FT PARTNERS FINTECH INDUSTRY RESEARCH

June 21, 2019



Collective Health Raises \$205 million in Financing Led by SoftBank Vision Fund





Overview of FT Partners

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 17 years of exclusive focus on Financial Technology

FT Partners' Advisory Capabilities



FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #1 Most Influential Person in all of FinTech in Institutional Investors "FinTech Finance 40"



Numerous Awards for Transaction **Excellence including** "Deal of the Decade"

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Collective Health Raises \$205 million in Financing

FT PARTNERS RESEARCH



Transaction Summary

Transaction Summary

- On June 17, 2019, Collective Health announced that it has raised \$205 million in financing led by the SoftBank Vision Fund
 - PSP Investments, DFJ Growth, and G Squared, as well as existing investors including Founders Fund, GV, Maverick Ventures, Mubadala Ventures, NEA, Sun Life, and others also participated in the round
 - To date, the Company has raised around \$470 million
- The Company plans to use the new funds to accelerate product adoption, strengthen strategic partnerships, and advance product and technology development
- Today, Collective Health serves over 45 enterprise clients with more than 200,000 employees and plans to add to its list of 80 integrated health partners currently on the open platform

Investor Commentary

"Meaningful improvements in healthcare aren't going to come from incumbents or consortiums. The healthcare industry needs a new foundation to run effectively and fill the gaping holes where proper technology doesn't currently exist. We continue to double down on our partnership with Collective Health because it's the only company that has built a software platform capable of reimagining the industry by focusing on the customer experience."



Mohamad Makhzoumi General Partner

Investor Commentary (cont.)

"With U.S. healthcare costs at \$3.65 trillion in 2018, Collective Health is reinventing the healthcare experience for companies and their employees. Their innovative business model and technology platform are not only helping employers understand and optimize their healthcare spend, they are also providing employees with a better healthcare experience.

The company has continued to scale its business across U.S. employers, and we are excited to help them drive further innovation and adoption in the approximately \$1.2 trillion employer health insurance industry."



Deep Nishar Senior Managing Partner

Management Commentary

"We're appreciative of our investors, both new and returning, in their commitment to supporting our mission to fix the deepest rooted problems in healthcare today. We're excited to have the SoftBank Vision Fund lead the round given their proven track record of supporting category-defining companies, and they share our vision for a better healthcare experience.

Whether working with more networks or helping facilitate direct relationships between employers and provider systems, we will continue to set the standard for the industry with a focus on the customer, providing the healthcare experience we all deserve."



Ali Diab Co-Founder & CEO



Collective Health

Selected Financing History



| Date | Size (\$ mm) | Investor(s) | | |
|----------|--------------|--|--|--|
| 06/17/19 | \$205 | SoftBank Vision Fund; PSPIB; DFJ Growth; G Squared; Founders Fund; GV; Maverick Ventures; Mubadala Ventures; NEA; Sun Life Financial | | |
| 02/28/18 | 110 | NEA; Founders Fund; GV; Maverick Ventures; Sun Life Financial; Mubadala Ventures | | |
| 04/15/16 | 30 | Undisclosed Investors | | |
| 10/20/15 | 81 | GV; NEA; Founders Fund; Maverick Capital; Redpoint Ventures; RRE Ventures | | |
| 03/18/15 | 38 | Formation 8; Redpoint Ventures; RRE Ventures; Subtraction Capital; Rock Health; Founders Fund; NEA | | |
| 01/31/14 | 6 | Signatures Capital; Citizen.VC; Undisclosed Investors | | |
| Total | \$470 mm | | | |

Collective Health Raises \$205 million in Financing

FT PARTNERS RESEARCH



Collective Health Overview

Company Overview



CEO: Ali Diab

San Francisco, CA **Headquarters:**

Founded: 2013

- Collective Health provides a cloud-based self-insurance platform for businesses
- The Company enables integrated administration of health plans through a single portal for employers and helps guide and support employee access to benefits options

Selected Clients

















Leadership



Ali Diab

Co-Founder & CEO Co-Founder & Chief Health Officer



Rajaie Batniji

Chief Financial Officer

Ken Hahn



Sarahjane Sacchetti

Chief Marketing Officer

Products & Services Overview

HOW IT WORKS

Connect all the pieces of healthcare offerings

Combines networks across medical, dental, vision, and pharmacy benefits, core HR, and an open ecosystem of point solutions into one integrated system

Run programs with new technology

Adjudicates claims, manages eligibility, and data sharing across health programs and automatically reconciles and processes partner payments

Engage employees in their care

Comprehensive web and mobile app, advocacy support, EOBs that actually make sense, and data-driven, proactive messaging

Optimize investment around the clock

Integrated analytics, predictive intelligence, and live performance dashboards provide visibility into how programs are impacting employees every day

BY THE NUMBERS

-0.3%

70s

60%

Medical trend, compared to industry average of 5%

Net Promoter Score. compared to industry average of 8

Reduction in employee questions

2 - 4x

600

Health partnerships today

Increase in program partner engagement

Successfully enabled integrations

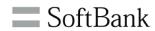
Collective Health Raises \$205 million in Financing

FT PARTNERS RESEARCH



SoftBank Vision Fund Overview

Overview





Raieev Misra Head of Vision Fund



Colin Fan Managing Partner



Deep Nishar Senior Managing Partner



David Thevenon Partner





Tom Cheuna Partner

Locations

Tokyo, Japan (HQ)

London, UK

San Francisco, CA

About

- Founded in 1981, SoftBank Group is a publicly-traded Japanese telecommunications, internet and media company
- Prefers to invest in late-stage growth financings for mature companies, but will occasionally invest in earlystage deals
- Has the ability to invest around the world but primarily focuses on the U.S. and Asia
- Last year, SoftBank was involved in more than half of the top 10 biggest investments in VC-backed startups

Investment Preferences

Investment Criteria

\$100 billion Fund Size:

Fund Raised: 2018

Investment Range: \$100+ mm

Revenue: NA

EBITDA: NA

General Preferences 1

Control: Minority, Majority

Geography: Global

Venture, Growth **Transaction Type:**

Mobile **Industry Focus:**

Applications and Devices, e-Commerce, Online Advertising, Social Media, Gaming, and Cloud-Based

Enterprise Services

Selected Recent Investments / Exits

FinTech / Financial Services Investments 2

| Date | Company | Deal Amt. ³ | Board Rep. | Sector |
|-------|---|------------------------|-----------------------|----------|
| 05/19 | Greensill (Growth) | \$800 | NA | FMS |
| 03/19 | Opendoor (Later Stage VC) | 300 | Jeffrey Housenbold | Bnkg |
| 02/19 | OakNorth (Later Stage VC) | 440 | NA | Bnkg |
| 12/18 | Fair.com (Growth) | 385 | NA | Bnkg |
| 12/18 | Cambridge Mobile Telematics (Growth) | 500 | NA | lns |
| 09/18 | Compass (Series F) | 400 | NA | Bnkg |
| 09/18 | Opendoor (Series E) | 725 | Jeffrey Housenbold | CapMkts |
| 08/18 | ZhongAn (PIPE) | 100 | NA | Ins |
| 06/18 | PolicyBazaar (Series F) | 200 | NA | Software |
| 12/17 | Compass (Series E) | 550 | NA | Bnkg |
| 05/17 | Paytm (Corporate) | 1,400 | Masayoshi Son | Pymts |
| | | | | |

- Italics indicate preferred control / geography
- * denotes M&A exit; ** denotes IPO exit

FT Partners Research - Quarterly InsurTech Insights

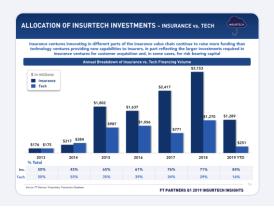


Highlights of the report include:

- 2019 and historical InsurTech financing and M&A volume and deal count statistics
- Largest InsurTech financings and M&A transactions in 2019 YTD
- Most active InsurTech investors
- Corporate VC activity and strategic investor participation
- Other industry, capital raising and M&A trends in InsurTech







Selected FT Partners InsurTech Research - Click to View



2018 InsurTech Interview Compilation



Lennar's \$70 million Co-Lead Investment in Hippo



InstaMed's Sale to JPMorgan Chase



Next Insurance's \$83 million Series B Financing



Lemonade Raises \$300 million in Series D Financing



wefox Group Raises \$125 million in Series B Financing



Palomar Holdings Completes its IPO Raising \$84 million



Cambridge Mobile Telematics Raises \$500 million in Financing

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Leading Advisor Across the InsurTech Landscape

Consumer Protection Plans



Telematics / Connected Car Solutions



Small Business Insurance



Homeowners Insurance



Title Insurance



Virtual Claims



Small Business Insurance



Auto Finance and Insurance Solutions



Sales Automation Software



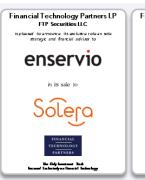
Agency Management / Marketing Technology



Personal Lines Insurance Distribution



P&C Claims



Insurance Software

Wholesale Brokerage



FT Partners Advises InstaMed on its Sale to JPMorgan Chase Bank

Overview of Transaction

- On May 15, 2019, InstaMed announced it has agreed to be acquired by JPMorgan Chase Bank, NA
- Headquartered in Philadelphia, PA, InstaMed is a leading healthcare payments network that connects providers, payers, and consumers on one platform to facilitate healthcare commerce
- Since its founding in 2004, InstaMed has offered a highly integrated experience and has grown to create a diverse solution set that meets the critical payments, engagement, and transaction processing needs of the healthcare industry
- InstaMed's secure, centralized platform alleviates a number of challenges in the healthcare payments industry, with particular focus on eliminating paper, improving the consumer financial experience, and reducing costs to collect payments

FT Partners' Role

- FT Partners leveraged its deep domain expertise and transactional experience in the Healthcare and Payments sectors to generate a highly successful outcome for InstaMed and its shareholders
- The transaction builds on FT Partners' strong Healthcare track record following advisory roles with <u>Eliza</u>, <u>Benaissance</u>, <u>Zywave</u>, <u>AmWINS</u>, and <u>R1 RCM</u>, among others
- This transaction also demonstrates FT Partners' continued leadership position as the "Advisor of Choice" to the most prominent FinTech companies

Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to



in its proposed sale to





FT Partners Advises Benaissance on its \$80 million Sale to Wex

Overview of Transaction

- On October 15, 2015, Benaissance, LLC ("Benaissance" or the "Company") announced it has entered into a definitive agreement to be acquired by WEX for \$80mm
- Headquartered in Omaha, NE, Benaissance is a leading provider of integrated Software-as-a-Service (SaaS) technologies and services for healthcare premium billing, payment and workflow management
 - Existing investors include Omaha-based, McCarthy Capital
- WEX is a leading, multi-channel provider of corporate payment solutions representing more than 9 million vehicles and serving a wide variety of business sectors
- The transaction is expected to close in the fourth quarter of 2015 and is subject to applicable regulatory approvals and other customary closing conditions

Significance of Transaction

- Represents a highly-attractive outcome for both Benaissance and WEX
- Combined resources and expertise of Benaissance and WEX position the Company extraordinarily well to further its leadership in the marketplace
- Enables WEX to provide an expanded and differentiated payments solution in order to grow its addressable market opportunity and wallet share in the healthcare market
- Benaissance will be integrated with WEX's existing Evolution1 platform creating an opportunity for potential synergies as the businesses already share a number of mutual partners and customers

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Benaissance and its Board of Directors
- Transaction highlights FT Partners' continued success advising leading companies and generating highly successful outcomes in the Healthcare / Benefits IT and Services space

FTP Securities LLC.

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its sale to



for a total consideration of

\$80,000,000



FT Partners Advises Snapsheet on its Series E Financing

Overview of Transaction

- On May 20, 2019, Snapsheet announced it has raised \$29 million in Series E financing from new investors Nationwide, Sedgwick and State Auto Labs, with participation from Tola Capital
 - Existing investors Liberty Mutual Strategic Ventures, F-Prime Capital,
 OCA Ventures, and an affiliate of USAA also participated in the round
- Headquartered in Chicago, IL, Snapsheet is a leading provider of virtual claims technology for the personal and commercial insurance marketplace
- Since its founding in 2010, Snapsheet has used its technology to digitally transform claims workflows for over 75 clients and their customers

Significance of Transaction

- This financing will allow Snapsheet to accelerate the delivery of its SaaS claims
 platform for all lines of property and casualty, further invest in advanced
 analytics capabilities, and expand its team to serve clients globally
- With this round, Snapsheet has raised a total of \$71 million in financing

FT Partners' Role

- FT Partners served as sole strategic and financial advisor to Snapsheet and its board of directors
- This transaction underscores FT Partners' deep InsurTech domain expertise and its successful track record generating highly favorable outcomes for high growth FinTech companies globally

FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



in its Series E financing with new investors







with participation from



for total consideration of

\$29,000,000



FT Partners Advises SquareTrade in its Strategic Sale

Overview of Transaction

- On November 28, 2016, SquareTrade announced its \$1.4 billion all-cash strategic sale to the Allstate Corporation
- Headquartered in San Francisco, CA, SquareTrade offers top-rated protection plans trusted by millions of consumers for electronics and appliances
 - SquareTrade's branded products are sold through major retailers
- Allstate is the largest publicly held personal lines property and casualty insurer in America serving more than 16 million households nationwide
- More details available in Allstate's transaction <u>press release</u> and <u>investor</u> presentation

Significance of Transaction

- This transaction expands Allstate's protection offering to consumer electronics, connected devices and appliances
- SquareTrade substantially increases Allstate's customer relationships while providing both strong near-term and long-term growth opportunities

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to SquareTrade and its Board of Directors
- This transaction demonstrates FT Partners' continued leadership position as the "advisor of choice" to the highest quality FinTech companies
- FT Partners represented <u>SquareTrade in its \$238 million strategic growth</u> investment with Bain Capital and Bain Capital Ventures
- FT Partners also recently represented Bain Capital Ventures' portfolio company Enservio in its sale to Solera demonstrating our long-term trusted relationship

FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its sale to



for total consideration of

\$ 1,400,000,000



FT Partners Advises Next Insurance on its Financing

Transaction Overview

- On July 11, 2018, Next Insurance announced an \$83 million Series B financing round led by Redpoint Ventures
 - Other investors that participated in the round include Nationwide,
 Munich Re, American Express Ventures, Ribbit Capital, TLV Partners,
 SGVC and Zeev Ventures
 - Elliot Geidt, Partner at Redpoint Ventures, will join the board of Next Insurance
- Founded in 2016 and headquartered in Palo Alto, CA, Next Insurance is the leading digital insurance company for small businesses
 - Next Insurance champions technological innovation and sophisticated uses of AI and machine learning to improve customer experience and streamline the insurance purchasing process
- In May 2018, Next announced its new status as a licensed insurance carrier, allowing the Company to write policies independently, as well as to have more freedom over underwriting, setting of prices, and configuring of policies

Significance of Transaction

- The funding will enable Next Insurance to continue its expansion throughout
 the US as a full service insurance carrier, further innovate claims handling, offer
 coverage to many more classes of business, and significantly grow internal
 operations in both the US and Israel
- The Series B round brings Next Insurance's total funding to \$131 million in just two years

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Next Insurance and its Board of Directors
- This transaction underscores FT Partners' successful track record generating highly favorable outcomes for leading InsurTech companies

Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to



in its Series B financing led by



for total consideration of

\$83,000,000



FT Partners Advises Lennar on its Investment in Hippo

Overview of Transaction

- On November 14, 2018, Lennar Corporation ("Lennar") announced it has coled a \$70 million minority investment in Hippo with Felicis Ventures, along with participation from all major existing shareholders
 - The investment brings the total amount of funding raised by Hippo to \$109 million
- Lennar Corporation (NYSE:LEN) is the one of the leading homebuilders in the United States
- Headquartered in Mountain View, CA, Hippo is a leading property and casualty InsurTech start-up, offering homeowners insurance as well as a number of more specialized products
- Hippo has helped cut premium costs for its customers by up to 25%, seen
 policy sales grow by 30% month over month, and now covers more than \$25
 billion in total property value
 - Hippo is accessible to more than 50% of the US homeowner population, and that number is expected to increase to over 60% by the end of 2018

Significance of Transaction

- With the new funding, Hippo will accelerate growth while continuing to deliver a modernized home insurance product that includes world-class customer experience on a national scale
- The transaction also offers a clear path for Lennar to continue to streamline the home buying experience for its customers

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Lennar
- This transaction underscores FT Partners' deep FinTech expertise and its continued success in providing buy side advisory to top-tier strategic investors

FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



in its minority investment in



with participation from new and existing investors

for total consideration of

\$70,000,000



FT Partners Advises Insureon on its \$31 million Financing

Overview of Transaction

- On October 21, 2015 Insureon ("Insureon" or the "Company") announced a \$31mm Series B minority investment round
 - Investment round led by Oak HC/FT ("Oak")
 - Existing investor Accretive LLC ("Accretive") also participated
- Insureon is the leading insurance online marketplace for small and micro businesses
 - Serves retail clients directly and also supports banks, brokerages and insurance companies through a wholesale offering
 - Coverage provided for 175,000+ small businesses
- Oak HC/FT is a \$500mm venture capital fund focused on investing in healthcare and financial services technology companies
- Accretive is a leading private investment firm specializing in the creation of disruptive technology companies

Significance of Transaction

- Creates opportunity for Insureon to accelerate its growth in the small business insurance sector
- Enables Insureon to increase its investment in technology development, and enhance its sales and marketing capabilities

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Insureon and its Board of Directors
 - Follows FT Partners' role advising Insureon on its 2014 acquisition of Insurance Noodle from Willis
- Transaction demonstrates FT Partners' continued success advising top-tier companies and achieving outstanding results within the Insurance IT and Services sector

Financial Technology Partners LP

is pleased to announce its exclusive role as



in its equity capital raise led by



for total consideration of

\$31,000,000



FT Partners Advises Goji on its Sale to Seeman Holtz

Overview of Transaction

- On November 13, 2018, Goji announced it has been acquired by Seeman Holtz Property & Casualty ("SHPC")
- Headquartered in Boston, MA, Goji operates an online analytics and data-driven distribution platform for personal lines of insurance that matches clients with the right coverage at the best prices, through an integrated network of national insurance carriers
 - Goji is a licensed insurance agency in 41 states that writes policies for clients on behalf of insurance carriers
- SHPC will integrate Goji's technology platform throughout its divisions and verticals to optimize operational efficiency, better address clients needs and increase production
- This acquisition marks SHPC's 50th acquisition

Significance of Transaction

- Through the acquisition, Goji's clients will gain access to the 400+ carrier relationships and the 50 state agent licenses of SHPC
- SHPC will continue to expand its access to more digital marketing channels and partnerships, further enhancing its online digital marketing and customer acquisition capabilities

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Goji
- FT Partners previously advised Goji on its \$15 million financing in November 2017
- This transaction highlights FT Partners' strong expertise across the InsurTech landscape

Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to



in its sale to





Award-Winning Investment Banking Franchise Focused on Superior Client Results

| LendIt | 2018 | Top Investment Bank in FinTech | | | |
|---|-------------|--|------|---|--|
| | 2018 | Steve McLaughlin Ranked #1 for the Second Year in a Row on Institutional Investor's FinTech 40 List | | | |
| Institutional Investor | 2017 | Ranked #1 on Institutional Investor's FinTech 40 List | | | |
| Institutional Investor Annual Ranking | 2015 & 2016 | Ranked Top 5 on Institutional Investor's FinTech 35 List | | | |
| Ailluai Kalikilig | 2006 – 2008 | Consecutively Ranked (2006, 2007 and 2008) among the Top Bankers on Institutional Investor's "Online Finance 40" | | | |
| The Information | 2016 | Ranked #2 Top Technology Investment Banker on The Information's "Silicon Valley's Most Popular Dealmakers" | | | |
| 2018 -2004 ANNUALAWARDS WINNER M&A Advisor Awards | 2018 | Corporate / Strategic Deal of the Year | 2011 | Boutique Investment Bank of the Year | |
| | 2018 | Cross Border Deal of the Year | 2011 | Deal of the Decade | |
| | 2017 | Investment Banker of the Year | 2010 | Upper Middle Market Deal of the Year, \$500 mm+ | |
| | 2016 | Investment Banking Firm of the Year | 2010 | IT Services Deal of the Year, Below \$500 mm | |
| | 2016 | Cross Border Deal of the Year | 2010 | Cross-Border Deal of the Year, Below \$500 mm | |
| | 2015 | Dealmaker of the Year | 2007 | Dealmaker of the Year – Steve McLaughlin | |
| | 2015 | Technology Deal of the Year | 2007 | Business to Business Services Deal of the Year | |
| | 2014 | Equity Financing Deal of the Year | 2007 | Computer & Information Tech Deal of the Year, \$100 mm- | |
| | 2014 | Professional Services Deal of the Year, \$100 mm+ | 2007 | Financial Services Deal of the Year, \$100 mm+ | |
| | 2012 | Dealmaker of the Year | 2004 | Investment Bank of the Year | |
| | 2012 | Professional Services Deal of the Year, \$100 mm+ | | | |

The FT Partners Senior Banker Team

| Name / Position | Prior Background | Experience / Education | Years of Experience |
|--|-------------------------------|--|---------------------|
| Steve McLaughlin Founder, CEO and Managing Partner | | Formerly with Goldman Sachs in New York and San Francisco from 1995-2002 Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share) Wharton M.B.A. | 24 |
| Paul VanderMarck Managing Director | R <u>M</u> S | Formerly Chief Product Officer at Risk Management Solutions 25+ years of experience as an InsurTech operating executive Experienced advisor and investor in the InsurTech space | 27 |
| Larry Furlong Managing Director | Goldman Sachs | Formerly with Goldman Sachs in New York, London and Los Angeles from 1995-2004 Wharton M.B.A. | 23 |
| Greg Smith Managing Director | Merrill Lynch J.P.Morgan | Formerly award winning Equity Research Analyst at Merrill Lynch, J.P. Morgan and Hambrecht & Quist 20+ years of experience covering FinTech as both an Analyst and Investment Banker | 23 |
| Osman Khan Managing Director | A B PWC | Formerly Managing Director and Head of FIG M&A at Alvarez & Marsal 15+ years FIG deal, consulting and assurance experience at PwC 40 Under 40 M&A Advisor Award Winner in 2013 | 22 |
| Mike Nelson Managing Director | SUNTRUST | Formerly head of FinTech M&A at SunTrust Robinson Humphrey Kellogg M.B.A. | 19 |
| Tim Wolfe Managing Director | Goldman Sachs | Formerly with Goldman Sachs from 2000-2002 40 Under 40 M&A Advisor Award Winner 2013 Harvard M.B.A. | 17 |
| Kate Crespo Managing Director | RAYMOND JAMES® | Formerly with Raymond James' Technology & Services investment banking 12+ years of FinTech transaction execution experience Dartmouth M.B.A. | 17 |
| Mohit Agnihotri Managing Director | J.P.Morgan | Formerly Managing Director and Global Head of Payments Investment Banking at J.P. Morgan Wharton M.B.A | 17 |
| Timm Schipporeit Managing Director | Morgan Stanley Index Ventures | Formerly with Morgan Stanley as Senior Executive Director of European Technology Investment Banking Team in London Formerly a Venture and Growth Investor focused on FinTech at Index Ventures | 16 |
| Andrew McLaughlin Managing Director | Deloitte. | 20+ years experience executing / implementing financial and operational strategy Formerly with Deloitte Consulting | 13 |

Platform of Choice for Clients and Bankers Alike

