

Introduction

Amarco strives to conduct business in a manner that aligns with internationally recognized human rights and respects the dignity of all people, both within our own operations and through our supply base. This approach is informed by the UN Guiding Principles on Business and Human Rights and by landmark documents such as the United Nations Declaration of Human Rights (UDHR) and the International Labour Organization (ILO) Declaration on Fundamental Principles and Rights at Work.

Amarco operates in accordance with the national laws of each country where we conduct business, while also adhering to internationally recognized practices and procedures. These core principles, which the Board and senior management of Amcor are committed to upholding, are enshrined in Amcor's values and encapsulated in Amcor's Code of Conduct.

Scope

This policy applies to all Amcor locations and team members and is supported by additional Amcor policies, including the Amcor Code of Conduct. We expect our suppliers and business partners to operate with similar regard for ethics and human rights, in alignment with Amcor's Supplier Code of Conduct. Both of these documents can be found in the [Corporate Governance Policies and Standards section](#) of Amcor's website.

Our commitment

Amarco commits to ethical business practices that respect human rights and we require our suppliers and business partners to do the same.

We communicate our expectations for our own workforce and operations through the Amcor Code of Conduct, which all employees are required to review and comply with. We cascade our expectations to suppliers and business partners through our Supplier Code of Conduct, which all suppliers are also expected to sign and comply with.

Specifically, Amcor operates with consideration and respect for the following priorities, and requires our suppliers and business partners to do the same within their own operations:

Workplace health and safety

Amarco's top priority is operating our businesses in a manner that protects the health and safety of our team members, contractors, visitors and community, while maintaining full compliance with applicable laws, regulations and voluntary obligations. We aim to create a workplace that is healthy, safe, secure and incident-, illness-, and injury-free.

Amarco seeks to continuously improve safe and responsible behavior among all co-workers through a global environment, health and safety management system built on standards, mandatory training, regular audits and self-assessments at every site.

Freedom from discrimination and harassment

Amarco is committed to a respectful, safe workplace where everyone feels welcome and each co-worker is protected from unlawful discrimination, harassment, abuse, intimidation and violence.

All recruitment and employment decisions are made solely on talent and contributions to the success of the business. We prohibit discrimination based on national, ethnic or social origin, marital status, health status, disability, sexual orientation, age, gender, gender identity, political opinion, religion or belief, or other status protected by applicable law.

Professional conduct is mandatory in every workplace interaction, and we strictly prohibit any behavior that could cause another individual to feel uncomfortable, intimidated, threatened or unsafe.

Freedom from child labor

Amcor prohibits the use of child labor. We recognize the rights of every child to be protected from economic exploitation and respect the laws of each country in which we operate regarding the minimum hiring age for co-workers.

Typically, Amcor does not hire anyone under the age of 18. The employment of young workers below the age of 18 shall only occur through apprenticeships or internships permitted by law, or in non-hazardous work when young workers are above a country's legal age for employment.

Freedom from forced labor

Amcor prohibits the use of coerced, bonded, indentured or involuntary prison labor. All employees shall be free to leave or terminate their employment in accordance with local and national laws without fear of physical, psychological, sexual or verbal abuse or any form of retaliation. We strictly prohibit any form of physical punishment or abuse of workers and will not utilize mental or physical disciplinary practices. We prohibit delayed or withheld wages and the withholding of identity documents.

Freedom of association and collective bargaining

Amcor respects the rights of workers, as set forth in local laws, to associate freely, join or not join labor unions, seek representation and join workers' councils.

We believe that open communication and direct engagement between workers and management are the most effective ways to resolve workplace and compensation issues. Workers shall be able to communicate openly with management regarding working conditions without fear of reprisal, intimidation or harassment.

Compensation

Amcor is committed to providing adequate and competitive pay based on market data and industry benchmarks. We comply with wage, overtime and benefit practices as required by any applicable laws, regulations and binding collective agreements. All compensation decisions follow robust internal processes that are agnostic to gender, ethnicity or any other individual characteristics.

Working hours

Amcor is committed to ensuring our employees work in compliance with all applicable laws and mandatory industry standards pertaining to the number of hours and days worked.

Environment and sustainability

Through Amcor's sustainability strategy, we prioritize actions that reduce the environmental and human rights impacts of our products, operations and value chain, which may disproportionately impact vulnerable communities around the world.

This strategy includes actions to mitigate our contribution to climate change by reducing our carbon footprint; to support a circular economy for packaging by developing recyclable and reusable packaging, using circular materials and investing in recycling technologies and infrastructure; and to engage in responsible sourcing

activities to reduce our contribution to deforestation and biodiversity loss. We continue exploring additional ways to reduce Amcor's impacts.

Risk management

As with all other business risks, Amcor incorporates human rights-related risks into our principles of effective risk management as set out in the COSO (Committee of Sponsoring Organizations) Enterprise Risk Management Framework. This approach is detailed in [Amcor's Risk Management Framework Summary](#).

Grievance mechanisms

Amcor is committed to the highest standards of ethical practices and honest relationships and to the protection of individuals who report, in good faith, known or suspected violations. We do not tolerate retaliation in any form against an individual who in good faith reports known or suspected wrongdoing, or assists in an investigation, even if the report is mistaken.

Amcor's Whistleblower Service enables co-workers and third parties, such as suppliers, consumers, contractors, and customers, to report potential misconduct within the organization. It is available online and through a dedicated, multilingual hotline at <http://www.amcor.com/whistleblower>, that operates 24 hours a day via an independent third-party service provider. Complaints may be submitted anonymously where permitted by law. Additionally, co-workers can report any potential incidents of misconduct directly to their supervisor or any member of management, the Group Internal Audit, Human Resources, Legal or Health and Safety representative for their Business Group.

All complaints received are referred to Amcor's Whistleblower Committee for investigation in collaboration with the relevant business group or internal audit function. Outcomes from each investigation are reported to the board of directors but are not disclosed externally due to confidentiality protections.

Last updated: August 2025