# **August 16, 2016 Financial Technology Partners**

FT Partners Research – Transaction Profile



acquires



£140 million (~\$182 million)

Courtesy of:



Financial Technology Partners LP The Only Investment Bank Focused Exclusively on Financial Technology

555 Mission St., 23rd Floor

San Francisco, CA 94105

Tel: 415.512.8700

www.ftpartners.com



Steve McLaughlin Managing Partner Tel: 415.992.8880 steve.mclaughlin@ftpartners.com

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## **Transaction Summary**

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- On August 12, 2016, Aegon announced that it has entered into an agreement to acquire Cofunds for £140 million (~\$181.5 million)
  - Cofunds was previously owned by global financial services company, Legal & General
- The transaction is expected to generate annualized cost synergies of £60 million, with a one-time expense of £80 million
- The deal is expected to close by the end of 2016, with the integration of Cofunds to be completed by 2018



Cofunds is an investment platform, providing a way for people to invest through financial advisors or institutions

 Cofunds streamlines the investment process, allowing advisors to spend more time servicing existing clients or acquiring new clients rather than doing administrative tasks



Aegon is a leading provider of life insurance, pensions and asset management

 The Company has operations in over 20 countries in Europe, Asia and the Americas

#### **Transaction Quantitative Rationale**

- Annual post-integration capital generation of around £70 mm (\$90.4 mm)
- Cost saving synergies will yield a capital benefit of about £150 mm (\$193.8 mm)
  - Net cost for acquisition and restructuring will amount to approximately £50 mm (\$64.6 mm)
- Payback period of 3 years
- Aegon UK's solvency ratio will remain within the target range
- In 2017, Aegon UK is expected to resume dividend payments to the group

#### **Transaction Qualitative Rationale**

The transaction will help reposition Aegon's UK operations and complete its strategic transformation from a life insurance company to a platform business

- ✓ Acquisition will reinforce Aegon's position as the leading provider in the retail platform market
- ✓ Transaction will generate significant cost savings as well as revenue synergies from cross-selling
- Benefits for the clients include a broader investment range and integration of pensions on the platform, while maintaining pricing of existing products





## **Transaction Commentary**

"I am delighted that we are able to announce the acquisition of Cofunds. This transaction builds on the successful repositioning of our business in the UK and the strong relationship we have built with Legal & General. By executing on our strategy, we have transformed our business into a cost efficient, scalable platform business. The acquisition of Cofunds is a unique opportunity to further accelerate the execution of our UK strategy. It enables us to create substantial value as the number one provider in the fast-growing UK platform market. I am proud that the number of customers we are helping in the United Kingdom to achieve a lifetime of financial security now exceeds three million."



Alex Wynaendts CEO, Chairman



## Strategic Transformation of Aegon



Insurance Company (Prior to 2016)



Transformational Mergers & Acquisitions (2016)







Platform Business (2017 and on)





#### **Cofunds Overview**



#### **Company Overview**

CEO: David Hobbs
Headquarters: London, UK

Founded: 2000

- Cofunds provides an investment platform, that makes it easy for people to invest through financial advisors and institutions such as stockbrokers and banks
- Products and fund options include bond, pension, collective and cash services
  - Cofunds also provides consolidation, investor administrations and online investor and intermediary integration services
- The Company is focused on streamlining the investment process to allow advisors to be able to focus on servicing or acquiring clients instead of administrative tasks
- Manages over £76.9bn of investments on behalf of around 800,000 individuals (1)





#### **Institutional Features**

- Straight-through processing
- Intraday pricing
- Contractual net settlement
- Group 1 and 2 reporting





## **Aegon Overview**



#### **Financial Metrics**

Ticker: ENXTAM:AGN

Market Cap: €7.4 bn (2)

LTM Revenue: €38.0 bn

LTM EBITDA: €1.2 bn

LTM Adj. Net Income: (€1.4) bn

LTM as of June 30, 2016

#### **Company Overview**

**CEO:** Alexander Wynaendts

**Headquarters:** Amsterdam, Netherlands

Founded: 1983

- Aegon is a leading provider of life insurance, pensions and asset management
- The Company's product offerings are split into 5 categories: life insurance, individual savings & retirement, pensions, asset management and other
- Aegon manages about €117 bn in investments (1)
- The Company has operations in over 20 countries throughout Europe, Asia and the Americas
  - With over 29,000 employees, Aegon serves a diversified base of approximately 30 million clients



#### **Umbrella Brands**

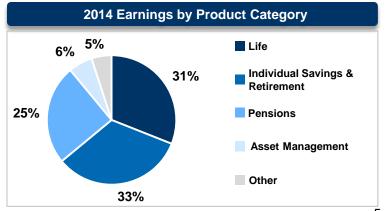




#### **Financial Targets**

#### Aegon aims to achieve a ROE of 10% by 2018 by...

- ✓ Reducing annual operating expenses by €200 million
- ✓ Further investments in digital capabilities and expertise
- Aligning accounting policies with management





Source: Company website, Deal Street Asia, PitchBook.

- As of June 30, 2016.
- As of August 16, 2016.

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Wealth Management

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## FT Partners is the Leader in Financial Technology Investment Banking

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## Selected FT Partners Research - Digital Wealth Management (click to view)

# Are the Robots Taking Over? The Emergence of Automated Digital Wealth Management Solutions



FT Partners' 140-page report provides a comprehensive overview of key industry trends driving innovation in the wealth management space and how the industry is reacting to the emergence of Robo Advisors and other Digital Wealth Management disruptors.

Additional highlights of the report include:

- A discussion of the different Automated Digital Wealth Management platforms and business models
- The responses of incumbents in the wealth management space, including the innovations, partnerships and acquisitions being made to stay ahead of the game
- Interviews with eight CEOs of leading Digital Wealth pioneers including Betterment, Link Pacific Advisors, MyVest, NextCapital, Nutmeg, Riskalyze, SigFig and Vanare
- A detailed industry landscape of Digital Wealth Management providers as well as other innovative, tangential companies, profiles of 28 companies and a comprehensive list of private equity financing and M&A transactions in the space



FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 13 years of exclusive focus on Financial Technology. Please visit our <u>subscription form</u> to subscribe to our exclusive monthly newsletter and receive our research reports.

## Selected FT Partners Research (click to view)



Research Report: Innovations in Capital Markets Technology



PENSCO Trust Company's Sale to Opus Bank



BlackRock's acquisition of FutureAdvisor



AlphaSense's \$33 mm growth financing



E\*Trade Acquires OptionsHouse for \$725 million in Cash



The Carlyle Group Acquires Minority Stake in ION Investment for \$400 mm



Intertrust Acquires Elian



**TIAA Acquires MyVest** 



FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 13 years of exclusive focus on Financial Technology. Please visit our <u>subscription form</u> to subscribe to our exclusive monthly newsletter and receive our research reports.

## **Award-Winning Investment Banking Franchise Focused on Superior Client Results**

FT Partners has been recognized as Investment Banking Firm of the Year and regularly achieves Merger and Financing Deal of the Year recognition

	2016	<ul> <li>Investment Banking Firm of the Year</li> <li>Cross Border Deal of the Year</li> </ul>	
	2015	■ Dealmaker of the Year ■ Technology Deal of the Year	
2016 - 2004	2014	■ Equity Financing Deal of the Year ■ Professional Services Deal of the Year, Above \$100mm	
WINNER  M&A Advisor	2012	<ul> <li>Dealmaker of the Year</li> <li>Professional Services Deal of the Year, Above \$100mm</li> </ul>	
	2011	<ul> <li>Boutique Investment Bank of the Year</li> <li>Deal of the Decade</li> <li>10 Deal of the Year Nominations Across 9 Categories</li> </ul>	
Awards	2010	■ Upper Middle Market Deal of the Year, Above \$500 mm ■ IT Services Deal of the Year, Below \$500mm ■ Cross-Border Deal of the Year, Below \$500mm	
	2007	<ul> <li>Dealmaker of the Year - Steve McLaughlin</li> <li>Business to Business Services Deal of the Year</li> <li>Computer and Information Technology Deal of the Year, Above \$100mm</li> <li>Financial Services Deal of the Year, Above \$100mm</li> </ul>	
Institutional	2015	■ Steve McLaughlin ranked #4 in Institutional Investor's FinTech 35 List	
Institutional Investor Annual Ranking	2006-2008	■ Consecutively ranked (2006, 2007 and 2008) among the top Bankers in Financial Technology	
<b>*</b>	2008	■ Equity Financing Dealmaker of the Year – Steve McLaughlin ■ Information Technology Deal of the Year ■ Financial Services Deal of the Year	
Middle Market Financing Awards	2006	<ul> <li>Financing Professional of the Year – Steve McLaughlin</li> <li>Financing Deal of the Year - Equity</li> <li>Financing Deal of the Year - Debt</li> </ul>	<b>–</b> 10



## **The FT Partners Senior Banker Team**

Name / Position	Prior Background	Experience / Education	Years of Experience
Steve McLaughlin Founder, CEO and Managing Partner	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York and San Francisco from 1995-2002</li> <li>Formerly Co-Head of Goldman Sachs' Financial Technology Group (#1 market share)</li> <li>Wharton M.B.A.</li> </ul>	21
Larry Furlong  Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. in New York, London and Los Angeles beginning in 1995</li> <li>Wharton M.B.A.</li> </ul>	21
Greg Smith  Managing Director	Merrill Lynch J.P.Morgan	<ul> <li>Formerly award winning Equity Research Analyst at Merrill Lynch / J.P. Morgan / Sterne Agee</li> <li>Recent coverage included DST, ENV, FISV, FIS, WU, EEFT, V, MA, GPN &amp; HPY among others</li> </ul>	20
Steve Stout  Managing Director	J.P.Morgan  First Data.	<ul><li>Formerly with J.P. Morgan and UBS</li><li>Formerly Global Head of Strategy at First Data</li></ul>	18
Tim Wolfe Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman, Sachs &amp; Co. beginning in 2000</li> <li>Started at FT Partners beginning in 2002</li> <li>40 Under 40 M&amp;A Advisor Award Winner 2013</li> <li>Harvard M.B.A.</li> </ul>	14
Andrew McLaughlin  Managing Director, Research & Business Development	Deloitte.	<ul> <li>Leads FT Partners' Research and Business Development Team</li> <li>Formerly with Deloitte Consulting</li> </ul>	10

