FT PARTNERS FINTECH INDUSTRY RESEARCH

May 1, 2017



Ivalua Raises \$70 million in Financing from KKR





The Only Investment Bank Focused Exclusively on FinTech

Overview of FT Partners

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 15 years of exclusive focus on Financial Technology

FT Partners' Advisory Capabilities



FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #4 Most Influential Person in all of FinTech in *Institution Investors*"FinTech Finance 35"



Numerous Awards for Transaction Excellence including "Deal of the Decade"

Steve McLaughlin: Founder & CEO

Tel: 415.992.8880

steve.mclaughlin@ftpartners.com



Ivalua Raises \$70 million in Financing from KKR

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Transaction Overview

Transaction Summary

- On April 26, 2017, Ivalua announced it has raised \$70 million in a growth equity financing round from KKR
 - KKR joins Ivalua's founders and Ardian Growth, which invested in Ivalua in 2011, as a shareholder
 - Ivalua will use the funding to accelerate its expansion in the \$24.5 bn Spend Management Software Market (1)
- Ivalua is a leader in spend management solutions providing a single platform solution with highly configurable functionality across all major procurement and finance processes, including performance and risk tracking, sourcing, contracts, procure-topay, invoice automation and analytics

Management Commentary

"The Spend management software market is undergoing a huge transformation, coming out from under the shadow of better-known SaaS sectors. Ivalua is a success story in this strategic market. Its strong and differentiated product allows for flexibility and easy vertical integration and has led to the highest client retention rate in the market. We are partnering with KKR to facilitate further investment and innovation in our suite and accelerate our pursuit of becoming the clear leader in the source-to-pay market. For us, KKR is the right partner because of their global network, deep expertise in procurement and technology, and experience in partnering with growth stage companies and entrepreneurs to help them achieve their global ambitions."



David Khuat-Duy Founder & CEO



Investor Commentary

"Ivalua was born out of the world-class French software engineering community and has developed into one of the most promising tech companies in the European ecosystem. We were highly impressed by Ivalua's best-in-class product, strong founder-led team, and demonstrated ability to scale with both high growth and profitability. These characteristics make Ivalua a strong investment for our growth equity strategy. We look forward to deploying the full resources of the KKR platform to help accelerate Ivalua's ambitious growth strategy."



Stephen Shanley Principal



"After our successful investments in Fotolia, OVH and Captain Train, Ivalua is our fourth investment into a French technology company over the last few years, which speaks to the strength of the local technology ecosystem. We are incredibly excited about partnering with the founders and Ardian. KKR is very wellpositioned to help Ivalua fulfill its global ambitions given our trackrecord of scaling European technology companies with the help of our global platform and KKR's portfolio of more than 120 companies, many of which could benefit from Ivalua's product."

KKR

Lucian Schoenefelder Director



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ivalua

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Ivalua Overview

Company Overview



- Ivalua provides a Cloud Source-to-Pay platform that offers a single application for managing enterprise-wide Indirect, Direct Services, Procurement, Complex Spend, Project Management, Assets & Tooling, Bill of Materials Expenses and Business Intelligence
- The Source-to-Pay (S2P) platform is used by over 250 blue chip customers around the world, including Honeywell, the City of New York, Veolia, Thales, Orange, Michelin, and Deutsche Telekom
- Ivalua also has offices in Frankfurt, London, Milano, New York and Montreal

Financing History

Date	Amount (\$ in mm)	Investor(s)
05/04/11	\$4.5	Ardian (fka: AXA Private Equity)

Products & Services Overview





Contracts & Pricing



Supplier Info Management

Third-Party Risk

Vendor MDM

Improvement Plans

Issues Management Contract Management

> Price List & Catalogs

Contract Authoring

Assets & Tools

Item & Service MDM

Purchase

Purchase Orders

Good Receipts

Budget Tracking

Complex



Invoices & Payments

Invoice Data Capture

Accruals

Expenses

Early Payments



Sourcing Projects & FX

Auctions

Category Action

Bills of Materials



Spend Analysis

Savings Tracking

Performance Evaluation

Program Management

> Advanced Analytics

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KKR Overview



Overview





Henry Kravis Co-Founder & Co-



George Roberts Co-Founder & Co-CEO



Lucian Schoenefelder Director



Stephen Shanley Principal

Locations

- New York, NY (HQ)
- Washington, D.C.
- Madrid, Spain
- Beijing, China

- San Francisco, CA
- London, UK
- Mumbai, India
- Singapore

About

- Kohlberg Kravis Roberts & Co. (KKR), is a global investment firm founded in 1976 with 21 offices across 15 countries
- KKR has \$96.1 bn in assets under management and \$4.9 bn in committed capital as of September 2014
- Seeks to acquire industry leading companies and partner with the management teams to accelerate portfolio companies' growth

Investment Preferences

Investment Criteria

Fund Size: \$13,900 mm (Buyout) \$711 mm (Growth)

Fund Raised: 2017 (Buyout) 2016 (Growth)

Investment Range: NA

Revenue: NA

EBITDA: NA

General Preferences 1

Control: Majority, Minority

Geography: Global

Transaction Type: Growth, Buyout,

LBO, Spin-offs, PIPE,

Secondary

Industry Focus: Chem., Consumer,

Edu., Fin. Srvcs., Forestry, HC, Hotels, Indus., Infrastructure, Media/Comm, Oil & Gas, Real Estate, Retail, Technology

Selected Recent Investments / Exits

FinTech / Financial Services Investments 2

Date	Company	Deal Amt. ³	Board Rep.	Sector
04/17	Ivalua (PE Growth)	\$70	NA	FMS
04/17	Focus Financial Partners (Buyout)	2,000	NA	CapMkts
09/16	Sedgwick (PE Growth)	NA	NA	HCIT
09/16	Epicor (Buyout)	3,300	NA	FMS
05/16	Home Partners of America (Buyout))	768	NA	Bnkg
02/16	A10 Capital (PE Growth)	75	NA	Bnkg
11/15	Latitude Financial Services (Buyout)	4,300	NA	Bnkg
11/15	Hastings Asset Management (Buyout)	500	NA	CapMkts
09/15	Avendus (Buyout)	100	NA	CapMkts
09/15	Marshall Wace (PE Growth)	NA	Scott Nuttall	CapMkts
08/15	Aditro Group (Buyout)	NA	Mati Szeszkowski	ВРО
07/15	Activate Capital (Joint Venture)	551	Johannes Huth	Bnkg
06/15	Drawbridge (MBO)	NA	Billy Butcher	CapMkts
06/15	PURE Risk Management (Leveraged Recap)	NA	NA	Ins
04/15	Artivest (Series A)	15	Ed Brandman	CapMkts
03/15	GE Capital Scandinavia (Buyout)	6,340	NA	Bnkg
02/15	Towergate (Buyout)	1,580	NA	Ins - 5

Source: Company website, PitchBook

- Italics indicate preferred control / geography
- * denotes M&A exit; ** denotes IPO exit

Selected FT Partners' Research (click to view)



BlackLine Completes its IPO Raising ~\$146 mm



Avalara Secures \$96 mm in Financing



Coupa Completes its IPO Raising ~\$133 mm



Apttus Secures \$88 mm in Series D Financing



Finicity Secures \$42 million in Series B Equity and Debt Financing



Nuance Acquires
TouchCommerce for \$215 mm

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Selected Transactions - Superior Industry Knowledge and Execution History











































FT Partners Advises AvidXchange on its \$253mm Minority Financing

Overview of Transaction

- On September 14, 2015, AvidXchange announced a minority \$235mm Series
 E financing round on November 28, 2016, AvidXchange announced an
 \$18mm extension from strategic investors
- Bain Capital Ventures led the equity round with additional investments from the Foundry Group, TPG, KeyBank, and Nyca Partners
- Fifth Third Bancorp led the strategic extension with additional participation from Pivot Investment Partners
- As part of this financing, Matt Harris of Bain Capital Ventures, Hans Morris of Nyca Partners, and Brad Feld of the Foundry Group joined AvidXchange's Board of Directors
- AvidXchange is a best-in-class business-to-business software company that is revolutionizing how companies pay their bills by automating the invoice and payment processes
- The Company focuses on serving midmarket clients and spans multiple industries including Real Estate, Financial Services, Energy and Construction

Significance of Transaction

- The transaction will further help AvidXchange expand as the leading independent business-to-business invoice and payment solution provider
- Firmly positions the Company to continue to grow the core business, invest in infrastructure and product development and pursue opportunistic acquisitions

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to AvidXchange and its Board of Directors
- FT Partners leveraged its deep knowledge, extensive experience and broad industry relationships to help achieve a highly favorable outcome for the Company
- Transaction demonstrates FT Partners' continued success advising \$100mm+ financings

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its Series E minority investment from

Bain Capital Ventures













for total consideration of

\$ 253,000,000



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FT Partners Advises Taulia in its Series E Financing

Overview of Transaction

- On January 14, 2016, Taulia (or "the Company") announced \$46mm in Series E financing led by Zouk Capital ("Zouk")
- New strategic and institutional investors joined the round, which included all existing institutional investors
- Taulia provides cloud-based invoice, payment, dynamic discounting and supplier finance solutions to corporations and their suppliers
- Zouk is a UK-based private equity and infrastructure fund manager with €600mm under management that seeks to capitalize on the global shift to greater resource efficiency

Significance of Transaction

- Taulia is seeing global demand increase exponentially; the Company will
 use this financing round to meet this demand and to further accelerate its
 rapid global expansion
- The funding follows another record year for Taulia, which continues to grow its top-line by more than 100%
- The Series E round brings Taulia's total funding to over \$130 million

FT Partners' Role

- FT Partners served as exclusive financial advisor to Taulia and its Board of Directors
- FT Partners continued its long-term relationship with Taulia, having previously advised Taulia on its Series D round
- FT Partners leveraged its deep knowledge of Taulia and the industry to help the Company manage investor interest and ensure a highly successful outcome

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as financial advisor to



in its Series E financing led by



for total consideration of approximately

\$46,000,000



The Only Investment Bank Focused Exclusively on Financial Technology

Award-Winning Investment Banking Franchise Focused on Superior Client Results

2006

FT Partners has been recognized as Investment Banking Firm of the Year and regularly achieves Merger and Financing Deal of the Year recognition



M&A Advisor Awards

2016	 Investment Banking Firm of the Year Cross Border Deal of the Year
2015	 Dealmaker of the Year Technology Deal of the Year
2014	 Equity Financing Deal of the Year Professional Services Deal of the Year, Above \$100mm
2012	 Dealmaker of the Year Professional Services Deal of the Year, Above \$100mm
2011	 Boutique Investment Bank of the Year Deal of the Decade 10 Deal of the Year Nominations Across 9 Categories
2010	 Upper Middle Market Deal of the Year, Above \$500 mm IT Services Deal of the Year, Below \$500mm Cross-Border Deal of the Year, Below \$500mm
2007	 Dealmaker of the Year – Steve McLaughlin Business to Business Services Deal of the Year Computer and Information Technology Deal of the Year, Above \$100mm Financial Services Deal of the Year, Above \$100mm
2015	Steve McLaughlin ranked #4 in Institutional Investor's FinTech 35 List
2006 - 2008	 Consecutively ranked (2006, 2007 and 2008) among the top Bankers in Financial Technology
2008	 Equity Financing Dealmaker of the Year – Steve McLaughlin Information Technology Deal of the Year Financial Services Deal of the Year

Financing Professional of the Year – Steve McLaughlin

Financing Deal of the Year - Equity Financing Deal of the Year - Debt

Institutional

Institutional Investor **Annual Ranking**

The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
Steve McLaughlin Founder, CEO and Managing Partner	Goldman Sachs	 Formerly with Goldman, Sachs & Co. in New York and San Francisco from 1995-2002 Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share) Wharton M.B.A. 	22
Larry Furlong Managing Director	Goldman Sachs	 Formerly with Goldman, Sachs & Co. in New York, London and Los Angeles beginning in 1995 Wharton M.B.A. 	22
Greg Smith Managing Director	Merrill Lynch J.P.Morgan	 Formerly award winning Equity Research Analyst at Merrill Lynch / J.P. Morgan / Hambrecht & Quist 20+ years of experience covering FinTech as both an Analyst and Investment Banker 	21
Osman Khan Managing Director	pwc	 Former Managing Director / Head of FIG M&A at Alvarez & Marsal 15+ years FIG deal, consulting and assurance experience at PwC 40 Under 40 M&A Advisor Award Winner in 2013 LSE (BSc w/Honors), MBS (MBA w/Distinction), ICAEW (FCA) 	20
Steve Stout Managing Director	J.P.Morgan	 Former Global Head of Strategy at First Data Formerly Led J.P. Morgan Payments Investment Banking Former Equity Research Analyst on #1 ranked team at UBS and Economist at the Federal Reserve Bank 	19
Tim Wolfe Managing Director	Goldman Sachs	 Formerly with Goldman, Sachs & Co. beginning in 2000 Started at FT Partners in 2002 40 Under 40 M&A Advisor Award Winner 2013 Harvard M.B.A. 	15
Timm Schipporeit Managing Director	Morgan Stanley Index Ventures	 11+ years with Morgan Stanley, Senior Executive Director of European Technology Investment Banking Team in London Formerly a Venture and Growth Investor focused on FinTech at Index Ventures 	14
Andrew McLaughlin Managing Director, Research & Business Development	Deloitte.	 Leads FT Partners' Research and Business Development Team Formerly with Deloitte Consulting 	11