

SHORT, MEDIUM AND LONG TERM RISKS:

YOU CAN'T PREDICT THE FUTURE. BUT YOU CAN PREPARE FOR IT.

Category of possible market stress

Factors

Weeks ahead

Months ahead

Year ahead

World economy

Rising Interest rates & stubborn inflation
Cost-of-living increases (especially housing; for example, if red tape makes it very hard to build a high number of new homes)
Slowdowns in some sectors of the world

Best-case:

Overheating economies moderate as monetary policy proves effective; slowing economies start planning recovery

Worst-case

inflation continues to rise, stressing global economy and tipping some countries into recession Best-case:

Monetary policies continue to temper Inflation; export markets and interest rates stabilise

Worst-cas

Recession becomes more widespread; austerity measures increase pressure to cut public spending Roct-case

Recovery is more measured and growth starts to ramp up.
Inflation moderates and cost-of-living challenges ease

Worst-case:

Too much too soon causes whiplash and increases uncertainty. Slowdowns continue and growth remains sluggish

Logistics

Trends toward nearshoring and friendshoring; diversifying supply chains and opening new markets

Best-case

Supply chain shortages ease and normalize amid infrastructure builds

<u> Worst-case:</u>

Food, energy and commodity shortages, and displacements continue due to global conflicts Best-case

Supply chain shortages ease as more nearshoring capacity comes online

<u> Worst-case</u>

Snarls continue, affecting commodity pricing, liquidity, energy, and food shortages

Best-case

Supply chains diversification, and market expansion, and more capacity is up and running

Worst-case

Ramping up local capability takes time, leading to over/under supply and wasted resources

Geopolitical issues

Conflicts in Ukraine, Israel and Gaza, Sudan and other hot spots British and French elections return new parties in power; US elections contribute to continued uncertainty; Continuing US-China tensions.

Best-case

UK, French; Indian governments stabilise after elections

<u>Worst-case</u>

More destruction and displacement as global conflicts continue; Continued instability in UK, French politics and policies; US is the wildcard Best-case:

Negotiations to settle Ukraine, Israel and the Middle East, and Africa wars begin in earnest; food and commodity markets begin to normalise

Worst-case

NATO and the US lessen support of Ukraine and Israel and crises escalate, causing more humanitarian issues, energy and food stresses. Israel and Hezbollah engage in earnest Best-case

Ukraine continues rebuilding; energy, food and commodity markets normalise; Settlement is reached for Israel, Gaza Strip, and Lebanon

Worst-case

World War III breaks out as tensions rise

Political shocks and instability

New leadership in some countries results in dramatic economic, foreign policy changes

Best-case

Political rhetoric moderates as politicians return to governing

<u>Vorst-case:</u>

Wholesale policy changes increase instability—or its perception

<u>Best-case</u>

More 'friendly' policies take shape as governments mend fences with allies

Worst-cas

More protectionist policy changes are implemented, increasing tensions and divisiveness. Challenges to election results increase uncertainty and instability <u>est-case</u>

Institutions and alliances strengthen and new alliances increase stability and ease tensions

Worst-case

Tensions rise amid trade and tariff wars; political differences result in a greater divide and increase instability

Nature/Climate/ Weather & Human Flourishing Climate Danger: is nature's wild potential (to harm human flourishing and to help human flourishing) being properly managed/ mastered?

<u>Best-case</u>

Climate/weather impacts on human flourishing moderate through prudent adaptation, risk-mitigation measures

<u>Worst-case</u>

Wildfires and storms continue causing more destruction, death & displacement due to low-quality infrastructure, poor forest management, etc.

<u>Best-case</u>

Short-term measures show some signs of working and impediments to human flourishing begin to stabilise

<u> Worst-case:</u>

Tussles increase as new governments do a bad job at helping their citizens to risk-mitigate climate dangers. Best-case

The global trend of fewer & fewer people stuck in extreme poverty accelerates, and as a result more people have the time, money and resources to keep water, air etc. sufficiently clean globally for global human flourishing.

Worst-case:

The global trend of less poverty reverses, with widescale return to pre-industrial polluting (& toxic) fuels like indoor burning of excrement/dung.