# FT PARTNERS FINTECH INDUSTRY RESEARCH

October 6, 2017



# SalaryFinance Raises £40 million in Financing Led by Legal & General





The Only Investment Bank Focused Exclusively on FinTech

### Overview of FT Partners

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 15 years of exclusive focus on Financial Technology

### FT Partners' Advisory Capabilities

### Private Capital Raising **Debt & Equity Capital** Sell-Side / Buy-Side Markets Advisory M&A Strategic Consortium Capital Structuring / Efficiency Building **Advisory Services FT PARTNERS ADVISORY** Anti-Raid Advisory / Board of Directors / Shareholder Rights Plans Special Committee Advisory Sell-Side Valuations / LBO Advisory Fairness Opinion for M&A Restructuring and **Divestitures**

### FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #4 Most Influential Person in all of FinTech in Institution Investors "FinTech Finance 35"



Numerous Awards for Transaction **Excellence including** "Deal of the Decade"

Steve McLaughlin: Founder & CEO

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# SalaryFinance

# **Transaction Summary**

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- On October 4, 2017, SalaryFinance announced it has secured £40 million (approximately \$53 million) in financing led by Legal & General
  - Founding investor, Blenheim Chalcot also participated in this round
- With this new capital, SalaryFinance has launched its Financial Wellbeing Hub, a comprehensive product suite focused on financial education
  - The Financial Wellbeing Hub empowers clients to help employees better understand their financial situations and provides salary deductible savings along with low-interest loans
  - SalaryFinance provides the Financial Wellbeing Hub to employers at no cost or liability
- The Company will also use the funds to support its international expansion
  - Headquartered in London, SalaryFinance intends to expand into the U.S. first and then into other markets
- This investment in SalaryFinance illustrates a growing recognition of potential workplace benefits to improve employees' lives

### **Transaction Commentary**

"This investment marks the completion of the first phase of our long term plan, proving that finance can be delivered in a socially progressive way. We looked far and wide for the right investment partners who share in our focus on business with social purpose, and we are delighted to have Legal & General on board alongside Blenheim Chalcot. This investment now gives us the ability to take our growth to the next level, allowing us to launch into new and exciting product areas, such as savings. Our market leading Financial Wellbeing Hub is just the first step."

**■** SalaryFinance

Asesh Sarkar Co-Founder, CEO

"Financial wellbeing lies at the heart of Legal & General's business. We provide workplace pensions for 2.4 million customers, Group Protection benefits for 2 million UK employees and Protection cover for over 5 million individuals. We want to help our customers and our employees manage and improve their financial health, using technology to make it easy to access a range of great value products and services. I am excited by the opportunity to work in partnership with SalaryFinance to broaden out and scale up this already successful and socially useful business, improving the financial wellbeing of many more people. This investment will be part of the newly created Legal & General Insurance Fintech business that brings together the many benefits and strategic advantages that Legal & General enjoys with the fast pace, technology first, customer centric approaches of successful digital startups, such as SalaryFinance."



Bernie Hickman CEO



# SalaryFinance

# SalaryFinance Overview

### **Company Overview**



| CEO:          | Asesh Sarkar |
|---------------|--------------|
| Headquarters: | London, U.K. |
| Founded:      | 2015         |

- SalaryFinance operates an employee financial wellbeing platform
- SalaryFinance aims to help employees pay off their debts faster and save for their financial goals
  - The Company's platform consolidates employees' personal debts into a single low-interest loan
  - Loan repayments are collected through salary deductions
- SalaryFinance also offers financial tools, such as budgeting and savings tools, free credit reports and a financial education portal

| Financing History |              |                          |  |
|-------------------|--------------|--------------------------|--|
| Date              | Size (\$ mm) | Investor(s)              |  |
| 10/04/17          | \$53         | Legal & Blenheim Chalcot |  |
| 11/19/15          | 6            | Blenheim BRIGHT BRIDGE   |  |

### **Products & Services Overview**

# A 6

### For Employers

SalaryFinance enables employers to help employees...

- ✓ Pay off their debts
- Build their savings
- Borrow at affordable rates









### **For Employees**







I would like to borrow £2,000

to consolidate my debt

**Apply** 

### An online platform linked to payroll

- ✓ Apply for loans and savings in minutes
- Loans are advanced immediately to employees' bank accounts

# SalaryFinance

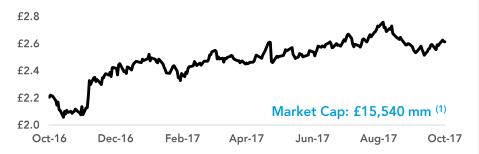
# Legal & General Overview

### **Company Overview**



| CEO:          | General | Bernie Hickman |
|---------------|---------|----------------|
| Headquarters: |         | London, U.K.   |
| Founded:      |         | 1836           |

- Legal & General (LSE:LGEN) is a leading financial services and insurance company in the U.K.
  - The company serves over 9 million customers through its life insurance, pensions, investments and general insurance plans



| Other FinTech Transactions |                              |      |                                |  |  |
|----------------------------|------------------------------|------|--------------------------------|--|--|
| Date                       | Date Type Size (£ mm) Target |      |                                |  |  |
| 07/28/16                   | Financing                    | na   | Smart Pension fast secure free |  |  |
| 05/22/13                   | M&A                          | £131 | c•funds                        |  |  |

### **Products & Services Overview**

### **Legal & General Retirement**

- Leading U.K. provider of defined benefit ("DB") schemes
- £54.4 bn assets
- 2016 operating profit of 43%

### Legal & General Investment Management

- Largest manager of U.K. DB pension fund assets
- £894 bn AUM
- 2016 operating profit of 19%

### Legal & General Insurance

- U.K.'s leading provider of individual life protection policies
- £2.4 bn gross written premiums in the U.K. and U.S.
- 2016 operating profit of 17%

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### Legal & General Capital

- Implements the Group's investment strategy
- £1.1 bn in direct investments
- 2016 operating profit of 13%

### General Insurance

- Top 10 provider of household insurance in the U.K.
- £326 mm in general insurance gross premiums
- 2016 operating profit of 3%

### Selected FT Partners' Research - Click to View



Revolut Raises \$66 million in Series C Financing



Prosper's Series G Financing



**Redfin Completes its IPO** 



Red Ventures Acquires
Bankrate for \$1.4 billion



Neyber Raises £100 mm in Equity and Debt Financing



ZPG Acquires Money for £140 million



Kabbage Raises \$250 million in Series F Financing



Blend Raises \$100 million in Series D Financing

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# Track Record of Success in the Alternative Lending / Credit Space

### Student / Personal Loan



### Consumer Home Improvement Financing



### Consumer Marketing / Credit Lead Generation



### **Contract Financing**



### Marketplace Lending



### SaaS-based Loan Origination



### **SMB Financing**



### **Supplier Finance Solutions**



# Significant Experience Across the Banking Technology Space











































# FT Partners Advised on Many of the Largest Alternative Lending Transactions

| Company              | Investor(s)  | Amount Raised  |
|----------------------|--|--|
| PRO <b>S</b> PER     | Affiliates of  NEW RESIDENTIAL Jefferies  THIRD POINT  | \$5,000,000,000<br>Loan Commitment                           |
| GreenSky **          | FIFTH THIRD BANK   | 2,000,000,000<br>Loan Commitment<br>50,000,000<br>Investment |
| GreenSky **          | TPG DST ICONIQ WELLINGTON MANAGEMENT   | 300,000,000  |
| Kabbage <sup>®</sup> | RCP CAPITAL PARTNERS ING Scotiabank*   | 135,000,000  |
| earnest              | ADAMS STREET  BELLETY Ventures  MAYOR OF THE PROPERTY VENTURES | 75,000,000   |
| <b>taulia</b>        | QuestMark Partners  ZOUK BBVA edbi   | 65,000,000   |
| PR05PER              | Fund Co-Managed By:  | 50,000,000   |

ASIA

In addition to these large rounds, FT Partners has advised on a number of other prominent Lending Tech /
Alt Lending transactions

























# FT Partners Advises Prosper on its Financing

### **Overview of Transaction**

- On February 27, 2017, Prosper Marketplace announced that it has closed a landmark deal with a consortium of institutional investors to purchase up to \$5 billion worth of loans through the Prosper platform over the next 24 months
- The investors in the consortium include affiliates of New Residential Investment Corp., Jefferies Group LLC, Third Point LLC and others
  - The consortium will also earn an equity stake in the company based on the amount of loans purchased, further aligning the group with Prosper's future growth and success
- Feature story in the Wall Street Journal highlighting this groundbreaking transaction

### Significance of Transaction

- This latest commitment demonstrates the company's success in diversifying
  its investor base, and the company remains focused on bringing new banks
  and other institutional investors onto the platform in addition to giving
  individuals the opportunity to invest in this asset class
- Prosper has grown loan originations every month since July 2016, and its loan portfolio continues to deliver strong returns to its individual and institutional investors, averaging an estimated 7.86% net return in January 2017

### FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Prosper and its Board of Directors
- This transaction highlights FT Partners' expertise in closing highly complex consortium transactions and multibillion dollar deals; the transaction also further solidifies FT Partners' role as the advisor of choice in the Alternative Lending sector

### Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its loan purchase agreement with a consortium of institutional investors

Affiliates of



**Jefferies** 



for up to

\$ 5,000,000,000



The Only Investment Bank Focused Exclusively on Financial Technology

# FT Partners Advises GreenSky on its \$300,000,000 Minority Investment

### **Overview of Transaction**

- GreenSky completed a minority \$300 million financing round from TPG, DST, Iconiq and Wellington Management
- The Company provides an online loan platform that allows businesses to offer flexible credit programs to their customers – promoting higher transaction values and driving sales growth
- GreenSky's proprietary, technology-driven platform enables partners to make informed, real-time credit decisions and allows for real-time transaction processing
- The Company has grown to be a leader in the emerging Alternative Lending space, with a particular focus on home improvement financing

### Significance of Transaction

- Represents the largest private equity financing in the Alternative Lending space to date
- Demonstrates a fundamental shift in lending customer acquisition models away from traditional banks and towards specialists like GreenSky
- This transaction positions GreenSky as a clear leader in Alternative Lending and enables the company to continue to innovate and bring additional products to market

### FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to GreenSky and its Board of Directors
- FT Partners leveraged its deep knowledge, extensive experience and broad industry relationships to help achieve a highly favorable outcome for the Company
- Transaction demonstrates FT Partners' continued success advising top-tier financial technology companies

# Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as financial advisor to



in its minority investment from







for total consideration of

\$ 300,000,000



The Only Investment Bank Focused Exclusively on Financial Technology

# Award-Winning Investment Banking Franchise Focused on Superior Client Results

FT Partners has been recognized as Investment Banking Firm of the Year and regularly achieves Merger and Financing Deal of the Year recognition



M&A Advisor Awards

| 2016     | <ul> <li>Investment Banking Firm of the Year</li> <li>Cross Border Deal of the Year</li> </ul>  |
|----------|---|
| 2015     | <ul> <li>Dealmaker of the Year</li> <li>Technology Deal of the Year</li> </ul>  |
| 2014     | <ul> <li>Equity Financing Deal of the Year</li> <li>Professional Services Deal of the Year, Above \$100mm</li> </ul>  |
| 2012     | <ul> <li>Dealmaker of the Year</li> <li>Professional Services Deal of the Year, Above \$100mm</li> </ul>  |
| 2011     | <ul> <li>Boutique Investment Bank of the Year</li> <li>Deal of the Decade</li> <li>10 Deal of the Year Nominations Across 9 Categories</li> </ul>   |
| 2010     | <ul> <li>Upper Middle Market Deal of the Year, Above \$500 mm</li> <li>IT Services Deal of the Year, Below \$500mm</li> <li>Cross-Border Deal of the Year, Below \$500mm</li> </ul>   |
| 2007     | <ul> <li>Dealmaker of the Year – Steve McLaughlin</li> <li>Business to Business Services Deal of the Year</li> <li>Computer and Information Technology Deal of the Year, Above \$100mm</li> <li>Financial Services Deal of the Year, Above \$100mm</li> </ul> |
| 2015     | Steve McLaughlin ranked #4 in Institutional Investor's FinTech 35 List  |
| NUK 2008 | <ul> <li>Consecutively ranked (2006, 2007 and 2008) among the top Bankers in Fi</li> </ul>  |



2006 - 2008

Technology



Middle Market Financing Awards 2008

- Equity Financing Dealmaker of the Year Steve McLaughlin
- Information Technology Deal of the Year
- Financial Services Deal of the Year

Financing Professional of the Year - Steve McLaughlin 2006

Financing Deal of the Year - Equity Financing Deal of the Year - Debt

# The FT Partners Senior Banker Team

| Name / Position   | Prior Background              | Experience / Education   | Years of Experience |
|---|-------------------------------|--|---------------------|
| <b>Steve McLaughlin</b><br>Founder, CEO and<br>Managing Partner | Goldman<br>Sachs              | <ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York and San Francisco from 1995-2002</li> <li>Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share)</li> <li>Wharton M.B.A.</li> </ul>   | 22                  |
| <b>Larry Furlong</b> Managing Director                          | Goldman<br>Sachs              | <ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York, London and<br/>Los Angeles beginning in 1995</li> <li>Wharton M.B.A.</li> </ul>   | 22                  |
| <b>Greg Smith</b> Managing Director                             | Merrill Lynch J.P.Morgan      | <ul> <li>Formerly award winning Equity Research Analyst at Merrill Lynch / J.P. Morgan / Hambrecht &amp; Quist</li> <li>20+ years of experience covering FinTech as both an Analyst and Investment Banker</li> </ul>   | 21                  |
| <b>Osman Khan</b><br>Managing Director                          | pwc                           | <ul> <li>Former Managing Director / Head of FIG M&amp;A at Alvarez &amp; Marsal</li> <li>15+ years FIG deal, consulting and assurance experience at PwC</li> <li>40 Under 40 M&amp;A Advisor Award Winner in 2013</li> <li>LSE (BSc w/Honors), MBS (MBA w/Distinction), ICAEW (FCA)</li> </ul> | 20                  |
| <b>Steve Stout</b> Managing Director                            | J.P.Morgan<br>First Data.     | <ul> <li>Former Global Head of Strategy at First Data</li> <li>Formerly Led J.P. Morgan Payments Investment Banking</li> <li>Former Equity Research Analyst on #1 ranked team at UBS and Economist at the Federal Reserve Bank</li> </ul>  | 19                  |
| <b>Tim Wolfe</b> Managing Director                              | Goldman<br>Sachs              | <ul> <li>Formerly with Goldman, Sachs &amp; Co. beginning in 2000</li> <li>Started at FT Partners in 2002</li> <li>40 Under 40 M&amp;A Advisor Award Winner 2013</li> <li>Harvard M.B.A.</li> </ul>  | 15                  |
| <b>Timm Schipporeit</b> Managing Director                       | Morgan Stanley Index Ventures | <ul> <li>11+ years with Morgan Stanley, Senior Executive Director of<br/>European Technology Investment Banking Team in London</li> <li>Formerly a Venture and Growth Investor focused on FinTech at<br/>Index Ventures</li> </ul>   | 14                  |
| <b>Andrew McLaughlin</b> Managing Director                      | Deloitte.                     | <ul> <li>Leads FT Partners' Research and Business Development Team</li> <li>Formerly with Deloitte Consulting</li> </ul>   | 11                  |