# FT PARTNERS FINTECH INDUSTRY RESEARCH

March 29, 2018



CME Group (Nasdaq:CME) Acquires NEX Group (LSE:NEX) for Approximately \$5.4 billion





The Only Investment Bank Focused Exclusively on FinTech

# FT Partners - Focused Exclusively on FinTech

#### FT Partners Overview

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 15 years of exclusive focus on Financial Technology

#### FT Partners' Advisory Capabilities



#### FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #1 Most Influential Person in all of FinTech in Institutional Investors "FinTech Finance 35"



# CME Group Acquires NEX Group for ~\$5.4 billion

#### FT PARTNERS RESEARCH

# ⊕ CME Group ►

# **Transaction Summary**

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- On March 29, 2018, CME Group (Nasdaq:CME) announced it has reached an agreement to acquire NEX Group (LSE:NEX) for approximately \$5.4 billion
  - Under the terms of the agreement, CME will purchase NEX for approximately \$14 a per share, consisting of \$7.05 of cash and .0444 CME Group shares based on CME's closing share price of \$158.84 on Wednesday, March 28<sup>th</sup>
- The Boards of Directors of both companies have unanimously approved the transaction
  - The deal is expected to close in the second half of 2018, pending the customary regulatory approvals and NEX shareholder approval
- Following the completion of the transaction, NEX Group CEO Michael Spencer will join the CME Group Board of Directors
  - He will work as a Special Advisor, ensuring a smooth integration between the groups and the continued evolution of NEX Group's businesses
- The transaction is expected to be immediately accretive to CME's cash earnings per share while generating run-rate cost synergies of \$200 million annually by the end of 2021

#### **Transaction Multiples**

(\$ in mm)

**Implied Equity Value: \$5,355** 

Equity Book Value<sup>(1)</sup>: \$1,213

LTM Net Income<sup>(1)</sup>: \$102

4.4x

Equity Value / Book Value

52.5x

Equity Value / LTM Net Income

#### **Transaction Commentary**

"At a time when market participants are seeking ways to lower trading costs and manage risk more effectively, this acquisition will allow us to create significant value and efficiencies for our clients globally...As one organization, we will be able to employ the complementary strengths of each company to serve a wider client base while diversifying our combined businesses across futures, cash and OTC products and post-trade services...Michael Spencer and his senior leadership team have built a world-class organization that is at the center of capital markets. We are committed to maintaining the longstanding relationships NEX has with its clients, and exchange and clearing house partners. Building on NEX's deep roots in Europe and Asia and CME's strong technology platform, we will transform our international profile and broaden our distribution network in spot and futures FX products as well as cash, repo and futures products in U.S. Treasuries"



Terry Duffy CEO & Chairman

"The combination of NEX and CME will be an industry-changing transaction. Bringing together cash and futures products and OTC services will be unique, offering clients improved access to trading, greater financial efficiencies and highly valuable data sets. The technology and innovation opportunities will be diverse and extraordinary. Clients will be better served."



Michael Spencer CEO



# CME Group

#### **Transaction Rationale**



# Opportunity to Create a Leading Global Markets Company, Generating Significant Efficiencies Across Futures, Cash and OTC Products

- The acquisition combines CME, the most diverse derivatives marketplace, with NEX's marketplace electronic FX and fixed income execution platforms, EBS and BrokerTec and OTC post-trade services
- Increased regulatory requirements, such as MiFID II and Uncleared Margin Rules, is increasing compliance costs and collateral requirements, and increasing demand for NEX's post-trade solution: NEX Optimization



# Improves Offering to Customers Through Combination of CME's Exchange-Traded Derivative Products and NEX's OTC Products

- The scale and liquidity of NEX's trading platforms combined with NEX's post-trade capital efficiencies and risk mitigation makes the company highly complementary to CME's goal of managing risk well
- CME is committed to maintaining and strengthening relationships with NEX's customers, exchange partners, and clearing house partners



## Expands CME's International Footprint and Client Base in EMEA and APAC

- Taking advantage of NEX's strong presence in Europe and Asia, the transaction will expand CME's already global footprint and strengthens its distribution to wider range of clients, geographies, and markets
- The deal is expected to increase CME's international revenue by over 35%, with approximately \$350 million of NEX's current revenue being derived from markets outside the United States



# Financially Attractive Transaction Because of Cost Synergies and Enhanced Combined Growth Opportunities

- CME expects the deal to generate run rate cost synergies of \$200 million which will be achieved by the end of 2021 through the centralization of operations, IT system integration, and removal of redundant SG&A expenses
- CME will be able to market its existing product offering to NEX's customer base while NEX will also benefit from the opportunity to cross sell NEX products

# CME Group

# **NEX Group Overview**

#### **Company Overview**



- NEX Group delivers pricing, analytics, index and regulatory reporting solutions to various clients worldwide
  - Clients include asset managers, corporations, banks, hedge funds, market infrastructure providers, trading firms, and sovereign wealth funds from mostly Europe and Asia
- The group operates through four main business segments: NEX Markets, NEX Optimization, NEX Opportunities and NEX Exchange
  - A large majority of the group's revenues are derived from the NEX Markets and NEX Optimization segments
- Nex Group was formerly called ICAP plc and changed its name in December 2016

#### **Management Team**



Michael Spencer Group CEO



**Seth Johnson**NEX Markets CEO



**Ken Pigaga**NEX Optimization CEO

#### LTM Company Financials (as of 09/30/17)

Market Cap <sup>(1)</sup>	\$5,240 million
Revenue	\$778 million
EBT Excl. Unusual Items	\$153 million
Net Income	\$102 million
Diluted EPS	\$0.26

#### Stock Performance (LSE:NEX)



## **NEX Group Products & Services Overview**



# NEX Optimization

Provides clients with a suite of services meant to mitigate risk, increase efficiency in their workflows, reduce overall costs, and streamline increasingly complex processes



# NEX Markets

Trade execution platforms that connect buyers and sellers, such as banks, hedge funds, asset managers and more, to the fixed income and FX markets and provide users with reliable price discovery and execution



# NEX Opportunities

A fully backed and supported Segment of the NEX Group that invests in innovative, disruptive FinTech companies that promises to deliver the newest generation of financial technology for tomorrow



# NEX Exchange

Provides issuers, investors, advisors, and brokers a publicly accessible platform for the trading of equities and fixed income



# **CME Group Overview**

#### **Company Overview**

	CME Group	
CEO:	·	Terry Duffy
Headquarters:		Chicago, IL
Founded:		1898
Employees		2,830

- CME Group through its subsidiaries, operates contract markets for the trading of futures and options on futures contracts worldwide
- The group offers a wide range of global benchmark products across all major asset classes, including futures and options based on interest rates, equity indexes, foreign exchange, energy, agricultural products and metals

#### Selected M&A and Financing Activity

Announce Date	Type	Target	Amount (\$ in mm)
03/29/18	Acquisition	NEX	\$5,355
12/03/14	Investment	<b>Öripple</b> Labs	32
09/30/14	Investment	DWOLLA	10

#### Company Financials (as of 12/31/17)

Market Cap <sup>(1)</sup>	\$53,683 million
Revenue	\$3,645 million
EBITDA	\$2,511 million
Net Income	\$4,063 million
Diluted EPS	\$11.94

#### Stock Performance (Nasdaq:CME)



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## Selected FT Partners Research - Click to View



Research Report: Innovations in Capital Markets Technology



Moneyfarm Acquires the Technology Assets of Ernest



Addepar's \$140 million Series D



TCA's \$275 million sale to E\*TRADE



Uphold Announces Financing, Partnership and Acquisition – includes CEO Interview



S&P Global Acquires Kensho for Approximately \$550 million



Wealthsimple Raises \$51 million in Financing



eToro Raises \$100 million in Series E Financing

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# FT Partners - Focused Exclusively on FinTech

# Selected FT Partners Capital Markets / WealthTech Transactions

#### **M&A Transactions**







#### **Financing Transactions**







FT Partners has advised on some of the most prominent and groundbreaking transactions in the Securities / Capital Markets / Wealth Technology sectors

# FT Partners – Focused Exclusively on FinTech

# Award-Winning Investment Banking Franchise Focused on Superior Client Results

Institutional Investor Institutional Investor Annual Ranking	2017 2015 - 2016 2006 - 2008	<ul> <li>Ranked #1 Most Influential Executive on Institutional Investor's FinTech 40 List</li> <li>Steve McLaughlin Ranked Top 5 on Institutional Investor's FinTech 35 List</li> <li>Consecutively Ranked (2006, 2007 and 2008) among the Top Bankers on Institutional Investor's "Online Finance 40"</li> </ul>
The Information	2016	<ul> <li>Ranked #2 Top Technology Investment Banker on The Information's "Silicon Valley's Most Popular Dealmakers"</li> </ul>
	2015 - 2017	<ul> <li>Investment Banker of the Year – 2017</li> <li>Investment Banking Firm of the Year – 2016</li> <li>Cross Border Deal of the Year - 2016</li> <li>Dealmaker of the Year – 2015</li> <li>Technology Deal of the Year – 2015</li> </ul>
2017 - 2004 ANNUALAWARDS WINNER  M&A Advisor Awards	2010 -2014	<ul> <li>Equity Financing Deal of the Year - 2014</li> <li>Professional Services Deal of the Year, Above \$100 mm - 2014</li> <li>Dealmaker of the Year - 2012</li> <li>Professional Services Deal of the Year, Above \$100 mm - 2012</li> <li>Boutique Investment Bank of the Year - 2011</li> <li>Deal of the Decade - 2011</li> <li>Upper Middle Market Deal of the Year, Above \$500 mm - 2010</li> <li>IT Services Deal of the Year, Below \$500 mm - 2010</li> <li>Cross-Border Deal of the Year, Below \$500 mm - 2010</li> </ul>
Awards	2004 - 2007	<ul> <li>Dealmaker of the Year – Steve McLaughlin – 2007</li> <li>Business to Business Services Deal of the Year - 2007</li> <li>Computer and Information Technology Deal of the Year, Above \$100 mm – 2007</li> <li>Financial Services Deal of the Year, Above \$100 mm – 2007</li> <li>Investment Bank of the Year – 2004</li> </ul>
Middle Market Financing Awards	2006 - 2008	<ul> <li>Equity Financing Dealmaker of the Year – Steve McLaughlin – 2008</li> <li>Information Technology Deal of the Year – 2008</li> <li>Financial Services Deal of the Year – 2008</li> <li>Financing Professional of the Year – Steve McLaughlin – 2006</li> </ul>

# FT Partners – Focused Exclusively on FinTech

## The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
<b>Steve McLaughlin</b> Founder, CEO and Managing Partner	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York and San Francisco from 1995-2002</li> <li>Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share)</li> <li>Wharton M.B.A.</li> </ul>	23
<b>Greg Smith</b> Managing Director	Merrill Lynch J.P.Morgan	<ul> <li>Formerly award winning Equity Research Analyst at Merrill Lynch / J.P. Morgan / Hambrecht &amp; Quist</li> <li>20+ years of experience covering FinTech as both an Analyst and Investment Banker</li> </ul>	22
<b>Osman Khan</b> Managing Director	pwc	<ul> <li>Former Managing Director / Head of FIG M&amp;A at Alvarez &amp; Marsal</li> <li>15+ years FIG deal, consulting and assurance experience at PwC</li> <li>40 Under 40 M&amp;A Advisor Award Winner in 2013</li> <li>LSE (BSc w/Honors), MBS (MBA w/Distinction), ICAEW (FCA)</li> </ul>	21
<b>Steve Stout</b> Managing Director	J.P.Morgan First Data	<ul> <li>Former Global Head of Strategy at First Data</li> <li>Formerly Led J.P. Morgan Payments Investment Banking</li> <li>Former Equity Research Analyst on #1 ranked team at UBS and Economist at the Federal Reserve Bank</li> </ul>	20
<b>Tim Wolfe</b> Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. beginning in 2000</li> <li>Started at FT Partners in 2002</li> <li>40 Under 40 M&amp;A Advisor Award Winner 2013</li> <li>Harvard M.B.A.</li> </ul>	16
<b>Timm Schipporeit</b> Managing Director	Morgan Stanley Index Ventures	<ul> <li>11+ years with Morgan Stanley, Senior Executive Director of European Technology Investment Banking Team in London</li> <li>Formerly a Venture and Growth Investor focused on FinTech at Index Ventures</li> </ul>	15
Andrew McLaughlin Managing Director	Deloitte.	<ul> <li>20+ years experience executing / implementing financial and operational strategy</li> <li>Formerly with Deloitte Consulting</li> </ul>	12