FT PARTNERS FINTECH INDUSTRY RESEARCH

January 11, 2022

VIP VIDEO CONFERENCE RECAP

State of FinTech Investing in 2022

Featuring executives from:













The Only Investment Bank Focused Exclusively on FinTech

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Panelists:



Steve McLaughlin
Founder & CEO of
FT Partners





Nigel MorrisCo-Founder & Managing Partner of **QED**





Matt Harris
Partner at
Bain Capital Ventures





Annie Lamont
Co-Founder & Managing Partner of
Oak HC/FT

OAKHC/FT



Mike Abbott
Senior Managing Director,
Global Banking Leader at
Accenture

accenture

Moderated by:



Craig Maurer
Managing Director at
FT Partners





Matthew O'Neill
Managing Director at
FT Partners



FT Partners – State of FinTech Investing in 2022

Executive Summary

State of FinTech Investing in 2022

- On Thursday January 6, FT Partners hosted a panel on the state of FinTech investing featuring panelists Steve McLaughlin, Founder & CEO of FT Partners; Nigel Morris, Co-Founder & Managing Director of QED; Matt Harris, Partner at Bain Capital Ventures; Annie Lamont, Co-Founder & Managing Partner of Oak HC/FT; and Mike Abbott, Senior Managing Director, Global Banking Leader at Accenture.
 - A recording of the panel is available <u>here</u>.
- With recent market volatility and public FinTech company valuations compressing, our panel debated the investing environment for the sector in 2022 and beyond.
- Discussions covered a wide range of topics including the M&A outlook, regulation, inflation, and what sub-sectors of FinTech panelists are most closely monitoring in 2022. The panel also provided insight into the advice being offered to startups and entrepreneurs regarding capital raises, strategic acquisitions and positioning.
- Also of interest were opinions on the crypto industry, as well as the market opportunity for startups in emerging markets, with Latin America and Pakistan both highlighted.

Panel Recap

Given the backdrop of recent pressure on high-growth, high-multiple stocks, the panel provided perspective:

- FinTech was a sector with broad-based strength during the pandemic, but recent macro dynamics have brought pressure to public high-growth company valuations, with an intense focus on sectors that outperformed over the past 24 months, like FinTech and SaaS. Pressure comes despite many companies presenting solid and continually improving fundamentals.
- **Private market remains robust**, with deals continuing to get done. Largely, private market investors continue to look at the longer-term opportunities in the space.
- Recent moves suggest the risk/reward dynamic has been reset, an opportunity many public market investors, who missed the run up, have been waiting for. Our panelists pointed to the newly found disconnect between public and private market valuations that could drive some capital from private markets to public, equalizing valuations, a process that could take 6-9 months.
- Our panelists remain optimistic about opportunities for FinTech in 2022, reminding attendees that **innovative tech-backed solutions** have generally proven to be on the right side of history.

"We're known for looking 10-20 years out, and if interest rates go up or down a little bit this year, it's not going to change our opinion about how big a company is going to be long-term."



Steve McLaughlin



Selected Panel Highlights

"In general, I see it being transitory more than fundamental. People tend to come back to the conclusion that it's a good idea to be on the right side of history and the right side of history is the tech-enabled version of anything."



Matt Harris



Thoughts on how you would put the current market in perspective?

"It was two years ago we had a session like this, and I remember saying we know the elevator is going down but we're not sure what floor it's going to stop at, and it didn't go down as far as a lot of people thought it would. Today, we see reality seeping into public valuations. The truth is, there are incredibly talented management teams who are executing well, growing fast, beating earnings, and still suffering from this.

They're doing nothing wrong, but they'll eventually get back to valuations that make sense."



Nigel Morris

Annie Lamont



How does this compare to past pullbacks, like the dot-com bubble?

"I think the question is when does the irrational exuberance become rational in the private markets, and we're certainly heading to an earlier stage based on just valuation pressure. But there's always a lag between valuations in the private market and the public market. I think the big difference compared to the dot-com bubble is that today there are so many great, truly innovative companies that are being created. We're in a whole different ballgame in FinTech, and I think that the exciting thing is that it is a global opportunity. It is going to touch every sector of society, so there is going to be incredible opportunity coming out of this."

FT Partners – State of FinTech Investing in 2022

Selected Panel Highlights (cont.)

What is the outlook for M&A in 2022?

Several broad trends were identified by our panel for FinTech M&A:

- Incumbent players will not be as active in FinTech M&A.
 Instead, it will be 5 to 10-year-old companies that have raised significant capital and are focused on expanding their addressable market that drive the narrative. It's more likely that large public players will continue to struggle with valuations at current levels.
- Panelists also expect younger public companies to buy smaller assets early on to drive a better understanding of M&A execution before looking for larger transactions.
- 3. Large M&A will likely be one-off and not establish trends. Overall, copycat transactions (except for large acquirers) have been few and far between across the larger players. This is a deviation from how banking acquisitions have gone in the past, when they were very much trend-based.
- 4. The large incumbents may largely continue to push off tech M&A until there are management changes at the C-suite level. Executives at established players may continue to focus on delivering earnings until they eventually step down and let their successors handle digital transformation.

"I've had conversations with senior C-suite execs at the banks recently where they said 'look, I'm retiring soon and I'm going to hand it over to my successor in three years because this digital stuff is really hard. So, I'm just going to kind of milk my earnings and keep my ROA high and then I'll let my successor figure that out.""



Nigel Morris



Selected Panel Highlights (cont.)

What is the outlook for regulation in FinTech in 2022?

"In terms of regulation, I can see the rules of the road around how FinTech companies are regulated being revisited. I think interchange is going to be a bit of a hollow economic model in the debit world. I also think there are other issues, like the sponsor bank architecture. Governments are going to do what they're going to do and FinTech has been more immune to government intervention than we had any right to expect. There are reasons to believe that's going to change in the next three years."



Matt Harris



"I think FinTech has a real, incredible philosophical promise, a social promise that it can actually level the playing field to create more inclusion and undermine the hegemony that the banks have had, and the information asymmetry and the inertia of open banking, etc. I think that promise is something that we really should be encouraging the regulatory climate to really embrace. In my conversations anyway we're telling the regulator to not try and regulate last year's problem, but instead focus on where the world is going and where that puck is going. What are we doing about Buy Now Pay Later making better reporting data available to bureaus? What about crypto? How do we give people fair and transparent access to crypto without damaging the infrastructure? Getting the regulators to talk about this stuff in any kind of forward looking way, it's a real challenge."

Nigel Morris

Selected Panel Highlights (cont.)

Thoughts on Crypto, CBDC, Defi, and Web3?



Mike Abbott accenture

"A lot of countries are figuring out the central bank digital currency formula right now. I think 2022 will be the year CBDCs go to college. We are seeing experiments everywhere, and it's clear that adoption will come down to a combination of policy and technological architectures."

"We have a very simple philosophy when we invest. We want to invest where the best people are going, and what we've seen is the smartest people are heading towards crypto, they're heading towards Web3."



Annie Lamont OAK HC/FT

"For the last nine years we've been heavily invested in the 'crypto as an asset class' theme. I think that's a mature sector. We're not seeing a lot of startups who are launching new custodial services. Honestly, the question has become, is crypto actually going to disrupt any businesses versus being just something people want to own and trade? I would say I'm a yes on that now, based on what I'm seeing. I'm a little bit of a "show me" guy on these matters, and so previously a lot of our investments in the space were based on predictions vs. observations, but now it's a much higher conviction position for us. On the Web3, I think centralization brings huge efficiency and trust benefits, but centralization in financial services has meant enormous expense and massive economic rent extraction. Therefore, the rationale for at least at the margins moving towards decentralization within financial services is one

that I have high conviction in."





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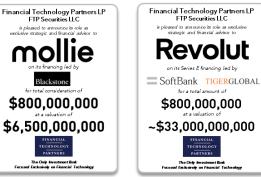
Proven Track Record of Success Across FinTech

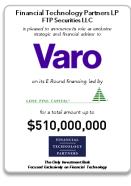


































FT Partners – Focused Exclusively on FinTech

Advisor of Choice for Leading FinTech Companies and Strategics

FT Partners has an extensive history advising on multi-billion dollar transactions, as well as representing numerous FinTech "Unicorns" with \$1 billion+ valuations

Selected Billion Dollar+ Clients

Selected Transactions with Multi-Billion Dollar Valuations



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CompoSecure.

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MERCURY*

CAVAN

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upgrade































FT Partners - Focused Exclusively on FinTech

Significant Experience Advising Large Financing Rounds and "Unicorns"

FT Partners has a history of advising on some of the largest financing transactions in the FinTech space

Company	Amount Raised	Selected Prominent Investors in FT Partners Led Rounds
GreenSky	\$1,560,000,000 *	- Accel Temasek VISA PIMCO
stone	1,545,000,000 *	1 10001
⊠avid xchange	956,000,000 *	RCP REVERENCE CAPITAL PARTNERS DST FINANCIAL ASSOCIATES INSIGHT
Revolut	800,000,000	PARTNERS - STATE - PARTNERS - Great Hill
mollie	800,000,000	ICONIQ Premji Invest SoftBank
Varo	510,000,000	BainCapital
○ SpotOn	425,000,000 *	CROSSOVER PARTNESS
MERCURY®	420,000,000	BainCapital VENTURES Capital CIBC khosla ventures
M AMBU	401,000,000 *	Goldman Viking
→ Bolt	393,000,000	- Sachs KeyBank OED ING 🌬
Remitly	374,000,000 *	Nyca INVESTORS Blackstone
upgrade	385,000,000 *	BBVA ◆ Santander BV WELLINGTON 乾源资本 YUAN CAPITAL
bblo	370,000,000 *	InnoVentures Battery Ventures MANAGEMENT THEL
cloudwalk	340,000,000 *	ADAMS STREET Flavon PayPal
NEXT	333,000,000 *	
OakNorth	270,000,000	Redpoint PayU and edisonpartners
feedzai	267,500,000 *	NEUBERGER BERMAN KKR DRAGONEER Munich RE
<u>Al</u> pha Sense	263,000,000 *	CARRICK Convesting more than capital ELDRIDGE edbi
Liquidnet ~~	250,000,000	coatue mastercard nabventures
square trade protection	238,000,000	QUESTMARK PARTNERS VALOR generation
	230,000,000	EQUITY PARTNERS
Forge	220,000,000 *	SILVERLAKE PARTHENON SUMMIT PARTNERS

^{*} Total includes multiple financing rounds

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FT Partners' International / Cross-Border Capabilities (Selected Examples)

FT Partners' global presence offers capabilities reaching far beyond North America, as demonstrated by our numerous international clients and successful transactions with international firms & investors

Target	Buyer / Investor	International Aspect
ha ppay	CRED	•
IVIFS AFRICA	AFRICINYEST goodwell LUN PARTNERS	•
MNIUM	RIVERWOOD S CAPITAL	©
Currencycloud	VISA	
Revolut	SoftBank tigerglobal	
mollie	Blackstone	
cloudwalk	COATUE	6
thunes mart travér, saladas.	NSIGHT PARTNERS	(::
ॐ MAMBU	TCV ARENA TIGERGLOBAL	
smart2pay	nuvei	*
KSNET	payletter. STONEBRIDGE	**************************************
Interswitch	VISA	
→ Fawry	actis متنا منا المتال المنافعة المتال المتا	
payworks	VISA	
iyzico	Pay U	C*
	INSIGHT DST	*
nutmeg	CONVOY康宏	
stone ^{co.}	É ANT FINANCIAL	*>
ContaAzul	TIGERGLOBAL — endeavor	

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FT Partners' Recent Awards and Recognition

Bloomberg

Bloomberg

- o FT Partners' Steve McLaughlin was featured on Bloomberg / Bloomberg TV
- View the full article and watch the live TV interview



M&A Advisor Awards

- Technology Deal of the Year (2019)
- Cross Border Deal of the Year and Corporate / Strategic Deal of the Year (2018)
- Investment Banker of the Year (2017) Steve McLaughlin, CEO & Managing Partner of FT Partners
- Investment Banking Firm of the Year (2016) FT Partners



LendIt FinTech Industry Awards 2018:

o FT Partners wins Top Investment Bank in FinTech

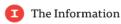
Institutional Investor





The FinTech Finance 40:

o Steve McLaughlin ranked #1 in 2017 and 2018





The Information's "Silicon Valley's Most Popular Dealmakers"

- Ranked as the #2 top Technology Investment Banker by The Information subscribers (2016)
- o Only FinTech focused investment banking firm and banker on the list

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The Largest FinTech Advisory Practice in the World

