FT PARTNERS FINTECH INDUSTRY RESEARCH

September 2, 2021

FINTECH CEO INTERVIEW:



with CEO & Co-Founder Monika Liikamaa

Payments and Open Banking Solutions



The Only Investment Bank Focused Exclusively on FinTech

Enfuce Overview



Company Overview



Co-Founder & CEO: Headquarters:

Founded:

Monika Liikamaa Espoo, Finland 2016

- Enfuce was one of the first companies to create a cloud-based payment processing solution that accelerates the card issuing process
- The Company also provides Open Banking and carbon footprint measurement services to promote sustainability
- Enfuce tailors its turnkey issuing service to its clients' target markets and remains flexible in software, add-on features, and geographical reach
- With close to 13+ million end-users on its platform, the Company's client base includes banks, FinTech companies, financial operators, and merchants

Selected Clients













Product Overview



Payment Services

Comprehensive payments portfolio consisting of physical and virtual payment cards as well as digital wallets



Card as a Service

Turnkey card issuing service for FinTech companies and other growth-minded companies looking to design, launch, and scale payment cards



Open Banking Services

Enfuce helps banks, FinTech companies, and other financial institutions to become and remain PSD2 compliant and gain access to digital accounts through its Open Banking Hub



Sustainability Services

My Carbon Action, Enfuce's transaction-based carbon footprint calculator, targets financial services providers and merchants committed to helping their customers live more sustainable lifestyles

Interview with Enfuce







Monika Liikamaa is the CEO, Co-Founder and Chair of Nordic payment service provider Enfuce. Prior to founding Enfuce, Monika held various roles in the payments industry, most recently Director of Cards & Payments at Aktia. She is also a former board member of the Finnish Information Security Association (FISA). Monika holds a BBA in Engineering from Lapland University and an Executive MBA from Hanken School of Economics.

"We enable the issuance of money in different formats. You can say that we put payments in our customers' value chain and enable them to sell their services better, faster and more efficiently."

What was the vision behind founding Enfuce? What fundamental problems are you solving for your customers?

Enfuce was founded in 2016 to enable change in the payment industry. We wanted to build a company that enables digital payments faster and more scalable than what was available at that point in time.

To enable change means enabling different kinds of players to solve problems where they need to implement payments. At the end of the day, we people - whether consumers or companies - use monetary value in our everyday life.

Our mission to help our customers succeed is something that we can really do and are proud of. As an example, we have customers like Pleo becoming a unicorn, we enable fleet cards to energy companies better, faster and more secure than before. We launch new products and services to new segments 10 times faster than was the norm before Enfuce was founded.

You offer a number of payment, card issuing, and banking services. What are some of the primary use cases for Enfuce's offerings?

We enable the issuance of money in different formats. You can say that we put payments in our customers' value chain and enable them to sell their services better, faster and more efficiently.

Continued on Next Page

FinTech CEO Interview: Enfuce

Interview with Enfuce (cont.)





CEO Interview - Monika Liikamaa

"We have multiple business cases: incumbent players like banks that want to issue faster and better services to their consumer customers (prepaid, debit, credit, instalments. unsecured loans. etc.) and on the commercial side business card capabilities for companies."

Continued from Prior Page

We have multiple business cases; incumbent players like banks that want to issue faster and better services to their consumer customers (prepaid, debit, credit, installments, unsecured loans, etc.) and on the commercial side business card capabilities for companies. Some examples are expense management companies like Pleo and transit and mobility players.

When it comes to our services My Carbon Action and open banking compliance, it's about taking the monetary payment transaction and giving it purpose and value. By being compliant from the open banking perspective and then My Carbon Action that enables a positive impact on monetary transactions.

Are you most focused on serving FinTech companies or are you targeting traditional financial service providers as well?

We help both. Currently most of our customers are FinTech companies. And the reason why is that they are fast in making decisions and moving forward quickly, because they often start from scratch. But we are seeing more and more incumbent players because they also want to stay relevant. They have a tradition of having incumbent processors and now they see that in order to keep up and not just become infrastructure they also need to produce services and user experience that FinTech companies are producing. So, at Enfuce we are also seeing an increase in incumbent players coming to us. Major migrations are something we have done as well.

Serving both has always been in the core of Enfuce. We are here to help our customers with payments, whether they are companies who have big customer portfolios or want to attract new customers.

Interview with Enfuce (cont.)





CEO Interview - Monika Liikamaa

"We enable processing of value in different formats, and we process and store sensitive data. That data we actually decided to turn into impactful insights. And that's how My Carbon Action was born."

How does Enfuce differentiate itself from other players in the issuer processing and Open Banking space?

We are here not just to be an infrastructure service provider, but actually to also help our customers with their business goals and achieving those.

We are unique in our turnkey offering. We have the core processing and open banking compliance capabilities, but it's really about turnkey services. Let's say that you're a player wanting to add digital payments to your offering and you start from scratch. We can enable everything from the app, onboarding, compliance to the licenses. A really turnkey service.

We can also do the processing if you have your own payment institution license or you are a bank with a credit institution license.

Adding on services like My Carbon Action makes us really unique in our offering.

How does Enfuce's My Carbon Action offering work, and what was the rationale behind launching it?

As I said earlier, Enfuce was founded because we wanted to build a company that enables our customers to succeed with everything that has to do with payments. We five co-founders wanted to build a company that we can be proud of, that has a purpose and a long-term impact. So, sustainability, one of our core values, is in the heart of what we want to do and how we do things.

If you look at our core business, that is that we process money. We enable processing of value in different formats, and we process and store sensitive data. That data we actually decided to turn into impactful insights. And that's how My Carbon Action was born.

Continued on Next Page

FinTech CEO Interview: Enfuce

Interview with Enfuce (cont.)





CEO Interview - Monika Liikamaa

"So, the biggest emitters of CO2 emissions are nutrition, mobility and housing. And that's why we decided that we will introduce a calculation methodology that is scientifically based and takes individual lifestyle into account."

Continued from Prior Page

When you pay, you're buying, and consumption emits emissions. So, when you can consume in a more sustainable way, we will actually have de facto reduction. In order for humankind to survive on the planet, we need to reduce emissions.

We hear a lot that people say that the everyday person can't impact. That climate change is something that governments need to work on, and it's the responsibility of companies. But as a matter of fact, it's estimated that 70% of emissions are driven by consumer behaviors. How do we go from A to B? What do we eat? How do we live? Those are the things that emit. So, the biggest emitters of CO2 emissions are nutrition, mobility and housing. And that's why we decided that we will introduce a calculation methodology that is scientifically based and takes individual lifestyle into account.

My Carbon Action is also country specific because it actually matters where you live. As an example, electricity in Finland versus France is produced differently, which means that the emissions are different.

And then we also added the concept of what happens next. Okay, now I see that my emissions are this level. What can I do? My Carbon Action gives the user personalized buying-behavior changing tips to become more sustainable.

The latest that we are enabling is the compensation aspect into My Carbon Action. Beside reducing your emission by changing your behavior you can also compensate by paying into projects that are impactful.

Interview with Enfuce (cont.)





CEO Interview - Monika Liikamaa

What is Enfuce's current geographic footprint? Do you have plans for further international expansion?

Currently we are live in Europe and the Middle East. Our focus this year is Europe, but we are open to new possibilities. We are allowed to store and process globally, and we are looking to scale east and west.

"Our focus this year is Europe, but we are open to new possibilities. We are allowed to store and process globally, and we are looking to scale east and west."

Can you share any KPIs or growth metrics with us?

We have implemented the OKRs (Objectives and Key Results) way of working in order to make sure that we are all working towards the same goals. The most important one is "Our customers love and praise us" which is directly correlated with our mission which is to help our customers succeed. In order to measure this, we are using NPS, which is a way to get structured feedback from customers, and by asking, we know what things to improve on.

What's the long-term vision for Enfuce? Where do you see the Company in the next 5-10 years?

In the next five to ten years, I see ourselves being one of the best processors globally and being big enough to have an impact. And of course, within ten years I would like to IPO.

Ground-Breaking Payments Transactions Pioneered by FT Partners













Landmark capital raise for one of the most valuable private FinTech companies in the world



Largest capital raise for a European payment processor



Landmark transaction following successful sale of CardConnect to a SPAC only a year earlier



First large-scale transaction for an integrated merchant acquirer Largest U.S. strategic merchant acquiring acquisition in over the



Largest FinTech Series A financing round in Europe Significant strategic investment for one of the most valuable FinTech companies in Africa



Merger of a pioneer and category leader in premium payment cards with a SPAC



Successful international IPO for a leading payments company in Brazil Highly successful outcome following long-term advisory relationship through initial recap, rebranding and multiple acquisitions eries A Landmark strategic sale I in following successful Series E financing in the prior year

Merger of a global payment and commerce-enabling platform with a SPAC

Proven Track Record of Success Across the BankTech Sector











































FT Partners Advises Revolut on its \$800 million Series E Financing

Overview of Transaction

- On July 15, 2021, Revolut announced that it has raised \$800 million in financing from Softbank and Tiger Global, valuing the business at ~\$33 billion
- SoftBank and Tiger Global join existing investors including Balderton Capital, DST, Ribbit Capital, TCV and TSG Consumer Partners
- Revolut is building the world's first truly global financial superapp to help people get more from their money
 - In 2015, Revolut launched in the UK offering money transfer and exchange; Today, more than 16 million customers around the world use dozens of Revolut's innovative products to make more than 150 million transactions a month

Significance of Transaction

- The investment will enable the Company to further its growth plans, in particular
 its ongoing product innovation aimed at meeting customers' everyday financial
 needs and aspirations, from quick and easy global transfers, to managing
 everything from savings to insurance to democratizing wealth and trading
- It will also support the expansion of Revolut's offering to US customers and its entry to India and other international markets
- Revolut is now the most valuable financial superapp and the 4th most valuable private FinTech company globally

FT Partners' Role

- FT Partners served as exclusive financial and strategic advisor to Revolut
- This transaction underscores FT Partners' deep expertise in the Consumer FinTech and Banking Tech space, as well as our successful track record generating highly favorable outcomes for high-growth, unicorn FinTech companies globally

Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to

Revolut

on its Series E financing led by



for a total amount of

\$800,000,000

at a valuation of

~\$33,000,000,000



FT Partners Advises Mollie on its \$800 million Financing

Overview of Transaction

- On June 22, 2021, Mollie announced that it raised \$800 million in financing from global investors including Blackstone Growth (BXG), EQT Partners, General Atlantic, HMI Capital and Alkeon Capital Management
- TCV who led the Series B investment in September 2020 also participated in the funding round
- Mollie is one of the fastest growing and largest PSPs in Europe, serving more than 120,000 monthly active merchants across the continent
- In 2020, Mollie processed more than 10 billion Euros in transactions and is on track to handle more than 20 billion Euros during 2021
- Mollie's best-in-class products, simple and transparent pricing and excellent customer service, alongside its no lock-in contracts, have driven rapid growth both during the pandemic and the months following relaxation of lockdown restrictions across Europe
- Today, Mollie has around 480 employees and plans to hire 300 new team members in the next six-to-nine months

Significance of Transaction

- The funding will fuel Mollie's continuous expansion within Europe and beyond, and support the investments in its technology platform and expansion of its product portfolio beyond payments into financial services for SMEs
- Mollie is now one of the top five most valuable FinTechs in Europe, and one of the top 20 most valuable FinTechs in the world

FT Partners' Role

- FT Partners acted as exclusive financial and strategic advisor to Mollie
- This transaction underscores FT Partners' deep Payments domain expertise and successful track record of generating favorable outcomes for leading companies in the space

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its role as exclusive financial and strategic advisor to



on its financing led by



with participation from









TCV

for total consideration of

\$800,000,000 at a valuation of

\$6,500,000,000

FINANCIAL
TECHNOLOGY
PARTNERS

FT Partners Advises Finicity on its \$1 billion Sale to Mastercard

Overview of Transaction

- On June 23, 2020, Mastercard (NYSE: MA) announced it has entered into an agreement to acquire Finicity, a leading North American provider of real-time financial data access and insights
 - The acquisition is valued at up to ~\$1 billion in total consideration, which is comprised of \$825 million at close and up to \$160 million in earn-out consideration
- Finicity enables a secure and innovative financial data-sharing ecosystem
 through direct connectivity to thousands of North American financial institutions,
 including next generation open banking API connections with the largest banks
 in the US
 - Finicity helps power the programs of banks and FinTech companies, using approvals to securely access customer information to provide value-added services such as streamlined loan and mortgage processes, rapid account-based payment initiation and personal financial management solutions

Significance of Transaction

• The addition of Finicity's complementary technology and innovative team strengthens the existing Mastercard open banking platform to enable and safeguard a greater choice of financial services, reinforcing the Company's long-standing partnerships with and commitment to financial institutions and FinTech companies across the globe

FT Partners' Role

- FT Partners served as the exclusive strategic and financial advisor to Finicity and its board of directors
- This transaction highlights FT Partners' deep domain expertise across the FinTech sector and further supports FT Partners' role as the Advisor of Choice to the highest quality FinTech companies

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



on its sale to



for total consideration of up to

~\$1,000,000,000



FT Partners Advises Marqeta on its \$150 million Growth Financing

Overview of Transaction

- On May 28, 2020, Marqeta announced it has raised \$150 million in financing from one of the world's largest asset managers
 - The round values the Company at \$4.3 billion
 - This financing comes on the heels of Marqeta's \$260 million Series E financing round in May 2019 led by Coatue Management
- Founded in 2010, Marqeta is the leading global modern card issuer, powered by the most advanced issuer processor platform built in over two decades
- Marqeta's open APIs allow a new generation of businesses, such as Square, Affirm, DoorDash, Klarna and Instacart, to build innovative payment programs and experiences to meet the unique needs of their customers
 - With market-leading innovations like Just-in-Time Funding and Instant Issuance, Marqeta's platform has helped to re-architect what is possible for enterprises issuing cards at scale

Significance of Transaction

 This new capital helps Marqeta accelerate its mission as the Company is wellpositioned to support the current surge in demand for digital payments following COVID-19 lockdowns

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Marqeta and its board of directors
- FT Partners previously advised Marqeta on its \$260 million Series E financing led by Coatue in 2019, its \$45 million financing led by ICONIQ in 2018, its strategic \$25 million financing led by Visa in 2017, and its \$25 million Series C financing in 2015 -- over this time period, Marqeta's valuation has grown over 40x
- This transaction demonstrates the long-term nature of many of FT Partners' client relationships and highlights our deep domain expertise and transactional excellence across FinTech and the Payments sector

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



in its growth financing from

one of the world's largest asset managers

for a total amount of

\$150,000,000



FT Partners Advises Mambu on its Series D Financing

Overview of Transaction

- On January 7, 2021, Mambu announced it has raised \$135 million of new capital in its Series D financing at a valuation of ~\$2 billion. The investment is led by TCV with participation from existing investors, including Acton Capital Partners, Bessemer Venture Partners, Runa Capital, as well as new investors Arena Holding and Tiger Global
- Mambu is a SaaS cloud banking platform empowering its customers to easily
 and flexibly build and expand their banking products. Mambu is the originator
 of the composable banking approach, which prioritizes rapid, flexible assembly
 of independent, best-for-purpose systems
- Since launching in May 2011, Mambu has grown its client portfolio to more than 160 banks, FinTech providers, and corporates across more than 50 countries

Significance of Transaction

- The transaction values Mambu at ~\$2 billion, underscoring the company's leadership position in redefining the global core banking technology market
- With this new round of financing, Mambu will continue to accelerate its rapid growth by deepening its footprint in the more than 50 countries in which it already operates and continuing to expand both the breadth and depth of its platform

FT Partners' Role

- FT Partners served as exclusive financial and strategic advisor to Mambu
- This transaction highlights FT Partners' deep domain expertise in a broad range
 of Banking Tech companies, as well as its successful track record generating
 highly favorable outcomes for high-growth, unicorn FinTech companies globally

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



on its Series D financing led by

TCV

with participation from new investors

ARENA TIGERGLOBAL

for a total primary amount of

\$135,000,000
at a valuation of

~\$2,000,000,000



FT Partners Advises Amount on its \$81 million Series C Financing

Overview of Transaction

- On December 2, 2020, Amount announced it has raised \$81 million in Series C financing led by Goldman Sachs Growth with participation from existing investors including August Capital, Invus Opportunities and Hanaco Ventures
- Amount delivers technology solutions for financial institutions to create and enhance their digital consumer experiences
 - Solutions include omnichannel retail banking and a robust point-of-sale financing product suite alongside platform features like fraud prevention, verification, decisioning engines, and account management to enhance its clients' existing products and services
- Leading financial institutions including Banco Popular, HSBC, Regions Bank and TD Bank partner with Amount to drive growth and simplify their transition to digital financial services
 - Amount's clients collectively manage nearly \$2 trillion in US assets and service more than 50 million US customers

Significance of Transaction

- The latest round brings Amount's total capital raised in 2020 to nearly \$140 million and follows its Series B round, led by QED Investors, from earlier this year
- The new funding will allow for further investments in platform research and development, as well as for accelerating the Company's go-to-market strategy

FT Partners' Role

- FT Partners served as exclusive financial and strategic advisor to Amount
- This transaction underscores FT Partners' expertise across the Banking Tech landscape and highlights its position as the "Advisor of Choice" to leading FinTech companies

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



on its Series C financing led by



for a total amount of

\$81,000,000



FT Partners Advises Deserve on its \$50 million Financing

Overview of Transaction

- On June 24, 2021, Deserve announced it has raised \$50 million in financing led by Mission Holdings, Mastercard (NYSE: MA), and Ally Ventures, with participation from Goldman Sachs, Sallie Mae, and other existing investors
- Deserve is powering the future of FinTech through digital-first, mobilecentric, highly configurable API and SDK based credit card solutions
 - Deserve partners with financial institutions, FinTechs, modern consumer brands, universities and associations to develop, deploy, and power white label and co-branded credit card programs
- Deserve's modern platform also provides partners the capability to offer an embedded and seamless credit card experience to customers and members

Significance of Transaction

- Deserve is the first credit card-as-a-service platform to leverage
 Mastercard's Digital First Program for instant issuance/provisioning for credit
- With the new funding, Deserve will be able to accelerate its mission to modernize the credit card stack, and enable the industry to launch and scale credit card programs quickly via modern APIs

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Deserve
- FT Partners previously advised Deserve on its \$50 million financing led by Goldman Sachs in 2019 and its \$17 million financing led by Sallie Mae in 2018
- This transaction underscores FT Partners' deep Banking Tech domain expertise and its successful track record generating highly favorable outcomes for high growth FinTech companies globally

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as strategic and financial advisor to



on its financing led by



ally ventures.



with participation from

Goldman sallie Other existing mae investors

for total consideration of

\$50,000,000



FT Partners Advises GPS on its Strategic Financing From Visa

Overview of Transaction

- On October 19, 2020, Global Processing Services ("GPS") announced it has secured a strategic investment from Visa
- Headquartered in London, UK, GPS is a leading issuer processor positioned to support FinTech companies, digital banks and e-wallet providers on their growth journey, from the agility of a proof-of-concept to a fully scaled global offering
 - The Company's solutions enable brands to provide hyperpersonalized user experiences, placing flexibility and control in the hands of the cardholder
 - GPS has integrated with more than 40 issuing banks and operates programs for more than 180 clients across 60 countries, using over 150 currencies

Significance of Transaction

 This strategic investment will accelerate GPS' global expansion, following its success in launching new and innovative FinTech companies and digital banks in Europe and South East Asia, including Revolut and Starling Bank

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to GPS
- FT Partners also previously advised GPS on its £44 million in financing led by <u>Dunedin</u> in 2018
- This transaction demonstrates the long-term nature of many of FT Partners' client relationships and highlights our deep Payments domain expertise and successful track record generating highly favorable outcomes for high growth FinTech companies

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



on its strategic financing from





FT Partners' Recent Awards and Recognition

Bloomberg

Bloomberg

- o FT Partners' Steve McLaughlin was featured on Bloomberg / Bloomberg TV
- View the full article and watch the live TV interview



M&A Advisor Awards

- Technology Deal of the Year (2019)
- Cross Border Deal of the Year and Corporate / Strategic Deal of the Year (2018)
- Investment Banker of the Year (2017) Steve McLaughlin, CEO & Managing Partner of FT Partners
- Investment Banking Firm of the Year (2016) FT Partners



LendIt FinTech Industry Awards 2018:

o FT Partners wins Top Investment Bank in FinTech

Institutional Investor





The FinTech Finance 40:

Steve McLaughlin ranked #1 in 2017 and 2018





The Information's "Silicon Valley's Most Popular Dealmakers"

- o Ranked as the #2 top Technology Investment Banker by The Information subscribers (2016)
- o Only FinTech focused investment banking firm and banker on the list

The Largest FinTech Advisory Practice in the World

