

Disclaimer: Lean & Green Off-Road Project

Aim

- The Lean & Green Off-Road project has been organized by [.......], and has been made possible by Topsector Logistiek and Stichting Connekt. The aim of the project is to initiate a dialogue between shipping agents and hauliers in order to identify logistic corridors and explore the opportunities for synchromodal transport solutions within these corridors.
- To set up a synchromodal transport partnership, use will be made of the WeConnekt app for corridors and legal documents. This Disclaimer applies to the use of the WeConnekt app and the legal documents.

Freedom/Liberty of Parties

Participation in the Lean & Green Off-Road project is always voluntary, and each party is free
to refuse to participate in the dialogue or to discontinue discussions at any time. Any
recommendations or advice arising from activities with the parties are nothing more than
recommendations or advice. Each party to the dialogue always has the freedom to
determine his/her own policy or make alternative decisions. Any agreements made during
the consultation are not binding unless they are set out in a written agreement between the
participating parties.

Responsibility of the Parties

- Participation in the Lean & Green Off-Road project is not intended to facilitate or encourage anti-competitive behaviour or effects. In this context, the parties are precluded from making agreements or exchanging information directly on the following subjects:
 - o (Purchase) prices, components of cost prices and sales prices.
 - o Discounts, conditions of purchase or sale.
 - o Margins, costs, intended price policies or the timing of price changes.
 - o Promotions.
 - o Delivery conditions.
 - o Sensitive details about customer relationships.



- Prior to meetings between the parties, no subject shall be included on the agenda if it has
 been established, or could reasonably be expected, that any discussion thereof could have a
 restrictive effect on competition. As soon as it becomes evident to a party that a discussion
 in a meeting may infringe competition law, the meeting on this subject shall be brought to an
 end until the lawyer associated with the Lean & Green Off-Road project has been consulted.
- All meetings concerning the Lean & Green Off-Road project must be minuted (concisely).

Three Phase System

The Lean & Green Off-Road project consists of three phases:

- The "Discover Corridor" phase.
- The "Prototype Corridor" phase.
- The "Run Corridor" phase.

Different kinds of freedoms and responsibilities apply to each of these phases.

In the "Discover Corridor" phase, the starting point is freedom and the independence of the participating shippers. The parties must be able to brainstorm freely in order to discuss the possibilities of a synchromodal corridor, and select a promising corridor, without committing themselves to effective cooperation. The conditions for this phase are laid down in this Disclaimer and in the "Rules of the Game" associated with the project.

In the "Prototype Corridor" phase, transporters will be invited to the consultation. The parties wishing to enter this phase shall express, prior to the start, their intention to work together on the selected corridor. This intention will be laid down in a "Letter of Intent".

In the (optional) third stage, the "Run Corridor" phase, there will be effective cooperation between shippers and carriers. The parties wishing to enter this phase shall conclude a "Corridor Agreement". This agreement will constitute a framework that will enable the actual implementation of the synchromodal corridor.