FT PARTNERS FINTECH INDUSTRY RESEARCH

December 12, 2019





Bill.com Completes its IPO Raising \$223 million

NYSE: BILL



The Only Investment Bank Focused Exclusively on FinTech

Overview of FT Partners

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 17 years of exclusive focus on Financial Technology

FT Partners' Advisory Capabilities

Private Capital Raising **Debt & Equity Capital** Sell-Side / Buy-Side Markets Advisory Strategic Consortium Capital Structuring / Efficiency Building **Advisory Services** FT PARTNERS **ADVISORY** Anti-Raid Advisory / Board of Directors / Shareholder Rights Plans Special Committee Advisory Sell-Side Valuations LBO Advisory Fairness Opinion for M&A Restructuring and **Divestitures**

FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #1 Most Influential Person in all of FinTech in Institutional Investors "FinTech Finance 40"



Numerous Awards for Transaction Excellence including "Deal of the Decade"

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IPO Overview

Key IPO Statistics

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CEO:	René Lacerte
Headquarters:	Palo Alto, CA, United States
Founded:	2006
Employees:	544
Prospectus File Date:	November 15, 2019
Ticker:	NYSE: BILL
Gross Proceeds:	\$223 million
Shares:	10,147,058 (1)
Filing Range:	\$19.00 – 21.00
Listing Date:	December 12, 2019
Offer Price:	\$22.00

Use of Proceeds

Bill.com will use the net proceeds from this offering for working capital and other general corporate purposes, which may include research and development, sales and marketing, general and administrative matters, and capital expenditures. Bill.com may also use a portion of the proceeds for the acquisition of, or investment in, technologies, solutions, or businesses that complement the Company.

UNITED STATES SECURITIES AND EXCHANGE COMISSION

Form S-1

Bill.com Holdings, Inc.



René Lacerte Chief Executive Officer Bill.com Holdings, Inc. 1810 Embarcadero Road Palo Alto, California 94303

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Bill.com Overview

Company Overview



Founder & CEO: René Lacerte

Palo Alto, CA, United States H.Q. Location:

2006 Founded:

- Bill.com is an integrated, end-to-end Accounts Payable and Accounts Receivable software that simplifies bill payments for small- to midsized businesses
- The Company is compatible with a variety of accounting software providers including Quickbooks, Xero, Intacct and NetSuite
- Bill.com partners with four of the top 10 largest U.S. Banks, more than 70 of the top 100 accounting firms and is the preferred provider of digital payment solutions for CPA.com
- Through its Al-enabled platform, Bill.com can connect customers with its existing network members so that the customers can pay or be paid electronically without sharing individual bank account information or routing numbers
 - Suppliers of accounts payable customers can receive invitations to join the network and make seamless and secure transactions over the platform
 - The Bill.com network includes over 1.8 million members as of June 2019

Selected Customers





Thumbtack

TAMARA MELLON

















Products & Services Overview

For Businesses



Enter Invoices quickly and easily by getting invoices electronically or manually enter bills



Customers receive electronic invoices and reminders to stay on top of incoming payments



Automate approvals and business payments at anytime, across all devices



Accept payments from a variety of sources including ePayment, PayPal, ACH or credit



Variety of payment methods to select, from ACH Payment to paper checks sent directly



Automatic sync with accounting software for faster data entry and auto - reconciliation

For Accounting Firms

Everything needed to grow your practice and profits



Streamlined AP / AR Service



Accountant Console



Priced for

Profitability





Accountant Resource Center

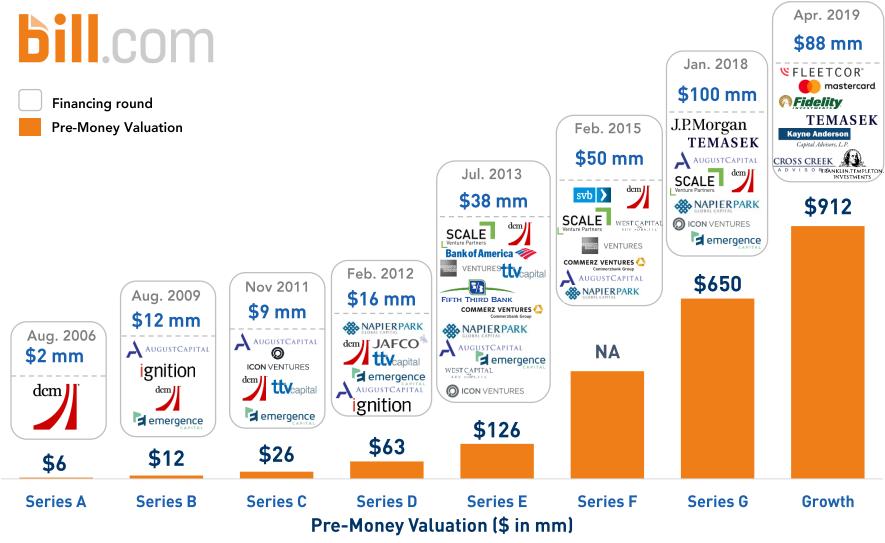
One-on-One Coaching



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Funding History



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Management Team

René Lacerte Chief Executive Officer, Founder



- René Lacerte is the Chief Executive Officer and founder of Bill.com since April 2006
- Before founding Bill.com, he founded PayCycle, Inc. in 1999
- Mr. Lacerte attended Stanford University and obtained a B.A. in Economics and an M.S. in Industrial Engineering

John Rettig Chief Financial Officer



- John Rettig has been the Chief Financial Officer since June 2014
- Mr. Rettig previously served as the Chief Financial Officer at Exponential Interactive, Inc.

Raj Aji Chief Compliance Officer



- Raj Aji is Bill.com's General Counsel, Chief Compliance Officer and Secretary
- Before joining Bill.com, Mr. Aji served as Assistant General Counsel, Financial Services, for Intuit, Inc. from January 2013 to August 2016

Bora Chung Senior Vice President of Product



- Bora Chung is Senior Vice President of Product of Bill.com and joined in December 2018
- Prior to joining Bill.com, Ms. Chung served as Chief Product Officer for eBay Korea Co. Ltd from September 2016 to November 2018

Josh Goines
Senior Vice President of Strategic
Partnerships and Business
Development



- Josh Goines leads the strategy and execution of Bill.com's collaboration with key ecosystem partners, such as Intuit, JPMorgan Chase, and American Express
- Josh has more than 20 years of experience, and prior to Bill.com he served as the Senior Director of Global Partnerships at PayPal

Yael Zheng Chief Marketing Officer



- · Yael Zheng leads all marketing functions to drive strategy, awareness, demand, and growth
- Prior to Bill.com, she held leadership roles at numerous Silicon Valley companies such as Medallia and VMware

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Industry Overview – Key Trends

Back-Office Financial Solutions Are Essential to All Businesses

- The transaction lifecycle encompassing all processes that enable businesses to pay and get paid - is critical to companies of all sizes, in all industries and geographies
- Businesses begin the transaction lifecycle by creating and mailing invoices, approving bills and making payments, and end the process by recording and reconciling transactions in an accounting system
- The ability to manage financial workflows efficiently and effectively is key for any business, yet for most businesses, cash flow is managed in a complex, inefficient and paper-based manner

SMBs Are Underserved by Current Software Solutions

74% of SMBs believe using new technology effectively is key to their survival

- SMBs, despite comprising a large part of the economy, are underserved by existing financial software solutions
- Instead of developing purpose-built solutions, many software providers attempt to sell solutions designed for consumers or enterprises, which struggle to gain traction in the SMB market
- Solutions for consumers are too simple, while enterprise solutions are typically too complex and expensive
 - Additionally, these products do not integrate with other systems, requiring SMBs to piece together an expensive patchwork of individual products to meet their needs
 - SMBs are often resource-constrained and focused on their dayto-day operations, making them difficult to reach through traditional sales and marketing approaches

SMBs Rely upon Antiquated and Inefficient Processes

- Manual and Cumbersome Legacy workflows require people to be involved at every stage of the transaction lifecycle
 - The number one workflow process challenge reported by backoffice employees was the level of manual data entry required and the inefficiency inherent in traditional processes (1)
- Inaccurate and Error-Prone Legacy processes rely upon disparate systems throughout the transaction lifecycle, introducing the risk of improperly recorded transactions, unreconciled items, or late payments and associated penalty fees
 - Missing information on invoices was cited as a top reason for late payments and missed discounts (1)
- Paper-based and Not Secure Traditional financial processes are dependent on paper throughout the transaction lifecycle, including mailed invoices, signatures on documents indicating approval to pay, and the issuance of physical checks
 - The estimated full cost of invoice processing and payments by check is \$39 per payment (2)
 - 74% of organizations experienced check fraud in 2017, which is the highest incidence of fraud across all payment methods (3)
 - SMBs generally lack the tools and budget to invest in sophisticated fraud prevention measures
- Lacking Visibility and Data Legacy software solutions leave businesses with limited visibility into their current and future cash position as well as their accounts payable and accounts receivable workflows
 - Many SMBs also lack data insights and tools to track usage, spending trends, and cash flows

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bill.com

Bill.com Products and Services







Accounts Receivable Automation

Bill.com solutions are automating the entire receivable process, from the creation of an invoice, to its delivery to the client, to funds collection and synchronization back to the accounting system

- 1. Easy invoicing Using a simple template, customers can synchronize from their accounting software or easily create electronic invoices on the platform and insert their own logos to customize the look and feel
- 2. Digital workflows and visibility The platform automates and simplifies electronic invoice creation, delivery, and collection of funds
- 3. Collaboration and engagement —
 For accounts receivable customers
 whose clients interact with them
 online, Bill.com offers a
 customizable, branded client
 payment portal

Accounts Payable Automation

Bill.com accounts payable automation service streamlines the entire legacy payables process, from the receipt of a bill, through the approvals workflow, to the payment, and synchronization with the accounting system

- Visibility at a Glance Through the platform dashboard, customers gain a comprehensive view of their cash inflows and outflows as well as bills coming due
- 2. Document Management Bill.com gets rid of the hassle of document management by serving as a middleman
- **3.** Intelligent Bill Capture Bills are machine-read, and critical data fields are pre-populated
- 4. Digital workflows and approvals The platform speeds approval processes through policy-driven workflows
- 5. Collaboration and engagement In-app messaging capabilities make communications easy and trackable

Payment Services

Using the Bill.com platform, accounts payable customers can disburse funds to suppliers through multiple payment methods and accounts receivable customers collect funds quickly and efficiently using electronic funds transfers

Includes:

- 1. ACH Payments
- 2. Card Payments
- 3. Checks
- 4. Cross-Border Payments

Value-Added Services:

- 1. Two-Way Sync with Leading Accounting Systems
- 2. Purchase Order (PO) Matching
- 3. Frequent Status Updates
- 4. Treasury Services
- 5. Custom User Roles
- 6. Document Discovery

Key Strengths



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Purpose-Built for SMBs

Bill.com's user-centric design offers customers easy-to-use applications and functionality generally reserved for larger companies



Diverse Distribution Channels

Bill.com leverages both direct and indirect channels to efficiently reach its target market



Large Data Asset

The Company has a large data asset extracted from millions of documents and billions of dollars in business payments annually



Risk Management Expertise

Bill.com's data asset and technology drives its risk engine



Large and Growing Network of Connected Businesses

Bill.com has a large, extensive network of clients and suppliers, driving a network effect that aids in customer acquisition efforts



Experienced Management Team and Vibrant Culture

The Company's management team has extensive experience with SMBs, SaaS companies, and financial institutions

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Growth Strategies

Bill.com has the Following Growth Strategies:

Acquire New Customers

- Opportunity to further invest in sales and marketing activities to drive awareness and adoption of the Bill.com platform among network members
- Strong pipeline of SMB signups as existing partners promote the Bill.com platform to their clients through marketing efforts

Increase Adoption by Existing Customers

- Continue to become more integral to customers' daily business and increase the number of customers' employees who become regular users
- Expand revenue streams as Bill.com introduces new products and services to existing customers

Grow the Number of Network Members

- Leverage data matching algorithms to provide network recommendations to customers
- Improve the reach and visibility of the Bill.com platform by providing network recommendations to encourage customers to do more business and power Bill.com's customer acquisition efforts

Expand Platform Capabilities

- Continue to invest in research and development to enhance the breadth and depth of the Bill.com platform
- Improve the Bill.com artificial intelligence engine and enable customers to manage end-to-end financial workflows, predict trends and cash flow needs, and deliver more precise, targeted network recommendations
- Enable purchase order creation, to process and further accounting software synchronization for larger SMB customers

Expand Internationally

- In 2018, Bill.com expanded its solutions to enable crossborder payments, allowing United States-based customers to disburse funds to over 130 countries
- Further extend the Bill.com network and engage with customers worldwide
- Global B2B non-cash payments are expected to increase at a compound average growth rate of 6.5% through 2020, reaching 122.4 billion transactions, presenting a significant growth opportunity (1)

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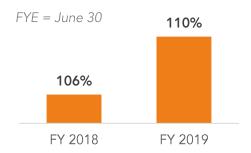
Bill.com Revenue Model

Revenue Model

- Bill.com subscription revenue is primarily based on a fixed monthly or annual rate per user charged to customers
- Transaction revenue is comprised of transaction fees on a fixed or variable rate per transaction
 - Transactions include check issuance, ACH origination, cross-border payments, virtual card issuance, and creation of invoices
- · Repeat transactions by customers are an important contributor to recurring revenue
 - Approximately 80% of both the Total Payment Volume and the number of transactions on the platform in every month of FY 2019 represented payments to suppliers or from clients that had also been paid or received by those same customers in the prior 3 months
- The Bill.com pricing model is both flexible and value-driven
 - Most SMB customers pay their subscription fee monthly, while some customers enter annual contracts with up-front payments
 - Financial institution strategic partners typically sign multi-year contracts with minimum annual revenue commitments
- Transactions are priced on a variable basis, including cross-border foreign currency and virtual card payments, for which their revenue is a percentage of the dollar value of the transactions that Bill.com processes
- Bill.com also generates revenue from interest earned on funds held in trust on behalf of customers while payment transactions are clearing
 - When Bill.com processes payment transactions, the funds flow through its bank accounts and the Company has a balance of funds held for customers that is a function of the volume and the type of payments processed
 - Interest is earned from interest-bearing deposit accounts, certificates of deposit, money market funds, commercial paper, and U.S. Treasury securities
 - Bill.com experienced a growth rate of 185% for its interest income from FY 2018 to FY 2019 compared to 51% growth in subscription and transaction fee revenue

Net Dollar Based Retention Rate

- Net dollar-based retention rate is an important indicator of customer satisfaction and usage of the Bill.com platform
- The increase is primarily attributable to an increase in the number of users, transactions per customer, and selling additional products to those customers

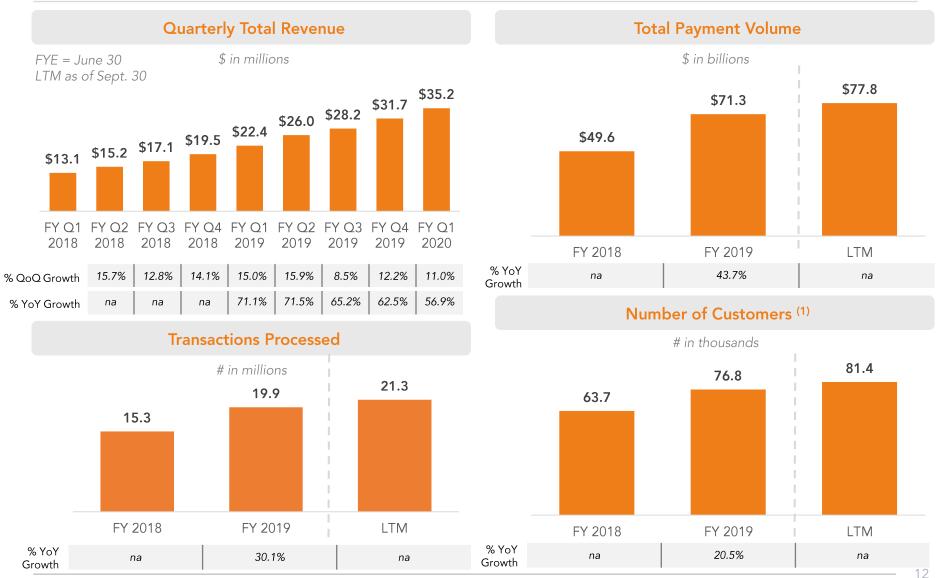


Subscription Plans

- Network Member Free
- Essentials \$39 user / month
- Team \$49 user / month
- Corporate \$69 user / month
- Enterprise Custom

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Key Metrics



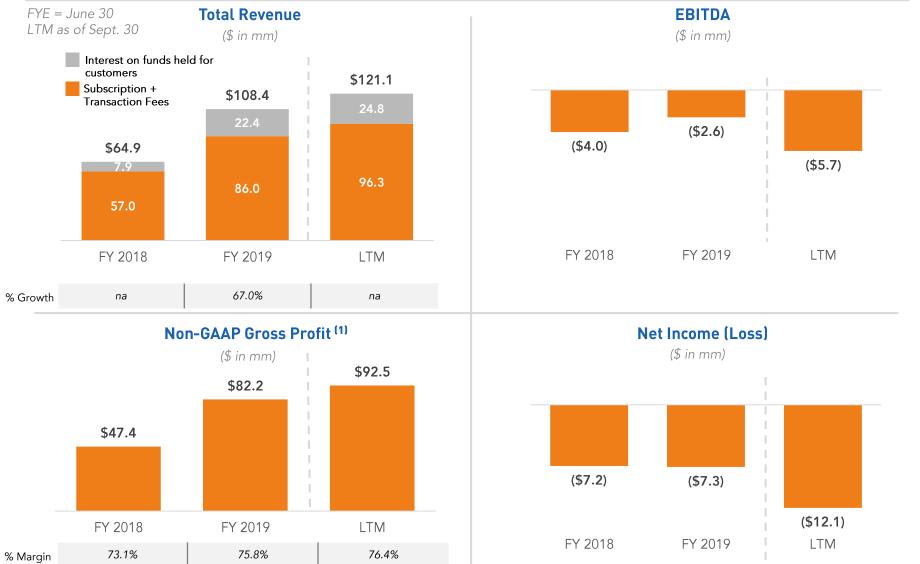
Source: Company prospectus

Customers are defined as entities that are either billed directly by Bill.com or for which they bill their strategic partners during a particular period.

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Financial Overview



Source: Company prospectus

¹⁾ Non-GAAP Gross profit and non-GAAP gross margin are defined as GAAP gross profit and GAAP gross margin, respectively, excluding stock-based compensation expense, depreciation and amortization expense and amortization of deferred costs



Target Operating Model

Target Operating Model per Bill.com's Roadshow Presentation

	FY 2019	Long-Term Target
Gross Margin	76%	75 – 78%
Research & Development (1)	28	19 – 21
Sales & Marketing (1)	28	21 – 23
General & Administrative (1)	25	14 – 16
Operating Margin	(5)	~20

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Income Statement & Free Cash Flow

	F	Υ	LTM	Quai	rter
	30-Jun	30-Jun	30-Sep	30-Sep	30-Sep
(\$ in 000's)	2018	2019	2019	2018	2019
Revenue					
Core Revenue	\$56,992	\$85,951	\$96,329	\$18,170	\$28,548
Interest	\$7,873	\$22,400	\$24,778	\$4,254	\$6,632
Total Revenue	\$64,865	\$108,351	\$121,107	\$22,424	\$35,180
<u>Growth %</u>					
Core Revenue		51%			57%
Interest		185%			56%
Total		67%			57%
COGS	\$19,372	\$29,918	\$32,724	\$6,341	\$9,147
Adjusted COGS	\$17,469	\$26,197	\$28,630	\$5,577	\$8,010
Non-GAAP COGS excl. Interest	\$39,523	\$59,754	\$67,699	\$12,593	\$20,538
GAAP Gross Profit	¢45.400	670.422	¢00.202	£44.000	£24.022
Margin %	\$ 45,493 70%	\$ 78,433 72%	\$88,383 73%	\$16,083 72%	\$26,033 74%
	34 FE 184		2000		
Non-GAAP Gross Profit	\$47,396	\$82,154	\$92,477	\$16,847	\$27,170
Margin %	73%	76%	76%	75%	77%
<u>Opex</u>					
R&D	(\$17,557)	(\$27,796)		(\$5,191)	(\$10,844)
Sales & Marketing	(\$18,782)	(\$29,192)		(\$5,778)	(\$9,885)
G&A	(\$15,504)	(\$27,497)	(\$31,159)	(\$5,798)	(\$9,460)
SBC (SG&A Component)	(\$1,467)	(\$3,751)	(\$5,341)	(\$538)	(\$2,128)
Total Opex	(\$53,310)	(\$88,236)	(\$103,248)	(\$17,305)	(\$32,317)
Opex % of Revenue					
R&D	27%	26%	28%	23%	31%
Sales & Marketing	29%	27%	27%	26%	28%
G&A	24%	25%	26%	26%	27%
SBC (SG&A Component)	2%	3%	4%	2%	6%
Total Opex	82%	81%	85%	77%	92%
Operating Income (Loss)	(\$7,817)	(\$9,803)	(\$14,865)	(\$1,222)	(\$6,284)
EBITDA	(\$3,958)	(\$2,567)	(\$5,740)	\$150	(\$3,023)
Net Income	(\$7,195)	(\$7,314)	(\$33,448)	(\$884)	(\$5,696)
FCF					
Cash from Operating Activities	(\$8,356)	(\$3,949)	(\$4,074)	(\$2,255)	(\$2,380)
PP&E Additions	(\$1,313)	(\$2,743)	(\$3,855)	(\$834)	(\$1,946)
Capitalized Software	(\$733)	(\$1,556)		(\$421)	(\$215)
FCF	(\$10,402)	(\$8,248)	(\$9,279)	(\$3,510)	(\$4,541)
Margin %	(16%)	(8%)	(8%)	(16%)	(13%)

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Revenue Breakdown

FYE = June 30

	F	Y	LTM	Qua	rter
	30-Jun	30-Jun	30-Sep	30-Sep	30-Sep
(\$ in 000's)	2018	2019	2019	2018	2019
Segment Revenue					
SMB & Accounting Firm Customers	\$50,138	\$76,292	\$86,132	\$16,329	\$26,169
Growth %	na	52.2%	na	na	60.3%
FI Customers	\$6,854	\$9,659	\$10,197	\$1,841	\$2,379
Growth %	na	40.9%	na	na	29.2%
Total Core Subscription & Transaction Revenue	\$56,992	\$85,952	\$96,329	\$18,170	\$28,549
Growth %	na	50.8%	na	na	57.1%
Interest Revenue	\$7,873	\$22,400	\$24,778	\$4,254	\$6,632
Growth %	na	184.5%	na	na	55.9%
Total Revenue	\$64,865	\$108,352	\$121,107	\$22,424	\$35,181
Growth %	na	67.0%	na	na	56.9%

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Sales & Revenue Yield Metrics

	Twelv	e Months E	nding
	Jun-18	Jun-19	Sep-19
Sales Metrics Payment Spend (\$mm) % Growth	\$49,592	\$71,282 44%	\$77,750
Payments Processed (mm) % Growth	15.3	19.9 30%	21.3
Spend / Payment % Growth	\$3,251	\$3,589 10%	\$3,649
Customers at Period End Growth % Growth	63,653	76,790 13,137 21%	81,374
Customers at Period End (Incl. Properties) Growth % Growth	63,653	76,790 13,137 21%	81,374
YoY Net Dollar Retention % Growth	106%	110% 4%	
Revenue Yield Metrics			
Avg. Revenue / Customer % Growth	\$1,019	\$1,411 38%	\$1,488
Subscription & Txn Fee Revenue Yield % % Growth	0.11%	0.12% 0.01%	0.12%
Total Revenue Yield % % Growth	0.13%	0.15% 0.02%	0.16%
Subscription & Txn Fee Revenue \$ / Payment % Growth	\$3.74	\$4.33 16%	\$4.52
Total Revenue \$ / Payment % Growth	\$4.25	\$5.46 28%	\$5.68

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IPO Valuation Progression

	Initial Pricing Range Midpoint	Updated Pricing Range Midpoint	Offer Price	First Day Closing Price 12/12/19
Price	(\$16 – 18) \$17.00	(\$19 – 21) \$20.00	\$22.00	\$35.50
Market Cap (\$ in mm)	\$1,205	\$1,418	\$1,559	\$2,516
Enterprise Value (\$ in mm)	\$1,165	\$1,377	\$1,519	\$2,476
EV / LTM Revenue	9.6x	11.4x	12.5x	20.4x
EV / LTM Non-GAAP Gross Profit (1)	12.6x	14.9x	16.4x	26.8x
EV / LTM Gross Profit	13.2x	15.6x	17.2x	28.0x

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Publicly Traded Comparables

				Market	Enterprise					Multiples					G	rowth Rat	es	Mar	gins	
	Price	% MTD	% LTM	Value	Value	Prie	ce / Earni	ngs	ΕV	/ / EBITD	Α	EV	/ Revenu	ıe	Rev	enue	EPS	EBIT	DA	P/E/G
Company Name	12/12/19	Change	High	(\$ mm)	(\$ mm)	LTM	CY 19E	CY 20E	LTM	CY 19E	CY 20E	LTM	CY 19E (CY 20E	CY 19E	CY 20E	LT	CY 19E (CY 20E	CY 19E
PURE-PLAY FINANCIAL MAN	AGEMENT SOLUTIO	NS																		
Intuit	\$ 252.75	(2)%	85 %	\$ 66,101	\$ 64,621	55.7 x	36.7 x	32.7 x	31.1 x	25.7 x	22.9 x	9.3 x	9.1 x	8.3 x	11 %	10 %	15 %	35 %	36 %	2.5 x
DocuSign	71.97	1	94	13,373	13,347	nm	nm	nm	nm	nm	nm	14.8	13.8	11.0	38	25	59	8	10	na
Coupa	137.04	(11)	86	9,321	9,250	nm	nm	nm	nm	nm	nm	26.2	24.3	19.0	46	28	30	13	15	na
Sage Group	7.25	(4)	88	7,896	8,290	30.0	25.6	24.2	17.2	17.0	16.3	4.3	4.2	4.2	6	1	3	25	26	nm
Xero	54.19	(3)	95	7,732	7,718	nm	nm	nm	nm	83.8	54.8	17.6	16.3	12.7	33	28	na	19	23	na
Anaplan	50.44	(6)	84	7,227	6,971	nm	nm	nm	nm	nm	nm	21.9	20.1	15.1	44	33	na	nm	nm	na
BlackLine	49.00	(9)	87	2,827	2,630	nm	nm	94.5	nm	93.6	71.3	9.7	9.2	7.6	26	21	50	10	11	na
Bill.com	35.50	na	na	2,516	2,476	nm	na	na	nm	na	na	20.4	na	na	na	na	na	na	na	na
Median		(4)%	87 %			55.7 x	31.1 x	32.7 x	24.1 x	54.8 x	38.8 x	16.2 x	13.8 x	11.0 x	33 %	25 %	30 %	16 %	19 %	2.5 x
Mean		(5)	88			55.7	31.1	50.5	24.1	55.0	41.3	16.2	13.9	11.1	29	21	31	18	20	2.5

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Spotlight on Other Financial Management Solutions Disruptors



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Spotlight on AvidXchange

Company Overview



CEO:	Michael Praeger
Headquarters:	Charlotte, NC
Founded:	2000
Employees	1,400+

- AvidXchange is a best-in-class mid-market business-tobusiness payments company automating the invoice and payments processes
 - Large base of over 6,000+ clients in North America, including First Service Residential and Associa
 - Services multiple industries including Real Estate, Financial Services, Energy and Construction
- Offers SaaS, rules-based accounts payable (AP) automation with integration to more than 150 accounting systems
- Comprehensive electronic payment solution that optimizes the execution of vendor invoice payments
- Processed 16+ million payments last year across its network of more than 500,000+ suppliers

Business Products

s≡ Pay	AvidPay	 Automated electronic bill payment solution for vendors looking to reduce costs and time, provide payment efficiency and automate controls
	AvidBill Network	 An electronic billing platform that offers vendors real-time invoice delivery, automated notifications and issue resolution options
	AvidInvoice	 A centralized accounts payable inbox to manage invoice approval, coding, and disputes
	AvidUtility AvidEnergy AvidTelecom AvidBuy	 Identify "hidden costs" in spending and utilize reporting for optimized decision making
©	AvidSync	 Product is integrated with 140+ accounting systems
	Invoice Accelerator	 Sophisticated cash flow management services gives suppliers flexibility to get paid on their desired terms

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Spotlight on AvidXchange – Competitive Assessment

	bill.com	≥ avidxchange [™]
Customers	Small business to low middle-market customers that generate up to \$50 million in revenue annually	Low, mid- and upper middle-market customers that generate \$200 – 500 million in revenue annually
Specialization -	Generalist horizontally	Several industry verticals
Product Offerings	 A/R – create, send and manage digital invoices A/R – accept payments (incl. card) Eulfill payments A/P Invoice digitizes A/P Invoice approximates Accounting system Payout by ACH or 	oval workflow m reconciliation • Invoice analysis
Number of Payments (FY2018)	15.3 million ⁽¹⁾	16+ million
Integrations	QuickBooks, Zero, Inacct, Net Suite and other accounting systems	+150 accounting systems
Investors in Common	Mastercard	, Temasek
Post-Money Valuation ⁽²⁾	\$1 billion	\$1.3 billion

Source: Company websites, PitchBook, Company prospectus

⁽¹⁾ Transaction processed is the number of customer payment transactions, such as ACH, checks, wire transfers and virtual cards, initiated and processed through the Bill.com platform



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Spotlight on AvidXchange - Solutions

AvidXchange Solves the Complex, Multi-Step B2B Payments Process







PROCUREMENT

INVOICE

PAY

PORTAL / EARLY PAYMENTS

Digitization of Requisition and Purchase Process

Automation of Invoice Capture and Approval Workflow

Payment Execution Across all Payment Types

Dedicated Supplier Portal and Option to Accelerate Invoices



Electronic Processing



Eliminating Paper



Take Over Full
Payment File



Supplier Portal Provides Information & Insights



Digital Purchase Orders



Web-Based
Approval Process



Multiple Payment Fulfillment Methods



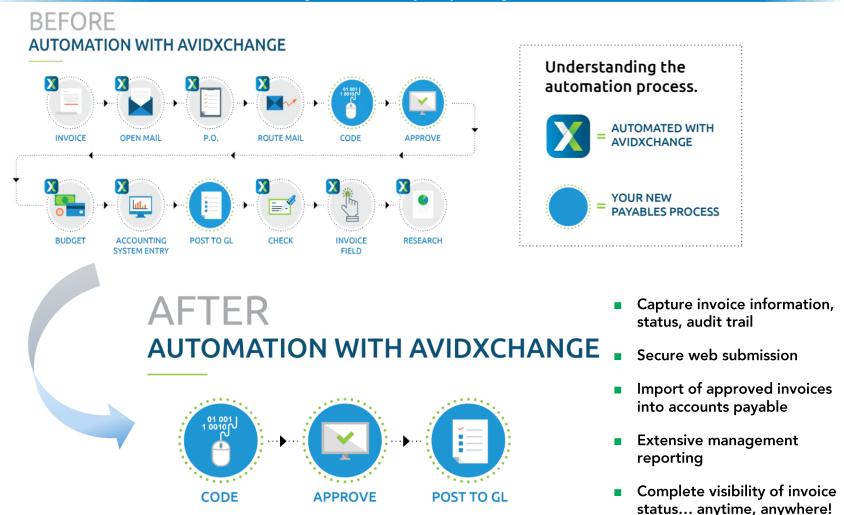
Embedded Option to Receive Early Payments to Solve Challenges

100% Cloud Based Suite of Products Driving Efficiencies and Savings at Every Step of the Value Chain from Procurement to Payment

FT PARTNERS RESEARCH Bill.com

Spotlight on AvidXchange - Invoice Overview

AvidXchange Creates Simplicity through Automation



bill.com

FT PARTNERS RESEARCH

Spotlight on AvidXchange - Payments Overview

Payment Application

- Enables companies to pay suppliers electronically while maintaining all of their banking relationships and current approval workflows
- Benefits include:
 - Reduced processing costs
 - 24/7 visibility into payment status and approvals
 - Customizable payment approval workflows
 - Service teams for supplier management and payment execution
 - Increased vendor adoption of electronic payments with the eligibility for the company to earn rebates

Pay Services

- AvidXchange's team creates a great experience for suppliers receiving payments through the AvidXchange network
- Service offerings include:
 - Supplier data management
 - Supplier enrollment into programs
 - Conversion of suppliers to electronic methods
 - Perform due diligence on any outstanding payments
 - Supplier education
 - Breath of payment modalities

The AvidPay Network



"B2B PAYMENT NETWORK" FOR THE MIDDLE MARKET

Technology Combined with Business Process Excellence to Deliver 3x e-Payment Adoption of Private Network e-Payments than the average top 20 US Banks

bill.com

FT PARTNERS RESEARCH

Spotlight on AvidXchange – Financing History



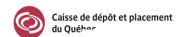
AvidXchange has raised over \$500 million in financing and was valued at over \$1.3 billion after it's \$300 million Series F round in 2017

Selected Investors

TEMASEK 7















KeyBank















Selected FT Partners Advised Financing Rounds









FT PARTNERS RESEARCH



Spotlight on AvidXchange - Acquisitions

Selected Acquisition Summary						
Announce Date	Target	Business Focus				
August '19	Bank TEL	Financial Accounting Software				
November '17	Ariett °	Procurement / Accounts Payable				
May '15	Strongroom ™ an avidxchange company	Payables Lockbox				
November '14	PIRACLE an avidxchange company	Check Printing Software				
November '10	Energy Solve Web Enabled Energy Services	Energy Bill Outsourcing				

BankTEL Overview

- BankTEL is a developer of financial accounting and cash management software applications
- The Company's products help financial institutions cut costs, increase deposits and automate internal processes, while maintaining transparency, accountability and regulatory compliance
- Through this acquisition, AvidXchange becomes the dominant provider of invoice-to-payment solutions for mid-market customers in the banking and financial services sector
- Integrating AvidPay into BankTEL's ASCEND solution gives AvidXchange customers more industry-specific capabilities for AP, fixed assets, and prepaid and accruals

Ariett Overview

- Headquartered in Pembroke, Massachusetts, Ariett is a cloud procure and accounts payable platform designed for mid-market business expenses
- Helps companies optimize spending by offering a collaborative solution for mobile, tablet and laptop devices
- Products include AP Invoice, Payments, Purchasing, Contract, Travel and Expenses

Piracle Overview

- Headquartered in Salt Lake City, Utah, Piracle Payment Services provides customers with self-service software tools to generate electronic payments and manage their paper check printing process
- Piracle's programs combining payment software, supplies, and outsourced check printing facilities are designed to work flawlessly with clients' accounting systems to provide the utmost in security, simplicity, and cost efficiency

EnergySolve Overview

- Founded in 1986 in Somerset, NJ, EnergySolve provides utility bill outsourcing and energy management consulting services to both corporate and government clients
- Services include electronic utility bill auditing, tariff analysis, late fee avoidance and flexible bill payment solutions
- Captures and tracks energy information enabling the customer to better manage its utility expenses
- EnergySolve specializes in providing multi-facility customers with information to minimize costs through an online bill outsourcing platform

Strongroom Overview

- Headquartered in Houston, Texas, Strongroom Solutions is the industry leader in the HOA vertical and has provided accounts payable software solutions to over 200 small and midsize businesses since 2007
- Developed a SaaS platform that provides payables services that are highly integrated to 20+ accounting systems, with specific focus on the HOA industry
- Due to the high degree of system and process compatibility with AvidXchange, migration to AvidXchange's AvidPay Network can be rapidly executed and provide Strongroom clients with an easy way to maximize their electronic vendor payments

FT PARTNERS FINTECH INDUSTRY RESEARCH

Spotlight on Other Financial Management Solutions Disruptors



FT PARTNERS RESEARCH Bill.com

Spotlight on Expensify

Company Overview



Founder & CEO:	David Barrett
H.Q. Location:	San Francisco, CA, United States
Founded:	2008

- Expensify has disrupted the expense management space profitably, quickly, at extremely low cost
- Consolidation in SMB payments is likely imminent, with expense being among the best positioned
- Therefore expense (and Expensify) may be a potential risk to Bill.com and other payment providers

Selected Customers



WARBY PARKER





















Selected Equity Financing History

Date	Amount (\$ mm)	Туре	Selected Investor(s)
01/23/15	\$18	Series C	OPENVIEW
09/30/14	4	Series B1	Barracuda PJC COYOTE RIDGE VENTURES
07/01/10	6	Series B	Redpoint baseline Hillsven Capital
05/31/09	1	Series A	baseline VENTURES SVAngel Hillsven Capital Undisclosed Investors

Key Management Team



David Barrett Co-Founder & CEO



Ryan Schaffer Director of Marketing and Strategy



Daniel Vidal

Director of

Corporate

Development

FT PARTNERS RESEARCH



Global Financial Management Platform for Individuals & Businesses

Expensify's word-of-mouth business model uniquely blends business and consumer branding making it a medium-term threat to all SMB-focused financial tools



Businesses



Uniquely Positioned to Achieve a Broad Financial Management Vision



Expensify 1.0: Expense Management

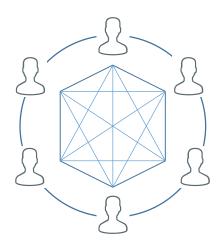
- Established a leading position with bestin-class expense management technology
- Expanded capabilities with robust and growing ecosystem of 3rd-party partner integrations
- Built broad base of individual and business clients





Expensify 2.0: Financial Management

- Activating all employees of corporate customers into consumer customers
- Developing a suite of integrated consumer and business products to add to the platform and cross-sell to existing and new client base



Financial Management Solutions Sector

FT Partners has the experience and capabilities to generate outstanding outcomes for a wide breadth of companies that provide Financial Management Solutions



Selected FT Partners' Research (click to view)



AvidXchange's \$300 million Series F Financing Led by Mastercard



Tipalti Raises \$76 million in Series D Financing



Billtrust's \$50 million Minority Financing



Ping Identity Raises \$188 mm in its IPO



ContaAzul's \$30 million Series D Financing



AppZen Raises \$50 million in Series C Financing



Feedzai's Series C Financing



Greensill Raises \$655 million in Financing from SoftBank

VIEW MORE FT PARTNERS RESEARCH

FT Partners' Superior Industry Knowledge and Execution History









































Extensive Transaction Experience Across the Procure-to-Pay Value Chain



PO + Invoice Mgmt + Pay





Invoice Mgmt + SCF





P0 + Invoice + Expense Mgmt





Billing + Payment





Payment and Remittance





FT Partners – Focused Exclusively on FinTech

Significant Experience Advising Large Financing Rounds and "Unicorns"

FT Partners has a history of advising on some of the largest financing transactions in the FinTech space

Representing numerous FinTech "Unicorns" above \$1 billion valuations

Company	Amount Raised	Selected Prominent Investors in FT Partners Led Round
stone ^{cc}	\$1,400,000,000	Accel DCT MCA GANT
GreenSky"	1,010,000,000	— Accel DST VISA PANT CIAL
✓ MERCURY®	420,000,000	ICONIQ RCP REVERENCE CAPITAL TEMASEK
GreenSky T	300,000,000	PIMCO BainCapital TPG Premii Invest
⊠avid xchange	300,000,000	PRIVATE EQUITY
>>>> MARQETA	260,000,000	BainCapital INSIGHT GREENSPRING ASSOCIATES
⊠avid xchange	253,000,000	VENTURES OF COPO Great Hill PART NERS ION
NEXT	250,000,000	capitalG GBC Scotiabank®
Liquidnet~	250,000,000	
square trade protection plans	238,000,000	myca khosla ventures
checkout.com	230,000,000	KeyBank ING ING
GreenSky T	200,000,000	MANAGEMENT 乾源资本 YUAN CAPITAL
hbetter.com	160,000,000	Santander InnoVentures nabventures
nmi	150,000,000	maveron RV THIEL
stone ^{co}	145,000,000	ADAMS STREET Elavon Battery Ventures = edbi
ADDEPAR	140,000,000	Rednoint
Kabbage [®]	135,000,000	Pay U
Remitly	135,000,000	mastercard COATUE edisonpartners
O BlueVine	102,500,000	QUESTMARK PARTNERS SUMMIT PARTNERS
MoneyLion	100,000,000	SILVEDIAKE ARTHENON
POYNT	100,000,000	CAPITAL PARTNERS

FT Partners Advises on Chrome River's Merger with Certify

Overview of Transaction

- On March 5, 2019, Chrome River Technologies and Certify agreed to merge in a transaction valued at over \$1 billion
 - K1 Investment Management, which owns Certify, will hold a majority stake in the combined company
 - Existing shareholders, including the companies' founders and Chrome River investor Bain Capital Ventures, will retain minority stakes
- Chrome River is a leader in expense management, providing SaaS-based automation solutions for more than 1,000 organizations worldwide
- Certify is the world's largest independent provider of travel, expense and invoice management software serving more than 10,000 companies through its family of brands

Significance of Transaction

- The merger joins Chrome River to the existing Certify family of brands, which includes Nexonia, Tallie, Abacus, and Captio
 - The multi-brand strategy enables companies of all sizes and verticals to work with a single vendor, yet craft the solution that is best suited to their specific needs
- The companies will support all existing products and collaborate on accelerating
 investments in technology areas such as machine learning, artificial intelligence,
 analytics, and reporting, to provide customers with enhanced travel, expense, and
 invoice management capabilities

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Bain Capital Ventures and Great Hill Partners in this transaction
- FT Partners previously advised Chrome River on its \$100 million Series D Financing from Great Hill Partners in 2015
- This transaction underscores FT Partners' strong domain expertise and successful track record advising leading SaaS-based companies in the Financial Management Solutions space

FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



in the merger of



Ŗ,



valued in excess of

\$1,000,000,000



FT Partners Advises AvidXchange in its Series F Financing

Overview of Transaction

- On June 8, 2017, AvidXchange announced a minority \$300mm Series F financing round
 - Mastercard, CDPQ and Temasek co-led the equity round with participation from Thiel Capital
- As part of this financing, Colleen Taylor of Mastercard and Nicolas Westphal of CDPQ joined AvidXchange's Board of Directors
- In addition to the equity investment, AvidXchange also announced a strategic partnership with Mastercard to deliver accounts payable and payment automation to midsize businesses; the offering will be marketed as The Mastercard B2B Hub powered by AvidXchange
- AvidXchange is a best-in-class business-to-business payments company that is revolutionizing how companies pay their bills by automating the invoice and payment processes
 - The Company focuses on serving mid-market clients and spans multiple industries including Real Estate, Financial Services, Energy and Construction

Significance of Transaction

- The transaction will further help AvidXchange expand as the leading independent business-to-business invoice and payment solution provider
- Strategic relationship with Mastercard expected to fuel additional growth in driving forward Avid's existing bank channel
- Firmly positions the Company to continue to grow the core business, invest in infrastructure and product development and pursue opportunistic acquisitions

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to AvidXchange and its Board of Directors
- FT Partners leveraged its deep knowledge, extensive experience and broad industry relationships to help achieve a highly favorable outcome for the Company
- Transaction demonstrates FT Partners' continued success advising \$100mm+ financings

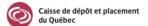
Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its Series F minority investment from





TEMASEK

THIEL

for total consideration of

\$300,000,000



FT Partners Advises Billtrust on its Minority Financing

Overview of Transaction

- On May 25, 2017 Billtrust announced it has raised \$50 million in a minority financing round from Riverwood Capital
 - Riverwood joins existing investors, Edison Partners, Goldman Sachs and Bain Capital Ventures
- As part of this financing, Francisco Alvarez-Demalde of Riverwood joined Billtrust's Board of Directors
- Billtrust is the pioneer of payment cycle management, helping clients automate and accelerate their accounts receivable (AR) processes to increase cash flow, improve operational efficiency and increase customer satisfaction
- Riverwood Capital is a private equity firm that invests in high growth technology companies

Significance of Transaction

- The transaction will further help Billtrust expand as the leading independent provider of payment cycle management solutions
- Firmly positions the Company to continue to grow its core business (Quantum Payment Cycle Management) with expanded services as well as pursue opportunistic acquisitions and continue global expansion

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Billtrust and its Board of Directors
- FT Partners leveraged its deep knowledge, extensive experience and broad industry relationships to help achieve a highly favorable outcome for the Company
- Transaction demonstrates FT Partners' continued leadership in the Financial Management Solutions space

Financial Technology Partners LP

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its minority financing led by



for a total consideration of

\$ 50,000,000



FT Partners Advises Taulia in its Series E Financing

Overview of Transaction

- On January 14, 2016, Taulia (or "the Company") announced \$46mm in Series E financing led by Zouk Capital ("Zouk")
- New strategic and institutional investors joined the round, which included all existing institutional investors
- Taulia provides cloud-based invoice, payment, dynamic discounting and supplier finance solutions to corporations and their suppliers
- Zouk is a UK-based private equity and infrastructure fund manager with €600mm under management that seeks to capitalize on the global shift to greater resource efficiency

Significance of Transaction

- Taulia is seeing global demand increase exponentially; the Company will
 use this financing round to meet this demand and to further accelerate its
 rapid global expansion
- The funding follows another record year for Taulia, which continues to grow its top-line by more than 100%
- The Series E round brings Taulia's total funding to over \$130 million

FT Partners' Role

- FT Partners served as exclusive financial advisor to Taulia and its Board of Directors
- FT Partners continued its long-term relationship with Taulia, having previously advised Taulia on its Series D round
- FT Partners leveraged its deep knowledge of Taulia and the industry to help the Company manage investor interest and ensure a highly successful outcome

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as financial advisor to



in its Series E financing led by



for total consideration of approximately

\$46,000,000



FT Partners Advises KUBRA on its Sale to Hearst

Overview of Transaction

- On September 3, 2014, KUBRA announced its 80% sale to the Hearst Corporation ("Hearst")
- Backed by Clairvest, KUBRA provides billing and payment solutions to customers across multiple industry verticals via electronic and physical channels
- The Company has grown to be a leader in the emerging Customer Interaction Management industry

Significance of Transaction

- The acquisition increases Hearst's presence in both the billing and payments space (already owning CDS Global), while strengthening its foothold in the utilities vertical
- CDS Global provides customer relationship management solutions to publishers, direct marketing firms, etc.
- Clairvest realized proceeds equal to 13.5x invested capital and an internal rate of return ("IRR") of over 40% over eight years

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to KUBRA and its Board of Directors
- FT Partners leveraged its deep knowledge, extensive experience (understanding all the unique aspects of the Company's billing, payments, outsourcing, customer interaction and electronic commerce businesses) and broad industry relationships to help achieve a highly favorable outcome for stakeholders
- Successfully helped find a unique acquirer
- Transaction demonstrates FT Partners' continued success advising top-tier financial technology companies

FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its 80% majority sale to

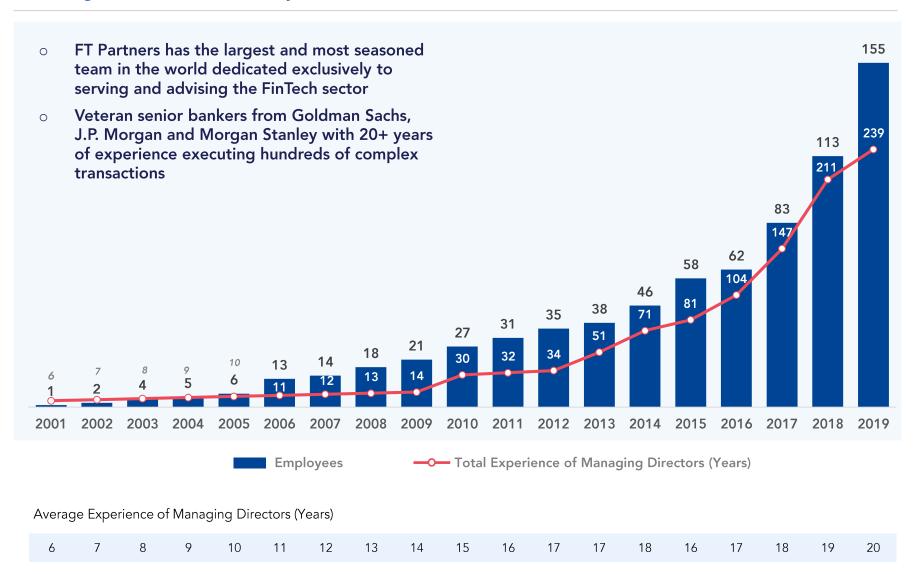




Award-Winning Investment Banking Franchise Focused on Superior Client Results

LendIt	2018	Top Investment Bank in FinTech				
	2018	Steve McLaughlin Ranked #1 for the Second Year in a Row on Institutional Investor's FinTech 40 List				
Institutional Investor	2017	Ranked #1 on Institutional Investor's FinTech 40 List				
Institutional Investor Annual Ranking	2015 & 2016	Ranked Top 5 on Institutional Investor's FinTech 35 List				
	2006 – 2008	Consecutively Ranked (2006, 2007 and 2008) among the Top Bankers on Institutional Investor's "Online Finance 40"				
The Information	2016	Ranked #2 Top Technology Investment Banker on The Information's "Silicon Valley's Most Popular Dealmakers"				
2019 - 2004 ANNUALAWARDS WINNER M&A Advisor Awards	2019	Technology Deal of the Year	2012	Professional Services Deal of the Year, \$100 mm+		
	2018	Corporate / Strategic Deal of the Year	2011	Boutique Investment Bank of the Year		
	2018	Cross Border Deal of the Year	2011	Deal of the Decade		
	2017	Investment Banker of the Year	2010	Upper Middle Market Deal of the Year, \$500 mm+		
	2016	Investment Banking Firm of the Year	2010	IT Services Deal of the Year, Below \$500 mm		
	2016	Cross Border Deal of the Year	2010	Cross-Border Deal of the Year, Below \$500 mm		
	2015	Dealmaker of the Year	2007	Dealmaker of the Year – Steve McLaughlin		
	2015	Technology Deal of the Year	2007	Business to Business Services Deal of the Year		
	2014	Equity Financing Deal of the Year	2007	Computer & Information Tech Deal of the Year, \$100 mm		
	2014	Professional Services Deal of the Year, \$100 mm+	2007	Financial Services Deal of the Year, \$100 mm+		
	2012	Dealmaker of the Year	2004	Investment Bank of the Year		

The Largest FinTech Advisory Practice in the World



The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
Steve McLaughlin Founder, CEO and Managing Partner	Formerly with Goldman Sachs in New York and San Francisco from 1995-2002 Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share) Wharton M.B.A.		24
Mohit Agnihotri Managing Director	J.P.Morgan	 Formerly Managing Director and Global Head of Payments Investment Banking at J.P. Morgan Wharton M.B.A 	17
Kate Crespo Managing Director	RAYMOND JAMES®	 Formerly with Raymond James' Technology & Services investment banking 13+ years of FinTech transaction execution experience Dartmouth M.B.A. 	17
Larry Furlong Managing Director	Goldman Sachs	 Formerly with Goldman Sachs in New York, London and Los Angeles from 1995-2004 Wharton M.B.A. 	23
Osman Khan Managing Director	mâ pwc	 Formerly Managing Director and Head of FIG M&A at Alvarez & Marsal 15+ years FIG deal, consulting and assurance experience at PwC 40 Under 40 M&A Advisor Award Winner in 2013 	22
Andrew McLaughlin Managing Director	Deloitte.	 20+ years experience executing / implementing financial and operational strategy Formerly with Deloitte Consulting 	13
Mike Nelson Managing Director	SUNTRUST	 Formerly head of FinTech M&A at SunTrust Robinson Humphrey Kellogg M.B.A. 	19
Timm Schipporeit Managing Director	Morgan Stanley Index Ventures	 Formerly with Morgan Stanley as Senior Executive Director of European Technology Investment Banking Team in London Formerly a Venture and Growth Investor focused on FinTech at Index Ventures 	16
Greg Smith Managing Director	Merrill Lynch J.P.Morgan	 Formerly award winning Equity Research Analyst at Merrill Lynch, J.P. Morgan and Hambrecht & Quist 20+ years of experience covering FinTech as both an Analyst and Investment Banker 	23
Tim Wolfe Managing Director	Goldman Sachs	 Formerly with Goldman Sachs from 2000-2002 40 Under 40 M&A Advisor Award Winner 2013 Harvard M.B.A. 	17