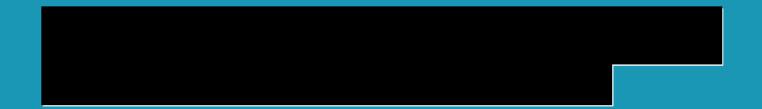


### BetIndex Limited – Business mode



### Contents

- Licence application
- Current product
- Financial position



#### Betting model

- Each bet or "Future" has a life of 3 years after which time the Future pays no further dividends (bet is closed and attracts no further liability)
- Dividends (or wins) are small but many may be paid out during the life of the Future. Dividend issued every day to holder of Futures for the Footballer with the highest media profile
- Futures issued initially at £1.00 but may increase at a higher price according to demand
- Price of the future in relation to the 20p dividends creates the odds, lower the price the longer the odds the higher the price the shorter the odds.

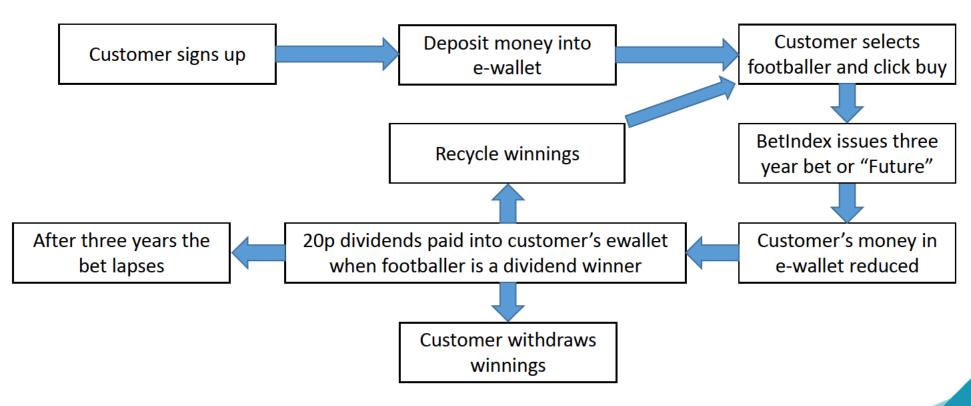


#### Event and outcome

- The Event is the daily "FootballBuzz" competition that closes each day at 12:00am
- The winning outcome is to hold the daily Winner of this competition
- The Bet is unusual in that it is valid not for just one individual Event, but for a significant number of consecutive Events
  - oup to a total of 365 x 3 (being 3 years); or
  - Until the football star falls out of the "1st Team" List

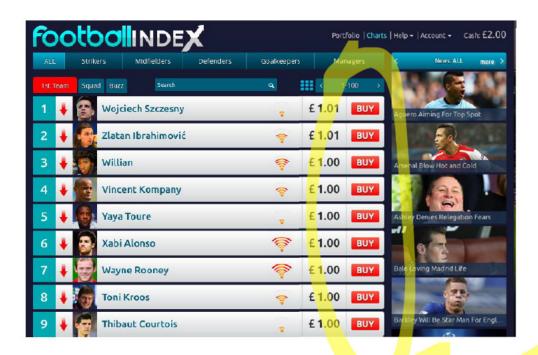


Customer experience – Process flow



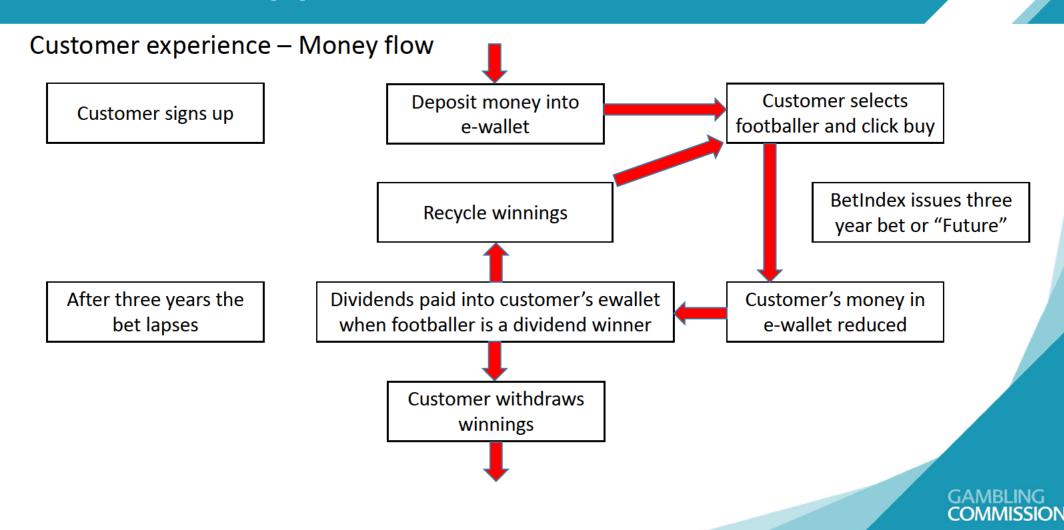
GAMBLING COMMISSION

### Screen shot of product



No sell option presented to the Commission in the application



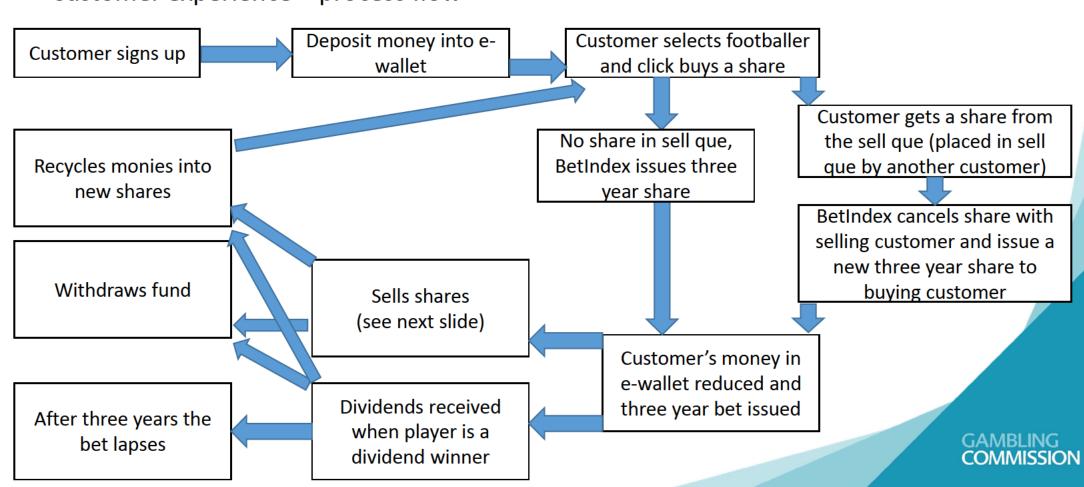


#### Revenue stream

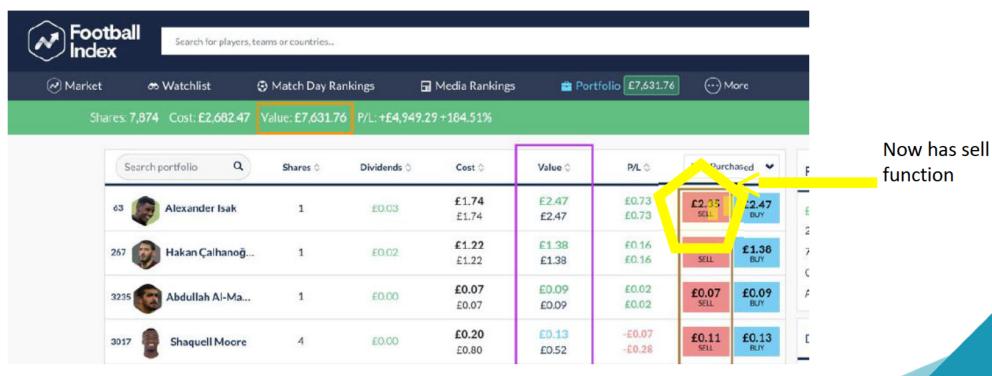
 Income from customer selecting future (less dividends paid to that customer for that future)



#### Customer experience – process flow

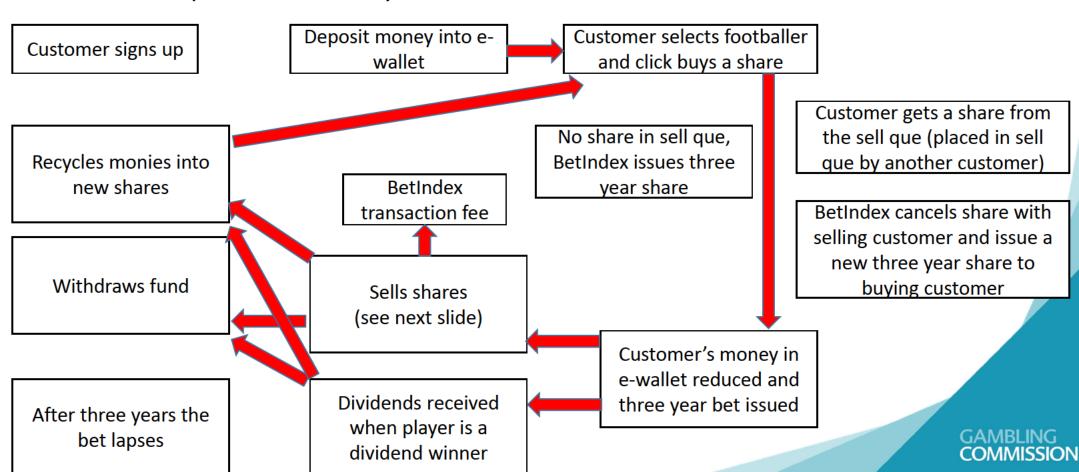


### Screen shot of product



GAMBLING COMMISSION

#### Customer experience – money flow



#### Selling shares

Customer A sells share

Option 1
Placed into sell que (chronological order)

Customer B

Outcome 1
Purchased by Customer B

Purchased by BetIndex's market maker account then this account either Insta-sells share to BetIndex

Or
Relisted in the sell que

Option 2 Insta-sell (akin to a cash out) Outcome
BetIndex purchase
share at a discounted
price (Share lapses and
taken out of market)

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#### Revenue streams

- Income from customer buying a share (less dividends paid to that customer for that future)
- Transaction income from a customer selling a share to another customer
- Transaction income from market maker account clearing down selling ques

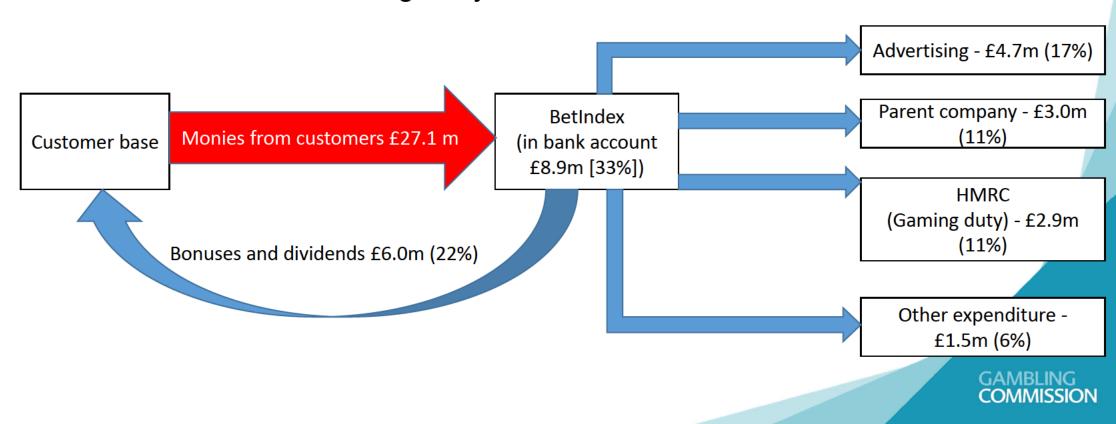


#### Market maker account

- Like a customer account but run by an employee of BetIndex
- Employee has access to information general public do not
  - Pricing algorithm
  - List of selling ques
- Market maker account can be used to "cool down" (slow down share prices rises) or move prices upwards via manipulation of the pricing algorithm and selling ques

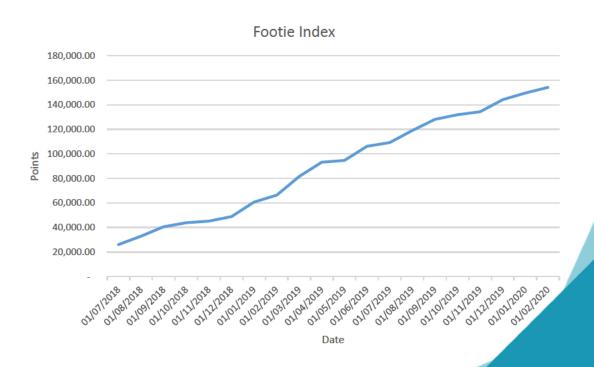
Year ended 31 December	2016	2017	2018	2019	Total
	£'m	£'m	£'m	£'m	£'m
Revenue	1.0	4.8	20.4	53.0	79.2
Cost of sales (share dividends and bonuses)	(0.3)	(1.4)	(4.6)	(13.0)	(19.3)
Gross profits	0.7	3.4	15.8	40.0	59.9
Parent company charges	(0.2)	(1.0)	(2.0)	(4.5)	(7.7)
Advertising	(0.6)	(1.3)	(3.2)	(9.0)	(14.1)
Betting duty	-	(0.6)	(2.3)	(6.0)	(8.9)
Net profits	(0.5)	(0.3)	7.2	17.7	
Cash held	0.3	1.6	9.2	252.0	
Net assets/(liabilities)	(0.3)	(0.5)	7.0	8.8	

Estimated cash flow during two years ended 31 December 2018



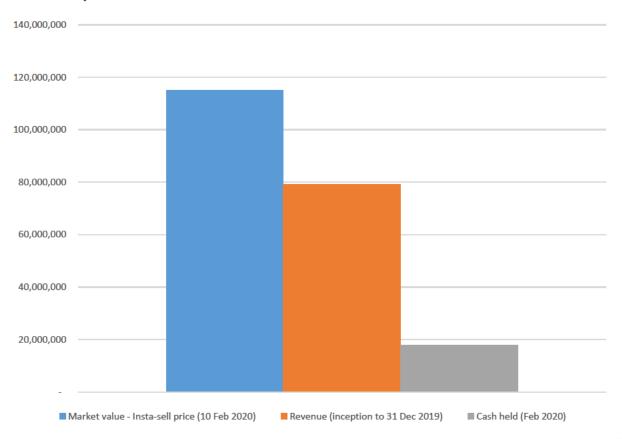
### Market movement and value

Month End	Point	S	Movement	Movement %
28/02/2	020	154,175.39	4,509.82	3.0%
31/01/2	020	149,665.57	5,449.53	3.8%
31/12/2	019	144,216.04	9,851.00	7.3%
30/11/2	019	134,365.04	2,397.96	1.8%
31/10/2	019	131,967.08	3,798.34	3.0%
30/09/2	019	128,168.74	9,060.99	7.6%
31/08/2	019	119,107.75	9,856.75	9.0%
31/07/2	019	109,251.00	3,021.32	2.8%
30/06/2	019	106,229.68	11,536.56	12.2%
31/05/2	019	94,693.12	1,464.86	1.6%
30/04/2	019	93,228.26	11,580.12	14.2%
31/03/2	019	81,648.14	15,314.71	23.1%
28/02/2	019	66,333.43	5,634.72	9.3%
31/01/2	019	60,698.71	11,866.89	24.3%
31/12/2	018	48,831.82	3,649.24	8.1%
30/11/2	018	45,182.58	1,318.71	3.0%
31/10/2	018	43,863.87	3,234.88	8.0%
30/09/2	018	40,628.99	7,701.78	23.4%
31/08/2	018	32,927.21	6,865.71	26.3%
31/07/2	018	26,061.50	4,919.73	23.3%
30/06/2	018	21,141.77		





### Market value, revenue and cash held







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