

# Summerset

#### **Retail Bond Presentation**

Summerset Group Holdings Limited

10 September 2018









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#### Please read carefully before the rest of the presentation

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Certain financial information contained in this presentation is prepared on a non-GAAP basis. "Underlying profit" differs from IFRS net profit after tax. The audited underlying profit measure is intended to assist readers in determining the realised and non-realised components of fair value movement of investment property and tax expense in the Summerset Group's income statement. The measure is used internally in conjunction with other measures to monitor performance and make investment decisions. Underlying profit is a measure which the Summerset Group uses consistently across reporting periods.

Refer to slide 22 for a reconciliation of non-GAAP underlying profit to GAAP net profit after tax.



#### Contents

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Business overview



Funding and security structure



Financial performance



Offer terms and timetable





# Offer highlights

#### Bond offer further diversifies funding sources and provides tenor

- Total bank debt facilities of \$500m and total retail bonds of \$100m before the offer
- Net debt of \$365m as at 30 June 2018
- This bond will be used to repay a portion of existing drawn bank debt and for general corporate purposes, and provide diversification of funding sources and tenor

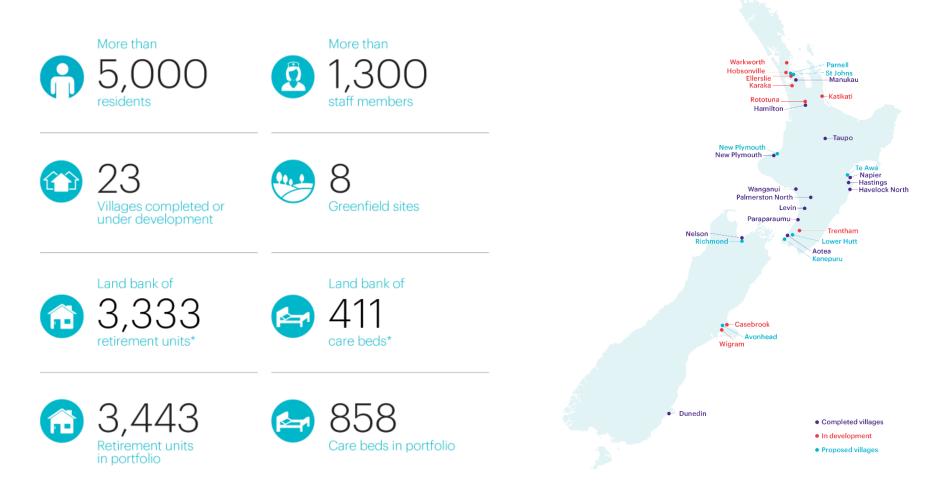
Retail bond offer	Details
Issuer	Summerset Group Holdings Limited (listed on the NZX and ASX)
Bonds	Unsubordinated, guaranteed, secured, fixed rate bonds of the Issuer
Guarantee and security	Provided by Summerset and each of the other Guarantors Equal ranking with Summerset's banks and existing bondholders
Issue size	Up to \$75m with up to \$25m oversubscriptions
Maturity	7 year bonds maturing Wednesday 24 September 2025
Rating	Not rated
Quotation	Application to quote the bonds on NZX Debt Market (NZDX) has been made
Joint Lead Managers	ANZ, FNZC, Forsyth Barr and Hobson Wealth Partners



# Business overview

## Summerset snapshot

#### Third largest retirement village operator



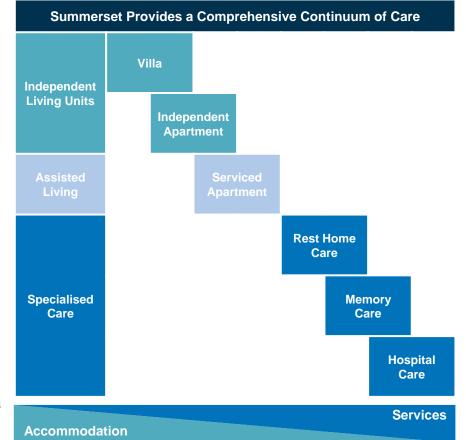
\* Includes acquisition of new land in New Plymouth post 30 June 2018 half year balance date



## Summerset background

#### Second largest retirement village developer in New Zealand

- Listed on the NZX in 2011, and the ASX in 2013
- Nationwide provider
- 23 operating villages completed or under development
- Eight greenfield sites at Avonhead, Kenepuru, Lower Hutt, Parnell, Richmond, St Johns, Te Awa, and our recently announced acquisition in New Plymouth
- Focus on continuum of care model
- High quality care and facilities across all villages
- Villages designed to integrate into local communities
- Internal development and construction model
- Customer centric philosophy bringing the best of life
- Continuing our investigation into possible Australian expansion. We have established an office in Melbourne with a dedicated team focused on working through the appropriate diligence required before we make a decision on whether we enter this market





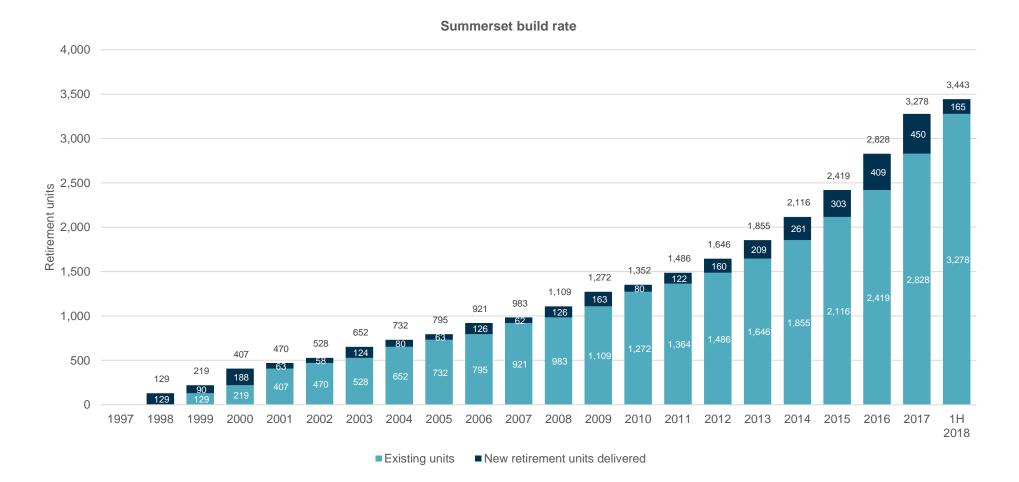
## Operational overview

	Operations	Cash flows
1. Aged care services	<ul> <li>Provision of care in serviced apartments, memory care apartments, rest home, hospital and memory care facilities</li> <li>Provide a high standard of quality aged care services</li> </ul>	<ul> <li>Rest home, hospital and memory care fees</li> <li>Stable cash flows</li> <li>Includes government funding for specified contracted services</li> </ul>
2. Asset management	<ul> <li>Daily operation of integrated retirement and aged care communities</li> <li>Manage a portfolio of tenanted assets</li> <li>Manage ongoing sales of Occupation Rights</li> <li>Refurbish periodically to maintain economic value</li> </ul>	<ul> <li>Deferred Management Fees (DMF) – primary source of income for established villages</li> <li>Gains on resale of Occupation Rights</li> <li>Weekly resident levies and village service fees – stable cash flows, contribute to operational costs</li> </ul>
3. Retirement village development	<ul> <li>Design and construction of integrated retirement and aged care communities</li> <li>Cost efficient quality construction of villages designed for older New Zealanders</li> <li>Build villages that integrate into the local environment, providing residents with warm, welcome and vibrant communities</li> </ul>	<ul><li>Occupation Right sales</li><li>Development margin</li></ul>



## Summerset growth

#### 21 years of consistent delivery and growth





## Our product











Funding and security structure

## Purpose of debt

#### Debt is used to develop Summerset villages across New Zealand

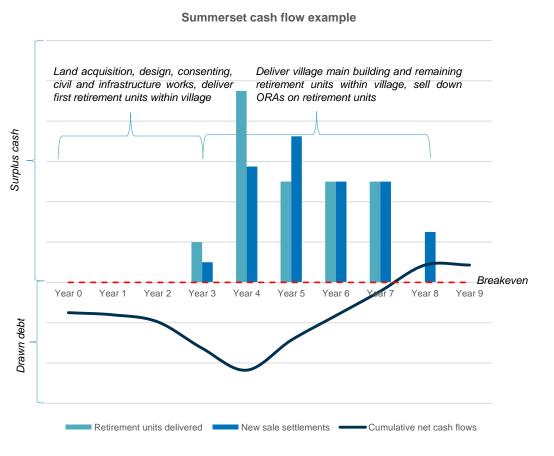
- Summerset uses debt to fund the acquisition of land for future development, and the development of land into villages
- The proposed bond issue will provide further diversification of funding sources and tenor. Summerset has a \$500m bank facility limit available and a \$100m existing retail bond
- All debt is associated with development activities
- Debt will fluctuate depending upon the level of acquisition and development activities
- Debt is typically 100% recycled out of completed village developments, into new developments, as Occupation Right Agreement (ORA) sales occur. Development debt is progressively repaid as ORA sales occur and typically fully repaid by the time all ORAs in the village have been sold for the first time
- If Summerset stops development activities, based on current cash flows and debt levels, debt could be repaid over a short period of time



# Village development cash flows

#### Village developments are cash flow positive

- Debt is principally used as working capital to build new villages (retirement village and care centre)
- As debt is repaid for a village build, it is redrawn for new village builds
- Each village project is expected to be cash flow positive
- From the time construction of a village starts through to the last retirement unit being delivered takes, on average, around four to six years
- Summerset has a robust process in place for tendering projects and selecting skilled and qualified contractors, to mitigate construction and development risk
- Internal property development team allows Summerset to exercise control over the development and construction phase



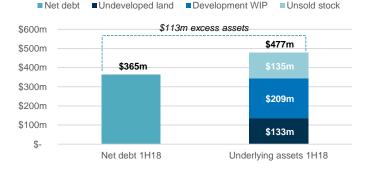


# Composition of drawn debt

# All debt is associated with development activities – development assets exceed the value of net debt

- Development projects are debt funded. Development assets exceeded the value of net debt by \$113m as at 30 June 2018
- Development assets at the point of the first retail bond issue exceeded net debt by \$42m (based on 31 December 2016 balance sheet)
- All debt is associated with development activities
- Development assets could be realised to reduce debt over a short period of time

Debt holders have benefit of core earning generation from the business in addition to development asset backing



Net debt reconciliation (NZ\$m)	1H18*
Net debt	364.5
Cash and cash equivalents	14.7
Capitalised & amortised bond issue costs and fair value movement on hedged borrowings	0.4
Interest-bearing loans and borrowings (per financial statements)	379.7
Reverse out capitalised & amortised bond issue costs and fair value movement on hedged borrowings	(0.4)
Other unsubordinated liabilities**	12.3
Total bank and bond debt	391.6

#### Net debt to underlying assets - 1H18

\* Amounts rounded to nearest \$100k

\*\* Includes interest rate swaps and accrued interest



## The issuer & guaranteeing group

#### Listed entity Summerset Group Holdings Limited is the issuer

Listed Bond Issuer and Debtor

**Retirement Village** 

Bank Debt

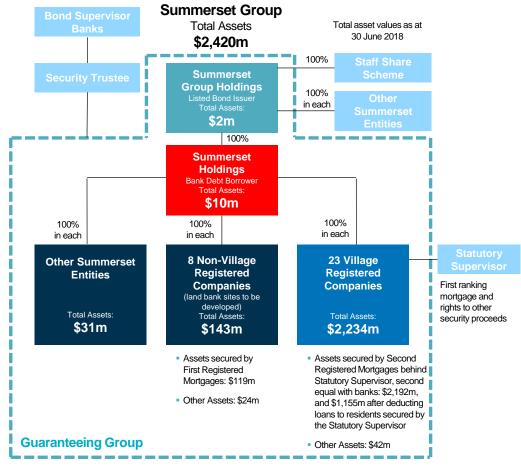
Debtor

Debtor

Debtor

Borrower and

- Summerset Group Holdings Limited (SGHL) currently owns all companies within the Summerset Group
- Summerset Holdings Limited (SHL), which is a 100% owned subsidiary of SGHL, is the borrower under bank facilities
- SGHL is listed on the NZX and ASX, and is the company issuing these bonds
- The equity and debt issued by SGHL will be overseen by the same Board of Directors
- Total assets of the Guarantors must be at least 90% of Summerset Group's assets and EBITDA of the Guarantors must be at least 90% of the EBITDA of the Summerset Group



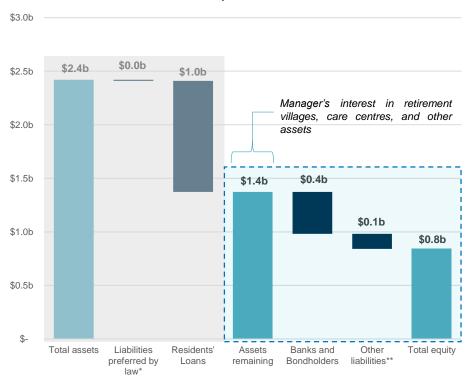
Summerset Group Syndicated Lending Structure Simplified – as at 10 September 2018



# Security

# Assets of \$1.4b available as security as at 30 June 2018 excluding residents' loans

- Total assets as at 30 June 2018 of \$2.4b
- Assets of \$1.4b after payments made to the residents of a Registered Retirement Village supporting net debt of \$365m as at 30 June 2018
- Investment property value of \$2.2b across Auckland (38%), the Central North Island (31%), the Wellington Region (15%), and the South Island (16%)\*\*\*
- ANZ is Security Trustee for both the bonds and the bank debt
- The New Zealand Guardian Trust Company Limited is the Bond Supervisor



Summerset Group - 1H18 balance sheet

\* Liabilities preferred by law include employee entitlements and Inland Revenue

\*\* Other liabilities include trade and other payables, revenue received in advance, deferred tax liabilities

\*\*\* Percentages based on investment property value excluding the value of non-land capital work in progress



## Security

#### Bondholders on an equal ranking security basis with bank lenders

- The bonds share the security provided by the Guaranteeing Group on an equal ranking basis with Summerset's bank lenders as per the Security Trust Deed
- The bonds and bank lenders have a first ranking mortgage over undeveloped land and land under development owned by Non-Village Registered Companies. The bonds and bank lenders are second ranking security holders on land and permanent buildings held by Village Registered Companies, and have second ranking rights to security proceeds from other assets of Village Registered Companies to which the Security Trustee is entitled
- In the event of financial difficulties, Summerset can:
  - Reduce debt by slowing development
  - Rely on core earnings. The business currently carries no core debt
  - Sell undeveloped land
  - Sell villages as a going concern debt holders have first ranking security over the shares of all Village Registered Companies (sale must be to a party with requisite management skills pursuant to Statutory Supervisor approval requirements)
- The Statutory Supervisor has first ranking security over each Village Registered Company's land and permanent buildings. This is for the protection of residents' rights and does not give the Statutory Supervisor discretion to demand repayment of residents' loans



## The ORA and resident protections

#### Resident rights protected by a statutory supervisor

- Resident purchases an Occupation Right Agreement (ORA) by providing a non-demand repayable, interest free loan
- Residents' loans have no set term, are repayable on resale of an ORA (using proceeds received from the new resident), and are non-interest bearing
- The rights of the retirement village resident under an ORA are protected by the Statutory Supervisor
- This ensures that if a Registered Retirement Village had financial problems the residents' right to continue to occupy their retirement unit is protected, and the residents' right to receive their repayment sum on receipt of funds from a new resident is protected
- The protection of residents' rights does not give the Statutory Supervisor discretion to demand repayment of residents' loans





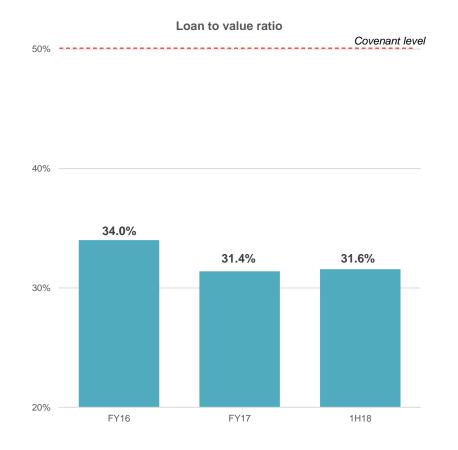


### Loan to value ratio covenant

#### Significant headroom on loan to value ratio (LVR) covenant

#### Key terms of bond LVR covenant:

- LVR must not exceed 50%
- Reported breach of LVR on a Test Date is an Event of Review
- If the Event of Review occurs, Summerset will have 90 days to put a remediation plan in place then a further 180 days to remedy the breach. If not remedied this will result in an Event of Default
- During any Event of Review or Event of Default, Guarantors are not permitted to make any distributions to non-Guarantors
- There are cross acceleration provisions with any debt acceleration >\$10m triggering a bond Event of Default
- Bond LVR covenant is calculated in the same way and has the same limit as the bank LVR covenant. Banks have a more detailed covenant package including a minimum Interest Cover Ratio
- Bondholders benefit from cross acceleration provisions
- All covenants are well within bank and bond requirements

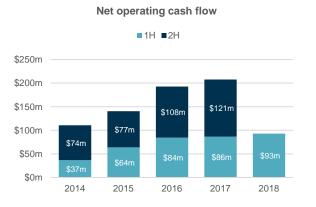




Financial performance

## Financial performance overview

#### Strong financial performance over last five years









Total assets



IFRS profit

■1H ■2H



Resales of occupation rights

■1H ■2H



\* Underlying profit differs from NZ IFRS reported profit after tax. Refer to disclaimer on slide 2



#### Income statement

#### Profit growth driven via increasing portfolio

- IFRS NPAT of \$82m in 1H18
- Underlying profit of \$45m in 1H18
- Underlying profit up 27% and IFRS NPAT down 9% halfon-half
- IFRS NPAT down due to one off investment property valuation assumption change. Excluding this change IFRS NPAT was flat half-on-half
- IFRS NPAT is up 68% on a cumulative average growth rate over the last seven years\*\*
- Underlying profit is up 41% on a cumulative average growth rate over the last seven years\*\*
- Underlying profit differs from IFRS net profit after tax\*\*\*

\* Amounts rounded to nearest \$100k

\*\* Compound annual growth rate. Annualised 1H18 result compared to FY11

\*\*\* The Directors have provided an underlying profit measure to assist readers in determining the realised and non-realised components of fair value movement of investment property and tax expense. EY review half year results and audits full year results. Refer to slide 2 for further information on underlying profit

IFRS profit (NZ\$m)	1H18*	FY17*	FY16*	
Total revenue	65.7	110.5	86.1	
Fair value movement of investment property	78.3	218.0	143.5	
Reversal of impairment on land	-	0.0	-	
Total income	144.0	328.5	229.5	
Total expenses	52.9	88.6	71.1	
Depreciation & amortisation	2.9	4.6	3.7	
Finance costs	5.4	11.5	9.1	
Net profit before tax	82.8	223.7	145.6	
Less income tax expense	(0.8)	(0.3)	(0.2)	
Net profit after tax	82.0	223.4	145.5	
Reconciliation of underlying profit (NZ\$m)	1H18*	FY17*	FY16*	
Net profit after tax	82.0	223.4	145.5	
Less fair value movement of investment property	(78.3)	(218.0)	(143.5)	
Less reversal of impairment on land	-	(0.0)	-	
Add realised gain on resales	14.9	24.9	15.4	
Add realised development margin	25.8	51.0	39.0	
Add income tax expense	0.8	0.3	0.2	
Underlying profit	45.2	81.7	56.6	



## Cash flows

#### Strong operating cash flows

- Significant net operating cash flows of \$93m for 1H18 and \$208m for FY17
- Net operating cash flows are up 23% on a cumulative average growth rate over the last seven years\*\*
- Investing cash flows of \$102m at 1H18 relative to debt of \$379m\*\*\*
- If investment was halted then debt levels could be paid down within a short period of time
- Dividend policy is to pay 30% to 50% of underlying profit. This has typically been paid at the lower end of the range

Amounts rounded to nearest \$ rook
** Compound annual growth rate. Annualised 1H18 result compared to FY11
*** Face value of drawn bank debt and retail bonds. Excludes capitalised and amortised bond issue costs, and fair value movement on hedged borrowings
**** Net operating business cash flow is equal to net operating cash flow less receipts for

residents' loans - new sales

\* Amounts rounded to nearest \$100k

Cash flows (NZ\$m)	1H18*	FY17*	FY16*
Net operating business cash flow****	17.1	26.1	15.7
Receipts for residents' loans - new sales	75.7	181.6	176.9
Net operating cash flow	92.8	207.7	192.6
Purchase of land	(2.0)	(27.8)	(18.5)
Construction of new IP & care facilities	(89.1)	(213.1)	(168.1)
Refurb of existing IP & care facilities	(2.6)	(4.7)	(3.3)
Other investing cash flows	(4.1)	(6.1)	(5.0)
Capitalised interest paid	(4.0)	(5.8)	(5.0)
Net investing cash flow	(101.8)	(257.5)	(199.9)
Net proceeds from borrowings	31.4	73.9	25.8
Net dividends paid	(9.9)	(12.3)	(8.9)
Other financing cash flows	(5.4)	(12.9)	(7.6)
Net financing cash flow	16.2	48.7	9.2



## **Balance sheet**

# Total assets of \$2.4b with \$1.4b assets available as security excluding residents' loans

- Total assets of \$2.4b, principally from 23 villages Summerset has built or is building
- Net assets of \$841m and retained earnings of \$559m as at 30 June 2018
- Total net debt of \$365m as at 30 June 2018
- Total current bank debt facilities of \$500m
- \$185m of bank facilities mature in August 2020 and \$315m in March 2022
- Total retail bonds (SUM010) of \$100m with maturity in July 2023
- Residents' loans reflect net payments by residents to occupy the residences they live in while living in a Summerset village. Once residents terminate their occupancy the receipts from a new resident are used to repay the outgoing resident
- Investment property is revalued on a semi-annual basis, and care assets every three years

Balance sheet (NZ\$m)	1H18*	FY17*	FY16*
Investment property	2,241	2,058	1,591
Other assets	178.8	158.2	115.4
Total assets	2,420	2,216	1,707
Residents' loans	1,037	966.6	801.3
Face value of bank loans & bonds**	379.3	347.8	274.0
Other liabilities	162.5	132.6	85.9
Total liabilities	1,579	1,447	1,161
Net assets***	840.5	769.3	545.6
Embedded value****	535.4	497.1	322.6
NTA (cents per share)	377.9	347.6	249.9

\* Amounts rounded to nearest \$100k

\*\* Face value of drawn bank debt and retail bonds. Excludes capitalised and amortised bond issue costs, and fair value movement on hedged borrowings

\*\*\* Net assets includes share capital, reserves, and retained earnings

\*\*\*\* Embedded value is the quantum of contractually accrued deferred management fees and other unrealised gains that would be received in cash if all Summerset's ORAs were terminated, resold and settled



# Offer terms and timetable

## Key terms of the offer

Issuer	Summerset Group Holdings Limited
	Guaranteed, secured, unsubordinated, fixed rate bonds
Instrument	Bondholders share the benefit of the same security package as bank lenders. The Statutory Supervisor has first rights to the proceeds of security enforcement against all assets of the Village Registered Companies, and the bank lenders and bondholders share the remaining proceeds of the Village Registered Companies to which the Security Trustee is entitled on a pro rata basis
	Bank lenders and bondholders have a first ranking mortgage over all land and permanent buildings owned (or leased under a registered lease) by Guarantors that are Non-Village Registered Companies
Guarantee	Guaranteed by the Guaranteeing Group, consistent with bank lenders and existing bonds. Total assets of the Guarantors must be at least 90% of Summerset Group's assets and EBITDA of the Guarantors must be at least 90% of the EBITDA of the Summerset Group
Tenor and Maturity Date	7 years, maturing 24 September 2025
Offer Amount	Up to \$75,000,000, with the ability to accept oversubscriptions of up to \$25,000,000 at the discretion of the Issuer
Credit rating	Unrated
Interest rate	Sum of the Issue Margin and the Base Rate, but in any case will be no less than the minimum Interest Rate. The Interest Rate will be announced by Summerset via NZX on or shortly after the Rate Set Date
Interest payment	Quarterly in arrear in four equal payments
Early redemption	Neither Holders nor Summerset are able to redeem the Bonds before the Maturity Date. However, Summerset may be required to repay the Bonds early if there is an Event of Default
Financial Covenant	Summerset to ensure the LVR* covenant: Total Debt of the Summerset Group / Property Value of the Summerset Group is <=50%
Financial Covenant	A reported breach of the LVR covenant on a Test Date is an Event of Review, which if not remedied will result in an Event of Default
Dividend stopper	Guarantors are not permitted to make a distribution to non-Guarantors if an Event of Review or Event of Default is continuing
Brokerage	0.50% of the amount issued plus 0.50% on firm allocations, paid by Summerset
Issue Price & minimum denominations	Issue price of par \$1.00. The minimum denomination is \$5,000 and in multiples of \$1,000 thereafter
Listing	Application has been made to NZX to quote the Bonds on the NZX Debt Market under the ticker code SUM020

\* LVR = Loan to Value Ratio



## Key dates of the offer

#### Offer open 10 September to 14 September 2018

Retail bond offer	Date
Opening Date	10 September 2018
Firm bids due	Friday, 14 September 2018, 12pm
Closing Date and Rate Set Date	14 September 2018
Issue Date and Allotment Date	24 September 2018
Expected date of initial quotation on the NZX Debt Market	25 September 2018
Interest Payment Dates	24 March, 24 June, 24 September, 24 December
First Interest Payment Date	24 December 2018
Maturity Date	24 September 2025



## Investment highlights

1.	<b>Compelling fundamentals</b> in the retirement village and aged care sector, driven by an ageing population and increasing market penetration
2.	Second largest developer of new retirement units, with a successful track record of delivering new retirement units and care beds
3.	Strong cash flow, financial performance, and earnings growth potential from a maturing village profile, growing aged care contribution, development pipeline and development efficiencies
4.	Strong balance sheet with quality assets and a conservative capital structure
5.	Funding is used only as working capital to fund developments through their lifecycle, with debt repaid in full as villages are built and sold down
6.	Industry diversification for bond holders, with Summerset being the only listed NZ retirement village operator with bonds available for retail investors



#### Questions?











Appendices

## Board of directors

**Chartered Accountants** 

of Australia and New

Zealand

ROB CAMPBELL Independent Chairman	JAMES OGDEN Non-executive Independent	DR MARIE BISMARK Non-executive Independent	ANNE URLWIN Non-executive Independent	GRÁINNE TROUTE Non-executive Independent	DR ANDREW WONG Non-executive Independent
<ul> <li>Over 30 years' experience as a director and investor</li> <li>Chair, WEL Group Ltd, Tourism Holdings Ltd, and SKYCITY Entertainment Group</li> <li>Director, Precinct</li> </ul>	<ul> <li>Chair of the Investment Committee of Pencarrow Private Equity and MMC Limited</li> <li>Director, Vista Group International and Foundation Life (NZ)</li> <li>Former Country</li> </ul>	<ul> <li>Dually trained as a lawyer and doctor</li> <li>Divides her time between Australia and New Zealand</li> <li>Worked in the health sector for many years; her areas of expertise include patient safety</li> </ul>	<ul> <li>Professional director with experience in a diverse range of sectors including construction, health, infrastructure, financial services and telecommunications</li> <li>Deputy Chair, Southern Response Earthquake</li> </ul>	<ul> <li>Many years' experience in senior executive roles with Coopers and Lybrand (now PwC), McDonald's Restaurants NZ, HR Consultancy Right Management and most recently as General Manager Corporate Services at SKYCITY</li> </ul>	<ul> <li>Director of MercyAscot Hospital Group and Healthcare Holdings Limited</li> <li>Also a director of a number of medical organisations. These cover a diverse range</li> </ul>
<ul> <li>Director, Preclict Properties New Zealand Ltd</li> <li>Holds a Bachelor of Arts with First Class Honours in Economic History and Political Science and a Masters of Philosophy in Economics</li> </ul>	<ul> <li>Former Country Manager, Macquarie Bank and former Director, Credit Suisse First Boston</li> <li>Holds a Bachelor of Commerce and Administration with First Class Honours and is a Chartered Fellow of the Institute of Directors and a Fellow of the</li> </ul>	<ul> <li>and healthcare complaints resolution</li> <li>Associate Professor at the University of Melbourne</li> <li>Director, GMHBA Health Insurance and Veterans' Health Advisory Panel</li> </ul>	<ul> <li>Services Ltd</li> <li>Director, Steel and Tube Holdings Ltd, Chorus Ltd, and Tilt Renewables Ltd</li> <li>Other directorships include City Rail Link Ltd and ANZ Bank subsidiary OnePath Life (NZ) Ltd</li> <li>Chartered Accountant with experience in senior finance management roles in addition to her</li> </ul>	<ul> <li>Entertainment Group</li> <li>Director, Tourism Holdings Ltd, Evolve Education Group Ltd, and Investore Property Ltd</li> <li>Spent many years as a trustee and chair in the not-for-profit sector, including as Chair of Ronald McDonald House</li> </ul>	of areas such as surgical hospitals, day surgeries, diagnostic radiology and cancer care

governance roles

# Highly experienced management

#### JULIAN COOK Chief Executive Officer

SCOTT SCOULLAR Deputy Chief Executive Officer and Chief Financial Officer

#### FAY FRENCH General Manager Sales

PAUL MORRIS General Manager Development Australia

#### AARON SMAIL General Manager Development

DEAN TALLENTIRE General Manager Construction

#### **ELEANOR YOUNG**

General Manager Operations and Customer Experience



- Overall responsibility for the company, its operations and strategy
- In his previous role as Chief Financial Officer, Julian oversaw Summerset as it became a publicly listed company, first on the NZX in November 2011, and then the Australian Securities Exchange (ASX) in July 2013
- Prior to joining Summerset, Julian spent 11 years in the investment sector, which included a significant amount of work with retirement village and aged-care companies



- Overall responsibility for the financial management of the company
- Also leads the Corporate Services area at Summerset which includes the Finance, Legal, Human Resources, Property, Marketing and IT teams
  - Before joining the company in 2014, Scott held CFO roles at Housing New Zealand and Inland Revenue
- Recipient of NZICA's Public Sector CFO of the Year Award 2011
- Special commendation at the 2012 New Zealand CFO Summit Awards
- Fellow of CPA Australia and a CPA New Zealand Council Board member

 Leads our national sales team

- Fay has a breadth of experience across sales, hospitality and
  - the health sector Prior to joining Summerset in 2015,
  - she held a sales leadership role at a leading New Zealand e-commerce platform where she was responsible for leading a team of business
  - business development managers
  - A registered nurse, Fay has worked in various nursing roles and medical sales for Roche Pharmaceuticals



- Leads Summerset's investigation of development opportunities in the Australian market
- Paul has been with Summerset since early 2000
- Commenced in the GM Development Australia role in 2018 having previously been GM Development New Zealand since 2003





- Previous roles in his 25+ years of property and development experience include senior positions at Todd Property Group and Kiwi Property
- Aaron has been with Summerset since 2015



- Dean is in his 4th year with Summerset and leads the construction team
- Responsibility includes design management, building consenting, tenders, commercial management, project delivery teams, quality assurance and supporting teams
- He has extensive experience across property, development and construction with over 20 years experience in both the UK and New Zealand
- Prior to joining Summerset Dean had 14 years at Fletcher Building within commercial and residential markets across public and private sectors

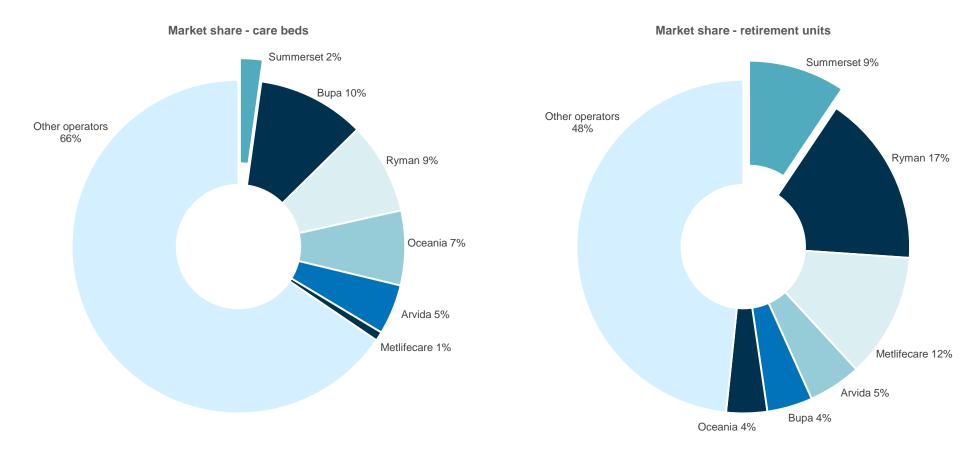


- Oversees the operational performance across all Summerset villages ensuring Summerset residents receive the highestquality service and care
- Joined Summerset in 2016
- Eleanor has held senior roles in Inland Revenue, including four years as the Group Manager of Customer Services, managing services to customers with around 2,000 staff
- Background in Human Resources within both the public and private sector working in managerial roles for the Ministry of Social Development, Mighty River Power, and Air New Zealand



## Demographics – market share

#### Aged care and retirement village market share

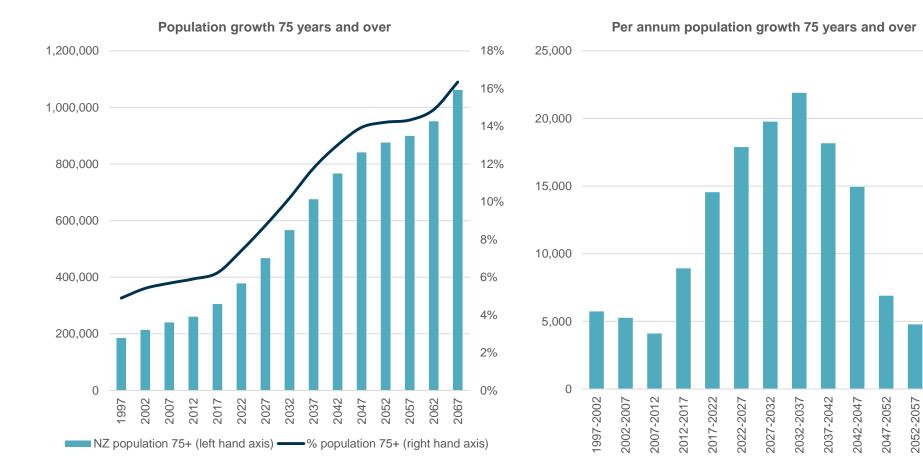


Source: CBRE as at May 2018



## **Demographics - population**

#### Population over 75 years forecast to grow 245% from 2018 to 2068



Source: Statistics New Zealand - National Population Projections



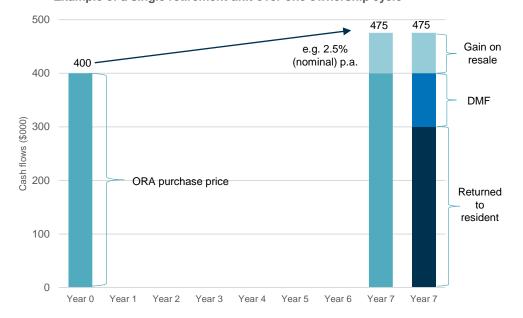
2057-2062

2062-2067

#### **ORA** overview

#### How an occupation right agreement (ORA) works

- Residents moving into a retirement village enter into an ORA
- An ORA grants the resident the right to occupy a retirement unit in exchange for a lump sum payment to the operator (residents' loans on the balance sheet)
- Legal ownership of the retirement unit remains with the retirement village operator
- A deferred management fee (DMF) is accrued over a resident's tenure and realised on the resale of their ORA. For Summerset, this is typically a maximum of 25% of the ORA price
- When Summerset sells an ORA on a retirement unit previously occupied, the lump sum payment from the previous resident, less the DMF, is repaid to the previous resident using proceeds from the incoming resident



\* This is an illustrative example of a \$400k ORA with a 25% deferred management fee charge and a duration of 7 years. The example assumes 2.5% nominal growth per annum in the market price of the ORA and is shown for illustrative purposes only

#### How an Occupation Right Agreement works: Example of a single retirement unit over one ownership cycle\*



## Portfolio as at 30 June 2018

#### 3,443 retirement units and 858 care beds

			Existing portfolio - as at 30	June 2018		
Village	Villas	Apartments	Serviced apartments	Memory care apartments	Total retirement units	Total care beds
Ellerslie	34	23	57		114	58
lobsonville	115	37	29	-	181	52
Karaka	143	-	59	-	202	50
<i>l</i> lanukau	89	67	27	-	183	54
Varkworth	164	2	44		210	41
uckland	545	129	216	-	890	255
lamilton	183	-	50	-	233	49
lototuna	14	-	-		14	-
aupo	94	34	18		146	-
Vaikato	291	34	68	-	393	49
atikati	140	-	20	-	160	49
ay of Plenty	140	-	20	-	160	49
lastings	146	5	-	-	151	-
avelock North	94	28	-		122	45
apier	94	26	20		140	48
awke's Bay	334	59	20	-	413	93
ew Plymouth	108	-	40	-	148	52
aranaki	108	-	40	-	148	52
evin	64	22	-	10	96	41
almerston North	90	12	-	-	102	44
/anganui	70	18	12	-	100	37
lanawatu-Wanganui	224	52	12	10	298	122
otea	96	33	38	-	167	_
araparaumu	92	22	-		114	44
rentham	231	12	20		263	44
/ellington	419	67	58	-	544	88
elson	214	-	55	_	269	59
elson-Tasman	214	-	55	_	269	59
asebrook	31		-		31	
/igram	143	_	53		196	49
hristchurch	145		53			49
		- 20			227 101	49 42
lunedin	61 61	20	20 20		101 101	42
)tago	2,510	361	562	- 10		858
otal	2,510	301	562	10	3,443	808





## Land bank as at 30 June 2018\*

#### Land bank\* of 3,333 retirement units and 368 care beds

Land bank - as at 30 June 2018*										
Village	Villas	Apartments	Serviced & memory care apartments	Total retirement units	Total care beds 0					
Ellerslie	8	196	0	204						
Hobsonville	10	36	23	69	0					
Karaka	39	0	0	39	0					
Parnell	0	264	76	340	48					
St Johns	0	236	76	312	32					
Warkworth	38	0	0	38	0					
Auckland	95	732	175	1,002	80					
Rototuna	174	0	76	250	43					
Waikato	174	0	76	250	43					
Katikati	16	0	0	16	0					
Bay of Plenty	16	0	0	16	0					
Te Awa	252	0	76	328	43					
Hawke's Bay	252	0	76	328	43					
New Plymouth	216	0	76	292	43					
Taranaki	216	0	76	292	43					
Kenepuru	100	93	106	299	43					
Lower Hutt	42	109	66	217	30					
Trentham	0	0	20	20	0					
Wellington	142	202	192	536	73					
Richmond	234	0	76	310	43					
Nelson	234	0	76	310	43					
Avonhead	156	12	98	266	43					
Casebrook	229	12	76	317	43					
Wigram	16	0	0	16	0					
Christchurch	401	24	174	599	86					
Total	1,530	958	845	3,333	411					

\* Land bank reflects current intentions as at June 2018 and includes acquisition of new land in New Plymouth post 30 June 2018 half year balance date



### 7 year metrics summary

#### Underlying profit 7 year CAGR of 41%

	Half Year Results	7 Year CAGR*	1H18	2H17	1H17	2H16	1H16	2H15	1H15	FY11
	New sales of occupation rights	15%	145	203	179	231	183	173	160	108
Operational	Resales of occupation rights	14%	154	156	144	121	123	135	110	123
	Total sales	15%	299	359	323	352	306	308	270	231
	New retirement units delivered	15%	165	279	171	219	190	162	141	122
	Retirement units in portfolio	14%	3,443	3,278	2,999	2828	2609	2419	2257	1,486
	Care beds in portfolio	16%	858	806	748	748	621	616	523	327
	Total revenue (\$m)	21%	65.7	59.8	50.7	46.0	40.0	36.2	32.6	33.7
	Net profit after tax (\$m)	68%	82.0	133.2	90.3	94.9	50.6	48.5	35.7	4.3
	Underlying profit** (\$m)	41%	45.2	46.0	35.7	31.9	24.7	20.7	17.1	8.1
	Net operating cash flow (\$m)	23%	92.8	121.3	86.4	108.2	84.4	76.7	63.6	43.7
\$m)	Total assets (\$m)	22%	2,419.6	2,216.3	1,932.1	1,706.8	1,521.4	1,363.5	1,161.3	616.9
(NZ\$m)	Total equity (\$m)	20%	840.5	769.3	627.6	545.6	448.7	409.8	363.7	233.4
ncial	Interest bearing loans and borrowings (\$m)	28%	379.7	347.2	315.3	274.0	262.7	248.2	160.9	69.1
Fina	Cash and cash equivalents (\$m)	7%	14.7	7.6	13.1	8.7	9.4	6.7	6.5	9.0
	Gearing ratio (Net D/ Net D+E)	6%	30.3%	30.7%	32.5%	32.7%	36.1%	37.1%	29.8%	20.5%
	EPS (cents) (IFRS profit)	63%	37.22	60.86	41.37	43.6	23.3	22.4	16.5	2.39
	NTA (cents)	19%	377.85	347.56	285.72	249.9	206.1	188.5	167.5	109.33
	Development margin (%)	27%	33.0%	26.9%	28.0%	23.6%	20.3%	21.4%	18.4%	6.2%

\* Compound annual growth rate. Annualised 1H18 result compared to FY11

\*\* Refer to slide 2 for further information on underlying profit

