**December 6, 2015** 

## **Financial Technology Partners**

FT Partners Research - Transaction Profile



and



agree to merge

(transaction values Wincor Nixdorf at \$1.8 billion)

Courtesy of:



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### **Transaction Overview**

#### Transaction Overview

 On November 23, 2015, Diebold and Wincor Nixdorf announced that they had entered into a merger agreement

- Diebold is a provider of software, self-service deliver and value-added services to the financial services industry
- Wincor Nixdorf provides IT solutions and services to the banking and retail industry, focusing on process and branch optimization
- Diebold will launch a tender offer to all shareholders of Wincor Nixdorf, offering Wincor Nixdorf shareholders €38.98 (\$41.51) and 0.434 shares of Diebold for every share tendered, valuing Wincor Nixdorf at \$1.8 billion
- The transaction is expected to net the combined entity almost \$160 million in annual cost synergies
- The transaction was unanimously approved by both companies' board of directors and is subject to customary closing conditions

#### **Transaction Rationale**

- The combination of the two companies will create clear synergies as both companies share similar product offerings and generally operate in similar geographic regions
- Each company has a dominant presence in a certain region, Diebold in the Americas and Wincor Nixdorf in Europe, and will be able to leverage each other's experience in that region to expand their product offerings
- The transaction is expected to be accretive to non-GAAP EPS by the second year

#### **Diebold Commentary**

"The rate of change we see in our industry is unprecedented, and by leveraging innovative solutions and talent from both organizations we will have the scale, strength and flexibility to help our customers through their own business transformation. Our new company will be well positioned for growth in high-value services and software -- particularly in the areas of managed services, branch automation, mobile and omni-channel solutions -- across a broader customer base. This combination was made possible through the successes we have had and continue to create in the Diebold 2.0 transformation plan. We have a history of collaboration with Wincor Nixdorf, and our shared approach will help drive a successful integration and minimize disruption. I am very excited about the many opportunities we will create together."

- Andy W. Mattes, Diebold President and CEO

### **Wincor Nixdorf Commentary**

"The combination of Diebold and Wincor Nixdorf is an exciting opportunity for both companies to shape the future of banking and retail solutions. Together, we can even better leverage the potential of a rapidly changing banking and retail market due to our strong combined R&D expertise. With our complementary geographic presence, we will be even closer to customers worldwide. Our common view of omni-channel software solutions will enable us to create a best-in-class customer experience to support banks and retailers to cope with challenges of digitalization. Furthermore, we are convinced that our employees will benefit from being part of an even stronger, more global organization that is well positioned for the age of digitalization."

- Eckard Heidloff, CEO, Wincor Nixdorf

## Wincor Nixdorf Transaction Multiples

LTM EV / EBITDA:

**2016E EV / EBITDA:** 9.6x

**2017E EV / EBITDA:** 7.7x

Diebold plans to raise \$2.8 billion to fund the merger, refinance existing debt and provide liquidity to the combined entity





### **Wincor Nixdorf Overview**

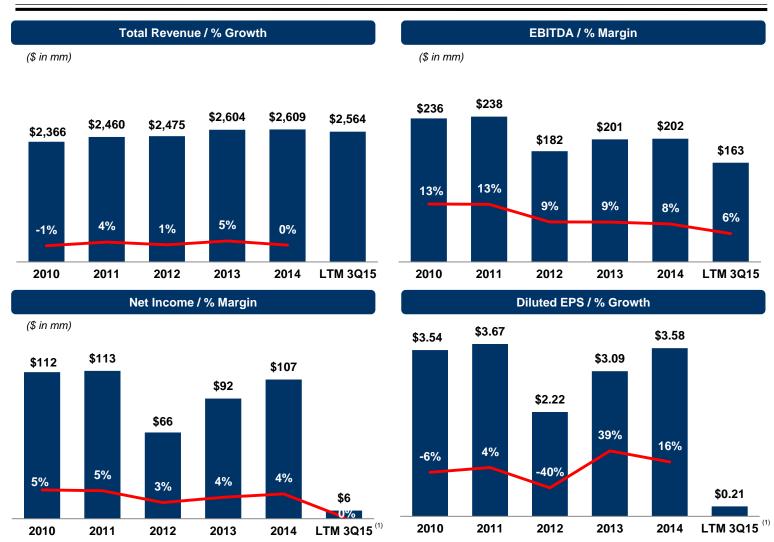
#### **Wincor Nixdorf Overview Selected Acquisition History** WINCOR **NIXDORF** Size (\$ mm) Date **Target** CEO: **Eckard Heidloff** ynasty **Headquarters:** Paderborn, Germany 01/07/14 na Founded: 1952 **Employees:** 9.100 06/09/11 \$7.1 ■ Wincor Nixdorf provides IT solutions and services to the banking and retail sectors ■ The Company's portfolio of solutions primarily focuses on **Connections Canada** 05/11/09 na business process optimization and specifically branch optimization The Company operates in almost 130 countries **BANKBERATUNG** 09/24/08 7.3 **LTM Stock Performance** \$60 prosystems (17) 4.8 11/23/15 04/22/08 \$55 Price: \$51.53 \$50 \$45 10/26/07 na \$40 Min Max 36.79 51.93 \$35 11/10/03 na Wincor AutoTell Julys



Source: Capital IQ, Company website.



### **Wincor Nixdorf Historical Financials**



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Source: Company website, Company Press Release, Capital IQ.

(1) Reduction in LTM 3Q15 Net Income due to initiation of restructuring program and its accompanying expenses.



### **Wincor Nixdorf Industry Coverage**

# WINCOR NIXDORF



#### **Financial Institutions**

- Designed to automate transaction processes and increase efficiency / security of customer interactions
- Solutions cover general branch security, branch network transformation services and omnichannel customer management / support

#### Retail

- ✓ Solution is integrated across all retail channels and helps customers offer and manage a seamless shopping experience, both online and in-store
- ✓ Complete Retail Software Application Suite includes cash and payment management solutions

#### Wholesale

✓ Solutions are completely compatible and integrated into SAP's enterprise software suite, allowing for complete management of operational processes in the areas of forecasting, merchandise replenishment and sales / communications

#### **Postal Market**

✓ Covers postal processes such as counter automation, self-service related solutions, financial services, cash management and counter queue management

#### **Service Stations**

✓ The i-Service Station solution allows for a centralized POS system that serves as an end-to-end communication module and control center to manage service stations of all sizes

#### Railway and Public Transport

✓ Solution adapts Wincor's banking and retail industry product to the transportation industry, providing services / solutions such as POS systems for trains, cash management and communication services

#### **Public Administration**

✓ Solution works to increase automation and simplify processes in the public administration industry, allowing for reduced costs and higher productivity among staff

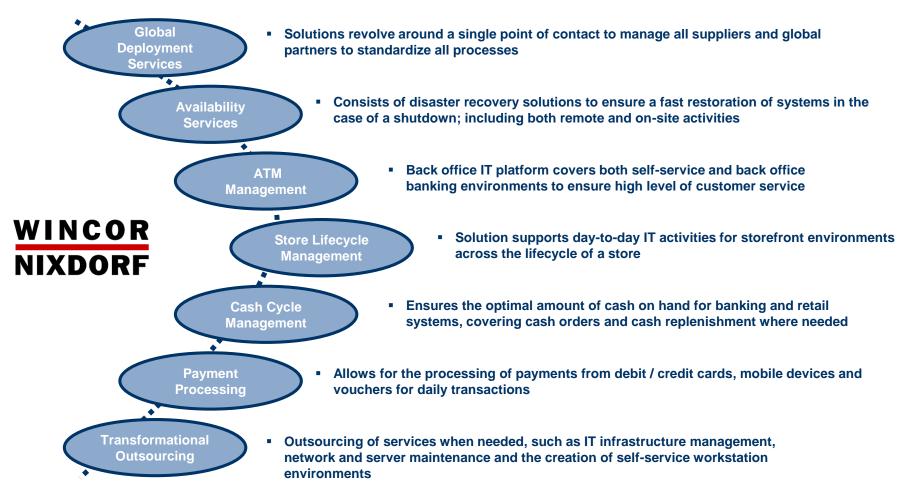




NIXDORF

## **Diebold And Wincor Nixdorf Agree to Merge**

### **Wincor Nixdorf Solutions Overview**





#### **Diebold Overview**

#### **Diebold Overview**



CEO: Andy Mattes

**Headquarters:** North Canton, OH

Founded: 1859

Employees: 16,000

- Diebold offers financial and security services and software for the financial services, commercial and retail industries
- The Company operates across five regions: North America, Latin America, Brazil, Europe and the Middle East

## \$39 \$37 \$35 \$33 \$31 \$29 \$27 \$25 \$28 \$29 \$27

### **Product Offerings**

#### Self-Service Terminals

- Self-service terminals and ATMs to be used as cash dispensers, deposit automation centers and in-branch technology consoles
- Terminals can be adapted for any omnichannel branch strategy regardless of budget and network size

#### Assisted Transaction Solutions

 Consists of in-branch, drive-up technologies and teller automation solutions for the financial services and pharmacy industries

#### **Barrier Solutions**

- These solutions include physical lock and safe options to secure assets after hours
- Additionally includes options for theft and fire-resistant systems and accessories

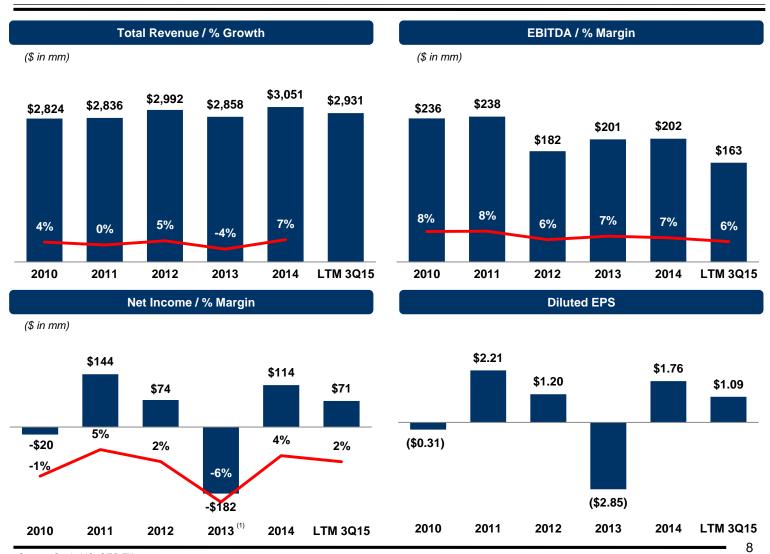
### Risk Management

- Solutions cover both physical and enterprise security, tailored to an individual company's needs
- Diebold's financial security product covers all elements of fraud and protection from financial data breaches





### **Diebold Historical Financials**



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PARTNERS

Source: Capital IQ, SEC Filings.



### **Public Comparables**

				Market	Enterprise			Multi	ples			(	Growth Rat	es	Ma	rgins	
	Price	% MTD	% LTM	Value	Value	Price / E	arnings	EV / E	BITDA	EV / Re	venue	Reve	enue	EPS	EBI	ITDA	P/E/G
Company Name	11/30/15	Change	High	(\$ mm)	(\$ mm)	CY 15E	CY 16E	CY 15E	CY 16E	CY 15E	CY 16E	CY 15E	CY 16E	LT	CY 15E	CY 16E	CY 15E
ATM / Smart Card Services																	
NCR	\$ 27.11	2 %	74 %	\$ 4,620	\$ 6,767	9.9 x	9.2 x	6.7 x	6.1 x	1.1 x	1.0 x	(3)%	4 %	na	16 %	17 %	na
Gemalto	63.09	5	70	5,583	6,107	17.0	14.2	10.7	9.3	1.9	1.7	25	8	14	17	19	1.2
Diebold	34.67	(6)	89	2,254	2,680	19.4	18.0	12.3	9.8	0.9	0.9	(7)	10	22	8	9	0.9
Cardtronics	37.61	9	94	1,693	2,306	13.0	11.7	7.7	7.0	1.9	1.8	14	6	14	25	26	0.9
Wincor Nixdorf	50.61	3	95	1,509	1,657	nm	19.0	14.2	8.6	0.6	0.6	(1)	2	4	5	7	na
CPI Card Group	9.71	(13)	72	554	966	10.6	10.1	10.0	8.4	2.6	2.2	na	18	17	26	26	0.6
DirectCash Payments	9.02	(7)	62	157	296	nm	nm	5.8	6.1	1.4	1.4	0	0	na	24	23	na
Median		2 %	74 %			13.0 x	12.9 x	10.0 x	8.4 x	1.4 x	1.4 x	(0)%	6 %	14 %	17 %	19 %	0.9 x
Mean		(1)	79			14.0	13.7	9.6	7.9	1.5	1.4	5	7	14	17	18	0.9
Payment POS Devices / Solutions																	
Ingenico	\$ 125.88	11 %	92 %	\$ 7,664	\$ 8,127	25.3 x	22.7 x	15.3 x	13.8 x	3.5 x	3.2 x	39 %	10 %	21 %	23 %	23 %	1.2 x
Verifone	28.68	(5)	73	3,306	3,912	15.2	12.6	9.5	9.5	1.9	1.8	5	6	na	20	19	na
GHL Systems	0.24	(5)	81	160	159	nm	31.2	22.6	14.5	3.5	3.0	37	17	nm	15	20	na
Median		(5)%	81 %			20.2 x	22.7 x	15.3 x	13.8 x	3.5 x	3.0 x	37 %	10 %	21 %	20 %	20 %	1.2 x
Mean		1	82			20.2	22.2	15.8	12.6	3.0	2.7	27	11	21	20	21	1.2
Retail Technology																	
Zebra Technologies	\$ 80.20	4 %	67 %	\$ 4,312	\$ 7,117	15.1 x	12.7 x	11.7 x	10.3 x	1.9 x	1.9 x	120 %	4 %	14 %	17 %	18 %	1.1 x
ScanSource	38.42	11	90	1,032	1,085	15.1	12.5	9.2	7.8	0.3	0.3	13	8	8	3	4	2.0
Median		8 %	79 %			15.1 x	12.6 x	10.5 x	9.0 x	1.1 x	1.1 x	67 %	6 %	11 %	10 %	11 %	1.5 x
Mean		8	79			15.1	12.6	10.5	9.0	1.1	1.1	67	6	11	10	11	1.5



Source: Capital IQ.

## **Overview of FT Partners**

### FT Partners is the Leader in Financial Technology Investment Banking







































## **Overview of FT Partners**

### Award-Winning Investment Banking Franchise Focused on Financial Technology

FT Partners has been recognized as Investment Banking Firm of the Year and regularly achieves Merger and Financing Deal of the Year recognition





■ Professional Services Deal of the Year, Above \$100mm

Dealmaker of the Year
 Professional Services Deal of the Year, Above \$100 mm

■ Boutique Investment Bank of the Year

■ Deal of the Decade

■ 10 Deal of the Year Nominations Across 9 Categories

■ Upper Middle Market Deal of the Year, Above \$500 mm
■ IT Services Deal of the Year, Below \$500mm

■ Cross-Border Deal of the Year, Below \$500mm

■ Dealmaker of the Year – Steve McLaughlin

■ Business to Business Services Deal of the Year

■ Computer and Information Technology Deal of the Year, Above \$100mm

■ Financial Services Deal of the Year, Above \$100mm



2006-2008

2014

2012

2011

2010

2007

■ Steve McLaughlin consecutively ranked (2006, 2007 and 2008) among the top Bankers in Financial Technology



2008

2006

- Equity Financing Dealmaker of the Year Steve McLaughlin
- Information Technology Deal of the Year
- Financial Services Deal of the Year

■ Financing Professional of the Year – Steve McLaughlin

- Financing Deal of the Year Equity
- Financing Deal of the Year Debt





# **Overview of FT Partners**

## **The FT Partners Senior Banking Team**

Name / Position	Prior Background	Experience / Education	Years of Experience		
Steve McLaughlin Founder, CEO and Managing Partner	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York and San Francisco from 1995-2002</li> <li>Formerly Co-Head of Goldman Sachs' Financial Technology Group (#1 market share)</li> <li>Wharton M.B.A.</li> </ul>	20		
Larry Furlong  Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York, London and Los Angeles beginning in 1995</li> <li>Wharton M.B.A.</li> </ul>	20		
Greg Smith  Managing Director	Merrill Lynch J.P.Morgan sterne agee	<ul> <li>Formerly award winning Equity Research Analyst at Merrill Lynch / J.P. Morgan / Sterne Agee</li> <li>Recent coverage included WU, EEFT, V, MA, DFS, FISV, FIS, JKHY, DST, ENV, GPN &amp; HPY among others</li> </ul>	19		
Tim Wolfe Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. beginning in 2000</li> <li>40 Under 40 M&amp;A Advisor Award Winner 2013</li> <li>Harvard M.B.A.</li> </ul>	13		
Andrew McLaughlin  Managing Director, Research & Business Development	Deloitte.	<ul> <li>Leads FT Partners' Research and Business Development Team</li> <li>Formerly with Deloitte Consulting</li> </ul>	9		



