

# 2021 Half Year Results

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February 3, 2021 Australia



# Disclaimers

## Cautionary Statement Regarding Forward-Looking Statements

This document contains certain statements that are "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements are generally identified with words like "believe," "expect," "target," "project," "may," "could," "would," "approximately," "possible," "will," "should," "expect," "intend," "plan," "anticipate," "estimate," "potential," "outlook" or "continue," the negative of these words, other terms of similar meaning or the use of future dates. Such statements are based on the current expectations of the management of Amcor and are qualified by the inherent risks and uncertainties surrounding future expectations generally. Actual results could differ materially from those currently anticipated due to a number of risks and uncertainties. None of Amcor or any of its respective directors, executive officers or advisors provide any representation, assurance or guarantee that the occurrence of the events expressed or implied in any forward-looking statements will actually occur. Risks and uncertainties that could cause actual results to differ from expectations include, but are not limited to: the continued financial and operational impacts of the COVID-19 pandemic on Amcor and its customers, suppliers, employees and the geographic markets in which it and its customers operate; fluctuations in consumer demand patterns; the loss of key customers or a reduction in production requirements of key customers; significant competition in the industries and regions in which Amcor operates; failure to realize the anticipated benefits of the acquisition of Bemis Company, Inc. ("Bemis"), and the cost synergies related thereto; failure to successfully integrate Bemis' business and operations in the expected time frame or at all; integration costs related to the acquisition of Bemis; failure by Amcor to expand its business; the potential loss of intellectual property rights; various risks that could affect our business operations and financial results due to our international operations; price fluctuations or shortages in the availability of raw materials, energy and other inputs; disruptions to production, supply and commercial risks, including counterparty credit risks, which may be exacerbated in times of economic downturn; the possibility of labor disputes; fluctuations in our credit ratings; disruptions to the financial or capital markets; and other risks and uncertainties identified from time to time in Amcor's filings with the U.S. Securities and Exchange Commission (the "SEC"), including without limitation, those described under Item 1A, "Risk Factors" of Amcor's annual report on Form 10-K for the fiscal year ended June 30, 2020 and any subsequent quarterly reports on Form 10-Q. You can obtain copies of Amcor's filings with the SEC for free at the SEC's website ([www.sec.gov](http://www.sec.gov)). Forward-looking statements included herein are made only as of the date hereof and Amcor does not undertake any obligation to update any forward-looking statements, or any other information in this communication, as a result of new information, future developments or otherwise, or to correct any inaccuracies or omissions in them which become apparent, except as expressly required by law. All forward-looking statements in this communication are qualified in their entirety by this cautionary statement.

## Presentation of non-GAAP financial information

Included in this release are measures of financial performance that are not calculated in accordance with U.S. GAAP. These measures include adjusted EBIT (calculated as earnings before interest and tax), adjusted net income, adjusted earnings per share, adjusted free cash flow, net debt and the Supplemental Unaudited Combined Financial Information including adjusted earnings before interest, tax, amortization and depreciation, adjusted earnings before interest and tax, and adjusted earnings per share and any ratios related thereto. In arriving at these non-GAAP measures, we exclude items that either have a non-recurring impact on the income statement or which, in the judgment of our management, are items that, either as a result of their nature or size, could, were they not singled out, potentially cause investors to extrapolate future performance from an improper base. While not all inclusive, examples of these items include:

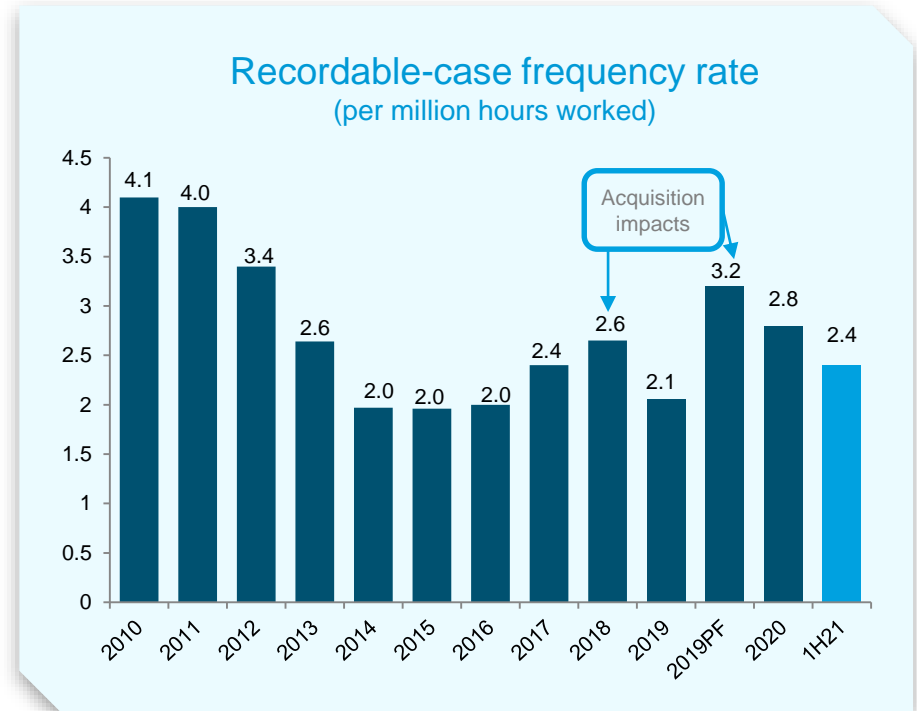
- material restructuring programs, including associated costs such as employee severance, pension and related benefits, impairment of property and equipment and other assets, accelerated depreciation, termination payments for contracts and leases, contractual obligations and any other qualifying costs related to the restructuring plan;
- earnings from discontinued operations and any associated profit or loss on sale of businesses or subsidiaries;
- consummated and identifiable divestitures agreed to with certain regulatory agencies as a condition of approval for Amcor's acquisition of Bemis;
- impairments in goodwill and equity method investments;
- material acquisition compensation and transaction costs such as due diligence expenses, professional and legal fees and integration costs;
- material purchase accounting adjustments for inventory;
- amortization of acquired intangible assets from business combinations;
- payments or settlements related to legal claims; and
- impacts from hyperinflation accounting.

Management has used and uses these measures internally for planning, forecasting and evaluating the performance of the company's reporting segments and certain of the measures are used as a component of Amcor's board of directors' measurement of Amcor's performance for incentive compensation purposes. Amcor also evaluates performance on a constant currency basis, which measures financial results assuming constant foreign currency exchange rates used for translation based on the rates in effect for the comparable prior-year period. In order to compute constant currency results, we multiply or divide, as appropriate, current-year U.S. dollar results by the current-year average foreign exchange rates and then multiply or divide, as appropriate, those amounts by the prior-year average foreign exchange rates. Constant currency net sales performance also excludes the impact from passing through movements in raw material costs. Amcor believes that these non-GAAP measures are useful to enable investors to perform comparisons of current and historical performance of the company. For each of these non-GAAP financial measures, a reconciliation to the most directly comparable U.S. GAAP financial measure has been provided herein. These non-GAAP financial measures should not be construed as an alternative to results determined in accordance with U.S. GAAP. The company provides guidance on a non-GAAP basis as we are unable to predict with reasonable certainty the ultimate outcome and timing of certain significant forward-looking items without unreasonable effort. These items include but are not limited to the impact of foreign exchange translation, restructuring program costs, asset impairments, possible gains and losses on the sale of assets and certain tax related events. These items are uncertain, depend on various factors and could have a material impact on U.S. GAAP earnings and cash flow measures for the guidance period.

# Safety

## Committed to our goal of 'no injuries'

- Staying safe and healthy – our first priority for 2021 fiscal year
- 29% reduction in number of injuries compared with 1H20
- 54% of sites injury free for >12 months
- All business groups reporting fewer injuries than 1H20



Notes: Recordable cases per million hours worked. All data shown for a 12 month period ended June 30, unless otherwise indicated. 2010 to 2012 includes the demerged Orora business. 2015 to 2018 include acquired businesses from the first day of ownership. The Bemis acquisition is excluded for all periods labelled 2010 through 2019. 2019PF and onwards includes Bemis. The increase in frequency rate between 2016 and 2018 reflects inclusion of the Alusa and Sonoco acquisitions and the increase between 2019 and 2019PF reflects the inclusion of the Bemis acquisition.

# Key messages for today

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Strong first half, increased guidance and shareholder returns

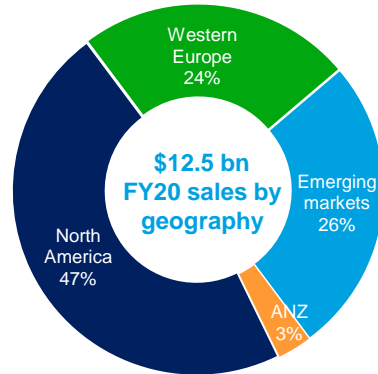
1. Strong first half result ahead of expectations
2. Raised guidance for fiscal 2021 EPS growth to 10-14%
3. Increased dividend and additional share repurchases
4. The Amcor investment case has never been stronger

# Global leader in consumer packaging

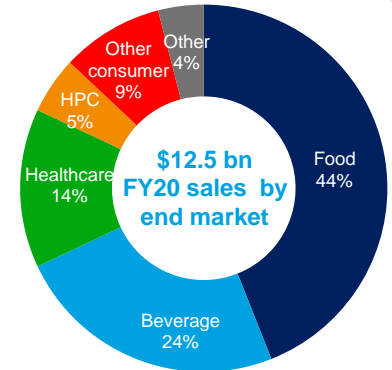
- Founded in Australia in 1860
- NYSE (AMCR) and ASX (AMC) listed
- ~\$17 bn market cap
- FY20 sales of \$12.5 bn & Adjusted EBITDA of \$1.9 bn
- ~230 locations, ~47,000 employees, >40 countries



Global reach,  
geographically balanced  
**>\$3 bn Emerging Markets  
sales**



Differentiated  
consumer packaging  
**~\$2 bn Healthcare  
sales**



# Proven track record of financial performance

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Fiscal 2010 - 2020

**>20**  
YEARS



**Investment  
grade credit  
rating**

**+6%**



**Adjusted  
EBITDA  
CAGR**

**+8%**



**Adjusted  
EPS CAGR**

**4.6%**

**Average  
Dividend Yield**  
(6% DPS CAGR)

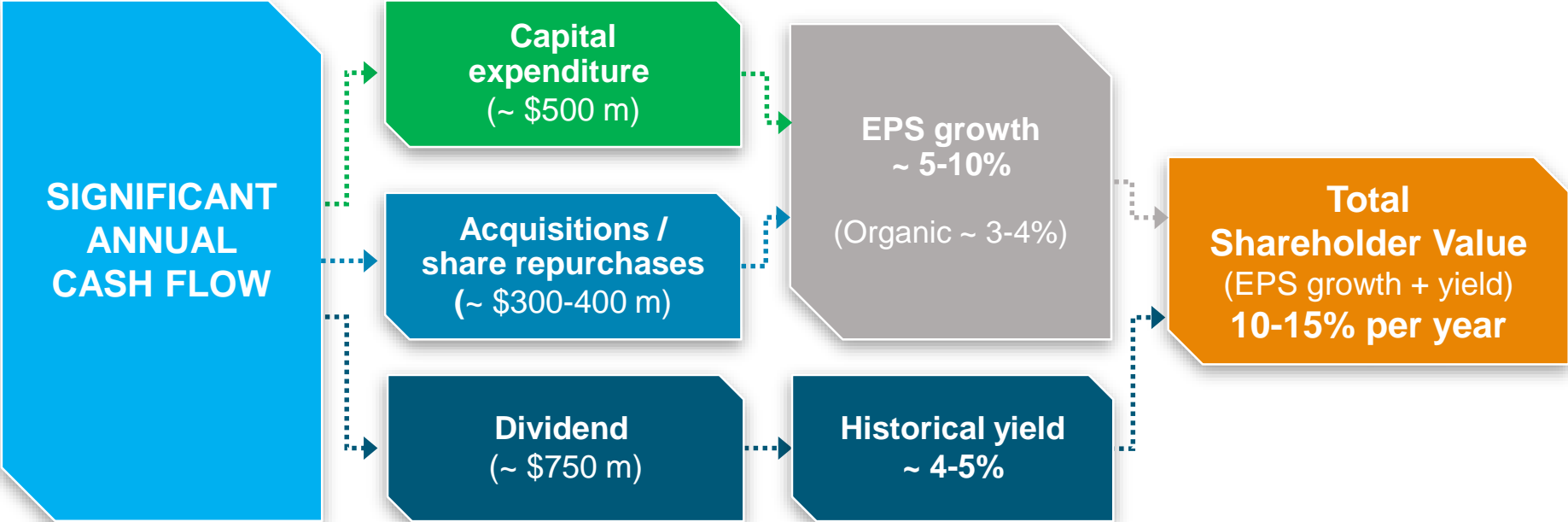
**+15%**








**TSR  
CAGR**

# Amcor Shareholder Value Creation Model

Substantial cash flow funds multiple drivers of value for shareholders



# The Amcor investment case has never been stronger

-  **Global industry leader** with proven track record and clear strategy
-  **Consistent growth** from consumer and healthcare end markets
-  **Attractive and growing dividend** with current yield >4%
-  **Strong balance sheet**, substantial capacity to invest and many growth opportunities
-  **Momentum building** - organic growth plus synergies

**EPS growth + Dividend yield = 10-15% per year**



# Multiple drivers of organic growth

1

## Markets

Growing consumer markets

### Leadership positions in growing end markets

healthcare, food and beverage

Balanced global reach with

**>\$3 bn sales in Emerging Markets**



+20%\*



+7%\*

2

## Proactive Mix Management

End segments, Products, Customers

### Growth and margin from higher value market & product segments

Protein, premium coffee, hot fill containers, barrier films, etc.

**~\$2 bn healthcare sales**

across pharmaceutical and medical device segments



3

## Innovation

Differentiated products

### Delivering innovative, more sustainable packaging



Industry first microwaveable recycle ready pouch

**MARS**



Reusable structure

**sc Johnson**



Bio-based coffee packaging

**meira**



Lightest weight edible oil PET container in Brazil

**BUNGE**

## Sustainability

Amcor's greatest opportunity for growth and differentiation

# Comprehensive sustainability agenda

## Responsible Packaging:

### 1 Packaging Design

Full range of sustainable packaging options



Recycle ready



100% recycled material



Aluminum



Compostable



Bio based materials



Paper

### 2 Waste Management

Leadership roles in partnerships across the value chain



### Independent recognition for our ESG strategy and progress



# Fiscal 2021 first half result summary

Strong result ahead of expectations

EPS



33.3  
cents

EBIT



\$743  
million

EBIT margin



12.0%

Strong cash flow & increasing  
shareholder returns

*Quarterly dividend higher than last year at  
11.75 US cps*

*A further \$200 million of share repurchases,  
bringing total announced in fiscal 2021 to \$350  
million*

**Outstanding execution**

*Safety, working capital, Bemis synergies, cost performance, innovation*

Notes: EPS, EBIT and EBIT margins presented on an adjusted basis. Adjusted non-GAAP measures exclude items which management considers as not representative of ongoing operations. Further details related to non-GAAP measures and reconciliations to U.S. GAAP measures can be found in the appendix section. EPS and EBIT growth rates expressed in constant currency terms.

# First half result - Flexibles segment

## 9% Adjusted EBIT growth compared with last year

	1H20	1H21	Δ
Adjusted EBIT (\$m)	602	653	+9%
Adjusted EBIT margin	12.4%	13.5%	

### Highlights

- Adjusted EBIT growth 9% on a constant currency basis
  - 4% organic growth
  - 5% (\$30 million) synergy benefits
- Higher volumes
  - Low to mid single digit growth in all regions
  - Volume growth in meat, snack food, cheese and frozen food, pet food and beverage
- Strong cost performance
- Innovative product launches for new and existing customers in food, personal care, medical and beverage end markets.



**Recycle ready product launch** for a leading dairy brand in China



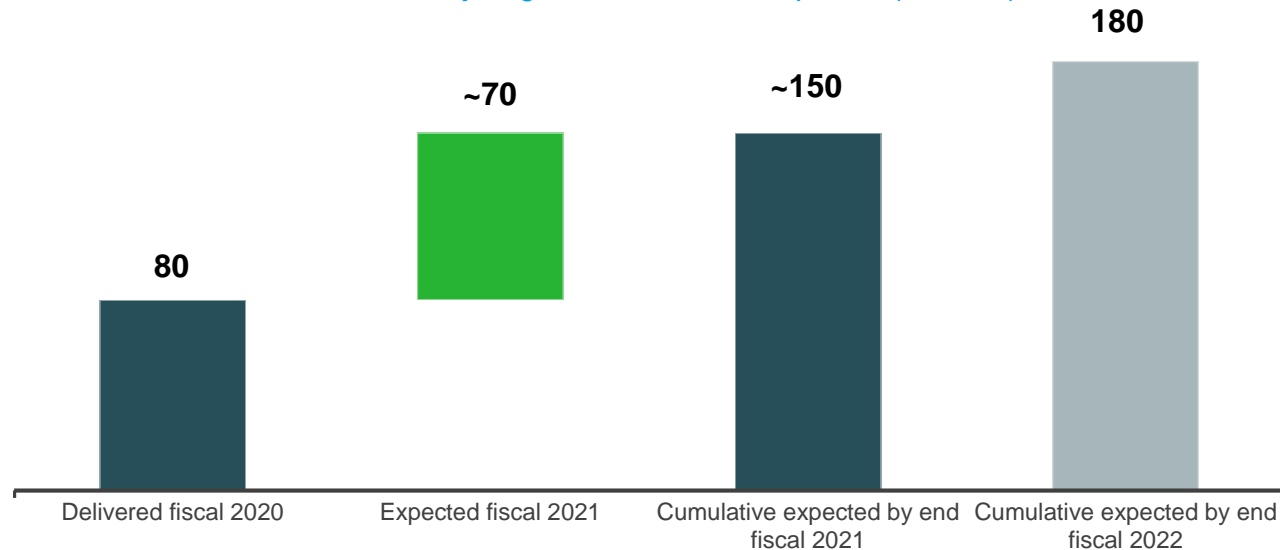
First designed to be recycled  
**PVDC free** shrink bag for protein



# Bemis cost synergies tracking ahead of expectations

\$35 million benefit in first half fiscal 2021  
~\$70 million expected in fiscal 2021 (previously \$50 to \$70 million).  
Well positioned to deliver total of \$180 million

*Annual cost synergies delivered and expected (\$ million)*



# First half result - Rigid Packaging segment

10% Adjusted EBIT growth compared with last year

	1H20	1H21	Δ
Adjusted EBIT (\$m)	127	134	+10%
Adjusted EBIT margin	9.5%	9.9%	

## Highlights

- Adjusted organic EBIT growth of 10% on a constant currency basis
- Higher volumes and positive mix
  - North America volumes up
    - Beverage volumes up 9% - hot fill up 19%
    - Specialty Container volumes higher
  - Latin America volumes marginally lower
- New innovations to support customer product launches, increase use of post consumer recycled material and lighter weight containers



**Increased use of recycled material**  
conversion to 86% PCR container

**L'ORÉAL**



**New product launch** in PET format for a leading US brand

**BODYARMOR**

Notes: Non-GAAP measures exclude items which management considers are not representative of ongoing operations. Further details related to non-GAAP measures and reconciliations to U.S. GAAP measures can be found in the appendix section.  
PCR refers to Post Consumer Recycled. 86% PCR applies to 118ml containers.

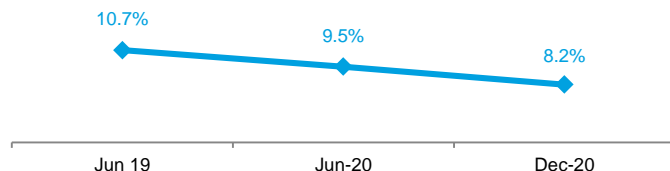
# First half results – strong cash flow & shareholder returns

## Strong cash flow, substantial capacity to invest and increasing shareholder returns

Adjusted free cash flow in line with expectations and on track to deliver >\$1 bn in fiscal 2021

Year to date cash flow (\$ million)	1H20	1H21
<b>Adjusted EBITDA</b>	<b>911</b>	<b>948</b>
Interest and tax payments	(181)	(233)
Capital expenditure	(207)	(218)
Movement in working capital	(195)	(209)
Other	(18)	(12)
<b>Adjusted free cash flow<sup>(1)(2)</sup></b>	<b>310</b>	<b>276</b>

Average working capital to sales (%)



Strong investment grade balance sheet and leverage in line with expectations

Balance sheet	December 2020
EBITDA interest cover (x)	12.5
Leverage: Net debt / LTM EBITDA (x)	2.9

Increasing cash returns to shareholders

Dividend higher than last year

\$350m share repurchases announced in FY21

(1) Non-GAAP measures exclude items which management considers as not representative of ongoing operations. Further details related to non-GAAP measures and reconciliations to U.S. GAAP measures can be found in the appendix section.  
 (2) Adjusted free cash flow excludes material transaction related costs because these cash flows are not considered to be directly related to the underlying business.  
 (3) Leverage calculated as net debt divided by adjusted trailing twelve month EBITDA.

# Raised EPS guidance for 2021 fiscal year

For fiscal 2021 the Company expects:

**Adjusted constant currency EPS growth of approximately 10 to 14% (previously 7 to 12%)  
compared to 64.2 cents in fiscal 2020**

Assuming current exchange rates prevail for the remainder of the year, it is estimated that currency would have no material impact on reported EPS.

**Adjusted free cash flow of approximately \$1.0 to \$1.1 billion**

*Amcor's guidance contemplates a range of factors, including the COVID-19 pandemic which creates a higher degree of uncertainty and additional complexity when estimating future financial results. Amcor's business has demonstrated resilience given that it plays an important role in the supply of essential consumer goods. While this is expected to continue, the level of earnings and free cash flow generated across the business could be impacted by COVID-19 related factors such as the extent and nature of any future operational disruptions across the supply chain, government imposed restrictions on consumer mobility and the pace of macroeconomic recovery in key global economies. The ultimate magnitude and duration of the pandemic's future impact on the business remains uncertain at this time.*



# Summary

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Strong first half, increased guidance and shareholder returns

1. Strong first half result ahead of expectations
2. Raised guidance for fiscal 2021 EPS growth to 10-14%
3. Increased dividend and additional share repurchases
4. The Amcor investment case has never been stronger



## Appendix slides

2021 First half results – supplementary schedules and reconciliations



# FX translation impact

## 1H21 currency impact

Total currency impact	\$ million
Adjusted EBIT	(9)
Adjusted net income	(7)

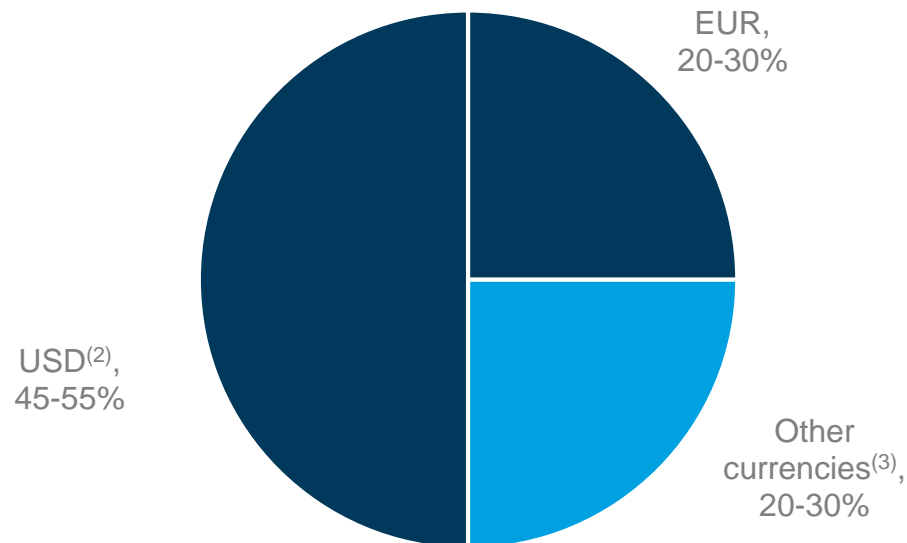
### EUR:USD

Euro strengthened vs USD, Average USD to EUR rate 1H21 0.8473 vs 1H20 0.9013	USD million impact on 1H21 adjusted net income
6%	7

### Other currencies<sup>(3)</sup>:USD

Other currencies weighted average vs USD weakened for 1H21 vs 1H20 average rates	USD million impact on 1H21 adjusted net income
(12%)	(14)

## Combined net income currency exposures<sup>(1)</sup>



(1) Approximate range based on estimated combined adjusted net income by currency.  
 (2) Includes all businesses effectively managed as USD functional currency businesses.  
 (3) Includes all currencies other than USD and EUR.

# Historical Growth

AMCOR GROUP

SALES				
	Sales \$m	CC Growth <sup>2</sup>	Volume	Price/Mix
1H20	6,184	-2%	-1%	-1%
2H20	6,284	1%	1%	0%
FY20	12,468	0%	0%	0%
1H21	6,200	3%	3%	0%

Adjusted EBIT				
	EBIT \$m	CC Growth <sup>2</sup>	Synergies %	Organic %
1H20	699	4%	4%	0%
2H20	798	9%	7%	2%
FY20	1,497	7%	6%	1%
1H21	743	8%	5%	3%

Adjusted EPS		
	EPS cps	CC Growth <sup>2</sup>
1H20	29.2	11%
2H20	35.0	15%
FY20	64.2	13%
1H21	33.3	16%

FLEXIBLES

	Sales \$m	CC Growth <sup>2</sup>	Volume	Price/Mix
1H20	4,846	-1%	-1%	-1%
2H20	4,909	1%	1%	0%
FY20	9,755	0%	0%	0%
1H21	4,850	1%	2%	-1%

	EBIT \$m	CC Growth <sup>2</sup>	Synergies %	Organic %
1H20	602	5%	3%	2%
2H20	694	8%	6%	3%
FY20	1,296	7%	5%	2%
1H21	653	9%	5%	4%

RIGIDS

	Sales \$m	CC Growth <sup>2</sup>	Volume	Price/Mix
1H20	1,340	-2%	-0%	-1%
2H20	1,377	0%	1%	-1%
FY20	2,716	-1%	0%	-1%
1H21	1,352	10%	6%	4%

	EBIT \$m	CC Growth <sup>2</sup>	Synergies %	Organic %
1H20	127	-14%	-	-14%
2H20	156	1%	-	1%
FY20	284	-6%	-	-6%
1H21	134	10%	-	10%

(1) Non-GAAP measures exclude items which management considers as not representative of ongoing operations. Further details related to non-GAAP measures and reconciliations to U.S. GAAP measures can be found in the appendix section  
 (2) CC Growth reflects: Sales- constant currency growth excluding the pass through of raw material costs.

# Reconciliations of non-GAAP financial measures

## Reconciliation of Non-GAAP Measures

Reconciliation of adjusted Earnings before interest, tax, depreciation and amortization (EBITDA), Earnings before interest and tax (EBIT), Net income and Earnings per share (EPS)

(\$ million)	Half Year Ended December 31, 2019				Half Year Ended December 31, 2020			
	EBITDA	EBIT	Net Income	EPS (Diluted US cents)	EBITDA	EBIT	Net Income	EPS (Diluted US cents)
<b>Net income attributable to Amcor</b>	<b>252</b>	<b>252</b>	<b>252</b>	<b>15.5</b>	<b>417</b>	<b>417</b>	<b>417</b>	<b>26.5</b>
Net income attributable to non-controlling interests	4	4			5	5		
(Income) loss from discontinued operations	8	8	8	0.5	—	—		
Tax expense	67	67			116	116		
Interest expense, net	99	99			70	70		
Depreciation and amortization	321				287			
<b>EBITDA, EBIT, Net income and EPS</b>	<b>751</b>	<b>430</b>	<b>260</b>	<b>16.0</b>	<b>895</b>	<b>608</b>	<b>417</b>	<b>26.5</b>
Material restructuring and related costs	41	41	41	2.5	39	39	39	2.5
Net gain on disposals <sup>(1)</sup>	—	—	—	—	(9)	(9)	(9)	(0.6)
Material transaction and other costs <sup>(2)</sup>	101	101	101	6.3	13	13	13	0.8
Material impact of hyperinflation	18	18	18	1.1	11	11	11	0.7
Amortization of acquired intangibles <sup>(3)</sup>		109	109	6.8		82	82	5.2
Tax effect of above items			(56)	(3.5)			(29)	(1.8)
<b>Adjusted EBITDA, EBIT, Net income and EPS</b>	<b>911</b>	<b>699</b>	<b>473</b>	<b>29.2</b>	<b>948</b>	<b>743</b>	<b>522</b>	<b>33.3</b>

(1) Includes \$15 million gain realised upon disposal of AMVIG and losses on disposal of other non-core businesses.

(2) Includes costs associated with the Bemis acquisition. The half year ended December 31, 2019 includes \$58 million of acquisition related inventory fair value step-up costs.

(3) The half year ended December 31, 2019 includes \$26 million of sales backlog amortization related to the Bemis acquisition.

# Reconciliations of non-GAAP financial measures

## Reconciliation of adjusted EBIT by reporting segment

(\$ million)	Half Year Ended December 31, 2019				Half Year Ended December 31, 2020			
	Flexibles	Rigid Packaging	Other <sup>(1)</sup>	Total	Flexibles	Rigid Packaging	Other <sup>(1)</sup>	Total
<b>Net income attributable to Amcor</b>				<b>252</b>				<b>417</b>
Net income attributable to non-controlling interests				4				5
(Income) loss from discontinued operations				8				—
Tax expense				67				116
Interest expense, net				99				70
<b>EBIT</b>	<b>392</b>	<b>98</b>	<b>(60)</b>	<b>430</b>	<b>534</b>	<b>110</b>	<b>(36)</b>	<b>608</b>
Material restructuring and related costs	32	6	3	41	27	10	2	39
Net gain on disposals <sup>(2)</sup>	—	—	—	—	6	—	(15)	(9)
Material transaction and other costs <sup>(3)</sup>	72	2	27	101	7	1	5	13
Material impact of hyperinflation	—	18	—	18	—	11	—	11
Amortization of acquired intangibles <sup>(4)</sup>	106	3	—	109	79	3	—	82
<b>Adjusted EBIT<sup>(5)</sup></b>	<b>602</b>	<b>127</b>	<b>(30)</b>	<b>699</b>	<b>653</b>	<b>134</b>	<b>(45)</b>	<b>743</b>
<b>Adjusted EBIT / sales %</b>	<b>12.4 %</b>	<b>9.5 %</b>		<b>11.3 %</b>	<b>13.5 %</b>	<b>9.9 %</b>		<b>12.0 %</b>

(1) Other includes equity in income (loss) of affiliated companies, net of tax and general corporate expenses.

(2) Includes \$15 million gain realized upon disposal of AMVIG and losses on disposal of other non-core businesses.

(3) Includes costs associated with the Bemis acquisition. The half year ended December 31, 2019 includes \$58 million of acquisition related inventory fair value step-up costs.

(4) The half year ended December 31, 2019 includes \$26 million of sales backlog amortization related to the Bemis acquisition.

(5) During the first quarter of fiscal 2021, the Company reported that it revised the presentation of the reportable segments Adjusted EBIT to include an allocation of certain research and development and selling, general and administrative expenses that management previously reflected in Other. Prior periods have been recast to conform to the new cost allocation methodology.

# Reconciliations of non-GAAP financial measures

## Reconciliation of adjusted Earnings before interest, tax, depreciation and amortization (EBITDA), Earnings before interest and tax (EBIT), Net income and Earnings per share (EPS)

(\$ million)	Twelve Months Ended June 30, 2020			
	EBITDA	EBIT	Net Income	EPS (Diluted US cents)
<b>Net income attributable to Amcor</b>	<b>612</b>	<b>612</b>	<b>612</b>	<b>38.2</b>
Net income attributable to non-controlling interests	4	4		
(Income) loss from discontinued operations	8	8	8	0.5
Tax expense	187	187		
Interest expense, net	185	185		
Depreciation and amortization	607			
<b>EBITDA, EBIT, Net income and EPS</b>	<b>1,603</b>	<b>996</b>	<b>620</b>	<b>38.7</b>
Material restructuring and related costs	106	106	102	6.3
Impairment in equity method investments	26	26	26	1.6
Net investment hedge not qualifying for hedge accounting	—	—	—	—
Material transaction and other costs <sup>(1)</sup>	146	146	146	9.1
Material impact of hyperinflation	28	28	28	1.7
Net legal settlements	—	—	—	—
Pension settlements	5	5	5	0.3
Amortization of acquired intangibles <sup>(2)</sup>		191	191	11.9
Tax effect of above items			(89)	(5.6)
<b>Adjusted EBITDA, EBIT, Net income and EPS</b>	<b>1,913</b>	<b>1,497</b>	<b>1,028</b>	<b>64.2</b>

(1) Includes costs associated with the Bemis acquisition. The twelve months ended June 30, 2020 includes \$58 million of acquisition related inventory fair value step-up costs.

(2) The twelve months ended June 30, 2020 includes \$26 million of sales backlog amortization related to the Bemis acquisition.

## Reconciliation of adjusted EBIT by reporting segment

(\$ million)	Twelve months ended June 30, 2020			Total[]
	Flexibles	Rigid Packaging	Other <sup>(1)</sup>	
<b>Net income attributable to Amcor</b>				<b>612</b>
Net income attributable to non-controlling interests				4
(Income) / loss from discontinued operations				8
Tax expense				187
Interest expense, net				185
<b>EBIT</b>	<b>971</b>	<b>210</b>	<b>(185)</b>	<b>996</b>
Material restructuring and related costs	63	38	5	106
Impairment in equity method investments	-	-	26	26
Material transaction and other costs <sup>(2)</sup>	77	3	66	146
Material impact of hyperinflation	-	28	-	28
Pension settlement	-	-	5	5
Amortisation of acquired intangibles <sup>(3)</sup>	185	5	-	190
<b>Adjusted EBIT</b>	<b>1,296</b>	<b>284</b>	<b>(83)</b>	<b>1,497</b>
<b>Adjusted EBIT / sales %</b>	<b>13.3%</b>	<b>10.4%</b>		<b>12.0%</b>

(1) Other includes equity in income (loss) of affiliated companies, net of tax and general corporate expenses.

(2) Includes costs associated with the Bemis acquisition. The twelve months ended June 30, 2020 includes \$58 million of acquisition related inventory fair value step-up costs.

(3) The twelve months ended June 30, 2020 includes \$26 million of sales backlog amortization related to the Bemis acquisition.

# Reconciliations of non-GAAP financial measures

## Reconciliations of adjusted free cash flow

(\$ million)	Half Year Ended December 31,	
	2019	2020
Net cash provided from operating activities	342	442
Purchase of property, plant and equipment and other intangible assets	(207)	(218)
Proceeds from sale of property, plant and equipment and other intangible assets	3	4
Operating cash flow related to divested operations	60	—
Material transaction and integration related costs <sup>(1)</sup>	112	48
<b>Adjusted free cash flow<sup>(2)</sup></b>	<b>310</b>	<b>276</b>

(1) The half year ended December 31, 2020 and 2019 includes cash restructuring and integration costs of approximately \$31 million and \$45 million respectively.

(2) Adjusted free cash flow excludes material transaction related costs because these cash flows are not considered to be directly related to the underlying business.

(\$ million)	Half Year Ended December 31,	
	2019	2020
Adjusted EBITDA	911	948
Interest paid, net	(92)	(65)
Income tax paid <sup>(2)</sup>	(89)	(168)
Purchase of property, plant and equipment and other intangible assets	(207)	(218)
Proceeds from sale of property, plant and equipment and other intangible assets	3	4
Movement in working capital	(195)	(209)
Other	(21)	(16)
<b>Adjusted free cash flow<sup>(1)</sup></b>	<b>310</b>	<b>276</b>

(1) Adjusted free cash flow excludes material transaction related costs because these cash flows are not considered to be directly related to the underlying business.

(2) The half year ended December 31, 2019 excludes tax cash paid of \$95 million related to disposal proceeds from divestments which were required by the European Commission and the U.S. Department of Justice at the time of approving Amcor's acquisition of Bemis.

## Reconciliation of net debt

(\$ million)	June 30, 2020	December 31, 2020
Cash and cash equivalents	(743)	(755)
Short-term debt	195	40
Current portion of long-term debt	11	13
Long-term debt excluding current portion of long-term debt	6,028	6,432
<b>Net debt</b>	<b>5,492</b>	<b>5,730</b>