June 13, 2016 **Financial Technology Partners**

FT Partners Research – Transaction Profile



acquires



for

£435 million (~\$625 million)

Courtesy of:



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Financial Technology Partners LP

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Intertrust Acquires Elian for ~\$625 Million

Transaction Summary

Transaction Summary

- On June 8, 2016, Intertrust announced that it had entered into an agreement to buy Elian for £435 million (\$625.3 million)
 - Elian was previously owned by global private equity firm, Electra Partners
- Transaction will be funded with a combination of cash, debt and equity
 - £26 million of the consideration will be reinvested by management and key employees into Intertrust shares
 - At the closing of the transaction, Intertrust expects pro forma leverage to be at a maximum of 4.0x LTM net debt / FBITDA
- Elian is a provider of capital market, private equity, real estate and fund administration, corporate services and private client solutions
 - Clients consist of accounting firms, law firms, global corporations, financial institutions, high net worth individuals and family offices
- Intertrust is a global provider of trust and corporate services in North / South America, Europe, Asia and the Middle East
 - The Company also provides corporate and private client services, fund services and capital market services
- The transaction is expected to close by the end of Q3 or beginning of Q4 this year

Transaction Multiples (1)

Enterprise Value:	£435 mm	
FY17E Revenue:	£96 mm	
FY17E Revenue Multiple:	4.5x	
FY17E EBITDA:	£35 mm	
FY17E EBITDA Multiple (Adjusted) ⁽²⁾ :	9.5x	
FY17E EBITDA Multiple (Unadjusted):	12.3x	

Transaction Rationale

- Transaction will be instrumental in further establishing Intertrust's leading market position, the Company's diversification of offerings and client coverage and aligns with Intertrust's core M&A strategies
 - Acquisition will strengthen Intertrust's presence in the UK and Spain, as well as further consolidate its position in the Netherlands, Luxembourg, Cayman Islands and Guernsey
 - Transaction will add complimentary capital markets and private equity / real estate fund administration services to Intertrust's current offerings
 - Elian further expands Intertrust's leadership position in Jersey



Intertrust ELIAN

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Transaction Commentary

"The acquisition of Elian presents a great opportunity for Intertrust to significantly expand its Capital Markets and Private Equity & Real Estate Fund Administration services. Consolidation in our industry continues, and the ability of global trust and corporate services providers to acquire high quality companies will determine their success going forward. Against this backdrop, I am especially pleased to announce the addition of Elian to the Intertrust family. Our similar cultures and the emphasis both our companies place on integrity and high-value service delivery will form a strong basis for successful integration. The inclusion of Elian's capabilities and geographic presence will consolidate Intertrust's position in Capital Markets and Private Equity & Real Estate Fund Administration, add scale to our operations in several important jurisdictions, and bring us the leadership position in Jersey. With Elian on board, we will be able to offer more to our clients and investors worldwide. I look forward to working with Elian's excellent team."



David de Buck
CEO
Intertrust

"Our combined service offering and network of offices globally will broaden and strengthen our capabilities to support our clients in all key international business locations. We know Intertrust shares our belief that our people are our most valuable asset. The opportunities for career development, as well as the leadership and international mobility programs will make our tie-up with Intertrust especially interesting for our employees. We are truly creating the global leader in our industry with this transaction – very exciting."



Paul Willing CEO





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Elian Overview

ELIAN

Company Overview

CEO: Paul Willing **Headquarters:** St. Helier, Jersey

Founded: 1999

- Elian is a specialist in fund services, international finance and private wealth
- Elian offers a variety of services across a wide array of sectors, including aircraft finance, telecommunications and private equity
 - The Company also provides secure online services for clients and intermediaries
- The Company is focused on continuously developing new technology and re-invests approximately 20% of profits a year into IT and infrastructure
- Elian operates a network of 16 international offices in Europe, Asia and North America with over 640 professionals throughout



Tailored Awards

- Classic Awards
- > IDCHECK
- **Document Share**
- > CDDquick

PlanTrack

BoardPack

Txquick

Sectors

- Aircraft Finance
- Transportation **Energy & Utilities**
- Telecommunications
- Waste & Renewables
- Social Infrastructure
- Natural Resources
- Private Equity

Selected Acquisition

Date	Size (\$ mm)	Туре	Target
09/3/15	na	M&A	SFM



Intertrust ELIAN

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Intertrust Overview

Intertrust

Company Overview

CEO: David de Buck

Headquarters: Amsterdam, Netherlands

Founded: 1952

- Intertrust is a publicly traded global quality leader in the trust and corporate services sector and provides a broad range of high-end legal and financial administrative services
- The Company follows market leading governance, risk management and compliance standards
- Intertrust was formerly part of a number of large financial institutions, until a buyout in 2010
 - In addition to public shareholders, current shareholders include Blackstone, employees and members of management
- The Company has over 1,800 specialist working out of 37 offices in 26 different countries
 - Diversified base of approximately 17,000 clients in over 100 countries

Products and Services Overview

Corporates

- Formation and implementation
- Domiciliation and management
- Legal administration
- Accounting and reporting
- Payroll services
- > Escrow
- Compliance services
- Intellectual property
- Treasury Management Services

Funds

- Fund Launch Services
- Fund Administration
- Investor Services
- Fiduciary Services

- Transaction Services
- Portfolio Investment Services
- Regulatory & Compliance Services

Capital Markets

- SPV & trustee services
- Portfolio administration
- Calculation and payment agency services
- Investor reporting
- Agent and bondholder representative services

Private Clients

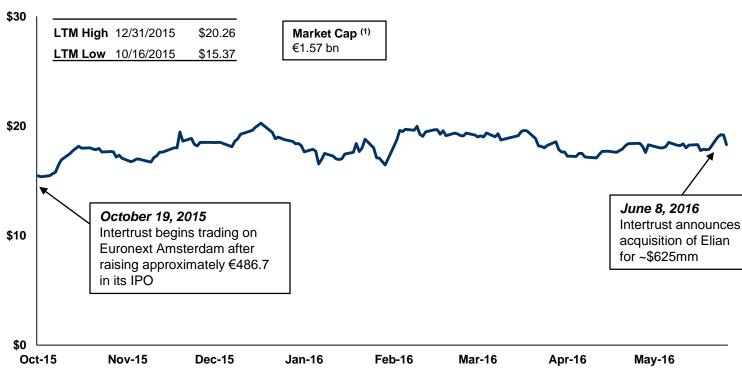
> Structuring and administration



Intertrust ELIAN

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Intertrust Overview (cont.)



(€ in mm)	Revenue	Revenue Growth	EBITDA	EBITDA Margin	Net Income
2015A	€345	16.0%	€134	38.9%	€3
2016E	€372	7.9%	€165	44.3%	€114
	EV / Revenue		EV / EBITDA		P/E
2015A	1.6x		4.2x		nm
2016E	1.5x		3.4x		13.8x



FT Partners is the Leader in Financial Technology Investment Banking

Wealth Management

ta / Analytics

High Frequency Trading





















FT Partners is the Leader in Financial Technology Investment Banking

Trading Technology

> Other Capital Markets Technology















Selected FT Partners Research - Digital Wealth Management (click to view)

Are the Robots Taking Over? The Emergence of Automated Digital Wealth Management Solutions



FT Partners' 140-page report provides a comprehensive overview of key industry trends driving innovation in the wealth management space and how the industry is reacting to the emergence of Robo Advisors and other Digital Wealth Management disruptors.

Additional highlights of the report include:

- A discussion of the different Automated Digital Wealth Management platforms and business models
- The responses of incumbents in the wealth management space, including the innovations, partnerships and acquisitions being made to stay ahead of the game
- Interviews with eight CEOs of leading Digital Wealth pioneers including Betterment, Link Pacific Advisors, MyVest, NextCapital, Nutmeg, Riskalyze, SigFig and Vanare
- A detailed industry landscape of Digital Wealth Management providers as well as other innovative, tangential companies, profiles of 28 companies and a comprehensive list of private equity financing and M&A transactions in the space



FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 13 years of exclusive focus on Financial Technology. Please visit our <u>subscription form</u> to subscribe to our exclusive monthly newsletter and receive our research reports.

Selected FT Partners Research (click to view)



Research Report: Innovations in Capital Markets Technology



PENSCO Trust Company's Sale to Opus Bank



BlackRock's acquisition of FutureAdvisor



AlphaSense's \$33 mm growth financing



Ally's acquisition of TradeKing for \$275 mm



IHS & Markit Agree to Merge



LSE & Deutsche Borse Agree to Merge



Nasdaq's acquisition of ISE for \$1.1 bn



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Award-Winning Investment Banking Franchise Focused on Superior Client Results

FT Partners has been recognized as Investment Banking Firm of the Year and regularly achieves Merger and Financing Deal of the Year recognition

	2016	 Investment Banking Firm of the Year Cross Border Deal of the Year 	
	2015	■ Dealmaker of the Year ■ Technology Deal of the Year	
2016 - 2004	2014	■ Equity Financing Deal of the Year ■ Professional Services Deal of the Year, Above \$100mm	
ANNUALAWARDS	2012	 Dealmaker of the Year Professional Services Deal of the Year, Above \$100mm 	
M&A Advisor	2011	 Boutique Investment Bank of the Year Deal of the Decade 10 Deal of the Year Nominations Across 9 Categories 	
Awards	2010	■ Upper Middle Market Deal of the Year, Above \$500 mm ■ IT Services Deal of the Year, Below \$500mm ■ Cross-Border Deal of the Year, Below \$500mm	
	2007	 Dealmaker of the Year – Steve McLaughlin Business to Business Services Deal of the Year Computer and Information Technology Deal of the Year, Above \$100mm Financial Services Deal of the Year, Above \$100mm 	
Institutional	2015	■ Steve McLaughlin ranked #4 in Institutional Investor's FinTech 35 List	
Institutional Investor Annual Ranking	2006-2008	■ Consecutively ranked (2006, 2007 and 2008) among the top Bankers in Financial Technology	
WINNER	2008	 Equity Financing Dealmaker of the Year – Steve McLaughlin Information Technology Deal of the Year Financial Services Deal of the Year 	
Middle Market Financing Awards Note: Bold represents awards that ET.	2006	 ■ Financing Professional of the Year – Steve McLaughlin ■ Financing Deal of the Year - Equity ■ Financing Deal of the Year - Debt 	– 11



The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
Steve McLaughlin Founder, CEO and Managing Partner	Goldman Sachs	 Formerly with Goldman, Sachs & Co. in New York and San Francisco from 1995-2002 Formerly Co-Head of Goldman Sachs' Financial Technology Group (#1 market share) Wharton M.B.A. 	21
Larry Furlong Managing Director	Goldman Sachs	 Formerly with Goldman, Sachs & Co. in New York, London and Los Angeles beginning in 1995 Wharton M.B.A. 	21
Greg Smith Managing Director	Merrill Lynch J.P.Morgan	 Formerly award winning Equity Research Analyst at Merrill Lynch / J.P. Morgan / Sterne Agee Recent coverage included DST, ENV, FISV, FIS, WU, EEFT, V, MA, GPN & HPY among others 	20
Steve Stout Managing Director	J.P.Morgan First Data	Formerly with J.P. Morgan and UBSFormerly Global Head of Strategy at First Data	18
Tim Wolfe Managing Director	Goldman Sachs	 Formerly with Goldman, Sachs & Co. beginning in 2000 Started at FT Partners beginning in 2002 40 Under 40 M&A Advisor Award Winner 2013 Harvard M.B.A. 	14
Andrew McLaughlin Managing Director, Research & Business Development	Deloitte.	 Leads FT Partners' Research and Business Development Team Formerly with Deloitte Consulting 	10

