FT PARTNERS FINTECH INDUSTRY RESEARCH

February 15, 2019

HELLMAN & FRIEDMAN

Investor Group Led by Hellman & Friedman Acquires
Ultimate Software (NASDAQ: ULTI) for
Approximately \$11 billion





The Only Investment Bank Focused Exclusively on FinTech

Overview of FT Partners

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 17 years of exclusive focus on Financial Technology

FT Partners' Advisory Capabilities



FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #1 Most Influential Person in all of FinTech in Institutional Investors "FinTech Finance 40"



Numerous Awards for Transaction Excellence including "Deal of the Decade"

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Transaction Overview

Transaction Summary

- On February 4, 2019, Ultimate Software Group (NASDAQ: ULTI) announced that it has entered into a definitive merger agreement to be acquired by an investor group led by Hellman & Friedman (H&F)
 - H&F entered into a partnership with significant investors Blackstone, GIC, and Canada Pension Plan Investment Board, with additional investment from JMI Equity
- Under the terms of the agreement, all Ultimate stockholders of record will receive \$331.50 in cash for each share of Ultimate's common stock held upon the closing of the transaction
 - The purchase price represents a premium of approximately 32% over Ultimate's volume-weighted average price during the 30 trading days ending February 1, 2019, and a premium to Ultimate's all-time high closing share price
- The transaction is expected to close in mid-2019, and Ultimate's Board of Directors has unanimously approved the transaction and recommended that stockholders vote in favor of it
- Upon completion of the acquisition, Scott Scherr will continue to lead Ultimate as CEO along with the existing senior management team

Ultimate Software: Selected Transaction History

Date	Туре	Size (\$mm)	Investor(s)
02/07/19	LBO	\$11,000	Hellman & Friedman, Blackstone, GIC, Canada Pension Plan, JMI Equity
06/02/98	IPO	33	Public Market Investors
06/30/97	Growth	8	HarbourVest Partners
04/01/96	Series A	5	Undisclosed Investors

Management Commentary

"Our customers will benefit from our ability to bring new features and services to market more quickly, while still enjoying the same high level of service they have with Ultimate today, or better, with new innovations to our offerings. Hellman & Friedman is in full alignment with our vision to serve the global HR market, while preserving our unique company culture and mission."



Scott Scherr CEO



"Ultimate's market leadership in the human capital management segment, and the company's impressive track record of growth, are built on the outstanding quality of its software and its dynamic and motivated employees. The company deeply understands the essence of human capital management, having itself been recognized with numerous best workplace awards from leading publications for its exceptional mission-driven culture."

HELLMAN & FRIEDMAN

David Tunnell
Partner



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Ultimate Software Overview

Company Overview

Founded:



CEO:	Adam Rogers
Headquarters:	Weston, FL, USA

• The Ultimate Software Group is a provider of human capital

management software solutions
 The Company's UltiPro product suite includes human resources, payroll, and benefits management functionality, and is available

in 12 languages and 35 country-specific localizations

 Ultimate Software's solutions manage the complete employee lifecycle from recruitment to retirement, and include talent acquisition and onboarding, performance management, salary planning, budgeting, succession management, reporting, and analytical capabilities

Selected Partners









1990

















Stock Performance (NASDAQ: ULTI) (1)



Products Overview

Perception Employee Surveys

- Collect & Measure Feedback
- Analyze Unstructured Data
- Gain Real-Time Insight

UltiPro The Full HCM Suite

- Human Resource Management
- Payroll
- Talent Acquisition
- Time Management

PeopleDoc HR Service Delivery

- HR Case Management and Knowledge Portal
- HR Process Automation
- Employee File Management

- Advanced Analytics
- Accelerated Employee Onboarding
- Power HR Shared Services





(\$ in mm)

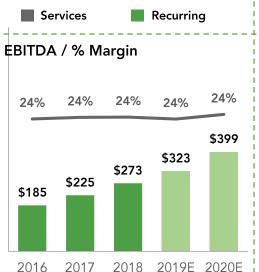
Ultimate Software Financials & Transaction Multiples

Transaction Multiples



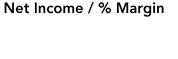
	2018	2019E	2020E
EV/ Revenue	9.5x	8.0x	6.6x
EV/ Gross Profit	14.8x	12.2x	10.1
EV/ EBITDA	39.8x	33.7x	27.2x
P/E	56.2x	52.8x	43.4x





Gross Profit / % Margin







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Hellman & Friedman Overview

Overview

HELLMAN & FRIEDMAN



David Tunnell Partner

Blake Kleinman



Adam Durrett Partner



Allen Thorpe Partner

Locations

San Francisco, CA (HQ)

Partner

New York, NY

London, UK

About

- Founded in 1984, Hellman & Friedman has raised over \$25 bn in committed capital and invested in over 75 companies
- Hellman & Friedman focuses on a long-term investment strategy to support portfolio companies in reaching financial and strategic goals
- Looks for companies with strong management, defensible positions in a growing market, predictable revenue and earnings growth and high levels of free cash flow
- Comfortable taking a majority stake or an influential minority position

Investment Preferences

Investment Criteria

Fund Size: \$16,000 mm

Fund Raised: 2018

\$300 – 1,000 mm **Investment Range:**

Revenue: NA

EBITDA: NA

General Preferences 1

Control: Majority; Minority

North America, Geography: Europe, Australia

Transaction Type: Growth, Buyout, MBO, Recapitalization

Industry Focus: Financial Services,

Healthcare, Energy, Industrials, Insurance, Internet & Digital Media, Business, Marketing, Information Services, Software, Retail, Consumer

Selected Recent Investments / Exits

Date	Company	Deal Amt. ³	Board Rep.	Sector
06/18	eCard (Buyout)	\$85	NA	Pymts
06/17	Concardis (Buyout)	6,000	NA	Pymts
04/18	Financial Engines (Buyout)	3,030	NA	CapMkts
09/17	Nets Holding (Buyout)	5,300	NA	Pymts
03/17	Allfunds Bank (Buyout)	1,900	NA	CapMkts
05/16	MultiPlan (Secondary)	7,500	NA	HCIT
12/15	TeamSystem (Buyout)	1,280	NA	FMS
10/15	Edelman Financial Services (Buyout)	800	NA	CapMkts
01/15	MMZ Associates (Buyout)	NA	NA	Ins
07/14	Free Market Insurance (Buyout)	NA	NA	Ins
01/14	Applied Systems (Buyout)	1,800	David Tunnell, Robert Henske, Sameer Narang	Ins
10/13	HUB International (Buyout)	4,400	Paul Emery, Hunter Philbrick, David Tunnell	Ins
09/11	OpenLink (ION)*	NA	David Tunnell, Robert Henske	CapMkts
05/10	Sedgwick CMS (KKR)*	1,100	NA	Ins
09/08	SSP Holdings (LDC)*	357	NA	Ins
01/07	Paris Re (Buyout)**	158	David Tunnell	Ins

- * denotes M&A exit; ** denotes IPO exit

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Blackstone Overview

Overview





Joseph Baratta Global Head of Private Equity

Martin Brand



Prakash Melwani Senior Managing Director & CIO



David Blitzer Senior Managing Director, Head of Tactical Opps.

Senior Managing Director

Locations

- New York, NY (HQ)
- Boston, MA
- Beijing, China
- Dubai, Saudi Arabia
- Los Angeles, CA
- Atlanta, GA
- Hong Kong
- London, UK

About

- The Blackstone Group is a publicly-traded asset manager with various investment strategies including: private equity, hedge funds, real estate and credit
- Pursues transactions in a wide variety of industries and stages including LBO's of mature companies and occasional early-stage minority investments
- Invests on a global basis, but primarily focuses on North America, Europe and Asia

Investment Preferences

Investment Criteria

Fund Size: \$18,000 mm

Fund Raised: 2016

< \$1,000 mm **Investment Range:**

Revenue: NA

EBITDA: NA

General Preferences 1

Control: Majority, Minority

Geography: Global

Transaction Type: Growth, MBO,

Buyout / LBO, Recapitalization, Bankruptcy / Distressed

Industry Focus: Sector Agnostic

Selected Recent Investments / Exits

Date	Company	Deal Amt. ³	Board Rep.	Sector
11/18	iCapital Network (Growth)	NA	Frank Porcelli	CapMkts
10/18	Gramercy Europe (Buyout)	NA	NA	CapMkts
10/18	Clarus Ventures (M&A)	NA	NA	CapMkts
09/18	Zumper (Growth)	\$46	NA	Bnkg
09/18	Luminor (Buyout)	1,170	NA	Bnkg
09/18	Citywide Home Loans (Buyout)	NA	NA	Bnkg
08/18	TaskUs (Growth)	NA	NA	ВРО
08/18	PNB Housing Finance (Buyout)	2,160	NA	Bnkg
07/18	Francisco Partners (Growth)	NA	NA	CapMkts
06/18	Prima Assicurazioni (Growth)	NA	NA	Ins
06/18	Compass Professional Health Services (Buyout)	NA	NA	HCIT
06/18	iPayment (Buyout)	NA	NA	Pymts
03/18	PAG (Growth)	NA	NA	CapMkts
03/18	Prudential (UK Annuity Portfolio) (Buyout)	NA	NA	CapMks
02/18	Skyline Home Loans (Buyout)	NA	NA	Bnkg
01/18	American Equity Mortgage (Buyout)	NA	NA	Bnkg
01/18	Refinitiv (Buyout)	20,000	NA	FMS

- Italics indicate preferred control / geography * denotes M&A exit; ** denotes IPO exit

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GIC Overview

Overview





Jeremy Kranz SVP & Head of Technology



Chris Reid Senior Vice President



Chris Emanual SVP. Head of Tech Investment Group



Lynn Khoo Assistant Vice President

Locations

- Singapore (HQ)
- Mumbai, India
- New York, NY
- London, UK

- Beijing, China
- Tokyo, Japan
- San Francisco, CA
- São Paulo, Brazil

About

- Established in 1981 as a sovereign wealth fund to manage Singapore's financial reserves contributing ~\$\$8 bn annually
- Manages over \$100 bn in total assets across 40 countries
- Takes a long-term approach to investments and is unrestricted by exit horizons
- Comfortable with full acquisitions of companies or growth investments in high-growth, late-stage companies around the world

Investment Preferences

Investment Criteria

Fund Size: \$100 bn

Fund Raised: NA

Investment Range: \$100 - 500 mm+

Revenue: NA

EBITDA: NA

General Preferences 1

Minority, Majority Control:

Global Geography:

> Venture Growth, **Transaction Type:**

Buyout, PIPE, Secondary

NA **Industry Focus:**

Selected Recent Investments / Exits

Date	Company	Deal Amt 3	Board Rep.	Sector
			•	
01/19	N26 (Series D)	\$300	NA	Bnkg
01/19	Concardis (Buyout)	6,000	NA	Pymts
01/19	eCard (Buyout)	85	NA	Pymts
12/18	SBI Life Insurance (Secondary)	52,000	NA	Ins
12/18	European Business Process Institute (Buyout)	NA	NA	ВРО
11/18	Idella (Add-on)	NA	NA	ВРО
10/18	Linklogis (Series C)	220	NA	Bnkg
10/18	Számlázz.hu (Buyout)	NA	NA	FMS
10/18	Refinitiv (Buyout)	20,000	NA	FMS
08/18	PNB Housing Finance (Buyout)	2,160	NA	Bnkg
07/18	OakNorth (Growth)	100	NA	Bnkg
06/18	eCard (Buyout)	85	NA	Pymts
06/18	Viva Republica (Series E)	40	NA	Pymts
06/18	Ant Financial (Series C)	14,000	NA	Bnkg
06/18	Concardis (Buyout)	6,000	NA	Pymts
06/18	Dianrong (Series D)	290	NA	Bnkg

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JMI Equity Overview

Overview





Charles NoellFounding General
Partner



Paul Barber Managing General Partner



David Greenberg General Partner



Peter Arrowsmith General Partner

Locations

Baltimore, MD (HQ)

San Diego, CA

About

- Founded in 1992 by Charles Noell and Harry Gruner to invest in growth software companies
- Over \$4 bn committed capital raised since inception
- The firm's focus is on providing the first institutional capital to self-funded companies
- Invests in pre-profit and profitable companies that exhibit high growth and recurring revenue
- Sources deals from advisors and analyst inbounds

Investment Preferences

Investment Criteria

Fund Size: \$1,200 mm

Fund Raised: 2018

Investment Range: \$20 – 100 mm

Revenue: NA

EBITDA: NA

General Preferences 1

Control: Majority; Minority

Geography: North America

Transaction Type: Buyout, Growth, Recapitalization,

Venture

Industry Focus: Software, FinTech,

Cybersecurity, HCIT, SaaS, Business Services, Securities,

Payments

Selected Recent Investments / Exits

Date	Company	Deal Amt. ³	Board Rep.	Sector
01/19	Vena Solutions (Growth)	\$115	NA	FMS
04/18	CampusLogic (Growth)	55	NA	CapMkts
02/17	PointClickCare (Growth)	85	NA	HCIT
01/17	Healthx (Buyout)	NA	Paul Barber; Sureel Sheth	HCIT
10/16	Datamatics Management Services (Buyout)	NA	NA	ВРО
09/16	Classy (Series C)	30	Brian Hersman	CapMkts
09/16	IS2 (Buyout)	NA	NA	Ins
08/16	Relay Software (Buyout)	NA	NA	Ins
01/16	Core HR (Growth)	NA	Charles Noell III; David Greenberg; Harry Gruner	ВРО
01/16	Empower Software Solutions (Buyout)	NA	NA	ВРО
11/15	GrantStream (Buyout)	NA	NA	FMS
06/15	Adaptive Insights (Workday)*	75	Peter Arrowsmith	ВРО
01/15	NxTech (Buyout)	NA	NA	Ins
05/14	Businessolver (Growth)	65	Biswajit Sinha; David Greenberg	FMS
03/14	AmbironTrustWave (Singtel)	25	NA	ВРО
01/14	Applied Systems (Buyout)	1,800	Paul Barber; Suken Vakil	Ins

Financial Management Solutions Sector

FT Partners has the experience and capabilities to generate outstanding outcomes for a wide breadth of companies that provide Financial Management Solutions



Selected FT Partners' Research (click to view)



AvidXchange's \$300 million Series F Financing Led by Mastercard



Anaplan Completes its IPO Raising \$264 million

San Francisco • New York • London



Billtrust's \$50 million Minority Financing



Vena Solutions Raises \$115 million in Financing



ContaAzul's \$30 million Series D Financing



Paychex Acquires Oasis
Outsourcing for \$1.2 billion



Feedzai's Series C Financing



Tresata Raises \$50 million in Financing

VIEW MORE FT PARTNERS RESEARCH

Selected Transactions - Superior Software Industry Knowledge and Execution History





































FT Partners Advises AvidXchange in its Series F Financing

Overview of Transaction

- On June 8, 2017, AvidXchange announced a minority \$300mm Series F financing round
 - Mastercard, CDPQ and Temasek co-led the equity round with participation from Thiel Capital
- As part of this financing, Colleen Taylor of Mastercard and Nicolas Westphal of CDPQ joined AvidXchange's Board of Directors
- In addition to the equity investment, AvidXchange also announced a strategic partnership with Mastercard to deliver accounts payable and payment automation to midsize businesses; the offering will be marketed as The Mastercard B2B Hub powered by AvidXchange
- AvidXchange is a best-in-class business-to-business payments company that is revolutionizing how companies pay their bills by automating the invoice and payment processes
 - The Company focuses on serving mid-market clients and spans multiple industries including Real Estate, Financial Services, Energy and Construction

Significance of Transaction

- The transaction will further help AvidXchange expand as the leading independent business-to-business invoice and payment solution provider
- Strategic relationship with Mastercard expected to fuel additional growth in driving forward Avid's existing bank channel
- Firmly positions the Company to continue to grow the core business, invest in infrastructure and product development and pursue opportunistic acquisitions

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to AvidXchange and its Board of Directors
- FT Partners leveraged its deep knowledge, extensive experience and broad industry relationships to help achieve a highly favorable outcome for the Company
- Transaction demonstrates FT Partners' continued success advising \$100mm+ financings

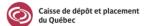
Financial Technology Partners LP

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its Series F minority investment from





TEMASEK

THIEL

for total consideration of

\$ 300,000,000



FT Partners Advises Chrome River Technologies on its \$100 million Financing

Overview of Transaction

- On June 30, 2015, Chrome River announced a \$100mm Series D financing round from Great Hill Partners
- Chrome River is a leading, independent, enterprise-grade SaaS corporate expense control solution provider
- The Company's integrated expense and invoice offerings are built on a scalable, flexible platform that delivers best-in-class solutions to mid-size and multinational corporations
- Great Hill Partners is a leading middle market private equity firm with over
 \$3.8 bn in capital under management
- Bain Capital Ventures maintains a significant ownership stake in the Company

Significance of Transaction

- The transaction will further help Chrome River expand as the leading independent solution provider in the space and help fund international development and product innovation
- Firmly positions the Company to capitalize on strong traction in the large enterprise space and to continue to bring much needed efficiency and financial controls to the market

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Chrome River and its Board of Directors
- FT Partners leveraged its deep knowledge of the Company, extensive experience and broad industry relationships to help achieve a highly favorable outcome for the Company
- Transaction demonstrates FT Partners' continued success advising top-tier financial technology companies

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its Series D investment from



for total consideration of approximately

\$100,000,000



FT Partners Advises Billtrust on its Minority Financing

Overview of Transaction

- On May 25, 2017 Billtrust announced it has raised \$50 million in a minority financing round from Riverwood Capital
 - Riverwood joins existing investors, Edison Partners, Goldman Sachs and Bain Capital Ventures
- As part of this financing, Francisco Alvarez-Demalde of Riverwood joined Billtrust's Board of Directors
- Billtrust is the pioneer of payment cycle management, helping clients automate and accelerate their accounts receivable (AR) processes to increase cash flow, improve operational efficiency and increase customer satisfaction
- Riverwood Capital is a private equity firm that invests in high growth technology companies

Significance of Transaction

- The transaction will further help Billtrust expand as the leading independent provider of payment cycle management solutions
- Firmly positions the Company to continue to grow its core business (Quantum Payment Cycle Management) with expanded services as well as pursue opportunistic acquisitions and continue global expansion

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Billtrust and its Board of Directors
- FT Partners leveraged its deep knowledge, extensive experience and broad industry relationships to help achieve a highly favorable outcome for the Company
- Transaction demonstrates FT Partners' continued leadership in the Financial Management Solutions space

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its minority financing led by



for a total consideration of

\$ 50,000,000



FT Partners Advised Backstop on its \$20 million Minority Financing

Overview of Transaction

- On October 30, 2018, Backstop Solutions announced a minority \$20 mm financing round
 - Existing and new investors participating in the round include Roger Kafker, a 30-year veteran investor in the asset management space, Tao Huang, former COO of Morningstar, David Bradley, President of Huizenga Capital Management, and Vistara Capital Partners
- Headquartered in Chicago, IL., Backstop Solutions is a software-as-a-Service
 platform designed to help firms in the institutional and alternative investment
 management industry operate efficiently, invest intelligently and communicate
 effectively
 - Founded in 2003, the Company has quickly grown to service over 800 clientele providing its industry-leading cloud-based productivity suite to investment consultants, pensions, funds of funds, family offices, endowments, foundations, private equity, hedge funds, and real estate investment firms

Significance of Transaction

- The transaction builds on an strong year for Backstop, which saw a rapidly growing roster of clients, key executive appointments, and market momentum
- Backstop Solutions' minority financing will enable the Company to become globally recognized as the dominant cloud productivity suite for the institutional and alternative investment industry

FT Partners' Role

- FT Partners served as sole strategic and financial advisor to Backstop Solutions
- This transaction underscores FT Partners' strong domain expertise and successful track record in the WealthTech space

Financial Technology Partners LP

is pleased to announce its exclusive role as strategic and financial advisor to



in its minority financing from

Roger Kafker

Tao Huang

David Bradley



for total consideration of

\$20,000,000



FT Partners Advises Zafin on its Series B Financing

Overview of Transaction

- On January 23, 2019, Zafin announced it has raised \$17.2 million in Series B financing led by Vistara Capital Partners, Beedie Capital and Accenture Ventures
- Headquartered in Toronto, Zafin is a global leader in financial services software that drives relationship pricing, bundling and rates management strategies for global financial institutions
 - The Company's technology platform is designed to modernize and augment legacy IT infrastructures that underpin the financial services industry
 - Its solutions enable banks to increase revenue generation, drive customer transparency and aid in regulatory compliance, ultimately enhancing the customer experience

Significance of Transaction

- The new funding will be used to expand sales and marketing growth along with continued product innovation
- Following its strategic alliance with Accenture in December 2018, the two
 companies will continue to work together in the fields of open banking, core
 transformation, AI and machine learning

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Zafin
- FT Partners recently advised Zafin on its strategic alliance with and sale of select professional services assets to Accenture
- This transaction underscores FT Partners' versatility and expertise across the FinTech universe and highlights its position as the "Advisor of Choice" to leading FinTech companies

FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



in its Series B Financing led by



for total consideration of

\$17,200,000



Award-Winning Investment Banking Franchise Focused on Superior Client Results

LendIt	2018	Top Investment Bank in FinTech			
	2018	Steve McLaughlin Ranked #1 for the Second Year in a Row on Institutional Investor's FinTech 40 List			
Institutional Investor	2017	Ranked #1 on Institutional Investor's FinTech 40 List			
Institutional Investor Annual Ranking	2015 & 2016	Ranked Top 5 on Institutional Investor's FinTech 35 List			
Ailluai Kalikilig	2006 – 2008	6 – 2008 Consecutively Ranked (2006, 2007 and 2008) among the Top Bankers on Institutional Investo "Online Finance 40"			
The Information	2016	Ranked #2 Top Technology Investment Banker on The Information's "Silicon Valley's Most Popular Dealmakers"			
	2018	Corporate / Strategic Deal of the Year	2011	Boutique Investment Bank of the Year	
	2018	Cross Border Deal of the Year	2011	Deal of the Decade	
	2017	Investment Banker of the Year	2010	Upper Middle Market Deal of the Year, \$500 mm+	
2018 -2004	2016	Investment Banking Firm of the Year	2010	IT Services Deal of the Year, Below \$500 mm	
ANNUAL AWARDS	2016	Cross Border Deal of the Year	2010	Cross-Border Deal of the Year, Below \$500 mm	
	2015	Dealmaker of the Year	2007	Dealmaker of the Year – Steve McLaughlin	
WINNER	2015	Technology Deal of the Year	2007	Business to Business Services Deal of the Year	
M&A Advisor Awards	2014	Equity Financing Deal of the Year	2007	Computer & Information Tech Deal of the Year, \$100 mm+	
	2014	Professional Services Deal of the Year, \$100 mm+	2007	Financial Services Deal of the Year, \$100 mm+	
	2012	Dealmaker of the Year	2004	Investment Bank of the Year	
	2012	Professional Services Deal of the Year, \$100 mm+			

The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
Steve McLaughlin Founder, CEO and Managing Partner	Goldman Sachs	 Formerly with Goldman Sachs in New York and San Francisco from 1995-2002 Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share) Wharton M.B.A. 	24
Kate Crespo Managing Director	RAYMOND JAMES®	 Formerly with Raymond James' Technology & Services investment banking 12+ years of FinTech transaction execution experience Dartmouth M.B.A. 	17
Larry Furlong Managing Director	Goldman Sachs	 Formerly with Goldman Sachs in New York, London and Los Angeles from 1995-2004 Wharton M.B.A. 	23
Osman Khan Managing Director	A Pwc	 Formerly Managing Director and Head of FIG M&A at Alvarez & Marsal 15+ years FIG deal, consulting and assurance experience at PwC 40 Under 40 M&A Advisor Award Winner in 2013 LSE (BSc w/Honors), MBS (MBA w/Distinction), ICAEW (FCA) 	22
Andrew McLaughlin Managing Director	Deloitte.	 20+ years experience executing / implementing financial and operational strategy Formerly with Deloitte Consulting 	13
Mike Nelson Managing Director	SUNTRUST	 Formerly head of FinTech M&A at SunTrust Robinson Humphrey Kellogg M.B.A. 	19
Timm Schipporeit Managing Director	Morgan Stanley Index Ventures	 Formerly with Morgan Stanley as Senior Executive Director of European Technology Investment Banking Team in London Formerly a Venture and Growth Investor focused on FinTech at Index Ventures 	16
Greg Smith Managing Director	Merrill Lynch J.P.Morgan	 Formerly award winning Equity Research Analyst at Merrill Lynch, J.P. Morgan and Hambrecht & Quist 20+ years of experience covering FinTech as both an Analyst and Investment Banker 	23
Steve Stout Managing Director	J.P.Morgan First Data	 Formerly Global Head of Strategy at First Data Formerly Led J.P. Morgan Payments Investment Banking Practice Former Equity Research Analyst on #1 ranked team at UBS Former Economist at the Federal Reserve Bank 	21
Tim Wolfe Managing Director	Goldman Sachs	 Formerly with Goldman Sachs from 2000-2002 40 Under 40 M&A Advisor Award Winner 2013 Harvard M.B.A. 	17