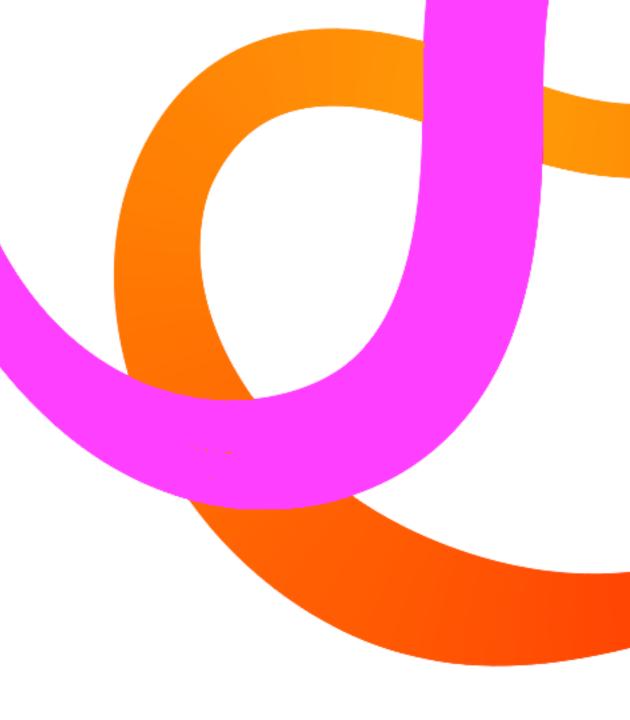


illimity 1Q20 results

12 May 2020



### Key highlights Corrado Passera, CEO



### illimity - 1Q20: a strong start



Solid economic results: €7.2mln pre-tax profit even after conservative provisioning with further acceleration in quarterly revenue growth



Robust capital with CET1 ratio at approx. 19%; almost ~20% on a like-for-like basis. Enhanced focus on capital optimisation



Solid liquidity profile with €750mln liquid assets



Dynamic portfolio management and even further selective growth, anticipating future business opportunities. New projects started

### illimity - COVID-19 prompt reaction



## (a) illimity - Opportunities & uncertainties call for selectiveness and capital optimisation

Potential increase in size of addressable markets

Emergence of new business opportunities

New measures and regulations mitigating COVID-19 impact



#### **Our focus**



Selective approach to business origination



Capital preservation and optimisation



Acceleration of capital light initiatives through illimity SGR

## illimity - Business origination: more selective and return driven

Data in €mIn Customer loans where not otherwise stated Non accounting figures







Cross-over & Acq. Finance



**Turnaround** 



**Factoring** 



Distressed Credit Investments Senior Financing



Servicing<sup>(9)</sup>

AUM (GBV/Managed assets)

	A+B+C		С		В		Α
BP 2018-23 Target 2020	Total		Advan pipelir	<sup>(2)</sup> to	Term agreed be sigr	iginated Business <sup>(1)</sup> inception to date (30 April 2020)	
~3,000-3,500	~2,690	09	~5(	1	~25	~1,930	
~300	~560	29	~12	9	~69	362(4)	
600-700	~296	73	~7	3	~43	180 <sup>(5)</sup>	
~300	~286	3 <sup>(8)</sup>	~83	5	~8	118 <sup>(6)</sup>	
1,700-2,000	~1,125	18	~21	8	~38	869	
100-200	~423	6	~6	6	~16	401	
5,100-6,300	~13,000	450	~4,4	0	~50	~8,500	

Notes: Non accounting figures; (1) This aggregate includes both the SME loans granted/purchased and the Distr. Credit investments booked in the period already income-producing, and the value of the deals signed but yet to be booked, owing to a settlement structure based on multiple tranches or to a time lag between the signing of the master agreement and the date of loan disbursement/onboarding. This aggregate additionally includes part of the net loans to existing customers of Banca Interprovinciale, due to their features considered consistent with illimity's SME segment for about €69mln. It also includes the retail Distressed Credit portfolio sold on 6 February 2020; (2) Deals in final stage of the formalization of the agreement/contractual terms; (3) Specific business opportunities for which the bank envisages there is a reasonable expectation to close the transactions in the forthcoming months; (4) Including BIP Core SME loans for about €69mln; (5) It also includes financial instruments, such as quasi-equity instruments, which are included in the balance sheet item "20. c) Other financial assets mandatorily at fair value" for accounting purposes; (6) Data refer to 30 April 2020; (7) Turnover related to Factoring only for 2020; (8) Credit line to be granted; (9) The AUM of the servicing unit includes the gross book value of Distr. Credit purchased and the value of property & capital goods managed by IT Auction.

### illimity - COVID-19: limited impact expected



Crossover & Acq. Finance: sector diversification and limited exposure to economic sectors with highest impact

**Turnaround** transactions mostly senior in debtor's waterfall payments, underwriting based on stress scenario

**Factoring** largely covered by credit insurance



#### **Distressed Credit I&S**

**Distressed Credit Investment**: limited exposure to real estate assets with highest impact and selective portfolio pricing approach

Negligible impact from a delay in collection due to temporary Law Court inactivity

No issues foreseen in **senior financing** business



#### **Direct banking**

New ~7,000 **customers** in *illimitybank.com* in 1Q20

Strong increase in offline payment and number of transactions

Stable funding

New **partnership** developed in 1Q20

### illimity - Outlook 2020



Lower than planned profit for 2020 expected on conservative business selection leading to deal postponement and prudent approach to collective provisioning



Recently introduced initiatives and measures – not yet in 1Q20 numbers – in support of the economy and the banking sector will provide significant risk mitigation to the COVID-19 challenge



We expect our core markets to become **even more attractive** in terms of size and competitive dynamics. Our **digital DNA** will be a key enabler in the "newnormal" environment

We will update the market with new guidance for 2020 profit outlook following second quarter

# 1Q20 Financial review Francesco Mele, CFO & Head of Central Functions



### illimity - 1Q20 off to a good start



Further leg up in recurring revenue on a quarterly basis also due to significant business booked at the very end of 2019



DCIS<sup>(1)</sup> Division strong performance with positive fee income contribution from first-time consolidation of IT Auction



SME Division resilient performance particularly in factoring



More selective approach to business origination and underwriting also to capture new future business opportunities



Conservative approach to collective provisioning in 1Q20

### (P) illimity - Further progress on a strong YE19

Data in	€mIn			
Recla	ssified balance sheet	31.12 2019	31.03 2020	Δ31.3.20/ 31.12.19
	and cash equivalent	772	219	(72%)
Due fi	rom banks and other financial institutions	345	657	90%
	omer loans	1,638	1,662	1%
- DCI	S <sup>1</sup> investments	667	674	1%
- DCI	S <sup>1</sup> senior financing	341	334	(2%)
- SME		527	556	5%
- C	ross-over & Acq. Finance <sup>2</sup>	261	278	7%
- Tu	urnaround	131	154	17%
- Fa	actoring	135	123	(8%)
- Non	-core former Banca Interprovinciale	103	99	(4%)
Finan	cial assets Held To Collect & Sell (HTCS)3	126	335	166%
Finan	cial assets measured at FVTPL <sup>4</sup>	9	8	(13%)
Good	will	22	36	67%
Intang	gible assets	19	22	13%
Other	assets (incl. tangible and tax assets)	95	114	19%
Total	assets	3,025	3,052	1%
Due to	o banks	377	468	24%
Due to	customers	1,979	1,911	(3%)
Share	holders' equity	544	537	(1%)
Other	liabilities	125	135	8%
Total	liabilities	3,025	3,052	1%
Comm	on equity tier 1 capital	462	439	(5%)
Risk w	eighted assets	2,162	2,347	9%

- Strong liquidity of €750mIn between cash, net adjusted interbank position and liquidity buffers
- Net customer loans slightly up thanks to SME core business growth and DCIS growth consistent with distressed credit seasonality and net of disposals and positions closed (+6% on a like-for-like basis)
- Securities portfolio gradually restored in **1Q20** through reinvestment of part of the excess liquidity – €11mln after tax negative mark-tomarket deducted from equity
- Retail & corporate funding up 7% in 1Q20 to €1.7bn on further growth in deposits at illimitybank.com
- CET1 capital down to €439mln largely on goodwill from acquisition of IT Auction (to partially revert in coming quarters) and M-t-M of securities portfolio

## illimity - Recurring revenue and net profit advancing

Data in €mIn			
Reclassified Profit & Loss	4Q19	1Q20	Δ1Q20/ 4Q19 %
Interest income	27.5	32.1	16%
Interest expenses	(9.4)	(10.6)	13%
1 Net interest income	18.1	21.4	18%
Net fees and commissions	1.5	2.5	65%
Net result from trading	8.9	3.7	(58%)
Net other income/expenses	1.6	0.0	(97%)
Gains from closed purchased distressed credit positions <sup>(1)</sup>	9.1	9.1	0%
Operating income	39.3	36.8	(6%)
Staff costs	(9.1)	(11.3)	25%
Other operating expenses	(18.7)	(15.9)	(15%)
Depreciation & amortisation	(1.1)	(1.8)	64%
4 Operating costs	(28.8)	(29.0)	1%
Operating profit	10.4	7.8	(26%)
5 Loan loss provision charges	(1.0)	(2.7)	165%
Value adjustments on purchased distressed credit	(8.2)	2.8	n.s.
Value adjustments on HTC securities and loans to banks	0.1	(0.3)	n.s.
Other net provisions	0.1	(0.5)	n.s.
Provisions for risks and charges	0.1	0.1	n.s.
Profit (loss) before tax	1.4	7.2	408%
Income tax	0.6	(2.7)	n.s.
Net result	2.1	4.5	119%

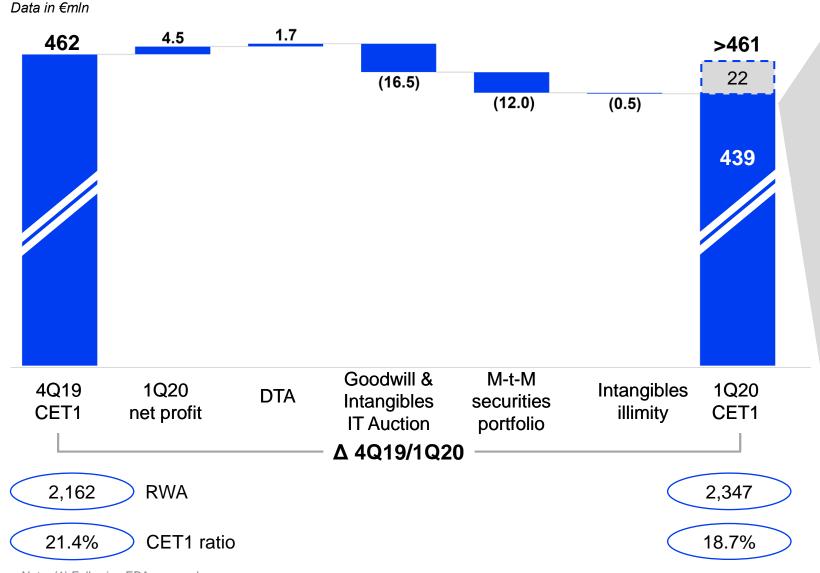
- Additional growth in net interest income in 1Q20 mostly boosted by business originated at the end of the previous quarter
- Net fees in 1Q20 benefitting from first-time consolidation of IT Auction
- Gains from closed distressed credit positions either sold to third parties or agreed with debtors (DPO<sup>(2)</sup>); reclassified separately from value adjustments
- Operating costs in 1Q20 including €0.8mln of non-recurring costs and affected by first time consolidation of IT Auction
- Prudent approach to loans collective provisioning in 1Q20 on the new COVID-19 scenario
- 6 €2.8mIn Distressed Credit positive value adjustments mostly driven by actual collections in excess of expectations

### (P) illimity - KPIs improving further

	1Q19	2Q19	3Q19	4Q19 <sup>(1)</sup>	1Q20
Cost-Income	187%	184%	132%	73%	79%
Organic Cost of Risk (bps) annualised <sup>(2)</sup>	124bps	190bps	138bps	46bps	124bps <sup>(3)</sup>
Gross Organic NPE ratio <sup>(4)</sup>	8.2%	6.2%	5.0%	4.2%	3.9%
CET1 ratio	82.6%	48.3%	28.9%	21.4%	18.7%
LCR	813%	~210%	>1,000%	>1,000%	>1,000%

- Cost of risk at 124bps reflects conservative approach; coverage ratio of performing loans<sup>(5)</sup> >1.5%
- **Organic NPE ratio below 4%**
- **CET1** ratio at 18.7%
- Ample liquidity buffer
- **NSFR** comfortably above minimum requirements

### illimity - CET1 evolution

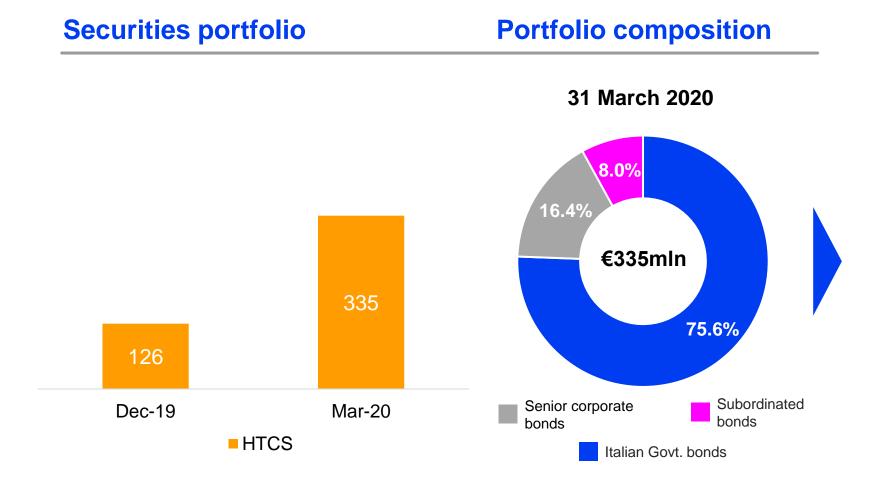


### Gradual capital build-up throughout 2020:

- €8mIn from reserved capital increase in connection to IT Auction 30% buyout
- €14.4mIn special shares due to be included in CET1 capital<sup>(1)</sup>
- As a result, CET1 ratio of approx. 20% on a like-for-like basis



### illimity - Securities portfolio

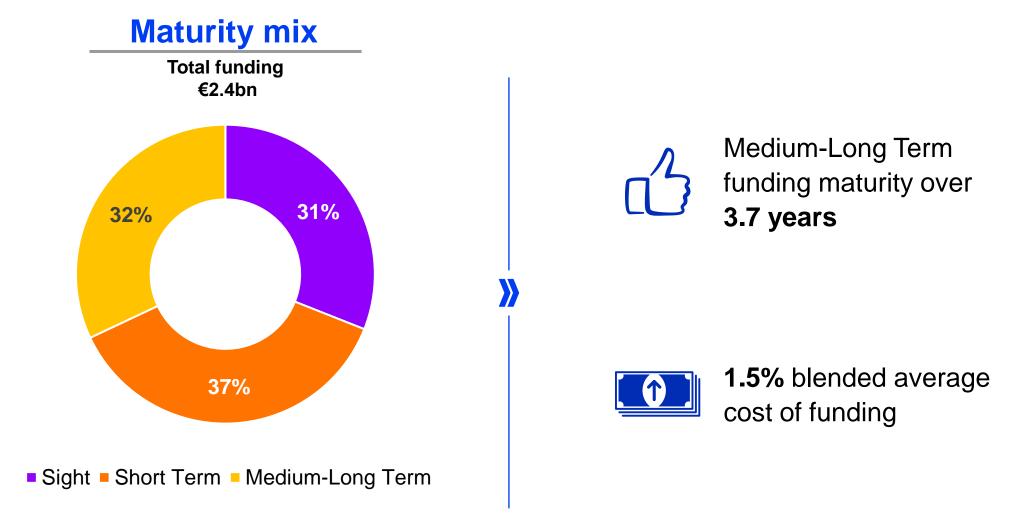


#### Portfolio rebuilt

- Gradual build-up of securities portfolio at the beginning of 1Q20
- Target size: up to 10% of total assets by YE20
- New investments largely in high quality liquid assets
- Duration 3.3 years
- Average yield ~0.80%
- Portfolio strategy generating €3.7mln positive trading gains

Note: Rounded figures.

### illimity - Stable and cost-effective funding base



### illimity - 2020 outlook



Capital preservation is a key strategic focus for the year 2020. Several initiatives under study to reduce RWA density



Revenue progression set to continue in line with growth in new business and gradual onboarding of the €112mln DCIS volumes already signed (mostly leasing)

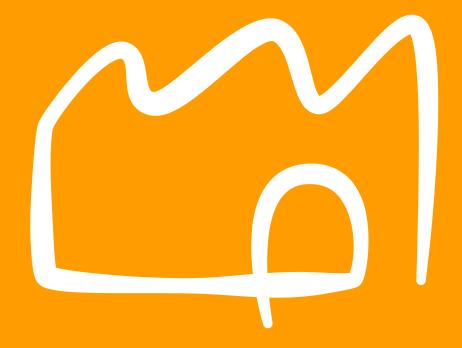


Moderate cost inflation; cost base managed consistent with revenue expected progression



Confident on loan loss provisions on the remaining part of the year following 1Q20 conservative approach

### SME Division Enrico Fagioli



### illimity - Specialist partner of Italian SME



#### **Cross-over and Acquisition Finance**(1)

SMEs with industrial potential and support of external growth strategies



- Cross-over
- Acquisition Financing



#### **Turnaround finance**

Unlikely-to-pay corporate exposures with potential to return to a performing status



- Refinancing
- Restructuring
- New finance
- UTP portfolios



#### **Factoring**

Support to industrial districts value chain



Short-term financing through factoring

### illimity - COVID-19: limited impact expected



#### No major issues from COVID-19 on outstanding SME loans portfolio

- Sector diversification
- Limited exposure to economic sectors most affected by COVID-19, with additional risk mitigants
- Factoring business largely covered by credit insurance
- No economic impact from moratorium 150 requests for €52mIn GBV



Continued to grow in all market segments with strong pipeline



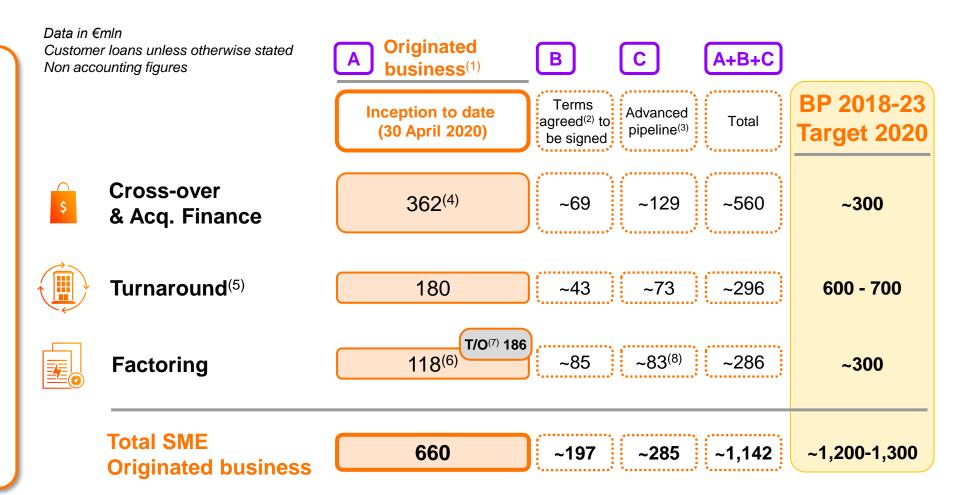
Risk mitigation and potential opportunities from public guarantees

### illimity - More selective growth

#### **Deal focus**

- 328 deals analysed since inception worth ~€3.7bn in nominal value
- 212 deals declined worth
   ~€2.4bn
- 11 deals with terms agreed and to be signed shortly worth ~€112mIn
- 20 deals currently under evaluation in advanced status worth ~€202mIn
- Other opportunities identified for additional ~€435mln

38 deals signed since inception

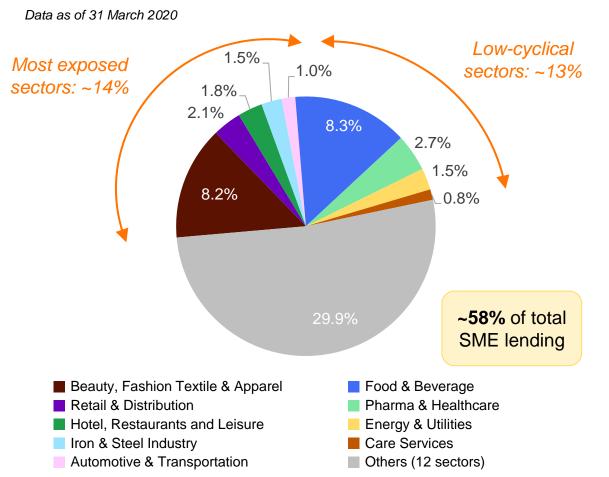


Notes: Non accounting figures; (1) This aggregate includes the loans originated/purchased in the period, thus already income-producing, and the deals signed but yet to be booked, due to a settlement structure in multiple tranches or to a time lag between the signing and the date of loan disbursement; (2) Deals in final stage of the formalization of the agreement/contractual terms; (3) Specific business opportunities for which the bank envisages there is a reasonable expectation to close the transactions in the forthcoming months; (4) Including BIP core SME for about €69mln; (5) It also includes financial instruments, such as quasi-equity instruments, which are included in "20. c) Other financial assets mandatorily at fair value" for accounting purposes; (6) Data refer to 30 April 2020; (7) Turnover related to Factoring only for 2020; (8) Credit line to be granted.

## illimity - Cross-over & Acq. Finance: a well diversified loan book

#### **GBV** breakdown by sector<sup>(1)</sup>

As % total SME lending





Exposures spread across over # 20 sectors



~14% exposure towards sectors most exposed to COVID-19

Risk reduced by debtor's characteristics and public measures

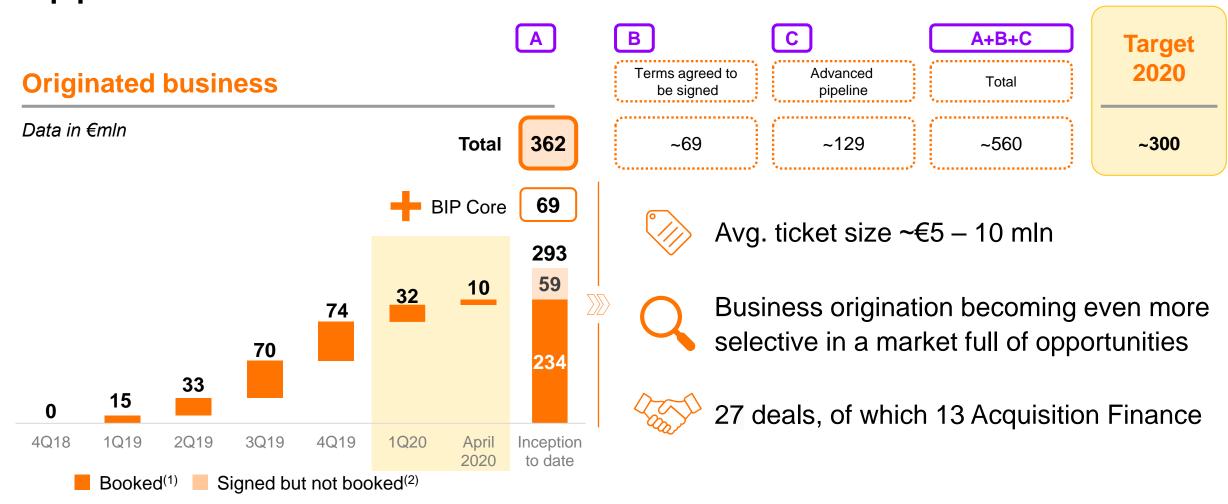


~13% exposure towards low-cyclical sectors



Conservative collective loan provisions booked in 1Q20 under IFRS9 rules

## illimity - Cross-over & Acq. Finance: selective approach

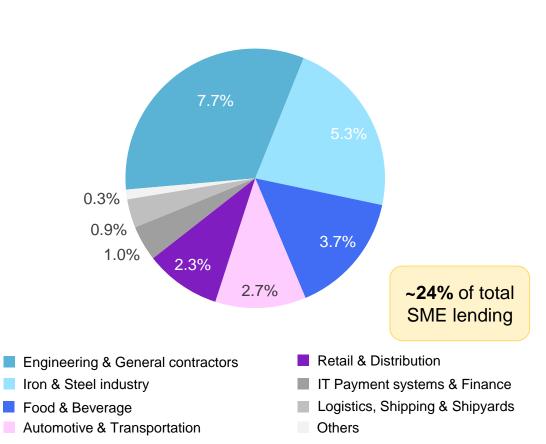


### (A) illimity - Turnaround: limited impact on existing exposures

#### **GBV** breakdown by sector<sup>(1)</sup>

As % total SME lending

Data as of 31 March 2020





Underwriting based on heavily stressed scenario

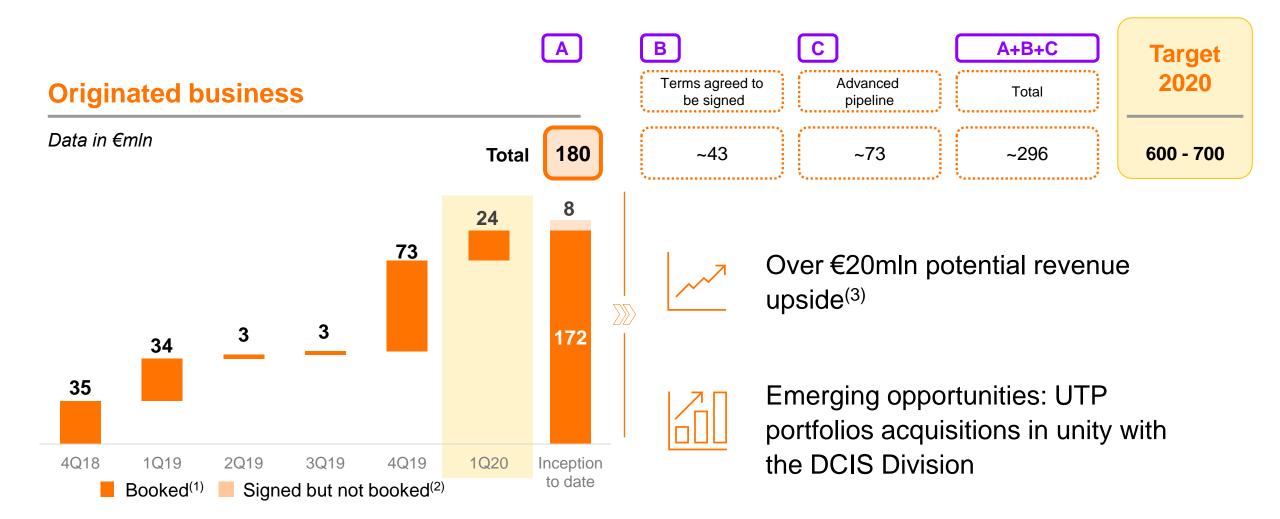


In some significant cases, super seniority position compared to the debtor's other creditors



Limited number of counterparties, constantly monitored

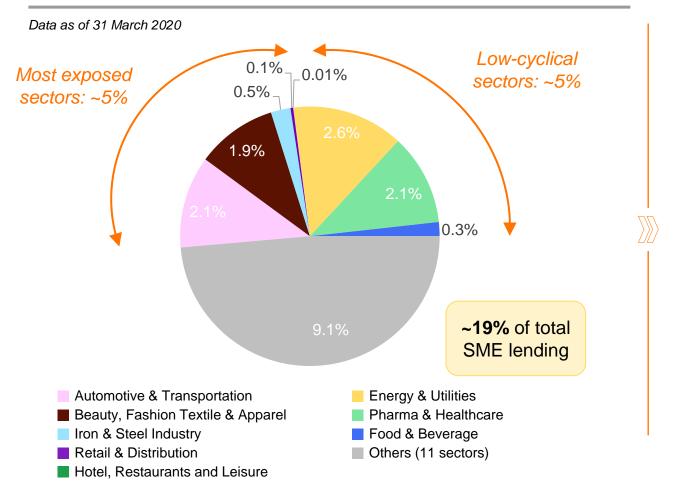
### illimity - Steady progression in Turnaround



### illimity - Factoring covered by credit insurance

#### **GBV** breakdown by sector<sup>(1)</sup>

As % total SME lending



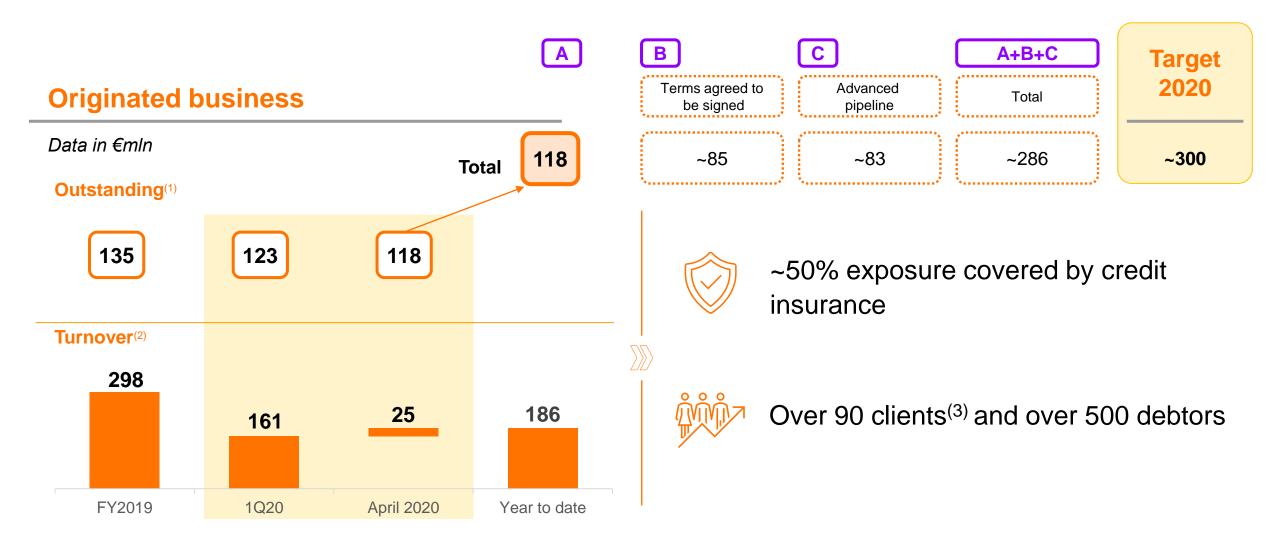


Relevant portion of the exposure covered by credit insurance



Balanced sector exposure

### (P) illimity - Strong progression in factoring



### illimity - Benefits of public guarantees yet to come







Risk mitigation through refinancing of existing positions with public guarantee

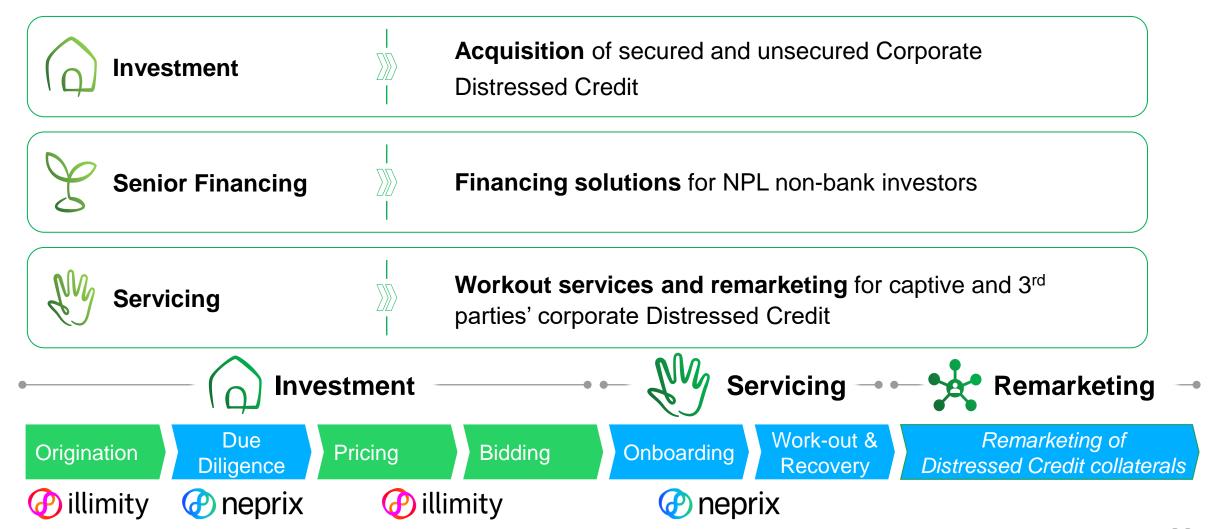


Capital release on existing loan book combined with lower capital absorption on new origination generates significant reinvestment opportunities

### Distressed Credit I&S Division Andrea Clamer



## illimity - Building the Italian Corporate Distressed Credit champion



### illimity - Business opportunities confirmed



Strong start to 1Q20 with gross cash collection well above expectations



Dynamic portfolio management, resulting in €9mIn profit from anticipated exit strategy on some distressed credit positions



#### Limited impact from the COVID-19 under the baseline scenario

- Negligible impact from Tribunals' delay
- Limited exposure to asset classes most exposed to COVID-19
- Prudent pricing approach

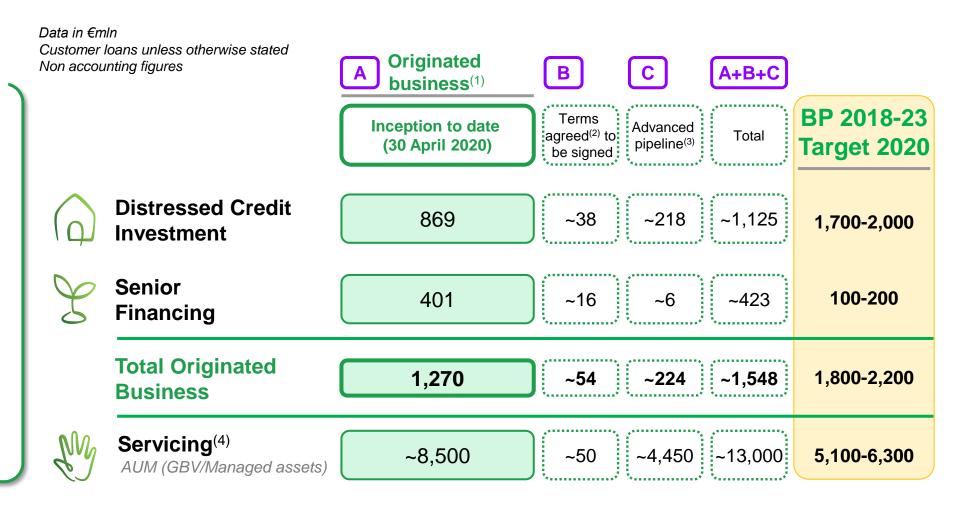


Rising business opportunities

### (P) illimity - A significant player in the Corporate **Distressed Credit sector**

#### Deal focus: **Distressed Credit** Investment

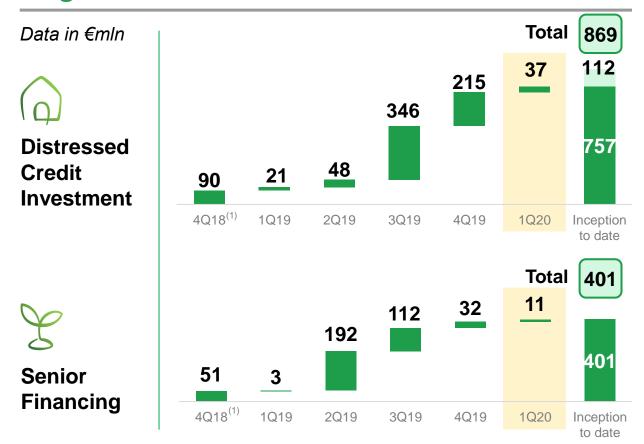
- ~€48bn of GBV analyzed since inception
- ~€37bn of GBV declined/lost since inception
- ~€6bn of GBV signed since inception
- ~€5bn of GBV currently under evaluation

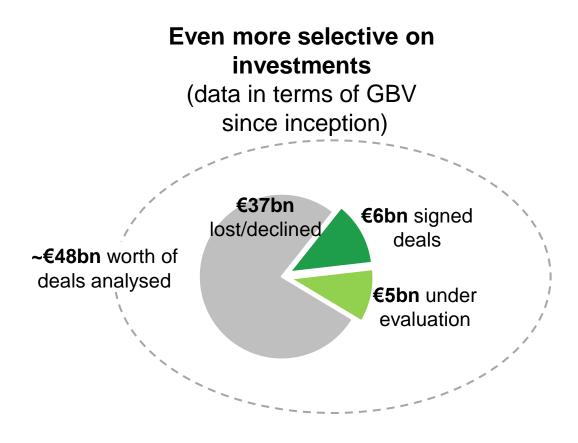


Notes: Non accounting figures; (1) This aggregate includes the origination/purchase of income-producing loans and Distressed Credit investments, and deals signed but yet to be booked, owing to a settlement structure in multiple tranches or to a time lag between the signing of the master agreement and the date of loan disbursement/onboarding. It includes also the retail Distressed Credit portfolio sold on 6 February 2020; (2) Deals in final stage of the formalization of the agreement/contractual terms; (3) Specific business opportunities for which the bank envisages there is a reasonable expectation to close the transactions in the forthcoming months; (4) The AUM of the servicing unit includes the gross book value of Distr. Credit purchased and the value of property & capital goods managed by IT Auction.

## illimity - Investments in 1Q20 reflect seasonality and selective approach

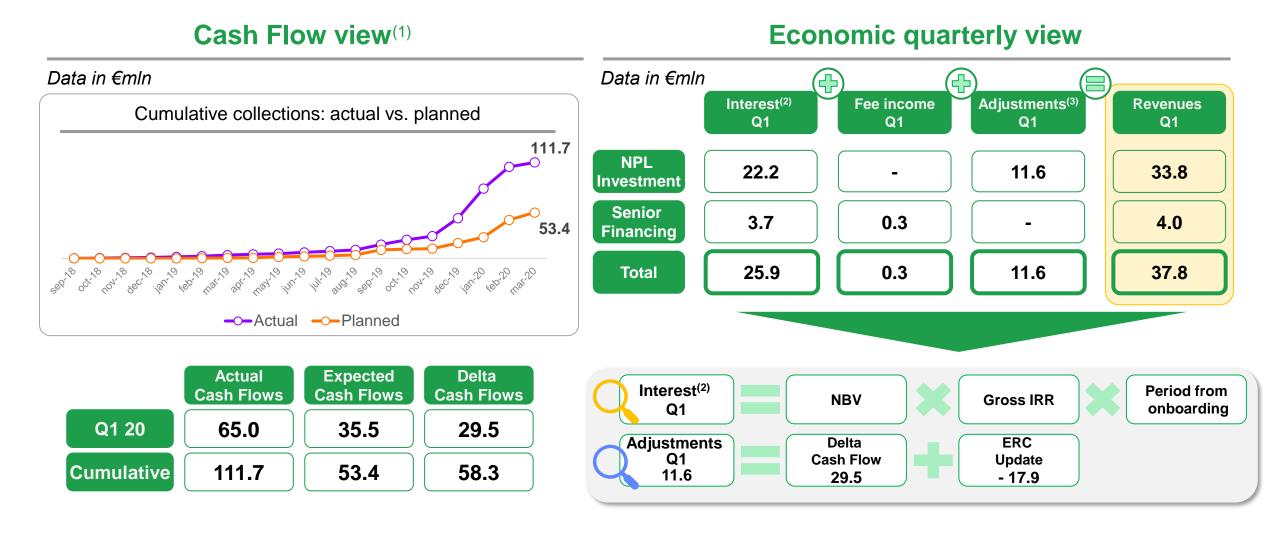
#### **Originated business**





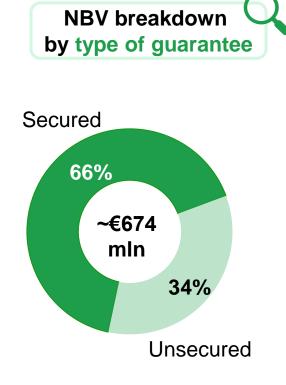
■ Booked<sup>(2)</sup> ■ Signed but not booked<sup>(3)</sup>

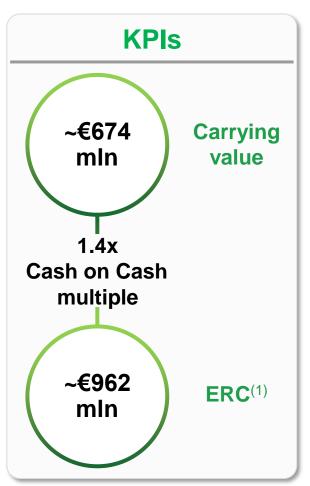
### (P) illimity - Strong outperformance in collection



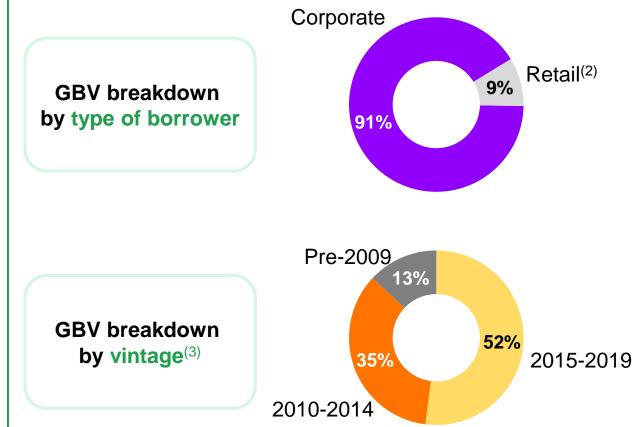
### illimity - Portfolio in line with Business Plan

Data as of 31 March 2020

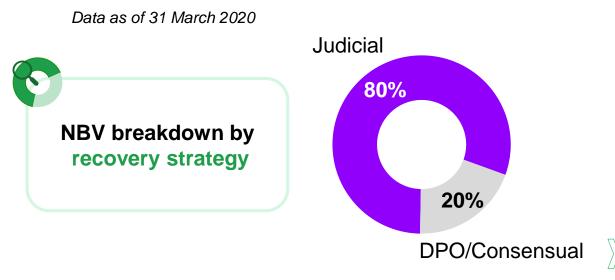


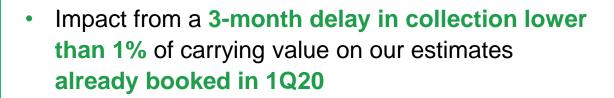


Data as of 31 March 2020

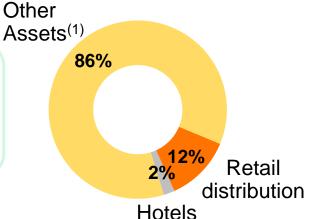


## illimity - COVID-19: limited risk thanks to portfolio features





 Pricing approach mostly based on judicial strategies, where real estate asset value is 50% below market value

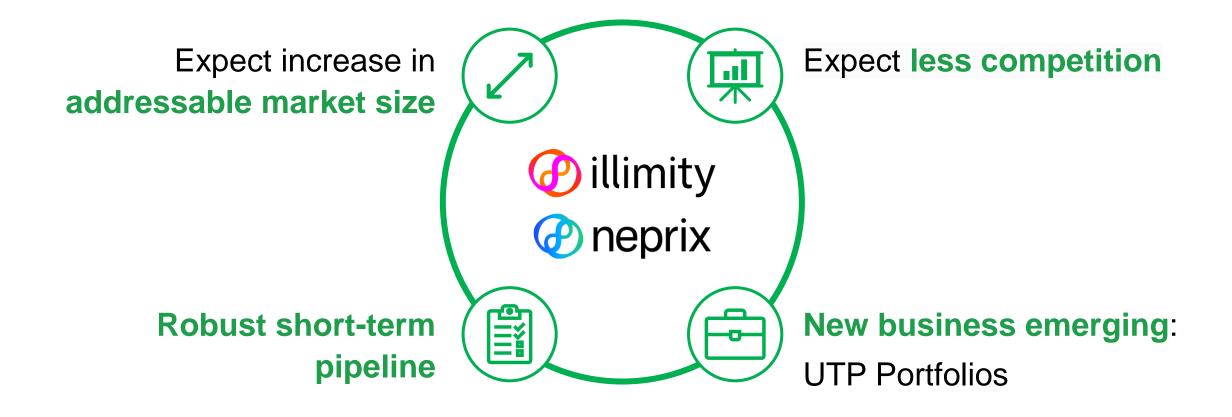


- Expect limited impact from near term real estate market volatility as most of liquidity events on real estate collaterals will occur in 3-4 years from now
- Share of real estate assets most exposed to COVID-19 approx. 14% of total

Assets' OMV

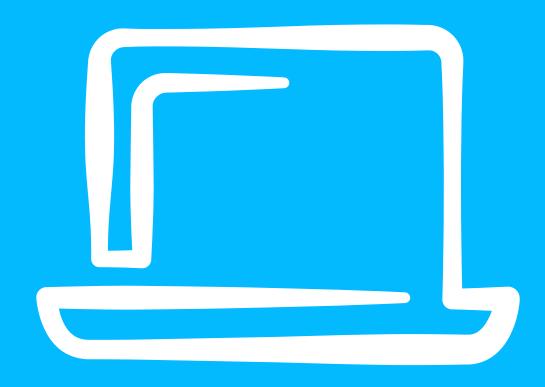
breakdown by type of collateral

# illimity - Potential opportunities



**Buyout of remaining 30% of IT Auction** approved by the Board in 1Q20, via rights issue reserved for its current shareholders to be completed by June 2020: **full integration between Neprix and IT Auction** has been completed

# Digital Operations Carlo Panella



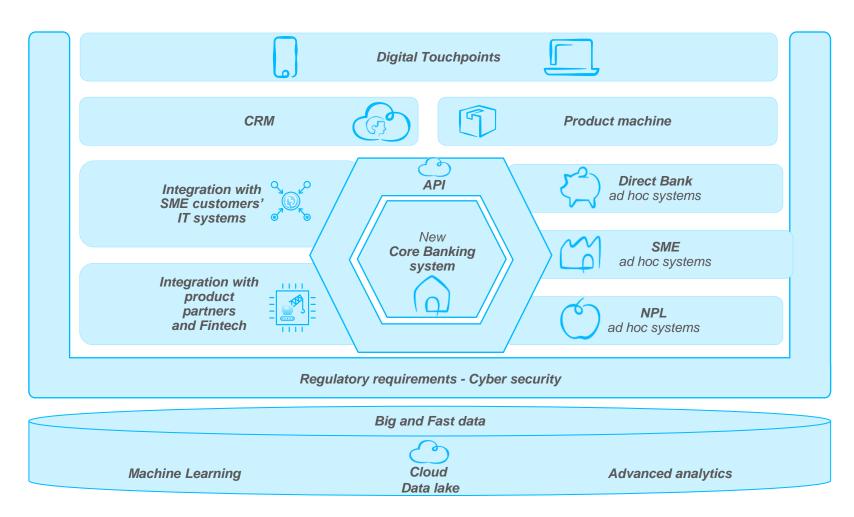
# illimity - IT Architecture: completed

We have built an enabling architecture:





fully on cloud

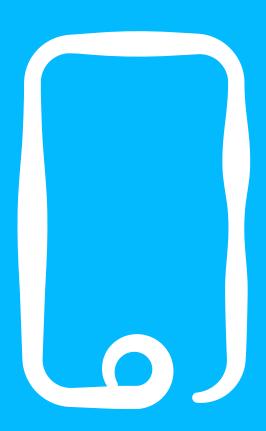


# illimity - The Digital IT Platform supported full Smart Working

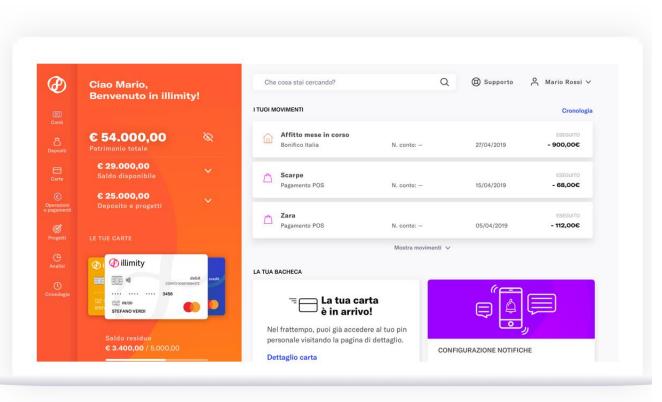


- illimity fully digital and totally in-cloud architecture allowed to switch to "fully smartworking" when the necessity arose (24th February), in less than 12 hours
- Smart working enabled also for Contact Center
- Business continuity 100% guaranteed

# Direct Banking Carlo Panella



## illimity - Direct bank results beyond expectations





### **Deposits** as of 30 April 2020

vs €731mln at Dec'19, with a decreasing CoF (-16bps vs Dec '19)



### **Customers** as of 30 April 2020

vs ~24k as of 31 December 2019



### **Active customers**

vs 82% as of 31 December 2019



### **Loyal customers**

vs 16% as of 31 December 2019

Note: Non accounting figures.

## illimity - Loyalty and engagement-driven results

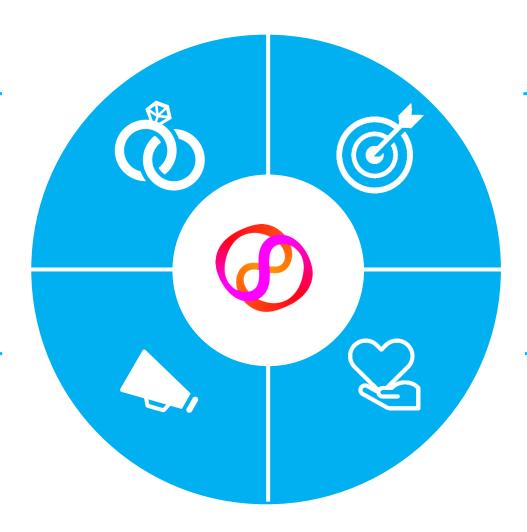
## **Engaging**

~25% of our customers are "loyal" and have chosen illimity as **primary bank** 

## Recognized

#### **Brand awareness**

value stable at 25, thanks to a digital marketing strategy based on social media



#### Relevant

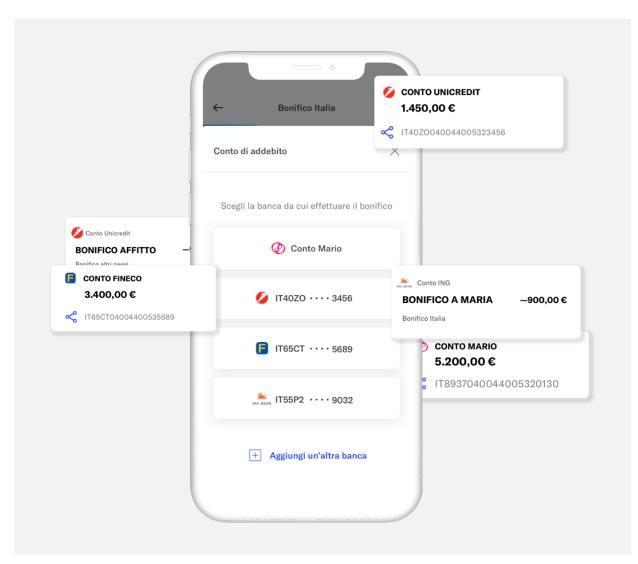
70% average open rate of our communications thanks to a tailor-made content strategy

### **Valuable**

**Net Promoter Score** 

Value over 35, compared to a market average value of 7

# illimity - At the height of innovation: first bank in Italy to launch Payment Initiator Services



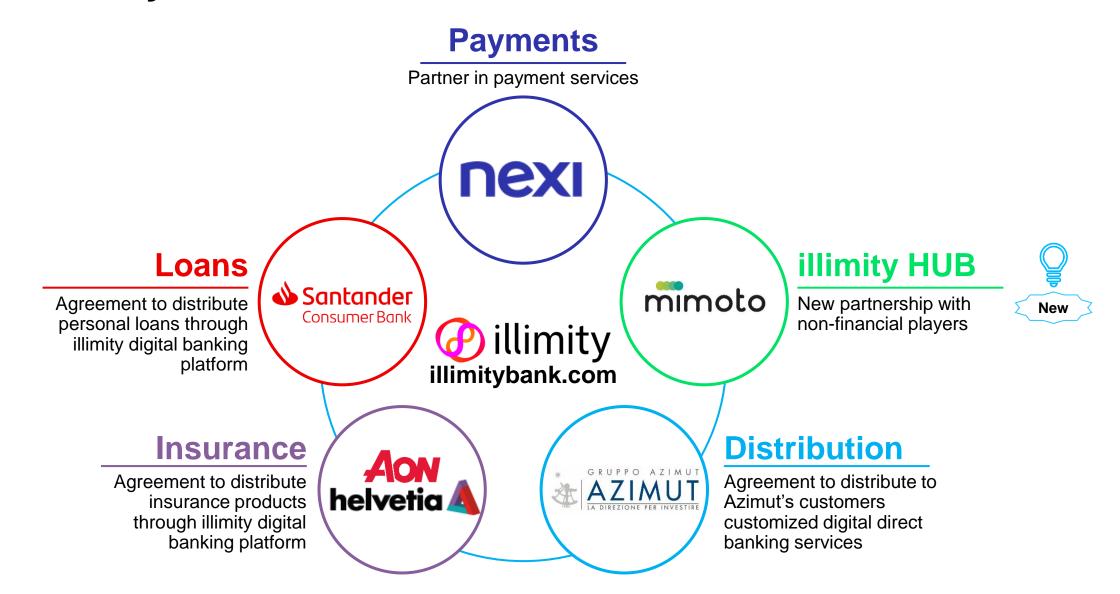
- illimity is the first Payment
   Initiator Service Provider on the
   Italian market as evolution of the
   PSD2 service
- illimity customers can now initiate transaction on their current accounts with 5 different banks straight from their illimity app/web
- PISP as a boost to customers engagement and loyalty

# illimity - The new frontier: opening the platform to non-financial partners



- New paradigm partnership based on data-sharing
- Fully digital and API based architecture as main technological enabler
- First services to be delivered by mid June
- Financial products based on nonbanking KPIs

## illimity - Open platform increasingly attractive





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Email: silvia.benzi@illimity.com

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