

Registered number
00984268

Ibstock Group Limited
Annual Report and Financial Statements
For the year ended 31 December 2024

Ibstock Group Limited

Reports and Financial Statements for the year ended 31 December 2024

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Ibstock Group Limited

Company Information

Directors

J H Hudson
C M McLeish

Company Secretary

R A Parker (resigned 31 July 2024)
N D M Giles (appointed 31 July 2024)

Auditor

Deloitte LLP
Statutory Auditor
Four Brindleyplace
Birmingham
West Midlands
United Kingdom
B1 2HZ

Bankers

Lloyds Bank Plc
7 High Street
Leicester
United Kingdom
LE1 9FS

Registered office

Leicester Road
Ibstock
Leicestershire
United Kingdom
LE67 6HS

Registered number

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Ibstock Group Limited

Strategic Report

The Directors present the strategic report of Ibstock Group Limited ('the Company') for the year ended 31 December 2024.

Principal activities

The Company is an indirect subsidiary of, and is included within the consolidated financial statements of, Ibstock Plc ('the ultimate parent' and 'the Group'). Its principal activity during the year was that of an intermediate holding company. The Directors do not expect that to change in the foreseeable future.

Results

There was a loss after taxation of £3,906,000 recognised in the year (2023: £nil).

The Company had net assets of £171,928,000 (2023: £175,834,000) as at 31 December 2024.

There are no other financial or non-financial key performance indicators that were used by the Directors to monitor the performance of the Company.

Review of business and future developments

The Company expects to continue in operation as a holding company.

Further details of the results of the Company's investments are set out within Note 4 of the financial statements.

Principal risks and uncertainties

The Directors of the Company's ultimate parent consider the principal risks and uncertainties of the Group with assistance from its Audit Committee. The principal risks facing the Company are outlined below with full detail being included on pages 28 to 32 of the 2024 Annual Report and Accounts of Ibstock Plc, which does not form part of this report. The principal risks include regulatory and compliance, people and talent management, cyber and information system, health, safety and environment, economic conditions, financial risk management, customer and industry risk, climate change and major project delivery.

The Company's key financial risk management objective and policy are as per the below:

Financial risk management

Credit risk

The Company's principal financial assets are intercompany receivables and investments. The Company's credit risk is primarily attributable to intercompany balances. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows. No allowances have been recognised as at 31 December 2024 or 31 December 2023.

Ibstock Group Limited

Strategic Report (continued)

Stakeholder statements

Other stakeholders

From the perspective of the Directors, as a result of the Group's governance structure, the ultimate parent Company's Board has taken the lead in carrying out the duties of the Directors in respect of the Company's other stakeholders. The Directors have also considered relevant matters, where appropriate. An explanation of how the Directors on the ultimate parent Company's Board have had regard to the need to foster the Company's business relationships with suppliers, customers and others, and the effect of that regard, including the principal decisions taken by the Company during the financial year, is set out (for the Group and for this entity) on pages 42 to 45 of the Annual Report and Accounts 2024 of Ibstock Plc, which does not form part of this report.

Further details also can be found in the section 172(1) statement below.

Section 172(1) statement

The Company is a holding company for the principal subsidiaries as set out in note 4 of the Company's Annual Report and Financial Statements and has no suppliers, customers, communities, direct investors or employees. The Company's only stakeholders are therefore the Group, its subsidiaries, and Government & Regulators.

The Group's executive directors sit on the boards of each of the Company, the ultimate parent company and the Company's subsidiaries. This forms the primary communication between stakeholders and facilitates effective open, transparent and two-way engagement, any appropriate feedback from which forms part of each board's strategic discussions. This structure supports the board in performing its duties in compliance with the matters set out in section 172(1) of Companies Act 2006 ('s172').

The Directors ensure legislative and regulatory compliance with access to subject matter expertise and training as part of the on-going Group's compliance programme.

During the year, the Board continued to ensure that the Company and Group's strategy remained appropriate to deliver the long-term success of the Company, and oversaw Management's execution of the strategy. The Board carefully evaluated the likely consequences of its decisions, challenging management where necessary to ensure that the impact of any decisions over the long-term would be of benefit to the Company.

The Board remains committed to ensuring the business operates with the highest standards of integrity, and continually reviews and tests the compliance arrangements in place. A significant part of the Board's leadership responsibility is to ensure that the Company's purpose, strategy and culture remain aligned, and it recognises that a robust and transparent culture is a solid foundation for maintaining the Company and the Group's reputation for high standards of business conduct. Over the course of the year, the Board has overseen and supported the initiatives undertaken on culture.

Ibstock Group Limited

Strategic Report (continued)

Section 172(1) statement (continued)

It is acknowledged that it is not possible for all of the Board's decisions to result in a positive outcome for every stakeholder group. When making decisions, the Board considers the Company's purpose, vision and values, together with its strategic priorities and takes account of its role as a responsible business. By doing this, the aim is to ensure that decisions are robust and sustainable and drive long-term success for the Company.

To the extent necessary for an understanding of the development, performance and position of the entity, an explanation of how the ultimate parent company's board has considered the matters set out in s172 (for the Group and for the entity) is set out on page 42 and 43 of the Annual Report and Accounts 2024 of Ibstock Plc, which does not form part of this report.

This report was approved by the Board on 29 August 2025 and signed on its behalf by:

A handwritten signature in black ink, appearing to be 'C M McLeish', written over a horizontal line.

C M McLeish

Director

29 August 2025

Directors' Report

The Directors present their report and audited financial statements for the year ended 31 December 2024.

The Company has chosen, in accordance with Section 414 C(11) of the Companies Act 2006, to include certain matters in its Strategic report that would otherwise be required to be disclosed in this Directors' report. Details of the Company's financial risk management policies and objectives and future developments, can be found in the Strategic report on pages 2 to 3 and form part of this report by cross reference.

Directors

The following persons served as Directors during the year and up to the date of approval of the financial statements:

J H Hudson
C M McLeish

Energy and carbon reporting

The Company has taken advantage of the disclosure exemptions available to it as it meets the definition under Schedule 7 (1A) of the Large and medium-sized companies and Groups (Accounts and Reports) Regulations. The Company is an indirect subsidiary of, and is included within the consolidated financial statements of, Ibstock Plc, which has the same financial year end as the Company.

Auditor

Deloitte LLP have indicated their willingness to remain in office and therefore a resolution to reappoint Deloitte LLP as the auditor of the Company will be proposed at the forthcoming Annual General Meeting.

Disclosure of information to auditors

Each person who was a Director at the time this report was approved confirms that:

- so far as he is aware, there is no relevant audit information of which the company's auditor is unaware; and
- he has taken all the steps that he ought to have taken as a Director in order to make himself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of section 418 of the Companies Act 2006.

Going concern

The Directors have concluded that it is reasonable to adopt a going concern basis in preparing the financial statements. This is based on an expectation that the Company and its ultimate parent have adequate resources to continue in operational existence for at least twelve months from the date of signing these financial statements.

From the Company's perspective, the Group has confirmed to the Directors that it will support the Company until at least 12 months from the date of this report in meeting its liabilities as they fall due, to the extent that money is not otherwise available to meet such liabilities.

In arriving at their conclusion on going concern, the Directors have given due consideration to whether the funding and liquidity resources available within the Group are sufficient to accommodate the principal risks and uncertainties faced by the Company.

The Group has financing arrangements comprising £100 million of private placement notes with maturities between November 2028 and November 2033, and a £125 million RCF maturing in November 2026. The Group believes it would be able to refinance these arrangements as they fall due or obtain equivalent alternative sources of finance. At 31 December 2024 the RCF was £31.0 million drawn.

The Group's financial planning and forecasting process consists of a budget for the next year followed by a medium term projection. The Directors have reviewed and robustly challenged the assumptions about future trading performance, operational and capital expenditure and debt requirements within these forecasts including the Group's liquidity and covenant forecasts, and stress testing within their going concern assessment.

The key uncertainty faced by the Group is the industry demand for its products in light of macroeconomic factors. Accordingly, the Group has modelled financial scenarios which see reduction in the industry demands for its products thereby stress testing the Group's resilience. Further detail on the Group's scenario modelling is included on page 58 and 59 of the Annual Report and Accounts 2024 of Ibstock Plc.

Having taken account of the various scenarios modelled, and in light of the mitigations available to the Group, the Directors are satisfied that the Company has sufficient resources and support of its parent to continue in operation for a period of not less than 12 months from the date of approval of this report. Accordingly, the financial information is prepared on a going concern basis.

Directors' Report (continued)

Dividends

No dividend was paid in the current or preceding period. The Directors do not recommend the payment of dividend after the balance sheet date.

Subsequent events

No subsequent events requiring disclosure or adjustments to these financial statements have been identified since the balance sheet date.

This report was approved by the Board on 29 August 2025 and signed on its behalf by:

A handwritten signature in black ink, consisting of a large, stylized 'C' followed by a horizontal line that extends to the right and then curves upwards.

C M McLeish

Director

29 August 2025

Ibstock Group Limited

Directors' Responsibility Statement

The Directors are responsible for preparing the annual report and financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland." Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Ibstock Group Limited

Income Statement

For the year ended 31 December 2024

	Notes	2024 £000	2023 £000
Gross profit		-	-
Operating result		-	-
Impairment charge on investments	4	(3,906)	-
Result before taxation		<u>(3,906)</u>	<u>-</u>
Tax on loss	3	-	-
Results for the financial year		<u><u>(3,906)</u></u>	<u><u>-</u></u>

All activities from continuing operations.

The notes on pages 11 to 15 form an integral part of the financial statements.

There are no other items of comprehensive income or loss in the current or prior year other than those included in the Income Statement and accordingly no separate statement of other comprehensive income has been presented.

Statement of Financial Position
as at 31 December 2024

	Notes	2024 £000	2023 £000
Fixed assets			
Investments	4	117,473	121,550
Current assets			
Debtors	5	76,432	76,432
Creditors: amounts falling due within one year	6	(21,977)	(22,148)
Net current assets		54,455	54,284
Total assets less current liabilities		171,928	175,834
Net assets		171,928	175,834
Capital and reserves			
Called-up share capital	7	92,009	92,009
Share premium account	7	39,607	39,607
Profit and loss account	7	40,312	44,218
Total shareholders' funds		171,928	175,834

The notes on pages 11 to 15 form an integral part of the financial statements.

These financial statements was approved by the board and authorised for issue on 29 August 2025 and signed on its behalf by:



C M McLeish
Director
29 August 2025

Ibstock Group Limited

Statement of Changes in Equity

For the year ended 31 December 2024

	Called- up share capital £000	Share premium account £000	Profit and loss account £000	Total £000
At 1 January 2023	92,009	39,607	44,218	175,834
Profit for the financial year	-	-	-	-
Total comprehensive profit	-	-	-	-
At 31 December 2023	92,009	39,607	44,218	175,834
At 1 January 2024	92,009	39,607	44,218	175,834
Loss for the financial year	-	-	(3,906)	(3,906)
Total comprehensive profit	-	-	(3,906)	(3,906)
At 31 December 2024	92,009	39,607	40,312	171,928

The notes on pages 11 to 15 form an integral part of the financial statements.

Ibstock Group Limited

Notes to the Financial Statements

For the year ended 31 December 2024

1 Summary of material accounting policies

Statement of compliance

Ibstock Group Limited is a private company limited by shares incorporated in the UK under Companies Act 2006 and registered in England and Wales. The registered address is: Leicester Road, Ibstock, Leicestershire, United Kingdom, LE67 6HS.

The Company's financial statements have been prepared in compliance with FRS 102 as it applies to the financial statements of the Company for the year ended 31 December 2024.

The principal activities of the Company and the nature of the operations are set out on the strategic report on page 2.

Basis of preparation

The financial statements have been prepared under the historic cost convention and in accordance with applicable accounting standards. The financial statements are prepared in Sterling which is the functional currency of the Company and rounded to the nearest £'000.

The Directors have taken the decision not to produce group financial statements on the basis that the company is itself a subsidiary company and is exempt from the requirement to prepare group financial statements by virtue of section 400 of the Companies Act 2006. These financial statements therefore present information about the company as an individual undertaking and not about its group.

Reduced disclosure exemptions

The Company meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of the disclosure exemptions available to it. Exemptions have been taken in relation to financial instruments, presentation of a cash flow statement and remuneration of key management personnel.

Going concern

The Directors have concluded that it is reasonable to adopt a going concern basis in preparing the financial statements. This is based on an expectation that the Company and its ultimate parent have adequate resources to continue in operational existence for at least twelve months from the date of signing these financial statements.

In arriving at their conclusion on going concern, the Directors have given due consideration to whether the funding and liquidity resources available within the Group are sufficient to accommodate the principal risks and uncertainties faced by the Company.

The Group's financial planning and forecasting process consists of a budget for the next year followed by a medium term projection. The Directors have reviewed and robustly challenged the assumptions about future trading performance, operational and capital expenditure and debt requirements within these forecasts including the Group's liquidity and covenant forecasts, and stress testing within their going concern assessment.

The key uncertainty faced by the Group is the industry demand for its products in light of macroeconomic factors. Accordingly, the Group has modelled financial scenarios which see reduction in the industry demands for its products thereby stress testing the Group's resilience. Further detail on the Group's scenario modelling is included on page 58 and 59 of the Annual Report and Accounts 2024 of Ibstock Plc.

Having taken account of the various scenarios modelled, and in light of the mitigations available to the Group, the Directors are satisfied that the Company has sufficient resources and support of its parent to continue in operation for a period of not less than 12 months from the date of approval of this report. Accordingly, the financial information is prepared on a going concern basis.

Investments

Investments are stated at the lower of cost or recoverable amount. The carrying values of investments are reviewed for impairment in years if events or changes in circumstances indicate that the carrying value may not be recoverable. At the year end a review was performed comparing the net carrying value of investments within the financial statements, to the level of shareholder funds held within the subsidiary undertaking.

Debtors

Short term debtors are measured at transaction price (which is usually the invoice price), less any impairment losses for bad and doubtful debts.

Loans and other financial assets are initially recognised at transaction price including any transaction costs and subsequently measured at amortised cost determined using the effective interest method, less any impairment losses for bad and doubtful debts.

Creditors

Short term creditors are measured at transaction price (which is usually the invoice price).

Loans and other financial liabilities are initially recognised at transaction price net of any transaction costs and subsequently measured at amortised cost determined using the effective interest method.

Ibstock Group Limited

Notes to the Financial Statements

For the year ended 31 December 2024

1 Summary of material accounting policies (continued)

Taxation

A current tax liability is recognised for the tax payable on the taxable profit of the current and past years. A current tax asset is recognised in respect of a tax loss that can be carried back to recover tax paid in a previous year.

Deferred tax is recognised in respect of all timing differences between the recognition of income and expenses in the financial statements and their inclusion in tax assessments.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date and that are expected to apply to the reversal of the timing difference.

Current and deferred tax assets and liabilities are not discounted.

Critical accounting judgements and key sources of estimation uncertainty

Impairment of Fixed Assets - Investments

Assessing the Company's Investments for impairment requires estimation of the present value of future cash flows. The calculations require the Company to estimate the future cash flows expected to arise from Cash Generating Unites (CGUs). The key assumption in this regard relates to long-term performance of the CGUs.

Note 4 describes the assumptions used together with an analysis of the sensitivity of the impairment assessment to changes in the key assumption.

2 Staff costs

The Company has no employees other than Directors. The Directors' services to the Company do not occupy a significant amount of their time. As such the Directors do not consider that they have received any remuneration for their inconsequential services to the Company for the year ended 31 December 2024 or for the year ended 31 December 2023.

3 Tax on loss

	2024 £000	2023 £000
Analysis of charge in year		
Current tax: UK corporation tax on loss for the year	-	-
Deferred tax: Origination and reversal of timing differences	-	-
	-	-
Factors affecting tax charge		
	2024 £000	2023 £000
Loss before tax	(3,906)	-
Standard rate of corporation tax in the UK	25.00%	23.50%
	£000	£000
Profit multiplied by the standard rate of corporation tax	(977)	-
Effects of:		
impairment of investment in subsidiary undertakings	977	-
Tax charge on profit	-	-

There are no recognised or unrecognised amounts in respect of deferred tax for the year or prior year.

Factors that may affect future tax charges

There are no factors that may affect future tax charges.

Deferred taxation

There is no deferred tax asset or liability as at 31 December 2024 (2023: £nil).

Ibstock Group Limited

Notes to the Financial Statements

For the year ended 31 December 2024

4 Investments

£000

Cost:

At 1 January 2024	129,725
Investment cost true up	(171)
At 31 December 2024	<u>129,554</u>

Impairment:

At 1 January 2024	(8,175)
Charge for the year	(3,906)
At 31 December 2024	<u>(12,081)</u>

Carrying value:

At 31 December 2023	<u>121,550</u>
At 31 December 2024	<u>117,473</u>

The company had the following subsidiaries as at 31 December 2024.

Company	Shares held Class	Proportion of shares held (%)	Country of Incorporation	Nature of Business
Forticrete Limited	Ordinary	100	UK	Manufacturer of concrete products
Anderton Concrete Products Limited	Ordinary	100	UK	Manufacturer and supplier of precast and prestressed concrete products
Supreme Concrete Limited	Ordinary	100	UK	Manufacturer and supplier of precast and prestressed concrete products
Longley Holdings Limited	Ordinary	100	UK	Holding Company
Longley Concrete Limited	Ordinary	100	UK	Manufacturer of concrete products
G-Tech Coper Limited	Ordinary	100	UK	Dormant
Ibstock Brick Holding Company Limited	Ordinary	100	UK	Holding Company
Ibstock Brick Limited	Ordinary	100	UK	Brick sales and brick specials manufacturer
Kevington Building Products Limited	Ordinary	100	UK	Dormant
Ibstock Brick Leicester Limited	Ordinary	100	UK	Dormant
Ibstock Brick Aldridge Limited	Ordinary	100	UK	Dormant
Ibstock Brick Himley Limited	Ordinary	100	UK	Dormant
Ibstock Westbrick Limited	Ordinary	100	UK	Dormant
Ibstock Brick Aldridge Property Limited	Ordinary	100	UK	Dormant
Moore & Sons Limited	Ordinary	100	UK	Dormant
Manchester Brick and Precast Ltd	Ordinary	100	UK	Dormant
Ibstock Brick Nostell Limited	Ordinary	100	UK	Dormant
Ibstock Brick Roughdales Limited	Ordinary	100	UK	Dormant
Ibstock Brick Cattybrook Limited	Ordinary	100	UK	Dormant
Ibstock Hatherware Limited	Ordinary	100	UK	Dormant
Ibstock Bricks (1996) Limited	Ordinary	100	UK	Property Holding Company
Loopfire Systems Limited	Ordinary	100	UK	Dormant
Ibstock Manufacturing Services Limited	Ordinary	100	UK	Brick manufacturer
Coltman Precast Concrete Limited	Ordinary	100	UK	Manufacturer and supplier of precast and prestressed concrete products
Valerie Coltman Holdings Limited	Ordinary	100	UK	Holding Company

Ibstock Group Limited

Notes to the Financial Statements

For the year ended 31 December 2024

4 Investments (continued)

Supreme Concrete Limited, Anderton Concrete Products Limited, Ibstock Brick Holding Company Limited, Forticrete Limited, Longley Holdings Limited and Valerie Coltman Holdings Limited are owned directly by Ibstock Group Limited. All other companies are indirectly owned.

The country of incorporation is the same as the place of business for all the above entities. All entities have the same registered office as the ultimate parent company, Leicester Road, Ibstock, Leicestershire LE67 6HS.

On 30 November 2023, the Group acquired 100% of the share capital of Valerie Coltman Holdings Limited and its subsidiary Coltman Precast Concrete Limited. The acquisition of the Coltman business will expand the Group's Concrete segment and supports further growth in precast and prestressed concrete business. The acquisition of the Coltman business will expand the Group's Concrete segment and supports further growth in precast and prestressed concrete business. In 2024, the acquisition closing adjustments were finalised, which resulted the decrease of investment of £171,000.

In accordance with FRS 102 Section 27 – Impairment of Assets, the carrying value of the investment as at 31 December 2024 was compared to its recoverable amount, represented by its value in use within the Group. As a result, an impairment charge of £3,906,000 was recognised against the investment in Longley Holdings Limited.

Management has used the latest Board approved budget and strategic planning forecasts in the Longley CGU's estimated future cash flows, covering the period 2025 to 2029, which includes assumptions regarding industry demand for the its products.

Management is of the view that a downside sensitivity, evaluated as the inability to achieve the planned mid-term output (defined as the target set in the strategic plan) by 20%, could lead to a risk of further impairment of the Company's investment in Longley Holding Limited of £2.5 million.

The other assumptions used within the Longley VIU calculation are noted below:

1. A pre-tax weighted average cost of capital ("WACC") of 13.4% was used within the VIU calculation based on an externally derived rate and benchmarked against industry peer group companies.
2. Terminal nominal growth rates of 2% were used reflecting long term inflationary expectations and management's past experience and expectations.

Management is of the view that no reasonable movement in the assumptions of the WACC or terminal growth rate outlined would result in impairment of the Group's non-current assets

5 Debtors	2024 £000	2023 £000
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Amounts owed by subsidiary undertakings	<u>76,432</u>	<u>76,432</u>
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The amounts owed by subsidiary undertakings are unsecured, do not carry any interest and are repayable on demand. These amounts have been recorded as current assets as plans are being put in place to settle them with their related counterparties and these are not expected to be used on a continuing basis.

6 Creditors: amounts falling due within one year	2024 £000	2023 £000
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Amounts owed to subsidiary undertakings	400	5,598
Amount owed to parent undertaking	<u>21,577</u>	<u>16,550</u>
	<u>21,977</u>	<u>22,148</u>

The amounts owed to group undertakings are unsecured, do not carry any interest and are repayable on demand.

7 Capital and reserves

	Nominal value	Number	2024 £000	2023 £000
Allotted, called up and fully paid:				
Ordinary shares	£0.25 each	368,035,367	<u>92,009</u>	<u>92,009</u>

The ordinary shares gives full voting, dividend and capital distribution rights.

The share premium reserve contains the premium arising on issue of equity shares, net of issue expenses.

The profit and loss reserve represents cumulative profit or losses net of dividends and other adjustments.

8 Related party transactions

The company is a wholly owned subsidiary of Ibstock Plc as at 31 December 2024, the consolidated financial statements of which are publicly available at Ibstock Plc, Leicester Road, Ibstock, Leicestershire, United Kingdom, LE67 6HS. Accordingly, the company has taken advantage of the exemption in FRS 102.33.1A, from disclosing transactions with members of Ibstock Plc group. Related party balances are disclosed in Note 5 and Note 6.

Ibstock Group Limited

Notes to the Financial Statements

For the year ended 31 December 2024

9 Controlling party

The Company's immediate parent company is Figgs Bidco Limited. The ultimate parent, ultimate controlling party and the only Group company into which this company is consolidated is Ibstock Plc. Both Figgs Bidco Limited and Ibstock Plc have the same registered office address as the Company.

The parent of the smallest and largest group in which these financial statements are consolidated is Ibstock Plc, incorporated in England.

The address of Ibstock Plc is: Leicester Road, Ibstock, Leicestershire, United Kingdom, LE67 6HS.

These financial statements are available from the Ibstock Plc website at www.ibstockplc.co.uk.

10 Subsequent events

No subsequent events requiring disclosure or adjustments to these financial statements have been identified since the balance sheet date.

Independent auditor's report to the members of Ibstock Group Limited

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of Ibstock Group Limited (the 'company'):

- give a true and fair view of the state of the company's affairs as at 31 December 2024 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- Income Statement
- Statement of Financial Position
- Statement of Changes in Equity
- the related notes 1 to 10.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud
Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the company's industry and its control environment, and reviewed the company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management, internal audit and the directors about their own

identification and assessment of the risks of irregularities, including those that are specific to the company's business sector.

We obtained an understanding of the legal and regulatory frameworks that the company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the company's ability to operate or to avoid a material penalty. These included employment law, occupational health and safety regulations, the Environment Act, the Water Framework Directive, the Waste Directive, the Environmental Protection Act and the Energy Efficiency Directive.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management, internal audit and in-house legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance and reviewing internal audit reports.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or

- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Lee Highton (FCA)
(Senior statutory auditor)
For and on behalf of Deloitte LLP
Statutory Auditor
Birmingham, United Kingdom
29 August 2025