Financing	na
01/01/97	CREDIT FIRST GOLDMAN LEHMAN BROTHERS Salomon Brothers	Financing	na

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Publicly Traded Comparables



				Market	Enterprise					Multi	ples				Gr	owth Ra	tes	Mar	gins	
	Price	% MTD	% LTM	Value	Value	Pric	e / Earniı	ngs	EV	/ EBITD	A	EV	/ Revenu	e	Reve	nue	EPS	EBIT	DA	P/E/G
Company Name	04/05/19	Change	High	(\$ mm)	(\$ mm)	LTM	CY 19E	CY 20E	LTM	CY 19E	CY 20E	LTM	CY 19E (CY 20E	CY 19E (Y 20E	LT	CY 19E (CY 20E	CY 19E
ALTERNATIVE TRADING SYSTEM	S AND MARKET N	MAKERS																		
MarketAxess	\$ 253.89	3 %	99 %	\$ 9,626	\$ 9,380	70.5 x	49.7 x	43.8 x	40.3 x	35.1 x	30.7 x	21.5 x	19.4 x	17.4 x	11 %	11 %	na	55 %	57 %	na
Tradeweb	36.58	na	99	8,465	8,055	85.1	na	na	28.8	na	na	12.2	na	na	na	na	na	na	na	na
Virtu Financial	25.54	4	67	2,830	4,883	nm	14.3	11.8	na	8.6	7.2	3.7	4.6	4.4	5	4	na	53	61	na
BGC Partners	5.69	3	41	1,922	2,489	30.9	0.8	7.4	na	4.5	4.1	1.3	1.2	1.1	(38)	7	na	27	27	na
Flow Traders	28.42	4	66	1,320	2,112	9.6	12.7	9.7	7.3	13.0	12.6	3.7	6.8	5.5	(28)	24	(9)	52	44	nm
Median		3 %	83 %			70.5 x	14.3 x	11.8 x	34.5 x	8.6 x	7.2 x	8.0 x	4.6 x	4.4 x	5 %	7 %	na	53 %	57 %	na
Mean		3	77			62.2	24.0	21.0	34.5	16.1	14.0	9.7	8.4	7.7	(7)	7	na	45	48	na
TRADING SOFTWARE / SOLUTIO	NS																			
SimCorp	\$ 94.43	(1)%	97 %	\$ 3,738	\$ 3,731	43.3 x	37.3 x	33.5 x	30.2 x	26.8 x	21.6 x	8.6 x	7.8 x	7.2 x	11 %	8 %	15 %	29 %	33 %	2.4 x
IRESS Market Technology	9.27	(1)	92	1,586	1,709	40.9	26.9	24.1	21.9	17.5	16.0	5.2	4.8	4.6	7	6	10	28	28	2.8
First Derivatives	38.67	3	61	1,057	1,089	75.8	33.6	30.2	35.3	19.7	17.8	4.1	3.5	3.2	13	11	na	18	18	na
Linedata Services	31.00	(2)	70	222	320	11.1	9.3	9.1	8.5	6.7	6.7	1.6	1.7	1.6	(1)	1	3	24	25	2.9
StatPro Group	1.48	1	60	101	132	76.0	13.6	11.6	7.1	9.9	8.9	1.8	1.7	1.6	6	6	na	18	18	na
Brady	0.76	1	83	63	na	nm	28.8	21.3	nm	nm	nm	nm	nm	nm	6	7	na	14	19	na
Median Mean		0 % 0	77 % 77			43.3 x 49.4	27.8 x 24.9	22.7 x 21.6	21.9 x 20.6	17.5 x 16.1	16.0 x 14.2	4.1 x 4.3	3.5 x 3.9	3.2 x 3.6	6 % 7	7 % 6	10 % 9	21 % 22	22 % 24	2.8 x 2.7

Selected FT Partners Research - Click to View



Moneybox's £14 million Series B
Financing



YieldStreet Raises \$62 million in Series B Financing



Moneyfarm's £40 million Series B Financing



Personal Capital Raises \$50 million in Series F Financing



Backstop's \$20 million Financing



Acorns Raises \$105 million in Series E Financing



Nutmeg's £45 million in Series E Financing



Morgan Stanley Acquires Solium for ~\$827 million

VIEW MORE FT PARTNERS RESEARCH

Selected FT Partners Capital Markets / WealthTech Transactions

M&A Transactions

















































FT Partners has advised on some of the most prominent and groundbreaking transactions in the Securities / Capital Markets / Wealth Technology sectors

FT Partners Advises Liquidnet on its \$250 million Minority Financing

Overview of Transaction

- On February 23, 2005, Liquidnet announced it had raised \$250 million in financing from Technology Crossover Ventures and Summit Partners
- Liquidnet provides liquidity to traders through global alternative trading system that crosses buy and sell orders anonymously
- After less than four years, Liquidnet is ranked as one of the top 14 largest NYSE institutional brokers and the 15th largest NASDAQ broker (1)
- Technology Crossover Ventures is a California-headquartered venture fund focusing on technology investments
- Summit Partners is a principal investment firm specializing in later stage venture capital, private equity, and mezzanine debt financings

Significance of Transaction

- Transaction represented the largest ever U.S.-based minority private equity investment in technology / financial services sector (Thomson Venture Economics / NVCA)
- At the time, largest single investment by Technology Crossover Ventures and Summit Partners
- Highly sought after transaction; numerous top-tier private equity investors submitted bids

FT Partners' Role

- FT Partners acted as sole strategic and financial advisor to Liquidnet and its Board of Directors
- Assignment was highly sought after by bulge bracket investment banks
- FT Partners' knowledge of the industry in combination with its knowledge of the potential investor universe helped the Company reach a highly successful transaction

FTP Securities LLC.

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its financing for approximately

\$ 250,000,000

valued at approximately

\$ 1,800,000,000



FT Partners Advises ATD on its Sale

Overview of Transaction

- Automated Trading Desk, Inc. ("ATD") announced its sale to Citi for total consideration of approximately \$680 million in cash and stock
- ATD is a trading-technology company that pioneered the development and creation of systems and software for automated limit-order trading
- Citi is a leading global financial services company that provides consumers, corporations, governments and institutions with a broad range of financial products and services

Significance of Transaction

- The acquisition allowed Citi to gain traction in the fast growing automated trading market, including equities and options
 - Citi leveraged ATD's strong technological expertise to ensure best execution prices and realize significant time and cost savings
- Citi was able to expand its market-making capabilities in listed equity and options
 - ATD offers automated execution solutions in all domestic equity markets, including the listed, over-the-counter, exchange-traded fund and bulletin board markets
- The acquisition allowed Citi to gain access to and strengthen its relationships with a broader client base

FT Partners' Role

 FT Partners served as exclusive strategic and financial advisor to ATD and its Board of Directors

FIP Securities LLC

is pleased to announce its role as sole strategic and financial advisor to



in its sale to



for cash and stock consideration of approximately

\$ 680,000,000



FT Partners Advises Addepar on its Series D Financing

Overview of Transaction

- On June 8, 2017, Addepar announced it has raised \$140 million in Series D financing co-led by Harald McPike, the founder of QuantRes, along with Valor Equity Partners and 8VC
- Headquartered in Mountain View, CA, Addepar is a leading provider of portfolio management and reporting software and services that seeks to become the infrastructure that will connect all aspects of global finance
- Harald McPike is the founder of QuantRes, a quantitative trading firm, and a global private investor with a focus on the financial and technology sectors
- Valor Equity Partners is an operational growth investment firm that does both minority and majority investments in high growth companies at various stages of development
- 8VC is a venture capital firm that makes seed to later stage investments with a focus on the technology industry

Significance of Transaction

- The financing capitalizes on Addepar's unprecedented growth from \$300 billion to over \$650 billion assets on platform in less than 18 months as top wealth managers embraced Addepar's category-defining client reporting software
- With the new capital, Addepar will continue investing significantly in R&D, expanding its product, platform and tech-enabled services to unlock more value for its clients while also serving a wider range of wealth and asset management firms

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Addepar
- Transaction demonstrates FT Partners' continued leadership position as the "advisor of choice" to the highest quality FinTech companies as well as its deep domain expertise and experience in the WealthTech space

Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to



in its Series D financing co-led by



Harald McPike

for total consideration of

\$ 140,000,000



FT Partners Advises Envestnet on its \$300 million IPO

Overview of Transaction

- Envestnet completed an initial public offering of 7,705,825 shares at \$9.00 per share and began trading on the NYSE under the symbol ENV
- The net proceeds of the offering were be used for general corporate purposes, including selective strategic investments, acquisitions, alliances or other transactions
- Envestnet provides a comprehensive platform of wealth management solutions for professional investment advisors, including a range of fee-based investment products, analytic tools, reporting utilities, and other practice management applications

Significance of Transaction

- Envestnet's IPO enhanced its ability to continue growing and better serve its financial advisor client base
- The offering represented one of several successful public offerings in the investment management and wealth management solutions space

FT Partners' Role

- FT Partners served as strategic, financial and IPO advisor to Envestnet and its Board of Directors
- FT Partners assisted in managing the entire IPO process, enabling management to focus on growing the business

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as Capital Markets & IPO Advisor to



in its

\$69,000,000 Initial Public Offering

valuing the equity at approximately

\$ 300,000,000



FT Partners Advises Backstop on its \$20 million Minority Financing

Overview of Transaction

- On October 30, 2018, Backstop Solutions announced a minority \$20 mm financing round
 - Existing and new investors participating in the round include Roger Kafker, a 30-year veteran investor in the asset management space, Tao Huang, former COO of Morningstar, David Bradley, President of Huizenga Capital Management, and Vistara Capital Partners
- Headquartered in Chicago, IL., Backstop Solutions is a software-as-a-Service
 platform designed to help firms in the institutional and alternative investment
 management industry operate efficiently, invest intelligently and communicate
 effectively
 - Founded in 2003, the Company has quickly grown to service over 800 clientele providing its industry-leading cloud-based productivity suite to investment consultants, pensions, funds of funds, family offices, endowments, foundations, private equity, hedge funds, and real estate investment firms

Significance of Transaction

- The transaction builds on an strong year for Backstop, which saw a rapidly growing roster of clients, key executive appointments, and market momentum
- Backstop Solutions' minority financing will enable the Company to become globally recognized as the dominant cloud productivity suite for the institutional and alternative investment industry

FT Partners' Role

- FT Partners served as sole strategic and financial advisor to Backstop Solutions
- This transaction underscores FT Partners' strong domain expertise and successful track record in the WealthTech space

FTP Securities LLC

is pleased to announce its exclusive role as strategic and financial advisor to



in its minority financing from

Roger Kafker

Tao Huang

David Bradley



for total consideration of

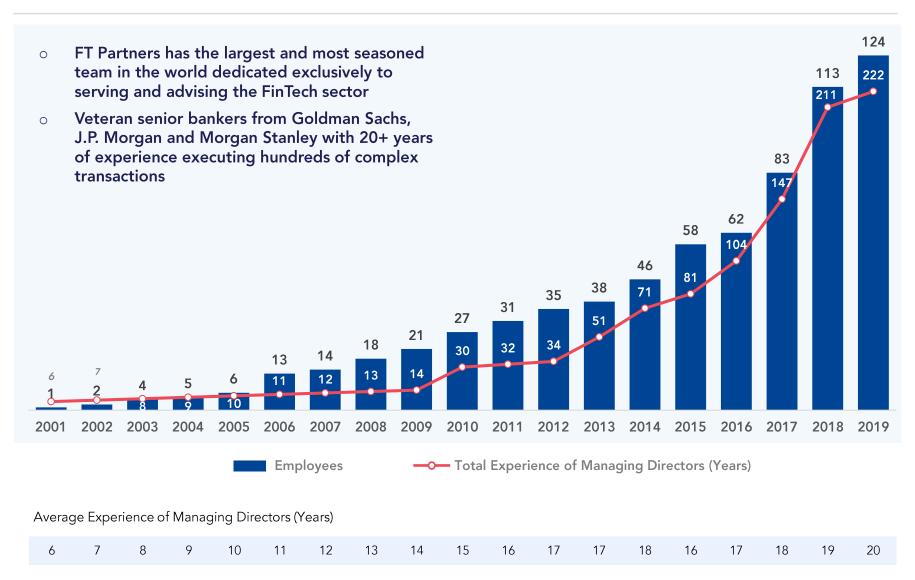
\$20,000,000



Award-Winning Investment Banking Franchise Focused on Superior Client Results

LendIt	2018	Top Investment Bank in FinTech							
	2018	Steve McLaughlin Ranked #1 for the Second Year in a Row on Institutional Investor's FinTech 40 List							
Institutional Investor	2017	Ranked #1 on Institutional Investor's FinTech 40 List							
Institutional Investor Annual Ranking	2015 & 2016	Ranked Top 5 on Institutional Investor's FinTech 35 List							
Aillidai Kalikilig	2006 – 2008	Consecutively Ranked (2006, 2007 and 2008) among the Top Bankers on Institutional Investor's "Online Finance 40"							
The Information	2016	Ranked #2 Top Technology Investment Banker on The Information's "Silicon Valley's Most Popular Dealmakers"							
	2018	Corporate / Strategic Deal of the Year	2011	Boutique Investment Bank of the Year					
	2018	Cross Border Deal of the Year	2011	Deal of the Decade					
	2017	Investment Banker of the Year	2010	Upper Middle Market Deal of the Year, \$500 mm+					
2018 -2004	2016	Investment Banking Firm of the Year	2010	IT Services Deal of the Year, Below \$500 mm					
ANNUALAWARDS	2016	Cross Border Deal of the Year	2010	Cross-Border Deal of the Year, Below \$500 mm					
WINIST	2015	Dealmaker of the Year	2007	Dealmaker of the Year – Steve McLaughlin					
NASA Addison	2015	Technology Deal of the Year	2007	Business to Business Services Deal of the Year					
M&A Advisor Awards	2014	Equity Financing Deal of the Year	2007	Computer & Information Tech Deal of the Year, \$100 mm+					
	2014	Professional Services Deal of the Year, \$100 mm+	2007	Financial Services Deal of the Year, \$100 mm+					
	2012	Dealmaker of the Year	2004	Investment Bank of the Year					
	2012	Professional Services Deal of the Year, \$100 mm+							

Platform of Choice for Clients and Bankers Alike



The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience		
teve McLaughlin bunder, CEO and lanaging Partner		 Formerly with Goldman Sachs in New York and San Francisco from 1995-2002 Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share) Wharton M.B.A. 	24		
Kate Crespo Managing Director	• 12+ years of FinTech transaction execution experience		17		
Larry Furlong Managing Director	MILESTER AND A		23		
Osman Khan Managing Director	pwc	 Formerly Managing Director and Head of FIG M&A at Alvarez & Marsal 15+ years FIG deal, consulting and assurance experience at PwC 40 Under 40 M&A Advisor Award Winner in 2013 LSE (BSc w/Honors), MBS (MBA w/Distinction), ICAEW (FCA) 	22		
Andrew McLaughlin Managing Director	Deloitte.	 20+ years experience executing / implementing financial and operational strategy Formerly with Deloitte Consulting 			
Mike Nelson Managing Director	SunTrust	 Formerly head of FinTech M&A at SunTrust Robinson Humphrey Kellogg M.B.A. 	19		
Timm Schipporeit Managing Director	Morgan Stanley Index Ventures	 Formerly with Morgan Stanley as Senior Executive Director of European Technology Investment Banking Team in London Formerly a Venture and Growth Investor focused on FinTech at Index Ventures 	16		
Greg Smith Managing Director	Hambrecht & Quist		23		
Steve Stout Managing Director	For Fig. 1. Dec. And the state of the state				
Sachs • 40 Under 40		 Formerly with Goldman Sachs from 2000-2002 40 Under 40 M&A Advisor Award Winner 2013 Harvard M.B.A. 	17		