FT PARTNERS FINTECH INDUSTRY RESEARCH

July 7, 2020

Lemonade

Lemonade Completes its IPO Raising \$319 million

(NYSE: LMND)



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FT PARTNERS RESEARCH

Lemonade

Executive Summary

- On July 1, 2020, Lemonade (NYSE: LMND) completed its IPO at \$29 per share above the revised filing range of \$26 28 and the initial filing range of \$23 26, allowing the Company to raise \$319 million with an implied market capitalization of approximately \$1.6 billion
- The Company's stock traded up 139% from the IPO price in its first full day of trading; as of July
 the stock was trading at over \$81 per share (over \$4 billion market cap)
- Headquartered in New York City, Lemonade is a full-stack P&C insurance carrier offering renters and home insurance policies serving nearly 730k customers
- The Company provides fully digital access to its products through a proprietary technology platform and direct-to-consumer business model
- Lemonade is currently available in more than 25 U.S. states and also offers liability policies in Germany and the Netherlands.
- Lemonade is not currently profitable and had LTM revenues of \$83 million for the period ending March 31, 2020
- The Company raised over \$480 million in funding as a private company and was most recently valued at \$2.1 billion post-money on its last private round in April 2019
- Baillie Gifford purchased \$100 million in shares at the IPO price representing approximately 37% of the offering (1)

IPO Overview

Key IPO Statistics

CEO:	Daniel Schreiber
Headquarters:	New York, New York
Founded:	2015
Employees:	329
Prospectus File Date:	June 8, 2020
Ticker:	NYSE: LMND
Gross Proceeds:	\$319,000,000
Shares:	11,000,000
Initial Filing Range	\$23 – 26
Revised Filing Range:	\$26 – 28
Listing Date:	July 2, 2020
Offer Price:	\$29

Use of Proceeds

The Company plans to use net proceeds from this offering to increase capitalization and financial flexibility, create a public market for its common stock, and provide access to public equity markets for the Company and its stockholders. Net proceeds will also be used for general corporate purposes, including working capital, operating expenses, and capital expenditures. A portion may also be used to acquire or invest in businesses, products, services, or technologies.

UNITED STATES SECURITIES AND EXCHANGE COMMISION

Form S-1

Lemonade, Inc.

Lemonade

NYSE: LMND

Daniel Schreiber
Chief Executive Officer
5 Crosby Street, 3rd Floor
New York, New York 10013
United States

Lemonade Overview

Company Overview

Lemonade

Co-Founder & CEO: Daniel Schreiber **Headquarters:** New York, NY Founded: 2015

- Founded in 2015, Lemonade is a licensed, full-stack P&C insurance carrier offering renters and home insurance policies for homes, apartments, co-ops and condos in the US and content and liability policies in Germany and the Netherlands
- The Company provides fully digital access to products, reducing costs and traditional friction in the shopping experience
 - Its proprietary technology platform and direct-to-consumer business model generate substantial cost savings that it passes on to its customers
 - Lemonade is backed by a panel of reinsurers that includes Lloyd's, Munich Re, XL Catlin and Berkshire Hathaway's National Indemnity
- Lemonade takes a fixed percentage and donates a portion of the unclaimed premium dollars to nonprofits

Management Overview



Daniel Schreiber Co-Founder & Chief **Executive Officer**



Shai Wininger Co-Founder and President



Tim Bixby



John Peters Chief Financial Officer Chief Insurance Officer

Products & Services

Renters, Condo, Co-Op and Homeowners Insurance

- Lemonade's artificial intelligence chatbots help users:
 - Obtain personalized policies
 - Quickly file, review and pay out claims



Pricing

Renters Insurance MONTHLY, FROM \$5

Homeowners Insurance MONTHLY, FROM \$25

Unique Insurance Model

Solves inherent conflicts of interest present in traditional insurance models



Flat 20% management fee



Quick claims payout process



Leftover premiums donated to charities

Giveback Feature



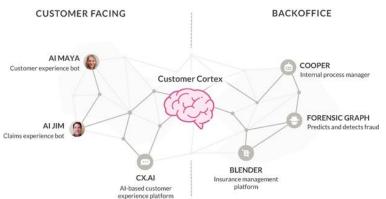
Customers select a nonprofit when getting a Lemonade policy

Lemonade tallies up the unclaimed money left from customers that choose a specific cause

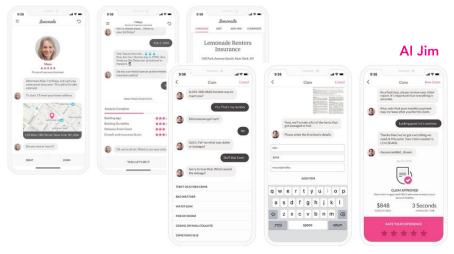
Lemonade gives back up to 40% of the unclaimed money to the customer's nonprofit of choice

Lemonade Overview (cont.)

Technology

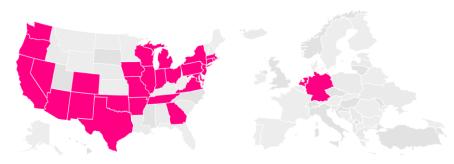


Al Maya



Al Maya, Al Jim, CX.Al, Cooper, Forensic Graph, and Blender run on top of Lemonade's Customer Cortex, its central nervous system where all data about customers are transmitted, continuously analyzed, and used by all six applications

Current Geographic Footprint



Currently available in:

United States: Arizona, Arkansas, California, Colorado, Connecticut, District Of Columbia, Georgia, Illinois, Indiana, Iowa, Maryland, Massachusetts, Michigan, Missouri, Nevada, New Jersey, New Mexico, New York, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, Tennessee, Texas, Virginia, Washington, Wisconsin

Europe: Germany, Netherlands

Coming soon to:

United States: Alabama, Alaska, Delaware, Florida, Hawaii, Idaho, Kansas, Kentucky, Louisiana, Maine, Minnesota, Montana, Nebraska, New Hampshire, North Carolina, North Dakota, South Carolina, South Dakota, Utah, Vermont, West Virginia

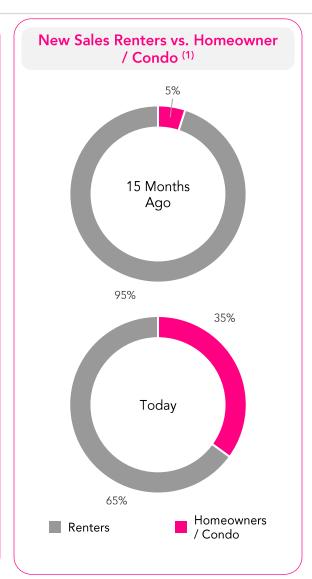
Europe: Austria, Belgium, Bulgaria, Croatia, Czech Republic, Denmark, Estonia, Finland, France, Greece, Hungary, Ireland, Italy, Latvia, Liechtenstein, Lithuania, Luxembourg, Malta, Norway, Poland, Portugal, Republic of Cyprus, Romania, Slovakia, Slovenia, Spain, Sweden, Switzerland, United Kingdom

Customer Base

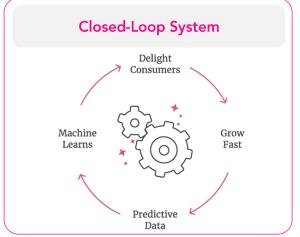
Lemonade

Illustrative Customer Demographics

- Approximately 70% of Lemonade's customers are under 35 years old, and about 90% of the Company's current customers said that they were not switching from another carrier
- There is a positive correlation between age and average policy amounts for Lemonade's customers
- The median age of a Lemonade customer with an entry level \$60 per year policy – which corresponds to approximately \$10,000 in possessions - is around 30 years old
- The median age climbs towards 40 years old for customers with policies of about \$600 per year, and for customers paying approximately \$6,000 a year the median age is about 50
- This progression is further demonstrated by the increasing percentage of customers "graduating" from renters policies to condo or homeowner policies







⁽¹⁾ Lemonade: Zero-to-100 Million in 3 Years

Key Strategies



Lemonade's structural advantages includes:

Appeal to the Next Generation of Consumers

- Approximately 70% of Lemonade's current customers are under the age of 35, and about 90% of them did not switch from another carrier
- The Company's insurance experience is mobile-first and digitally-native, with bots that make for a fun, fast, and interactive app-based experience across every step of the insurance process
- Lemonade is committed to aligning incentives through social impact
- Using its highly automated technology, the Company can target, convert, and serve customers more efficiently and with more cost advantages

Grow With Customers

- With a subscription-based model, the lifetime value of customers is significantly higher than the cost to acquire them, and allows the Company to acquire them earlier
- Since insurance grows in line with the wealth and age of its customers, Lemonade has seen its customers "graduate" from a renters policy to a condo or homeowners policy
- Graduation improves the Company's unit economics drastically, as premiums jump with no incremental cost to acquire additional premiums
- As an example, the average renter pays nearly \$150 per year for insurance, while the owners of homes and condos pay around \$900 per year

Capitalizing on its Closed-Loop System

- Operating as a full-stack property and casualty insurance carrier built on a technology platform gives the Company an advantage in cost and speed, and creates a system that learns as it goes, extending advantages with every rotation
- Its platform is designed as a feedback loop that starts by delighting consumers, fueling growth that spawns predictive data which the machine learning crunches to improve the platform in order to better evaluate risk and delight consumers
- Lemonade's closed-loop system has led to a 296% decline in its gross loss ratio from Q1 2017 to Q1 2020

Growth Opportunities



Lemonade has the following growth opportunities:

Acquire More Customers

- Capitalize on large and growing underserved market of firsttime insurance buyers
- 90% of the existing customer base were not switching to Lemonade from another carrier, so the Company is well positioned to grow its customer base by continuing to attract first time buyers
- Providing a delightful experience and competitive pricing also attracts customers who switch from their existing carriers

Launch New Products

- Customer lifecycle events trigger the need for additional insurance products that the Company expects to provide in the future
- The Company's regulatory framework, technology stack and brand are all extensible to new lines of insurance that it anticipates will contribute to its growth in the future
- The Company recently announced its intention to expand into pet insurance

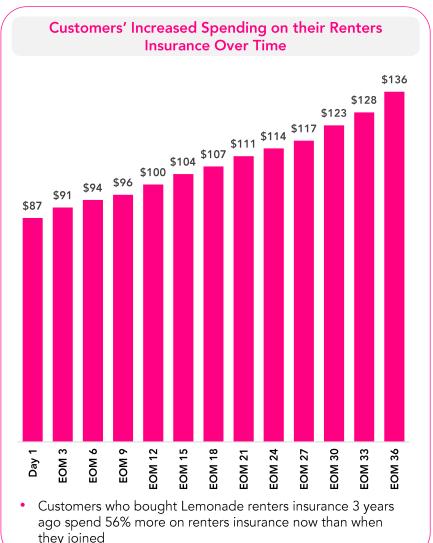
Grow With the Existing Customer Base

- Customer coverage needs typically expand substantially as they move up the economic ladder and through lifecycle events, enabling the Company to increase revenue per customer
- The progressions regularly trigger orders of magnitude jumps in insurance premiums
- Aims to provide an unmatched user experience to retain customers throughout their lifespan, expanding their lifetime value with no additional acquisition costs

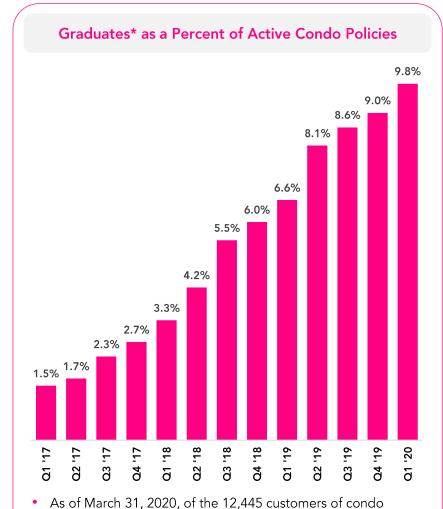
Expanding into New Geographies

- With a scalable digital operation and universal value proposition, the Company can quickly launch and gain share in new markets
- With an inherently multilingual and agile platform, the Company can expand into new markets and products effortlessly, both within the United States and internationally
- It has the unique opportunity to leverage its technology to quickly and seamlessly reach customers in new geographies

Growth Opportunities (cont.)



they joined

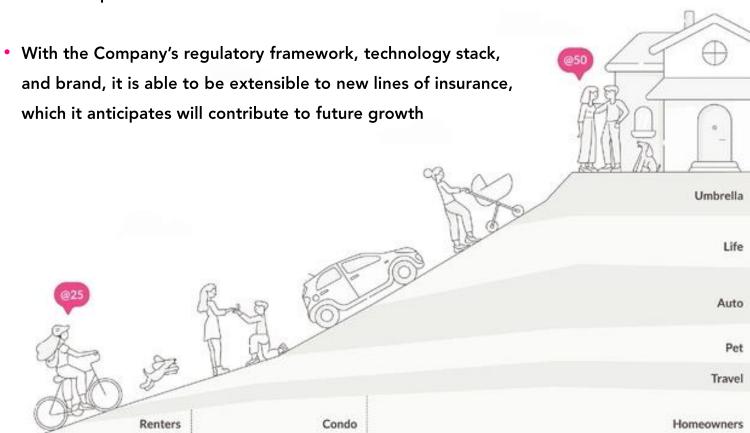


insurance policies, ~10% graduated from Lemonade's renters policy, a percentage that has grown steadily

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Product Roadmap

 By growing with its customers and entering different stages of their lives, Lemonade will also be expanding into new lines of insurance to accommodate their need for additional insurance products



Management Team



Daniel Schreiber Co-Founder, CEO, & Chairman of the Board

- Daniel Schreiber has served as the Co-Founder, Chief Executive Officer, and Chairman of the board of directors since the Company's founding in June 2015
- Prior to co-founding the Company, he served as President of Powermat Technologies, Senior Vice President of Marketing, and Vice President of Marketing and Business Development at SanDisk and M-Systems respectively, co-founded and served as Chief Executive Officer of Alchemedia, and practiced corporate commercial law at Herzog, Fox & Neeman



Shai Wininger Co-Founder, President & COO

- Shai Wininger has served as Co-Founder, President, Secretary, Treasurer, Chief Operating Officer, and Chief Technology Officer since the Company's founding in June 2015
- Prior to co-founding the Company, he founded and served as Chief Technology Officer at Fiverr, and served in senior management roles at Mobideo Aerospace, Handsmart Software, and Trimus



Tim BixbyChief Financial Officer

- Tim Bixby has served as the Chief Financial Officer since June 2017
- Previously, he served as a member of the board of advisors of Sightworthy, Chief Financial Officer of Shutterstock, and Chief Financial Officer and President of LivePerson



John Peters Chief Insurance Officer

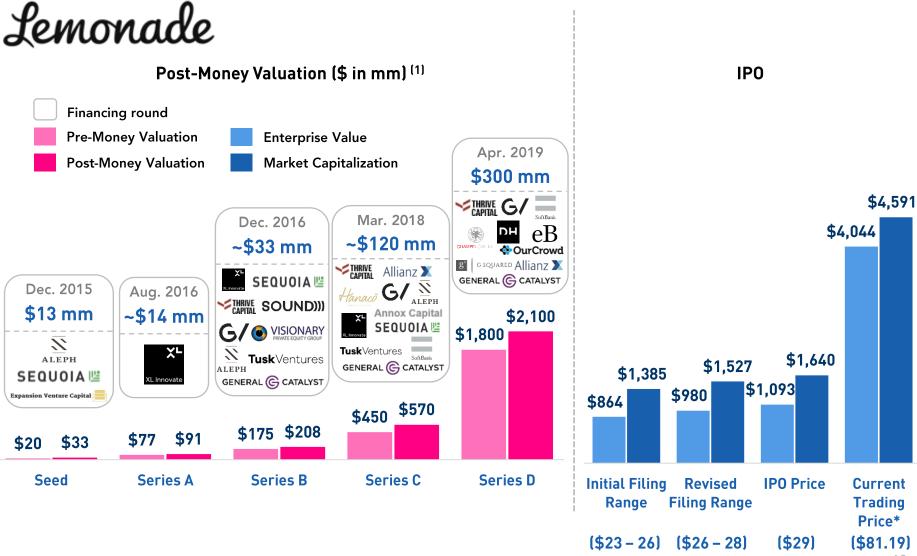
- John Peters has served as the Chief Insurance Officer since September 2016
- Previously, he served as the Executive Vice President of Commercial Insurance Operations and the Chief Underwriting and Product Officer, Regional Companies Group for Liberty Mutual Insurance, and spent ten years at McKinsey & Company's global property-casualty insurance practice in various roles including partner



Jorge Espinel
Chief Business Development Officer

- Jorge Espinel has served as the Chief Business Development Officer since October 2018
- Previously, he served as Vice President of Global Business Development at Spotify, Executive Vice President of Corporate Strategy and Development at 21st Century Fox, investment partner at Fuse Capital, and Vice President of Corporate Strategy and Mergers and Acquisitions at America Online

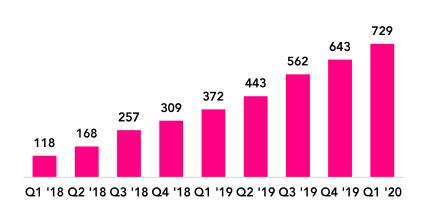
Financing and Valuation History



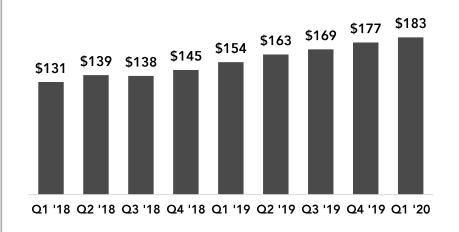
Key Metrics – Quarterly



of Customers (in thousands)



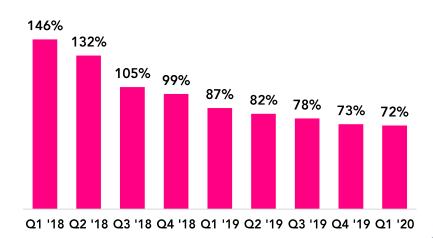
Average Annualized Premium Per Customer



In Force Premium (\$ in millions) [1]



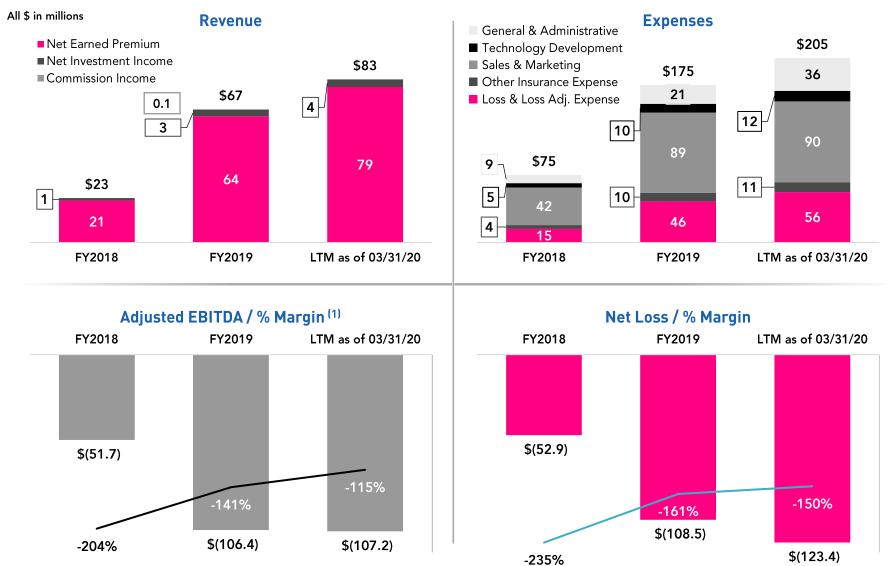
Gross Loss Ratio (2)



IFP is the aggregate annualized premium for customers – also includes premiums placed with third party insurance companies for which Lemonade earns a recurring commission

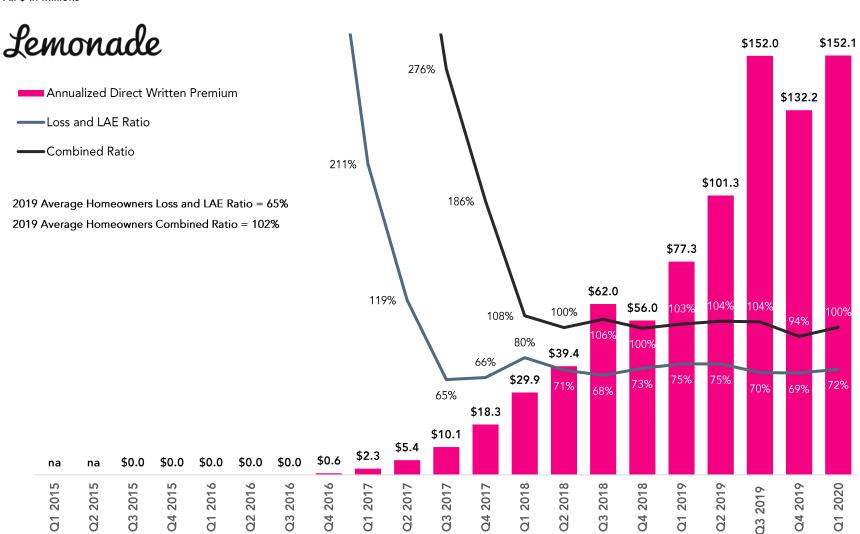
Financial Overview





Timeline

All \$ in millions



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Lemonade

Selected Commentary

"They have over 700,000 customers, so that's huge. They've made huge inroads as a new company in the sector."

"Once the market understood its model, it embraced SelectQuote, I think they'll be very interested in Lemonade."

"I think that the trading in its peers is going to be in Lemonade's favor. It will give it a tailwind."

Kathy Smith



"The upcoming Lemonade IPO is very welcome news for in the current market, particularly as we have seen very few IPOs in the tech and InsurTech sectors in the past few months. The company's growth story has been extraordinary and it has succeeded in disrupting more conventional financial services using technology, data and artificial intelligence. It very much suits the younger generations who like to manage most aspects of their lives through their smartphones. Their story shows how innovation is absolutely essential for tech companies during difficult economic circumstances."

Dhruv Chhatralia



"While there is a lot to like about Lemonade's prospects, the startup is not without risks. In order for it to continue to grow it has to acquire more customers, expand coverage with its existing customer base, and launch new products, all of which takes money. Not to mention it's tapping the public markets without a clear timeline for when it will be profitable."

Donna Fuscaldo **FO1**

"The announcement of going public follows last year's postponement of a planned IPO...the debacle of fellow SoftBank portfolio company WeWork's failed IPO likely played a part in Lemonade deciding to scrap plans for a 2019 IPO, as concerns surfaced about how fast-growing fintechs were seen by the market. What's more, Lemonade's loss ratio was still well above the industry average, and its loss-making status raised doubts about whether a 2019 IPO would raise the funds that Lemonade was seeking.

We think Lemonade's IPO will be a success with regards to capital raised due to its attractive product offering, underscored by its revenue growth and improving margins."

BUSINESS

Michael Tettersall

"The market opportunity for selling insurance online, at least to consumers, is large and growing, although I wonder how well the firm will make the transition into other products, since selling to businesses is usually much more involved.

The firm is classified as a Public Benefit Corporation, which means [they] are required to identify...benefits they will promote and their directors have a duty to manage the affairs of the corporation in a manner that balances the pecuniary interests of the stockholders, the best interests of those materially affected by the corporation's conduct and the specific public benefit...So, will the balancing of those varying 'interests' result in less potential value to shareholders interests?"

Don Jones



"Looking at the numbers, the pitch is a bit forward-looking. Parsing Lemonade's IPO filing, the business shows that while it can generate some margin from insurance, it is still miles from being able to pay for its own operation...That said, improving adjusted EBITDA margins that remain starkly negative as something to be proud of is very Unicorn Era. But 2020 is alive with animal spirits, so perhaps this will engender some public investor adulation."

Alex Wilhelm



INSIDER

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Closer Look at SelectQuote's Recent IPO

Company Overview



CEO: Tim Danker

Headquarters: Overland Park, Kansas

Founded: 1985

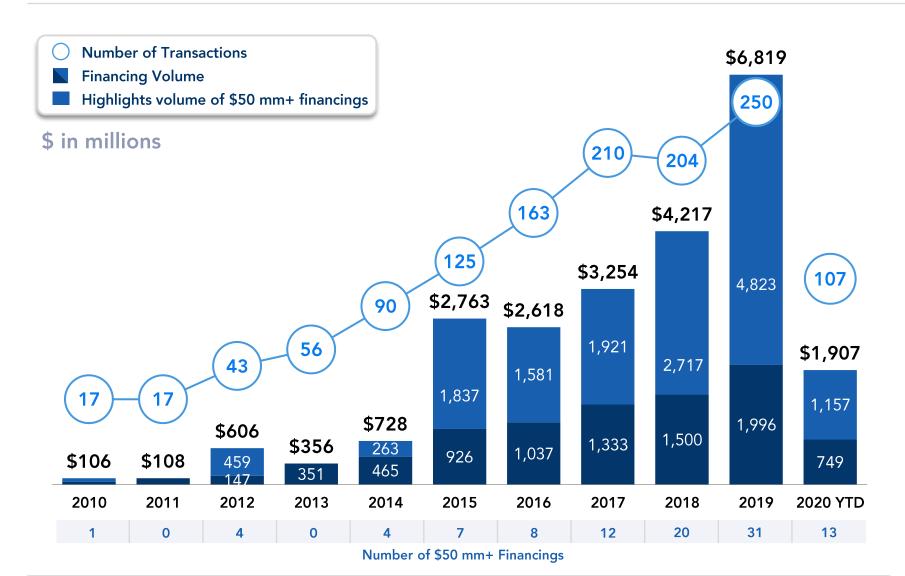
- SelectQuote is a technology-enabled, direct to consumer distribution platform providing customers with a transparent and convenient way to shop for insurance policies from the nation's leading insurance carriers
 - SelectQuote offers complex senior health, life, auto and home insurance policies
 - The Company identifies consumers looking for insurance products and places them with insurance carrier partners that provide these products and earns commissions from the insurance carriers for the policies it sells on their behalf
- SelectQuote analyzes and identifies high quality consumer leads sourced from a variety of online and offline marketing channels
 - The Company's primary sources of leads include search engine marketing, radio, television, and third-party marketing partners
 - Its advanced workflow processing system scores each acquired lead in real-time, matching it with an agent that is best suited to meet the consumer's need
- The Company deploys marketing dollars efficiently and targets more high-quality consumer leads through the millions of data points that feed its marketing algorithms

IPO Overview

Prospectus File Date:	February 21, 2020
Ticker:	NYSE: SLQT
Gross Proceeds:	\$570,000,000
Shares:	28,500,000
Filing Range:	\$17 – 19
Listing Date:	May 21, 2020
Offer Price:	\$20

Stock Chart	Market Cap	\$2,776 mm
#24.00	IPO Price	\$20.00
\$34.00	Current Price	\$27.47
\$32.00	6/12/20	
\$30.00	Total Return	37%
\$28.00		
\$26.00		
\$24.00		
\$22.00		
\$20.00		

Private Company InsurTech Financing Activity



Lemonade Completes its IPO Raising \$319 million

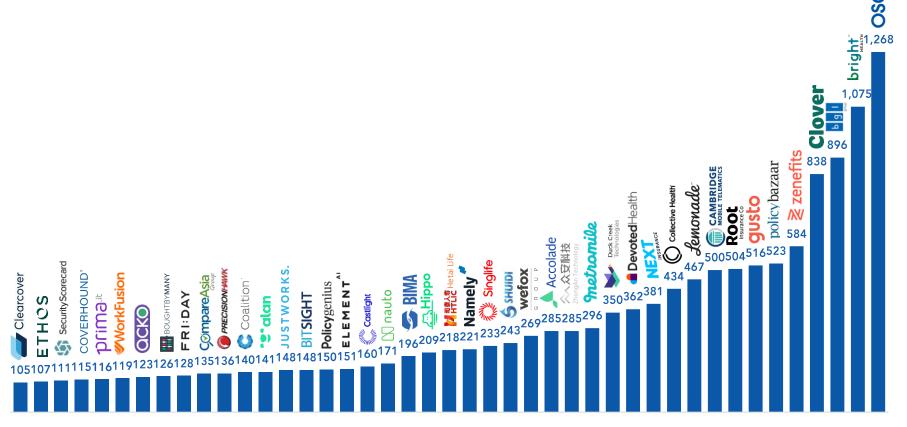
Selected Large InsurTech Financing Rounds in 2020 YTD



Announce Date	Company	Investor(s)	Amount (\$ in mm)	Country
06/10/20	Duck Creek Technologies	Kayne Anderson Rudnick; Whale Rock Capital Management; Undisclosed Investors	\$230	USA
05/28/20	PIE INSURANCE	Gallatin Point Capital; Greycroft; SVB Capital; Aspect Ventures; Elefund; Sirius International Insurance	127	USA
05/21/20	states title	Greenspring Associates; Horizons Ventures; Eminence Capital; Hudson Structured Capital Management; Foundation Capital; Assurant Growth Investing; Fifth Wall Ventures; Lennar Ventures; SCOR P&C VENTURES	123	USA
01/30/20	Policygenius	KKR TMT Growth; Norwest Venture Partners; Revolution Growth; Susa Ventures; AXA Venture Partners; MassMutual Ventures; Transamerica Ventures	100	USA
05/04/20	BOUGHTBYMANY	FTV Capital; Undisclosed Investors	97	UK
05/20/20	Coalition"	Valor Equity Partners; Felicis Ventures; Greyhound Capital; Vy Capital; Ribbit Capital; Hillhouse Capital Group; Greenoaks Capital Partners	90	USA
01/21/20	digit	A91 Partners; Faering Capital; TVS Capital Funds	84	® India
04/20/20	*2*alan	Temasek; Index Ventures	54	France
02/26/20	unqork	Goldman Sachs Growth; Aquiline Technology Growth; World Innovation Lab	51	USA
03/31/20	Olive	General Catalyst; Oak HC/FT; Drive Capital; Ascension Health Ventures; Undisclosed Investors	51	USA
01/03/20	Clearcover	OMERS Ventures; American Family Ventures; Cox Enterprises, Inc.; IA Capital Group	50	USA
01/28/20	JUSTWORKS.	Mubadala Capital; Canvas Ventures; A.Capital Ventures; Burst Capital; CMFG Ventures; Correlation Ventures; Northwestern Mutual Future Ventures; Project A Ventures; Securian Ventures; AngelList	50	USA
04/23/20	S bestow	Valar Ventures; NEA; Morpheus Ventures; Core Innovation Capital; Sammons Financial	50	USA
02/05/20	žebra	Accel; Weatherford Capital Management; Silverton Partners; Daher Capital; Floodgate; Ballast Point Ventures; Undisclosed Investors	39	USA
01/13/20	∠ Ladder	Brewer Lane Ventures; Lightspeed Venture Partners	38	USA

Cumulative Financing of Private InsurTech Companies

43 InsurTech companies have now each raised \$100 million or more in cumulative funding, 23 have raised more than \$200 million, and 9 at least \$500 million



Amounts represent cumulative funding

\$ in millions

Selected Traditional P&C Carriers' InsurTech Acquisitions & Investments



Allstate.

Announce Date	Amount (in mm)	Company	Туре	Country
08/27/18	\$525	Info Armor	M&A	USA
11/28/16	1,400	sq <mark>ů</mark> are trade	M&A	USA
05/18/11	1,010	esuronce Manswer financial.	M&A	USA





	•	INSURANCE		
Announce Date	Amount (in mm)	Company	Туре	Country
02/19/20	\$9	BLUEPRINT TITLE	Investment	USA
05/20/19	29	snæpsheet	Investment	USA
06/28/18	7	REIN	Investment	USA
04/30/18	10	U LeaseLock	Investment	USA





Announce Date	Amount (in mm)	Company	Туре	Country
03/09/20	\$3	≔ Relay	Investment	Canada
01/03/20	50	clearcover	Investment	USA
03/27/19	2	JES741.	Investment	Germany
01/30/19	5	AVINEW	Investment	USA
12/17/18	8	TicketGuardian	Investment	USA
04/30/18	10	U LeaseLock	Investment	USA
05/02/17	16	ONE INC	Investment	USA
06/07/16	2	BUNKER	Investment	USA
09/22/15	33	COVERHOUND'	Investment	USA

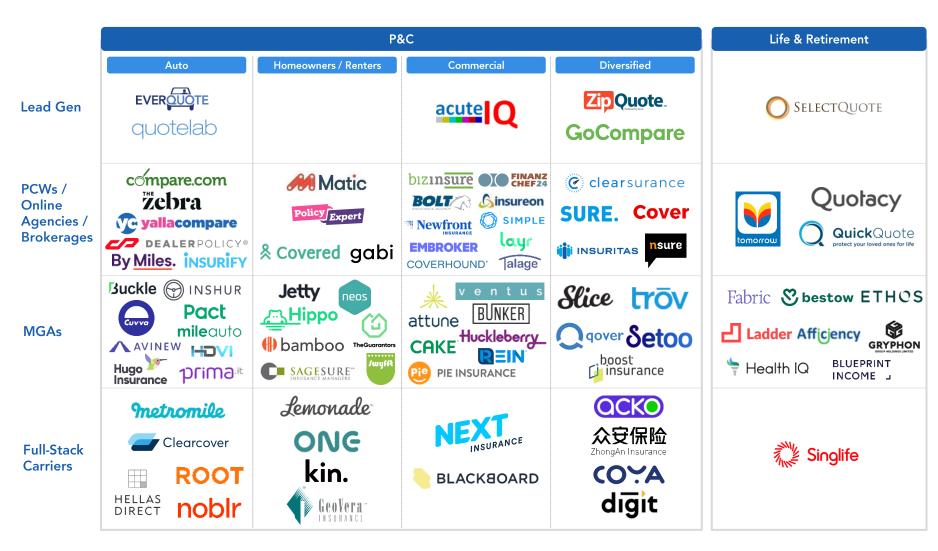
TRAVELERS

Announce Date	Amount (in mm)	Company	Description	Country
08/15/18	\$12	₩ ZENSURANCE (1)	M&A	Canada
03/13/17	490	SD Simply Business	M&A	UK

State Farm®

Announce Date	Amount (in mm)	Company	Description	Country
01/15/20	na	CAPEANALYTICS	Investment	USA

InsurTech Landscape



Decent

Lemonade

InsurTech Landscape (cont.)







Publicly Traded Comparables

				Market	Enterprise					Multip	oles				Gre	owth Ra	tes	Mar	gins	
	Price	% MTD	% LTM	Value	Value		Price / E	arnings		EV / EE	BITDA		EV / Re	venue	Reven	iue	EPS	EBIT	DA	P/E/
Company Name	07/06/20	Change	High	(\$ mm)	(\$ mm)	LTM	CY 20E	CY 21E	LTM	CY 20E	CY 21E	LTM	CY 20E (CY 21E	CY 20E C	Y 21E	LT	CY 20E (CY 21E	CY 20
BROKERS																				
Marsh & McLennan	\$ 107.92	0 %	90 %	\$ 55,003	\$ 69,551	28.8 x	23.5 x	21.2 x	16.1 x	16.3 x	15.1 x	4.0 x	4.1 x	4.0 x	1 %	5 %	9 %	25 %	26 %	2.7
Aon	192.70	1	87	44,530	53,151	31.4	19.8	18.1	16.2	15.7	15.0	4.8	4.9	4.7	(1)	3	8	31	32	2.5
Willis Towers Watson	197.48	1	89	25,468	31,635	30.3	17.6	16.5	14.3	13.3	12.7	3.4	3.5	3.3	1	5	7	26	26	2.4
Arthur J. Gallagher	96.88	(O)	94	18,682	23,723	47.7	24.1	22.7	17.9	15.6	13.9	3.5	3.5	3.2	(3)	8	9	22	23	2.7
Brown & Brown	40.64	(1)	83	11,518	12,877	29.3	28.6	26.6	15.8	17.8	16.9	5.2	5.2	5.0	3	5	8	29	30	3.7
Goosehead	77.86	3	98	2,857	2,871	nm	nm	nm	nm	nm	76.0	38.7	28.1	21.6	22	30	50	24	28	na
Median		1 %	90 %			30.3 x	23.5 x	21.2 x	16.1 x	15.7 x	15.1 x	4.4 x	4.5 x	4.3 x	1 %	5 %	8 %	26 %	27 %	2.7
Mean		1	90			33.5	22.7	21.0	16.1	15.7	24.9	10.0	8.2	7.0	4	9	15	26	27	2.8
	\$ 81,19	na	84 %	\$ 4,591	\$ 4,044	na	na	na			na	49.0 x		na	na	na		na		na
ONLINE DISTRIBUTORS Lemonade eHealth	\$ 81.19 104.50	na 3	84 % 69	\$ 4,591 2,732	\$ 4,044 2,560	na 41.1	na 28.1	na 21.4	nm 23.8	na 18.6	na 14.1	49.0 x 4.7	na 4.0	na 3.2	na 26	na	na 18	na 22	na 23	
Lemonade																				1.6
Lemonade eHealth	104.50	3	69	2,732	2,560	41.1	28.1	21.4	23.8	18.6	14.1	4.7	4.0	3.2	26	25	18	22	23	1.6 na
Lemonade eHealth SelectQuote	104.50 25.64	3	69 88	2,732 2,591	2,560 2,514	41.1 36.2	28.1 44.8	21.4 30.7	23.8 20.5	18.6 15.8	14.1 11.6	4.7 5.4	4.0 4.0	3.2 2.8	26 49	25 40	18 na	22 25	23 25	1.6 na 2.8
Lemonade eHealth Select Quote Money supermarket	104.50 25.64 4.06	3	69 88 78	2,732 2,591 2,197	2,560 2,514 2,209	41.1 36.2 23.6	28.1 44.8 21.2	21.4 30.7 17.8	23.8 20.5 14.2	18.6 15.8 14.3	14.1 11.6 12.3	4.7 5.4 4.6	4.0 4.0 4.8	3.2 2.8 4.4	26 49 (5)	25 40 10	18 na 8	22 25 34	23 25 36	1.6 na 2.8 na
Lemonade eHealth SelectQuote Moneysupermarket EverQuote	104.50 25.64 4.06 60.00	3 3 0 1	69 88 78 96	2,732 2,591 2,197 1,809	2,560 2,514 2,209 1,759	41.1 36.2 23.6 nm	28.1 44.8 21.2 nm	21.4 30.7 17.8 nm	23.8 20.5 14.2 nm	18.6 15.8 14.3 nm	14.1 11.6 12.3 76.2	4.7 5.4 4.6 6.3	4.0 4.0 4.8 5.4	3.2 2.8 4.4 4.4	26 49 (5) 31	25 40 10 22	18 na 8 na	22 25 34 5	23 25 36 6	1.6 na 2.8 na 0.6
Lemonade eHealth SelectQuote Moneysupermarket EverQuote Gocompare	104.50 25.64 4.06 60.00 1.23	3 3 0 1 2	69 88 78 96 91	2,732 2,591 2,197 1,809 513	2,560 2,514 2,209 1,759 608	41.1 36.2 23.6 nm 36.7	28.1 44.8 21.2 nm 20.3	21.4 30.7 17.8 nm 14.6	23.8 20.5 14.2 nm 18.3	18.6 15.8 14.3 nm 13.5	14.1 11.6 12.3 76.2 10.7	4.7 5.4 4.6 6.3 3.2	4.0 4.0 4.8 5.4 3.0	3.2 2.8 4.4 4.4 2.7	26 49 (5) 31 7	25 40 10 22 10	18 na 8 na 33	22 25 34 5 22	23 25 36 6 25	1.6 na 2.8 na 0.6
Lemonade eHealth SelectQuote Moneysupermarket EverQuote Gocompare QuinStreet	104.50 25.64 4.06 60.00 1.23 10.58	3 3 0 1 2 3	69 88 78 96 91 62	2,732 2,591 2,197 1,809 513 562	2,560 2,514 2,209 1,759 608 479	41.1 36.2 23.6 nm 36.7 nm	28.1 44.8 21.2 nm 20.3 39.0	21.4 30.7 17.8 nm 14.6 35.8	23.8 20.5 14.2 nm 18.3 24.8	18.6 15.8 14.3 nm 13.5 16.3	14.1 11.6 12.3 76.2 10.7 9.9	4.7 5.4 4.6 6.3 3.2 1.0	4.0 4.0 4.8 5.4 3.0 1.0	3.2 2.8 4.4 4.4 2.7 1.0	26 49 (5) 31 7 (5)	25 40 10 22 10	18 na 8 na 33 25	22 25 34 5 22 6	23 25 36 6 25 10	1.6 na 2.8 na 0.6 1.6
eHealth SelectQuote Moneysupermarket EverQuote Gocompare QuinStreet Huize	104.50 25.64 4.06 60.00 1.23 10.58 8.34	3 3 0 1 2 3	69 88 78 96 91 62 56	2,732 2,591 2,197 1,809 513 562 428	2,560 2,514 2,209 1,759 608 479 390	41.1 36.2 23.6 nm 36.7 nm	28.1 44.8 21.2 nm 20.3 39.0 nm	21.4 30.7 17.8 nm 14.6 35.8 nm	23.8 20.5 14.2 nm 18.3 24.8	18.6 15.8 14.3 nm 13.5 16.3	14.1 11.6 12.3 76.2 10.7 9.9	4.7 5.4 4.6 6.3 3.2 1.0 2.8	4.0 4.0 4.8 5.4 3.0 1.0	3.2 2.8 4.4 4.4 2.7 1.0	26 49 (5) 31 7 (5)	25 40 10 22 10 9	18 na 8 na 33 25 na	22 25 34 5 22 6	23 25 36 6 25 10	

Source: Capital IQ

Note: nm signifies negative value or value of >99

Publicly Traded Comparables (cont.)

				Market	t Multiples Growth Rates								
	Price	% MTD	% LTM	Value	Price / E	arnings	Rever	nue	EPS	Book	. Value	P/E/G	
Company Name	07/06/20	Change	High	(\$ mm)	CY 20E CY 21E		CY 20E CY 21E		LT	P/B B/S		CY 20E	
P&C INSURERS (STANDARD)													
Chubb	\$ 127.29	1 %	76 %	\$ 57,568	13.4 x	11.7 x	3 %	4 %	na	1.1 x	\$115.64	na	
Progressive	79.42	(O)	93	46,484	12.8	14.5	7	9	7	3.2	24.93	1.7	
Allstate	95.64	0	76	30,302	8.9	8.8	4	5	8	1.2	76.96	1.2	
Travelers	114.57	2	74	28,973	12.9	10.9	3	4	7	1.1	99.69	2.0	
Hartford Financial Services	38.30	2	61	13,714	8.2	7.4	(2)	3	5	0.9	42.63	1.6	
Cincinnati Financial	68.06	6	58	10,958	19.5	18.5	(40)	40	(9)	1.4	50.01	nm	
ZhongAn	6.69	35	93	9,833	nm	nm	19	29	na	0.5	12.56	na	
CNA	31.53	(O)	61	8,556	10.5	8.1	na	3	5	0.8	38.18	2.1	
RSA Insurance Group	5.34	3	71	5,529	10.5	9.4	(1)	2	8	1.3	4.21	1.3	
The Hanover Group	98.94	(O)	68	3,767	11.8	11.6	1	5	na	1.4	72.02	na	
Selective Insurance Group	51.93	1	64	3,102	16.1	12.7	(3)	6	2	1.5	35.11	nm	
Mercury General	40.99	3	63	2,269	14.4	12.0	(3)	3	19	1.4	29.33	0.8	
Employers Holdings	29.40	(O)	65	894	23.5	20.8	(29)	5	na	0.8	34.81	na	
State Auto Financial	17.04	(1)	47	746	20.5	10.6	(7)	14	3	0.9	19.80	nm	
Median		1 %	67 %		12.9 x	11.6 x	(1)%	5 %	6 %	1.2 x		1.6 x	
Mean		4	69		14.1	12.1	(4)	9	6	1.3		1.5	

FT PARTNERS RESEARCH

U.S. FinTech IPO Tracker

Lemonade







Filing Date	IPO Date	Company	Amount Raised	IPO Price	Current Price	Current Market Cap	Total Return	Sector	Research Profile
05/15/20	06/04/20	Shift4 PAYMENTS	\$345 mm	\$23.00	\$35.50	\$2,936 mm	54%	Payments	VIEW
02/21/20	05/21/20	SELECTQUOTE	570	20.00	25.33	2,559	27%	InsurTech	VIEW
09/04/19	02/11/20	賞 慧择	55	10.50	7.71	205	(27%)	InsurTech	VIEW
10/18/19	01/17/20	× velocity	94	13.00	3.95	75	(70%)	Banking	VIEW
10/28/19	01/16/20	蛋壳公寓 Danke Apartment	130	13.50	9.25	1,689	(31%)	Real Estate Tech	
11/15/19	12/12/19	bill .com	223	22.00	90.21	6,396	310%	FMS	VIEW
11/13/19	12/12/19	金融壹账通 ONECONNECT	312	10.00	18.26	6,818	83%	Banking	VIEW
11/15/19	12/11/19	xp investimentos	1,958	27.00	42.01	23,181	56%	CapMkts WealthTech	VIEW
10/28/19	11/21/19	🗘 canaan	90	9.00	1.90	298	(79%)	Blockchain	
11/16/18	11/06/19	Silvergate	40	12.00	14.00	274	17%	Banking / Blockchain	VIEW
10/08/19	11/01/19	Grange	78	13.00	10.11	742	(22%)	Real Estate Tech	
07/17/19	09/26/19	OP RTUN	94	15.00	13.44	359	(10%)	Banking	VIEW
08/23/19	09/19/19	PingIdentity*	188	15.00	32.09	2,554	114%	FMS	VIEW
08/08/19	08/15/19	9F 玖富 9Fbank.com	85	9.50	3.68	853	(61%)	Banking	VIEW
06/27/19	07/24/19	HealthCatalyst	182	26.00	29.17	1,067	12%	Healthcare FinTech	VIEW
06/21/19	07/18/19	Phreesia	167	18.00	28.28	1,011	57%	Healthcare FinTech	VIEW
06/24/19	07/18/19	ASSETMARK.	316	22.00	27.29	1,976	24%	CapMkts WealthTech	VIEW

Selected FT Partners InsurTech Research - Click to View



CoverWallet's Sale to Aon



Lennar's \$70 million Co-Lead Investment in Hippo



Next Insurance's \$250 million Series C Financing



Assurance's \$3.5 billion Sale to Prudential



Bestow Raises \$50 million in Series B Financing



Bought By Many Raises ~\$97 million in Financing



SelectQuote Completes its IPO Raising \$570 million



Pie insurance Raises \$127 million in Financing

VIEW MORE FT PARTNERS RESEARCH

FT Partners Research - Quarterly InsurTech Insights



Highlights of the report include:

- Q1 2020 and historical InsurTech financing and M&A volume and deal count statistics
- Largest InsurTech financings and M&A transactions in 2020 YTD
- Most active InsurTech investors
- Corporate VC activity and strategic investor participation
- Other industry, capital raising and M&A trends in InsurTech







Leading Advisor Across the InsurTech Landscape

Insurance Distribution



Consumer Protection Plans



Wholesale Brokerage



Small Business Insurance



Consumer Protection Plans



Homeowners Insurance



Small Business Insurance



Virtual Claims



Small Business Insurance



Auto Finance and Insurance Solutions



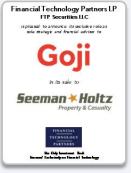
Sales Automation Software



Agency Management / Marketing Technology



Personal Lines Insurance Distribution



P&C Claims



Selected Large Strategic InsurTech M&A Transactions

FT Partners has advised on 2 of the top 3 largest InsurTech exits, including Assurance's \$3.5 billion sale to Prudential and SquareTrade's \$1.4 billion sale to Allstate

	Announce Date		Target	Acquirer	Exit Value (\$ mm)
FINANCIAL TECHNOLOGY PARTNERS	Sep '19	FT Partners Advised	ASSURANCE	Prudential	\$3,500 ⁽¹⁾
	Aug '19			ROPER	1,625
FINANCIAL TECHNOLOGY PARTNERS	Nov '16	FT Partners Advised	sq <mark>ů</mark> are trade	Allstate	1,400
	Mar '19		TRANZACT	WillisTowersWatson 1.1111.1	1,400 (2)
	May '11		esurance	Allstate	1,010
	Oct '13		THE CLIMATE CORPORATION	MONSANTO	930
	July '17		<u>StateNational</u>	MARKEL [®]	919
	Sep '13		Homesite NOME INSURANCE	AMERICAN FAMILY INSURANCE	660
	Aug '18		Info Armor	Allstate	525
	Apr '11		Explore	Solera	520
	Mar ′17		SB Simply Business	TRAVELERS	490
	Oct '18		♣ QuoteWizard®	lendingtree	370
	Aug ′17		 Sequel	Verisk	321
	Oct '17		CYENCE	GUIDEWIRE	275

⁽¹⁾ Value represents an upfront price of \$2.35 bn and an earnout of up to \$1.15 bn

⁽²⁾ Value represents an upfront price of \$1.2 bn and a \$200 mm earnout

FT Partners Advises Assurance on its \$3.5 billion Sale

Overview of Transaction

- On September 5, 2019, Prudential Financial (NYSE:PRU) announced that it has signed a definitive agreement to acquire Assurance IQ ("Assurance")
- The acquisition includes total upfront consideration of \$2.35 billion and an additional earnout of up to \$1.15 billion in cash and equity, contingent upon the Company achieving multi-year growth objectives
- Launched in 2016, Assurance is the fastest growing direct-to-consumer InsurTech platform in history
 - Using a combination of advanced data science and human expertise,
 Assurance matches buyers with customized solutions spanning life,
 health, Medicare and auto insurance, giving them options to purchase entirely online or with the help of a technology-assisted live agent

Significance of Transaction

- Assurance will add a large and rapidly growing direct-to-consumer channel to Prudential's financial wellness businesses, significantly expanding the total addressable market of both companies
- Both companies will draw on respective capabilities to create a new, end-to-end engagement model geared to better serve customers
- The transaction is the largest strategic InsurTech exit in history and represents one of the fastest multi-billion dollar tech exits, as the Company was only founded in February 2016
- Assurance was funded entirely by its founders, highlighting FT Partners' ability to help under-the-radar FinTech companies achieve optimal outcomes

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Assurance and its board of directors
- This transaction highlights FT Partners' deep domain expertise in the InsurTech space, and its successful track record generating highly favorable outcomes for high growth FinTech companies globally

Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to



on its sale to



for total consideration of up to

\$3,500,000,000



Selected Fastest Multi-Billion Dollar Strategic Tech Exits

FT Partners advised Assurance on its \$3.5 billion sale to Prudential, which represents one of the fastest multi-billion dollar tech exits in history



Target	Acquirer	Exit Date	Founding Date	Months to Exit	VC Funding (\$ mm)	Exit Value (\$ mm)
ASSURANCE	Prudential	Sep '19	Feb '16	43	Zero	\$3,500 ⁽¹⁾
ring	amazon	Apr '18	Nov '13	53	\$444	1,200
chewy	PETSMART	May '17	Sep '11	68	286	3,400
jet	Walmart 💢	Sep '16	Apr '14	29	570	3,300
Cruise	™ General Motors	May '16	Oct '13	31	19	1,000
MOJANG	Microsoft	Nov '14	May '09	66	Zero	2,500
◯ WhatsApp	facebook.	Oct '14	Jan '09	69	61	22,000
oculus	facebook.	Jul '14	Jul '12	24	91	2,000
nest	Google	Feb '14	May '10	45	145	3,200
<a>waze	Google	Jun '13	May '07	73	67	1,200
Instagram	facebook.	Aug '12	Oct '10	22	58	1,000
yammer ⁴	Microsoft	Jul '12	Sep '08	46	143	1,200
YouTube	Google	Nov '06	Feb '05	21	12	1,700
skype	ebay	Oct '05	Aug '03	26	20	2,600

FT Partners Advises SquareTrade in its Strategic Sale

Overview of Transaction

- On November 28, 2016, SquareTrade announced its \$1.4 billion all-cash strategic sale to the Allstate Corporation
- Headquartered in San Francisco, CA, SquareTrade offers top-rated protection plans trusted by millions of consumers for electronics and appliances
 - SquareTrade's branded products are sold through major retailers
- Allstate is the largest publicly held personal lines property and casualty insurer in America serving more than 16 million households nationwide
- More details available in Allstate's transaction <u>press release</u> and <u>investor</u> <u>presentation</u>

Significance of Transaction

- This transaction expands Allstate's protection offering to consumer electronics, connected devices and appliances
- SquareTrade substantially increases Allstate's customer relationships while providing both strong near-term and long-term growth opportunities

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to SquareTrade and its Board of Directors
- This transaction demonstrates FT Partners' continued leadership position as the "advisor of choice" to the highest quality FinTech companies
- FT Partners represented <u>SquareTrade in its \$238 million strategic growth</u> investment with Bain Capital and Bain Capital Ventures
- FT Partners also recently represented Bain Capital Ventures' portfolio company Enservio in its sale to Solera demonstrating our long-term trusted relationship

FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its sale to



for total consideration of

\$ 1,400,000,000



FT Partners Advises Next Insurance on its \$250 million Series C Financing

Transaction Overview

- On October 7, 2019, Next Insurance announced that it has raised \$250 million in its Series C funding round from Munich Re
- Founded in 2016 and headquartered in Palo Alto, CA, Next Insurance is the leading digital insurance company for small businesses
 - Revolutionizing traditional insurance processes, Next Insurance utilizes advanced technology to offer the industry's most innovative small business insurance policies
- Munich Re is one of the world's leading providers of reinsurance, primary insurance, and insurance-related risk solutions
- In May 2018, Next Insurance announced its status as a licensed insurance carrier, allowing the Company to write policies independently, as well as to have more freedom over underwriting, setting of prices, and configuration of policies

Significance of Transaction

- The Series C round brings Next Insurance's total funding to \$381 million in just over three years, with a valuation of over \$1 billion
- The new funds will continue to help Next Insurance grow its team, develop its technology, and accelerate customer growth
- Additionally, the investment allows Munich Re to expand its footprint in the small and medium-sized business insurance market in the United States

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Next Insurance and its Board of Directors
- FT Partners also advised Next Insurance on its \$83 million Series B financing in 2018
- This transaction underscores the long-term nature of many of FT Partners' relationships as well as our successful track record generating highly favorable outcomes for leading InsurTech companies

Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to



on its Series C financing from



for total consideration of

\$250,000,000



FT Partners Advises Lennar on its Investment in Hippo

Overview of Transaction

- On November 14, 2018, Lennar Corporation ("Lennar") announced it has coled a \$70 million minority investment in Hippo with Felicis Ventures, along with participation from all major existing shareholders
 - The investment brings the total amount of funding raised by Hippo to \$109 million
- Lennar Corporation (NYSE:LEN) is the one of the leading homebuilders in the United States
- Headquartered in Mountain View, CA, Hippo is a leading property and casualty InsurTech start-up, offering homeowners insurance as well as a number of more specialized products
- Hippo has helped cut premium costs for its customers by up to 25%, seen
 policy sales grow by 30% month over month, and now covers more than \$25
 billion in total property value
 - Hippo is accessible to more than 50% of the US homeowner population, and that number is expected to increase to over 60% by the end of 2018

Significance of Transaction

- With the new funding, Hippo will accelerate growth while continuing to deliver a modernized home insurance product that includes world-class customer experience on a national scale
- The transaction also offers a clear path for Lennar to continue to streamline the home buying experience for its customers

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Lennar
- This transaction underscores FT Partners' deep FinTech expertise and its continued success in providing buy side advisory to top-tier strategic investors

FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



in its minority investment in



with participation from new and existing investors

for total consideration of

\$70,000,000



FT Partners Advises Snapsheet on its \$29 million Series E Financing

Overview of Transaction

- On May 20, 2019, Snapsheet announced it has raised \$29 million in Series E financing from new investors Nationwide, Sedgwick and State Auto Labs, with participation from Tola Capital
 - Existing investors Liberty Mutual Strategic Ventures, F-Prime Capital,
 OCA Ventures, and an affiliate of USAA also participated in the round
- Headquartered in Chicago, IL, Snapsheet is a leading provider of virtual claims technology for the personal and commercial insurance marketplace
- Since its founding in 2010, Snapsheet has used its technology to digitally transform claims workflows for over 75 clients and their customers

Significance of Transaction

- This financing will allow Snapsheet to accelerate the delivery of its SaaS claims
 platform for all lines of property and casualty, further invest in advanced
 analytics capabilities, and expand its team to serve clients globally
- With this round, Snapsheet has raised a total of \$71 million in financing

FT Partners' Role

- FT Partners served as sole strategic and financial advisor to Snapsheet and its board of directors
- This transaction underscores FT Partners' deep InsurTech domain expertise and its successful track record generating highly favorable outcomes for high growth FinTech companies globally

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its role as exclusive strategic and financial advisor to



in its Series E financing with new investors







with participation from

TÖLA CAPITAL

for total consideration of

\$29,000,000



FT Partners Advises CoverWallet on its Sale to Aon

Overview of Transaction

- On November 20, 2019, Aon (NYSE:AON) announced that it has signed a definitive agreement to acquire CoverWallet
- Launched in 2015, CoverWallet is a leading technology company reinventing the multi-billion dollar commercial insurance market for small businesses
- Powered by deep analytics, thoughtful design, and state-of-the-art technology, the Company provides an easy way to understand, buy, and manage business insurance online
- CoverWallet offers a wide variety of commercial coverages to small businesses with numerous carrier partners nationwide
- The transaction is expected to close during the first quarter of 2020, after which the CoverWallet organization will go to market as CoverWallet, an Aon company

Significance of Transaction

- CoverWallet will add large and rapidly growing direct-to-consumer and businessto-business channels to Aon's small commercial insurance businesses, significantly expanding the total addressable market of both companies
- The acquisition provides Aon with additional access to the fast-growing, \$200+ billion premium digital insurance market for small and medium-sized businesses, as well as the opportunity to leverage CoverWallet's platform and digital, design, technology and data science capabilities already deployed at scale
- Additionally, CoverWallet provides Aon with an experienced team and deep expertise in productizing technology in financial services

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to CoverWallet and its board of directors
- This transaction highlights FT Partners' deep domain expertise in the InsurTech space, and its successful track record generating highly favorable outcomes for high growth FinTech companies globally

Financial Technology Partners LP

is pleased to announce its role as exclusive strategic and financial advisor to



on its sale to





FT Partners' Recent Awards and Recognition

Bloomberg

Bloomberg

- o FT Partners' Steve McLaughlin was featured on Bloomberg / Bloomberg TV
- View the full article and watch the live TV interview



M&A Advisor Awards

- Technology Deal of the Year (2019)
- Cross Border Deal of the Year and Corporate / Strategic Deal of the Year (2018)
- Investment Banker of the Year (2017) Steve McLaughlin, CEO & Managing Partner of FT Partners
- Investment Banking Firm of the Year (2016) FT Partners



LendIt FinTech Industry Awards 2018:

o FT Partners wins Top Investment Bank in FinTech

Institutional Investor





The FinTech Finance 40:

Steve McLaughlin ranked #1 in 2017 and 2018

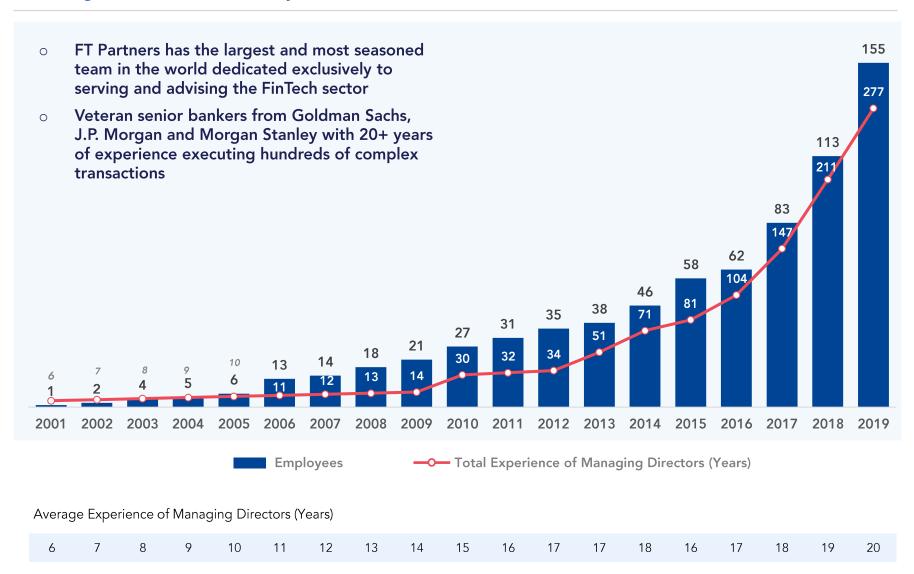




The Information's "Silicon Valley's Most Popular Dealmakers"

- o Ranked as the #2 top Technology Investment Banker by The Information subscribers (2016)
- o Only FinTech focused investment banking firm and banker on the list

The Largest FinTech Advisory Practice in the World



The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
Steve McLaughlin Founder, CEO and Managing Partner		 Formerly with Goldman Sachs in New York and San Francisco from 1995-2002 Formerly Co-Head of Goldman Sachs' Financial Technology Group (#1 market share) Wharton M.B.A. 	25
Mohit Agnihotri Managing Director	J.P.Morgan	 Formerly Managing Director and Global Head of Payments Investment Banking at J.P. Morgan Wharton M.B.A 	18
Kate Crespo Managing Director	RAYMOND JAMES®	 Formerly with Raymond James' Technology & Services investment banking 14+ years of FinTech transaction execution experience Dartmouth M.B.A. 	18
Larry Furlong Managing Director	Goldman Sachs	 Formerly with Goldman Sachs in New York, London and Los Angeles from 1995-2004 Wharton M.B.A. 	24
Osman Khan Managing Director	Mâ pwc	 Formerly Managing Director and Head of FIG M&A at Alvarez & Marsal 15+ years FIG deal, consulting and assurance experience at PwC 40 Under 40 M&A Advisor Award Winner in 2013 	23
Randall Little Managing Director	J.P.Morgan	 12 years as FIG / Capital Markets FinTech investment banker at J.P. Morgan 10 years as financial services technology consultant at Sun Microsystems and Ernst & Young NYU Stern M.B.A. (MBA w/Distinction) 	23
Andrew McLaughlin Managing Director	Deloitte.	 20+ years experience executing / implementing financial and operational strategy Formerly with Deloitte Consulting 	14
Amar Mehta Managing Director	J.P.Morgan	 Formerly with J.P. Morgan's Technology (FinTech & Technology Services) team in New York 7+ years of FinTech transaction execution experience MBA from IIM-K (India), Bachelor's in Computer Engineering from NTU (Singapore) 	15
Mike Nelson Managing Director	SUNTRUST	 Formerly head of FinTech M&A at SunTrust Robinson Humphrey Kellogg M.B.A. 	20
Timm Schipporeit Managing Director	Morgan Stanley Index Ventures	 Formerly with Morgan Stanley as Senior Executive Director of European Technology Investment Banking Team in London Formerly a Venture and Growth Investor focused on FinTech at Index Ventures 	17
Greg Smith Managing Director	Merrill Lynch J.P.Morgan	 Formerly award winning Equity Research Analyst at Merrill Lynch, J.P. Morgan and Hambrecht & Quist 20+ years of experience covering FinTech as both an Analyst and Investment Banker 	24
Tim Wolfe Managing Director	Goldman Sachs	 Formerly with Goldman Sachs from 2000-2002 40 Under 40 M&A Advisor Award Winner 2013 Harvard M.B.A. 	18