



The Annual Summit programme is still under development. Timings are approximate and may be adjusted.

ANNUAL SUMMIT 2024

Preliminary programme

Tokyo, 15-17 October 2024

Tuesday, 15 October 2024

Happo-en
1 Chome-1-1 Shirokanedai,
Minato City, Tokyo 108-8631

15:30-16:00	Arrival and registration
16:00-18:00	<p><i>Plenary session</i></p> <p>Opening event: Navigating the currents of change</p> <p>What trends will shape global seaborne trade in the years to come? Experts and leaders set the scene for the Annual Summit 2024 by outlining key issues and choices ahead for the maritime industry.</p> <p>Welcome remarks by</p> <ul style="list-style-type: none"> • Jan Dieleman, President, Cargill Ocean Transportation; Chairman, Global Maritime Forum <p>Panellists</p> <ul style="list-style-type: none"> • Laure Baratgin, Head of Commercial Operations, Rio Tinto • Arsenio Dominguez, Secretary-General, International Maritime Organization (IMO) • Takeshi Hashimoto, President and CEO, Mitsui O.S.K. Lines • Naoko Ishii, Special Presidential Envoy for Global Commons, Director, University of Tokyo <p>Moderated by</p> <ul style="list-style-type: none"> • Johannah Christensen, Chief Executive Officer, Global Maritime Forum
18:00-20:00	Welcome reception

Wednesday, 16 October 2024

Otemachi Mitsui Hall & Conference
1 Chome-2-1 Otemachi One, Otemachi,
Chiyoda City, 100-0004 Tokyo

08:45-09:30	Arrival and registration
09:30-10:30	<p><i>Plenary session</i></p> <p>What shipping needs to know in an increasingly turbulent world</p> <p>With geopolitical tensions running high and the global economic outlook uncertain, the maritime industry must deliver on its major investments and adjust dynamically to supply chains in flux, all while remaining focused on its sustainability goals. Join two accomplished experts in exploring the impacts of global power struggles, regional conflicts, and shifting economic policies.</p> <p>Welcome remarks by</p> <ul style="list-style-type: none"> • Jan Dieleman, President, Cargill Ocean Transportation, Switzerland; Chairman, Global Maritime Forum <p>Panel discussion with</p> <ul style="list-style-type: none"> • Shruti Mehrotra, Managing Director, Seismic Ventures; Former Special Advisor, Soros Economic Development Fund • Hironichi Mizuno, Special Advisor to CEO of MSCI, Inc., the former Special Envoy of U.N. Secretary General on Innovative Finance and Sustainable Investments, and the former Executive Managing Director and Chief Investment Officer of Government Pension Investment Fund of Japan (GPIF) <p>Moderated by</p> <ul style="list-style-type: none"> • Randall Krantz, Senior Adviser, Global Maritime Forum
10:30-11:45	<p><i>Impact fair</i></p> <p>Collaboration in action</p> <p>Engage with and learn from high-level champions of transformative initiatives that showcase our community's impactful work in areas such as shipping decarbonisation; diversity, equity and inclusion; talent attraction; ship recycling; and more.</p> <p>You will have the chance to hear about the following initiatives:</p> <p>All Aboard Alliance</p> <p>The All Aboard Alliance seeks to drive industry collaboration that will make the maritime industry more diverse, equitable, and inclusive. Learn more about its most recent efforts.</p> <ul style="list-style-type: none"> • Mikael Skov, Chief Executive Officer, Hafnia • Meei Wong, Executive Director, SOL-X <p>Getting to Zero Coalition</p>

The members of the Getting to Zero Coalition are moving from ambition to action. Find out about a new Action Framework that will capture and communicate the work they're doing.

- **Jesse Fahnestock**, Director, Decarbonisation, Global Maritime Forum

Global Maritime Professional Initiative (GMP)

The GMP initiative is intended to meet the needs of the industry amid a rapidly evolving educational and career context. Learn how the GMP initiative does this whilst catering to the professional development aspirations of individual seafarers.

- **Takeshi Nakazawa**, Executive Director, International Association of Maritime Universities

Global Centre for Maritime Decarbonisation (GCMD)

The GCMD helps the shipping sector accelerate its decarbonisation efforts through pilots and trials conducted in conditions close to commercial operations with an ecosystem of partners. Learn more about a significant milestone in which a GCMD-led coalition safely and successfully executed ammonia transfers between two vessels at anchorage in the Pilbara region to mimic bunkering operations.

- **Prof Lynn Loo**, Chief Executive Officer, Global Centre for Maritime Decarbonisation

Poseidon Principles

Is the pioneering global framework for responsible ship finance impacting the climate alignment of investments? What key challenges await, and can the Poseidon Principles approach be used to address other sustainability challenges?

- **Michael Parker**, Chairman, Global Shipping, Logistics and Offshore, Citi
- **Paul Taylor**, Global Head of Maritime Industries, Société Générale

Poseidon Principles for Marine Insurance

Find out how this framework can help marine insurers clarify and report on the climate impact of their complex portfolios – and what doing so can mean for insurers and shipowners alike.

- **Patrizia Kern**, Marine Strategy Consultant, Swiss Reinsurance Corporate Solutions
- **Sundeep Khera**, Global CUO Marine Hull, Head of Marine, Axa XL

Sea Cargo Charter

The global transparency framework for chartering has taken a step towards expanding impact, now allowing both charterers and shipowners to disclose their emissions using one methodology and report.

- **Eman Abdalla**, Global Operations and Supply Chain Director, Cargill Ocean Transportation
- **Rasmus Bach Nielsen**, Global Head Fuel Decarbonisation, Trafigura Maritime Logistics

The Silk Alliance

The Silk Alliance brings together fleets that operate across the Indian and Pacific Oceans. Find out how this Green Corridor cluster initiative is fostering partnerships with stakeholders along the supply chain.

- **Philippa Charlton**, Chief Marketing Officer, Lloyd's Register

	<p>Zero Emission Buyers Alliance (ZEMBA) ZEMBA, a first-of-its-kind buyers' group within the maritime sector, reached a milestone in 2024 with its first successful tender for low-emission freight services. Find out what lessons were learned from that tender, and gain insight into what is shaping ZEMBA's next request for proposals.</p> <ul style="list-style-type: none"> • Ingrid Irigoyen, Senior Director, Ocean and Climate, Aspen Institute Energy and Environment Program; President and Chief Executive Officer, ZEMBA
11:45-12:45	<p>Lunch</p>
12:45-13:15	<p><i>Plenary session</i></p> <p>Embarking on a shared journey: Addressing the nexus of energy, security, and social challenges in shipping Security pressures, an uncertain energy future, and changing societal expectations are reshaping the decision landscape for shipping. Industry leaders reflect on the need for strategies that can meet these issues at their nexus and point the way forward to a secure, sustainable, and responsible future for the sector.</p> <ul style="list-style-type: none"> • DK Kim, Vice Chairman, Hanwha Ocean • Lola Fadina, Director of Maritime, United Kingdom Department for Transport • Shin Watanabe, Senior Managing Executive Officer, Sumitomo Mitsui Finance and Lease (SMFL) <p>Moderated by</p> <ul style="list-style-type: none"> • Randall Krantz, Senior Adviser, Global Maritime Forum
13:15-15:00	<p><i>Learning session</i></p> <p>Deep dives In three rounds of parallel learning sessions, experts and thought leaders provide key insights on new opportunities and challenges ahead for the maritime industry.</p> <p>Technological efficiency: The other lever for decarbonising shipping Where do efficiency-related technologies fit into shipping's green transition and evolving compliance landscape, and what synergies are there with zero-emission fuels?</p> <ul style="list-style-type: none"> • Bo Cerup Simonsen, Chief Executive Officer, Maersk McKinney Møller Center for Zero-Carbon Shipping <p>The tipping point: IMO's forthcoming mid-term measures The IMO's so-called mid-term measures are under negotiation. How are these key IMO negotiations developing and what impact will they have on the industry?</p> <ul style="list-style-type: none"> • Harry Conway, Alternate Permanent Representative of Liberia to the International Maritime Organisation (IMO); Chair, Marine Environment Protection Committee (MEPC) <p>Zero-emission opportunities in the Global South Several countries in the Global South are well-positioned to produce the zero-emission fuels the industry needs to decarbonise. How is this opportunity being acted on in practice in Namibia, and how can progress be accelerated?</p>

- **James Mnyupe**, Advisor to the President and Green Hydrogen Commissioner, Namibian Presidency
- **Alexander Saverys**, Chief Executive Officer, Compagnie Maritime Belge

Cracking the chicken and egg dilemma

While ships capable of burning zero-emission fuels are coming and projects to produce millions of tonnes of the fuels have been announced, few shipping companies have yet to secure supply. What has held back the market, and how are mechanisms like H2Global trying to break the deadlock?

- **Susana Moreira**, Executive Director and Co-Chair, H2Global Foundation

Diversity@Sea: Insights from the bridge

This session will provide preliminary learnings from the Diversity@Sea pilot, focused on making life at sea both more inclusive and attractive.

- **Captain Radhika Menon**, Captain, Synergy Ship Management
- **Susanne Justesen**, Director, Human Sustainability, Global Maritime Forum

Leaders as allies and allies as leaders

Allyship: what does it mean, why is it important and how can we apply it – in practice – both at sea and onshore?

- **Simon Grainge**, Chief Executive, International Seafarers Welfare and Assistance Network (ISWAN)

Life below the surface: Shipping's biodiversity challenge

Shipping's impact on the oceans goes beyond climate concerns. Will ocean health and biodiversity be the next frontier for decision-makers?

- **Mary Wisz**, Professor, Marine Science, World Maritime University

Plotting a course for the future of ship recycling

Where does the ship recycling industry stand today, and what might the future hold, considering the Hong Kong International Convention, the prospect of renewing fleets to meet decarbonisation goals, and a growing focus on circularity?

- **Chintan Kalthia**, Chief Executive Officer, R.L. Kalthia Ship Breaking

Resilience and adaptation in a warming world

What can be done to build shipping's resilience to climate impact and enable the industry to continue facilitating trade in a warming world? What lessons can be learned from the Panama Canal Authority's response to drought conditions that impacted both global trade and the livelihoods of local communities?

- **Ilya Marotta**, Deputy Administrator and Chief Sustainability Officer, Panama Canal Authority

Five perils for the future of seafaring

An uncertain world is creating new challenges in attracting seafarers. What factors pose the greatest risks to a sustainable maritime workforce and what role is there for collective action to address them?

- **Joshua Hutchinson**, Vice Chair, Sailor's Society

	<p>Ship happens: Flags of (in)convenience</p> <p>The use of flags of convenience is commonplace in the industry. What light does a new book shine on the impacts and risks posed by flags of convenience?</p> <ul style="list-style-type: none"> • Mark Pieth, Founder and former President, Basel Institute on Governance <p>MEGURI2040: Progressing autonomous shipping in Japan (and beyond)</p> <p>Seafarer shortages, safety, and efficiency are contributing to a growing interest in autonomous shipping. How can learnings from the MEGURI2040 Fully Autonomous Ship Program, which seeks to demonstrate fully autonomous ships in Japan, scale up efforts internationally?</p> <ul style="list-style-type: none"> • Tomoyuki Koyama, President, Japan Marine Science Inc.
15:00-15:30	<p>Coffee break</p>
15:30-17:00	<p><i>Interactive working session</i></p> <p>Defining the work ahead</p> <p>Across four themes, participants discuss the key challenges and opportunities facing the maritime industry and potential ways to address them through collective industry action and leadership. Running concurrently, with expert discussion leaders at the helm, each interactive working session will explore unsolved questions and help shape the discussions on the second day of the Summit. The themes are:</p> <p><u>Theme 1: Decarbonisation (Industry action)</u></p> <p>Groups will set themselves tasks related to defining the first-mover business case, solving the fuel offtake puzzle, sharing risks and opportunities in green corridors, and finding synergies between new fuels and efficiency strategies.</p> <p><u>Theme 2: Decarbonisation (Policy and finance)</u></p> <p>Groups will set themselves tasks related to ensuring a broad transition that reaches all regions and segments, identifying the ways in which different combinations of measures from the IMO might impact investments and operations, and showing how public and private finance can be combined to complement IMO measures and fund the transition at scale post-2030.</p> <p><u>Theme 3: Human sustainability</u></p> <p>Groups will set themselves tasks related to defining and implementing standards for seafarer safety and well-being, the role of financial institutions, cargo owners and other stakeholders in establishing accountability for human sustainability at sea, and how to make maritime more inclusive both at sea and on shore.</p> <p><u>Theme 4: Governance and accountability</u></p> <p>Groups will set themselves tasks related to better understanding shipping's responsibilities when it comes to ocean health, enhancing the resilience of the sector towards future risks, and addressing the impacts of the dark fleet and what can be done about it.</p>



17:00-17:30	<p><i>Plenary session</i></p> <p>In conversation with IMO Secretary-General Arsenio Dominguez</p> <p>In the wake of the latest meeting of the Marine Environment Protection Committee (MEPC82) at the International Maritime Organization, Secretary-General Arsenio Dominguez will discuss the role of industry in the IMO's decarbonisation strategy, the challenges facing shipping's workforce, and the role of leadership in times of uncertainty.</p> <ul style="list-style-type: none">• Arsenio Dominguez, Secretary-General, International Maritime Organization (IMO)• Christine Loh, Chief Development Strategist, Institute for the Environment, Hong Kong University of Science and Technology
17:30	<p>Closing of the day</p>
18:00-21:00	<p>Summit dinner</p> <p>Participants come together for an informal dinner at the Palace Hotel Tokyo, 1 Chome-1-1 Marunouchi, Chiyoda City, Tokyo 100-0005</p>

Thursday, 17 October 2024

Otemachi Mitsui Hall & Conference,
1 Chome-2-1 Otemachi One, Otemachi,
Chiyoda City, 100-0004 Tokyo

8:45-09:30	Arrival and networking
09:30-09:45	<p><i>Plenary session</i></p> <p>Welcome and the day ahead</p> <p>Introduced by</p> <ul style="list-style-type: none"> • Randall Krantz, Senior Adviser, Global Maritime Forum
09:45-10:30	<p><i>Plenary session</i></p> <p>Ignite talk: A new model for global finance</p> <p>Unveiled in 2022, the Bridgetown Initiative has driven a new global conversation on how the financial system can better direct capital to achieve societal goals and spur climate action. Meet one of the architects of this effort and learn about how a new approach to global finance could support resilient global trade and shipping's energy transition.</p> <ul style="list-style-type: none"> • Avinash Persaud, Climate finance expert, currently special advisor to the President of the Inter-American Development Bank and architect of the Bridgetown Initiative 1.0 on international financial reform
10:30-12:00	<p><i>Working groups</i></p> <p>Taking on the challenge: the solution space</p> <p>Participants work in groups to develop actionable ideas to address the challenges and opportunities outlined on the first day of the Summit.</p>
12:00-13:00	Lunch
13:00-13:45	<p><i>Working groups</i></p> <p>Leading transformative change</p> <p>Working in groups, participants consider what it takes to lead the transformative change needed to unlock the potential of the maritime industry.</p> <p>Participants will choose one working group topic based on their interests. Please note that some of the topics below might change, and that some sessions may be merged, depending on the outcomes of the interactive working session on the previous day. Any changes will be announced on-site.</p> <p>Ensuring a broad transition</p> <p>The success of shipping's transition will be defined by how effectively it stimulates the use of the fuels needed to fully decarbonise and how well it ensures that the changes are just and equitable globally. This group will explore what a just and equitable future for shipping would look like and identify the policies and industry action to get us there.</p>

Securing offtakes: Bridging gaps between suppliers and buyers

Projects to produce millions of tonnes of zero-emission shipping fuels have been announced, but few shipping companies have secured supply. The offtake agreements needed to kickstart production are at the heart of the matter. This group will unpack these challenges and work on new ways of thinking and collaboration to break the industry's deadlock.

Getting to Zero: What industry needs from the IMO negotiations

The IMO is in the process of negotiating crucial new regulations to decarbonise the sector. What it agrees over the next eight months could incentivise slow, step-by-step change or place the sector on a rapid path to zero-emissions technologies. Which scenario comes true will depend on which measures the IMO can agree on and the details of their design. This group will explore different policy scenarios and identify how business decisions around future fuel use will be impacted.

The first mover business case: Risks and opportunities

After years of action by the industry, the first large zero-emission ships have been ordered. But the shipping companies looking to be first movers are still searching for a business case for putting more expensive zero-emission fuels to use. This group will unpack the commercial opportunities, risks, challenges, and opportunities these first movers are facing.

The role of finance in delivering full-scale decarbonisation

Shipping's green transition is expected to be a trillion-dollar investment opportunity. But how can this finance be mobilised effectively at a global scale? This group will map the financing mechanisms – drawing on public, private, and blended sources of capital – that can unlock the full potential of green shipping.

The next step for green corridors: Commercial innovation

With many potentially powerful green corridor initiatives and partnerships in place, research has highlighted the importance of commercial innovation in getting these initiatives to implementation. This group will explore the challenges the corridors are facing and what measures such as demand aggregation, cargo owner action, and new business models could play in the corridor context.

Technology helping technology: Digital solutions, efficiency strategies, and new fuels

Optimising the technical and operational efficiency of deep-sea shipping and kickstarting a move to new fuels are often treated as two separate challenges, but the potential to combine both approaches may be poorly understood. This group will bring the two areas together, exploring the options available today, timelines for deployment, and the potential to capture synergies and maximise the efficiency of zero-emission shipping.

Transparency and human sustainability

Financial institutions, investors, charterers, and other stakeholders along the maritime value chain are beginning to grapple with the need for transparency on greenhouse gas emissions. The treatment of seafarers may be one of the next emerging issues considering the S in their ESG strategies. This group will explore how financiers and others can work with the shipping industry to promote transparency and accountability in human sustainability at sea.

International corporate citizens: Shipping's role in society

As requirements for corporate sustainability reporting increase in Europe and elsewhere, shipping will face growing pressure to report its impact on local communities and interactions with civil society. This group will explore the industry's options as it seeks to understand its social impact, stakeholder relations, and societal responsibilities.

A new standard for life at sea?

While working conditions at sea have never been higher on the agenda, many companies still struggle to understand what good looks like. This poses a risk of different standards emerging on different ships. This group will assess how the industry can take a collective approach to shared standards around working conditions at sea and how such standards can be implemented in practice.

Taking pride in maritime: Diversity beyond gender

Younger generations expect to be able to express their sexual identity openly in the workplace. While there has been some progress on shore, it has been uneven across countries and regions. This group will explore how shipping, as a global industry, can support its LGBT workforce, on shore and at sea.

Future risk resilience

Geopolitical instability, disruptive climate impacts, increasing barriers to trade, the return of piracy, cyber-attacks, security threats – the risks affecting shipping are multiplying. This group will consider what the industry can do to prepare itself to respond effectively to future risks.

The growth of the dark fleet

The dark fleet of vessels trading in sanctioned wet cargo has expanded and come under greater scrutiny. Its growth has compounded existing challenges in the sector, while also posing new challenges, including to the legitimacy and relevance of the sector's governance frameworks. This group will examine the key drivers influencing the rise of the dark fleet, unpack the risks it poses to the sector, and what can be done to address them.

Circular economy and ship recycling

The shipbreaking industry is at a crossroads, facing increasing regulation and scrutiny, a growing focus on circular practices, and the prospect of rapid fleet renewal to meet decarbonisation targets. This group will examine the trends, challenges, and bottlenecks facing shipbreaking and explore how they can be addressed in ways that put shipbreaking on a more sustainable path.

Biodiversity and oceans

The ocean not only supports the global trade that underpins increasing living standards, but, as home to over 90% of habitable space on the planet and a minimum of a quarter of a million different species, constitutes one of the most vibrant and diverse ecosystems on the planet. Like the rest of the planet, however, our oceans are experiencing an unprecedented biodiversity crisis that is moving up on the international agenda. This group will unpack the impacts shipping has on ocean biodiversity, how the biodiversity crisis impacts shipping, and how the industry can prepare for future challenges in this area.



13:45-15:00	<p><i>Closing plenary</i></p> <p>Closing plenary: Conquering the currents, mobilising for change</p> <p>Drawing together ideas from across the two days of the Annual Summit, this final plenary discussion will cover the concrete outcomes of each working group and consider how to lead transformative change within global seaborne trade.</p> <p>Moderated by Randall Krantz, Senior Adviser, Global Maritime Forum</p> <p>Closing remarks by</p> <ul style="list-style-type: none">• Jan Dieleman, President, Cargill Ocean Transportation, Switzerland; Chairman, Global Maritime Forum• Johannah Christensen, Chief Executive Officer, Global Maritime Forum
15:00	Closing