

# Stockport Safeguarding Partnership Multi Agency Safeguarding Arrangements (MASA)

December 2024



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## Introduction

Welcome to the Multi Agency Safeguarding Arrangements for Stockport. Stockport Safeguarding Children Partnership (SSCP) operates in accordance with the Children and Social Work Act 2017 and Working Together to Safeguard Children 2023 statutory guidance. It provides the safeguarding arrangements under which the safeguarding partners and relevant agencies work together to coordinate their safeguarding services; identify and respond to the needs of children in Stockport commission and publish Local Child Safeguarding Practice Reviews and provides scrutiny to ensure the effectiveness of the arrangements.

Helping and protecting children through a coordinated approach to safeguarding children is everyone's responsibility through collaborative efforts across agencies who work with children, young people, and families. The ambition of our arrangements is that everyone can recognise, respond, and fulfil their responsibilities to ensure that children, young people, and families are effectively safeguarded, and their welfare is promoted.

At the heart of these arrangements is a commitment from us, as safeguarding partners, to work together effectively, encourage constructive challenge where needed, and to foster a culture of professional curiosity and continual learning to drive improvement.

We are proud of the way our partners work together adapting and responding to local need and risk. As a partnership, we recognise the key role that the safeguarding arrangements play in coordinating a response that places the best outcomes for children and families at its centre.

We are ambitious to seek out what works well and what we can do better to support the children and families of Stockport. We want to ensure that our arrangements are effective and that they ensure that the safeguarding needs of children and young people are met.

Safeguarding continues to change with new and emerging risks and our safeguarding approach and interventions must develop in line with the pressures and challenges within our communities. To respond effectively to these new safeguarding challenges, we will work together across public services, and with the voluntary and community sector, to build sustainable contextual safeguarding interventions for the local population of Stockport.

Working Together 2023 requires multi-agency safeguarding arrangements to be in place to ensure that organisations and agencies are clear about how they will work together to safeguard children and promote their welfare at a local level. The following information sets out how Stockport responds to those requirements:



## SSCP Vision and Values

We want the people of Stockport to live safe, healthy and where possible, independent lives.

Our shared values:

- Co-production with children, adults, and all partners
- Non-discriminatory and inclusive practice at all levels
- Constructive and supportive challenge
- Culture of continual improvement across all agencies

## Background to New Safeguarding Arrangements

These multi-agency safeguarding arrangements are informed by the following key legislation and statutory guidance:

- Children and Social Work Act 2017
- Working Together 2023
- Keeping Children Safe in Education 2023

Working Together to Safeguard Children 2023 provides the legislative and policy framework through which these Multi-Agency Safeguarding Arrangements have been developed.

Strong, joined-up leadership and clear accountability is critical to effective multiagency safeguarding and Working Together 2023 articulates the importance of the head of each statutory safeguarding agency in the delivery of these arrangements.

The lead safeguarding partner (LSP) has been named because they are able to:

- speak with authority for the safeguarding partner they represent.
- take decisions on behalf of their organisation or agency and commit them on policy, resourcing, and practice matters.
- hold their own organisation or agency to account on how effectively they participate and implement the local arrangements.

In Stockport, the strategic and lead responsibilities of the LSP have been delegated as follows:

- Chief Executive Stockport Metropolitan Borough Council – Local Authority
- Chief Executive – NHS Greater Manchester
- Chief Constable – Greater Manchester Police

The joint functions of the LSPs are:

1. Set the strategic direction, vision, and culture of the local safeguarding arrangements, including agreeing and reviewing shared priorities and the resource required to deliver services effectively.
2. Lead their organisation's individual contribution to the shared priorities, ensuring strong governance, accountability, and reporting mechanisms to hold their delegates to account for the delivery of agency commitments.
3. Review and sign off key partnership documents: published multi-agency safeguarding arrangements, including plans for independent scrutiny, shared annual budget, yearly report, and local threshold document.
4. Provide shared oversight of learning from independent scrutiny, serious incidents, local child safeguarding practice reviews, and national reviews, ensuring recommendations are implemented and have a demonstrable impact on practice (as set out in the yearly report).
5. Ensure multi-agency arrangements have the necessary level of business support, including intelligence and analytical functions, such as an agreed data set providing oversight and a robust understanding of practice.
6. Ensure all relevant agencies, including education settings, are clear on their role and contribution to multi-agency safeguarding arrangements.

Each LSP should appoint a delegated safeguarding partner (DSP) for its agency who must be named in our arrangements.

The appointed delegated safeguarding partners (DSP) in Stockport are as follows:

- Executive Director People and Integration, Director of Children's Service and Adult Social Service - Stockport Metropolitan Borough Council
- The Chief Nurse, NHS Greater Manchester Integrated Care Board – delegated to Associate Director, Stockport Locality – NHS Greater Manchester
- Chief Superintendent District Commander Stockport - Greater Manchester Police

The joint functions of the delegated safeguarding partners are:

1. Delivery and monitoring of multi-agency priorities and procedures to protect and safeguard children in the local area, in compliance with published arrangements and thresholds.
2. Close partnership working and engagement with education (at strategic and operational level) and other relevant agencies, allowing better identification of and response to harm.

3. The implementation of effective information sharing arrangements between agencies, including data sharing that facilitates joint analysis between partner agencies.
4. Delivery of high-quality and timely rapid reviews and local child safeguarding practice reviews, with the impact of learning from local and national reviews and independent scrutiny clearly evidenced in yearly reports.
5. The provision of appropriate multi-agency safeguarding professional development and training.
6. Seeking of, and responding to, feedback from children and families about their experiences of services and co-designing services to ensure children from different communities and groups can access the help and protection they need.

It has been agreed that the Partnership Chair will be Chris McLoughlin, Executive Director People and Integration, Director of Children's Service and Adult Social Service, Stockport Metropolitan Borough Council. The role of chair will rotate every 12 months between the delegated safeguarding partners.

## What arrangements have we made for safeguarding partners to work together?

The Stockport Safeguarding Children Partnership (SSCP) and Stockport Safeguarding Adults Partnership (SSAP) are comprised of the three Statutory Safeguarding Partners (Stockport Council, NHS Greater Manchester and Greater Manchester Police) alongside other agencies across education, housing, health and social care, as well as the voluntary sector.

The three key safeguarding partners (Stockport Local Authority, NHS Greater Manchester and Greater Manchester Police) contribute most of the funding for the partnerships to operate effectively. Contributions are listed in the appendix.

The Stockport Children's and Adult's Safeguarding Partnerships operate alongside each other with strong integration through joint business plan priorities, and regular meetings of the two partnerships. As well as a Joint Safeguarding Executive Board, our Think Family approach to the work of the Partnerships is also supported by two joint working groups: the Complex Safeguarding Group and the Training and Workforce Development Group.

The SSCP is comprised of an Executive Board and various sub-groups including a Practice Improvement and Assurance Partnership.

Under the guidance of the lead safeguarding partners, the delegated safeguarding partners will determine the work programmes for the SSCP and its sub-groups. This approach will assist us in achieving our priorities in line with our agreed common values. The partnership will be clear in setting out our plans, based on our vision and expected outcomes. Please refer to the appendix to view our business plan.

Our three-year Business Plan outlines the key priorities, outcomes and objectives expected for Stockport Safeguarding Children's Partnership for the period. Priorities will be reviewed every 12 months to ensure they remain relevant.

The below is a list of partnership meetings and governance structure.

### **The Executive Board of the SSCP**

The SSCP is initially chaired by the Executive Director for People and Integration and Director of Children's Social Care; the chairing will rotate every 12 months between the key partners at DSP level. The Vice-Chair will be one of the three statutory partners nominated each year.

The Joint Executive board bringing the SSCP and SSAB together, will continue to be chaired independently by Gail Hopper and Gail will act as an independent scrutineer for the partnership. This will bring valued scrutiny and challenge to the work of both partnerships and will ensure continued collaboration between the work of the Children's and Adult's Partnerships. The partnerships meet on a quarterly basis.

### **Practice Improvement and Assurance Partnership**

The Practice Improvement and Assurance Partnership (PIAP) is initially chaired by the Associate Director Safeguarding/Designated Nurse Safeguarding Children Stockport, NHS Greater Manchester. The chair will rotate between the key partners every 12 months.

**underpinned by a learning and improvement framework.** The PIP is responsible for overseeing case reviews; initiating, reviewing, and endorsing policy and practice guidance/standards; learning from published inspections, statutory safeguarding reviews and research to continuously improve the quality of services and outcomes for children and their families in Stockport.

The PIAP is responsible for scrutiny and challenge of the work of partners through the oversight of a range of information. This aspect of the work will be particularly informed by an agreed data set and a programme of multi-agency audit work.

### **Safeguarding in Education Partnership**

The work of this partnership group will focus on safeguarding in early years settings, schools, colleges, and other education settings. This group will focus on the priorities of the SSCP and will ensure that there is a strong educational presence in the work of the Partnership. The chair of this group will also sit on the Practice Improvement and Assurance partnership, and the Executive Board.

### **Complex Safeguarding Subgroup**

This group is co-chaired by the Head of Service for Children's Social Work and Practice Improvement and the Principal Social Worker for Adult Services. The group develops, implements and monitors the complex safeguarding strategy and action plan to ensure there

is a co-ordinated multi-agency response to sexual exploitation, criminal exploitation, missing children and adults, modern day slavery and trafficking.

### **Training and Workforce Development Subgroup**

This group is chaired by the Head of Service for Safeguarding and Learning. The group is responsible for ensuring that high-quality, up to date, effective, all age focused, and all age multi-agency training is provided alongside single-agency safeguarding training. The multi-agency trainer will continue to develop the learning hub approach in the next year to ensure learning is embedded routinely for the multi-agency workforce. The dissemination and embedding of learning is available in a separate report which is produced annually and heard at the SSCP executive.

### **Learning from Practice Group**

This sub-group is chaired by the Safeguarding Partnership Business Manager, and brings together partners in a focused way to review progress against safeguarding review action plans. The work of this group is overseen by the Practice Improvement and Assurance Partnership and ensures there are no undue delays in delivering system improvements for the children, adults and families of Stockport.

### **Subgroup Chairs**

A quarterly meeting of all sub-group chairs is convened in advance of each of the meetings of the Executive Board of the SSCP. This is chaired by the Head of Service for Safeguarding and Learning. Chairs are invited to contribute to the agenda setting for each partnership and this is where progress against the business plan is regularly monitored and challenged.

## **What are the geographical boundaries of the new safeguarding arrangements?**

These multi agency safeguarding arrangements refer to the Borough of Stockport, which is one of ten local authorities within the Greater Manchester Combined Authority (GMCA) area.

Whilst the responsibility of delivering the legislative requirements of Working Together 2023 is solely the responsibility of Stockport Council, NHS Greater Manchester Stockport and Greater Manchester Police, wider collaboration across Greater Manchester and the wider Northwest region is in place to support the implementation of our arrangements.

The Greater Manchester Safeguarding Partnership (GMSP) is a cooperative partnership of the 10 Local Safeguarding Boards of Greater Manchester. It supports collaborative projects to help partners share best practice and work better together to provide a more consistent service to safeguard children.

Each of the 10 Local Authorities have a nominated member on the Greater Manchester Safeguarding Partnership. Key partner agencies also have at least one nominated member,



including the Police, Health, Probation Service, Coroner's Service, Youth Offending Services and Fire and Rescue.

The Lead Safeguarding Partners meet three times a year as the Greater Manchester Safeguarding Alliance. Through this forum, they provide collective leadership and deliver mutual assurance of strategic and operational safeguarding partnership arrangements for children in Greater Manchester.

The Safeguarding Alliance is the dedicated forum where the Lead Safeguarding Partners can:

- Set direction and model collaborative working.
- Bring, explore and problem solve city-regional strategic and system wide issues.
- Agree the financial resources required including individual agency contributions for safeguarding partnerships.
- Provide mutual challenge and accountability.
- Receive high level performance and quality assurance information and key system learning, including from serious child safeguarding cases.
- Receive updates from the Complex Safeguarding Executive.

There are a number of collaborative workstreams that are supported by the GMCA and SSCP is committed to continuing to work with partnerships across the north west to support sector led improvement.

The terms of reference for the GM Alliance can be found in the appendix.

## How will we undertake local child safeguarding practice reviews and embed learning across organisations and agencies?

The Practice Improvement and Assurance Partnership oversees all LSCPRs and their corresponding actions plans.

The learning from practice group is responsible for ensuring that actions are completed in a timely manner; evidence of completion of actions is submitted; and that key learning points are cascaded across the partnership. The Practice Improvement and Assurance subgroup is responsible for providing moderation of all case review action plans and escalating to the Executive Board of the SSCP when an action plan is not completed.

All learning informs the multi-agency training offer as well as the key dataset used by the Partnership.

The SSCP and SSAP create a quarterly newsletter which is share widely across agencies and the VCSE sector. The newsletter ensures partnership news is available to all and will be uploaded to the new safeguarding partnership website when this has been re-developed.

## Reporting Serious Incidents

Ofsted publish clear guidance about how local authorities should report a serious incident of child abuse or neglect, or the death of a child who is looked after. From 29.06.18, it became a requirement in England that SSCPs must notify the National Safeguarding Practice Review Panel within 5 working days of becoming aware of a serious incident and a review of the case must be undertaken with 15 working days of the Local Authority and its partners being made aware of the incident.

Working Together 2023 requires the partnership to notify deaths of care leavers from the age of 18 up until the age of 25. The notifications will be completed by using the serious incident notification system. Consideration is also given to the Stockport Safeguarding Adult Partnership processes in relation to Serious Adult Reviews (SAR)

## The arrangements made for commissioning and publishing local child safeguarding practice reviews.

Working Together 2023 states that safeguarding partners must:

- identify serious child safeguarding cases that raise issues of importance in relation to their area.
- commission and oversee the review of those cases if they consider review appropriate.

When a serious incident becomes known to safeguarding partners, they must consider whether the case meets the criteria and guidance for a local review. If safeguarding partners determine that the criteria is met to undertake a local child safeguarding practice review, then a serious incident notification and rapid review must take place.

In some cases, a 'serious child safeguarding case' may not meet the criteria for a serious incident notification but may nevertheless raise issues of learning for the local area. That might, for example, include where there has been good practice, poor practice or where there have been 'near-miss' incidents. Safeguarding partners may decide to undertake a local child safeguarding practice review in these or other circumstances, in which cases they should be clear about their rationale for undertaking such a review and what its focus will be.

It is for safeguarding partners to determine whether a review is appropriate, given that the purpose of a review is to identify improvements to practice. Meeting the criteria does not mean that safeguarding partners must automatically carry out a local child safeguarding practice review. The decision is made based on the majority of key partners agreeing on the outcome. The independent scrutineer also reviews the decision made and offers independent advice to the partnership.

When a LCSPR is required, the SSCP business manager identifies and approaches independent authors as potential reviewers. The three key partners then decide who they would like to commission for the review and share the cost of funding the review. The business managers identified a selection of authors, gathers their CV's and examples of their work and this is shared with the key partners to support their decision making. Any actions arising from any reviews are tracked and progressed through the learning from practice subgroup.

The National Child Safeguarding Review Panel and the Local Safeguarding Partners have a shared aim in identifying improvements to practice and protecting children from harm and should maintain an open dialogue on an ongoing basis. This will enable them to share concerns, highlight recurring areas that may need further investigation (whether leading to a local or national review), and share learning that could lead to improvements elsewhere.

## The Rapid Review

### Rapid Review Virtual Panel

The virtual panel is chaired by the Head of Safeguarding and Learning Service and brings together the three safeguarding key partners to decide on whether to progress to a rapid review as set out in Working Together to Safeguard Children 2023. If a case meets the criteria, then a rapid review panel is convened, and this is chaired by the Head of Safeguarding and Learning Service. Rapid Reviews will consider whether a local child safeguarding practice review is to be commissioned.

Working Together 2023 states *“the safeguarding partners should promptly undertake a rapid review of the case, in line with any guidance published by the panel. The aim of this review is to enable them to:*

- *gather the facts about the case, as far as they can be readily established*
- *discuss whether any immediate action is needed to ensure children's safety and share any learning appropriately*
- *consider the potential for identifying improvements to safeguard and promote the welfare of children*
- *decide what steps they should take next, including whether to undertake a child safeguarding practice review”.*

On completion of the Rapid Review, the SSCP will advise the National Panel of their decision about whether a local child safeguarding practice review is appropriate, or whether they think the case may raise issues which are complex or of national importance such that a national review may be appropriate. As soon as they have determined that a local review will be carried out, they will inform the Panel, Ofsted and the DfE, including the name of any reviewer they have commissioned.

The decision of the virtual panel and Rapid Review report is shared with the Independent Scrutineer to provide an external perspective.

The practice improvement and assurance partnership are responsible for identifying and overseeing the review of serious child safeguarding cases, rapid reviews and local learning events. The group will also maintain oversight of the system of national and local reviews reporting to the Executive.

## Relevant Agencies

Safeguarding is everyone's responsibility both across society and in any service or setting serving children, families, and communities. Strong effective multi-agency arrangements are responsive to local circumstances and engage the right people. For local arrangements to be effective, they must reflect local needs and engage agencies who can provide targeted support to children and families at the earliest opportunity.

The three key safeguarding partners in Stockport have agreed which local relevant agencies they must engage to ensure effective local arrangements. The list of Stockport relevant agencies is included in the Appendix.

Each relevant agency has been provided with details of their ongoing responsibilities and the expectations placed on them by the new arrangements in Stockport. The multi agency safeguarding arrangements (MASA) have been developed in consultation with as wide a range of partner agencies as possible and the arrangements now reflect their commitment to improving outcomes for children and young people. The key partners reserve the right to include any other agencies as relevant agencies and add them to the published list at any time.

## How will we independently scrutinise the effectiveness of the arrangements?

The SSCP values independent scrutiny and has employed an independent scrutineer since 2021 who provides the safeguarding partners and relevant agencies with independent, rigorous, and effective support and challenge at both a strategic and operational level.

Working Together 23 outlines the following functions of the independent scrutiny role:

- Provide assurance to the whole system in judging the effectiveness of the multi-agency safeguarding arrangements through a range of scrutiny methods.
- Ensure that statutory duties are being fulfilled, quality assurance mechanisms are in place, and that local child safeguarding practice reviews and national reviews are analysed, with key learning areas identified and effectively implemented across the safeguarding system.
- Ensure that the voice of children and families is considered as part of scrutiny and that this is at the heart of arrangements through direct feedback, informing policy and practice.

- Be regarded as a 'critical friend' and provide opportunities for two-way discussion and reflection between frontline practitioners and leaders. This will encourage and enable strong, clear, strategic leadership.
- Provide independent advice when there are disagreements between agencies and safeguarding partners and facilitate escalation procedures.
- Evaluate and contribute to multi-agency safeguarding published arrangements and the annual report, alongside feeding into the wider accountability systems such as inspections (Working Together 23, p.37)

The partnership is confident that these requirements will be met through the arrangements in place.

### How will Early Years settings, schools (including independent schools, academies, and free schools) and other education establishments be included in the safeguarding arrangements?

The safeguarding in education subgroup ensures agencies from across multiple educational settings are engaged in the work of the SSCP. The subgroup brings together professionals from across the education settings to feed into the wider education network.

Stockport council also has an early year's improvement team. The team is made up of early years improvement professionals with experience and expertise in childcare and early years education.

The Service is part of the Stockport School Improvement Service and provides advice, guidance, and training in the delivery of the EYFS statutory framework and meeting the Ofsted registration and inspection requirements for the Early Years and Childcare register. There are strong partnerships with local early years providers and the service has a detailed knowledge of the wider context regionally and nationally which impacts on services for families.

The offer includes.

- termly network meetings for Childminders, Early Years Registered Providers (pre-school/day nurseries and out of school clubs) and Early Years leaders in schools.
- termly network meeting for nursery teachers. An annual training programme for EY SENCOs (10 half days)
- An annual transition conference EYFS and KS1.
- Annual conference celebrating the early years curriculum

The partnership training manager attends network meetings to share information, learning and to communicate the partnership business with the variety of providers. You can read more about the early years improvement team offer [by clicking here](#)

The SSCP has representation from head teachers and the safeguarding in education subgroup chair at the children's, adults and joint partnership meetings. To further improve the

engagement with education settings across the board, an education subgroup is being developed, to bring together representatives from all provisions. The education sub group feeds up to the partnership meetings.

## How will voluntary, charity, social enterprise (VCSE) organisations and sports clubs be included in our safeguarding arrangements?

The SSCP has representation from Sector 3 at the practice improvement and assurance partnership. The representative feeds information back and from their wider network meetings, which include many voluntary, community, faith-based and social enterprise sector (VCSFE) organisations in Stockport. Sector 3 also include SSCP news and updates in their newsletter, which has a wide reach within the borough.

The practice improvement and assurance partnership also has representation from Life Leisure and the Active Stockport manager which insures a link with sports coaches and clubs in the local area. Information is disseminated with groups to ensure partnership priorities and learning is understood. This includes the local football club Stockport County who work closely with the Local Authority in relation to their safeguarding duties.

## How will the safeguarding partners use data and intelligence to assess effectiveness of help being provided to children and families, including early help?

The practice improvement and assurance partnership has a multi-agency data set which is dynamic and is able to be adapted to respond to themes and trends from local reviews. The data included relates to the partnership priorities set out in the business plan, and also includes a core data set. The data set is reviewed quarterly by the practice improvement and assurance partnership and any trends identified are used to influence future quality assurance activity and practice improvement.

## How will inter-agency training be commissioned, delivered and monitored for impact and how will they undertake any multi-agency and inter-agency audits?

Stockport Safeguarding Children Partnership employs a full-time training manager who delivers and organises a range of training programmes and learning circles. The training is open to all safeguarding agencies and can also be purchased by private organisations. Charities and voluntary agencies are able to attend free of charge. Local learning is regularly refreshed to ensure this includes a response to local learning from practice reviews, rapid reviews, CSPP's and national learning.

The partnership commissions specialist training where needed to ensure there is a comprehensive training offer.

The training offer reflects the priorities of the SSCP and is reviewed by the training sub-group to ensure that it reflects local and national learning in a reflexive manner.

Multi-agency audits are completed by representatives across the partnership and are overseen by the quality assurance subgroup. Independent scrutiny is also gained from the independent scrutineer.

Inter-agency audits are overseen by the quality assurance subgroup and agreed as part of the partnership work plan. The work plan is developed to progress the business plan priorities to ensure evidence of improvement is gained.

## How will the arrangements be funded?

	Children's Partnership
<b>Income</b>	
SMBC	149,027
NHS GM	32,000
GMP	13,800
SNHSFT	4,000
Probation	2,274
Education	32,000
SSAB	17,000
	<b>250,101</b>
<b>Expenditure</b>	
Chair	15,858
Reviews	34000
Salaries	214,008
Sundries	11343
	<b>275,209</b>
Total	<b>-25,108</b>

## The voice of the child

The voice of the child is represented to the SSCP through the following groups:

### **Listen: Stockport's Youth Alliance**

Stockport's Youth Alliance is a group created by young people, community organisations and health and social care services with a view to uplifting the voice and influence of young people in Stockport. Young people with additional needs helped to create the model of engagement and recruited a community organisation to run the project. Young people are setting priorities for Stockport that matter to them and providing active voices in the new One Stockport Plan.

### **Stockport Youth Council**

The youth council is a group of young people aged 11-21 who meet weekly. The group campaigns to improve services for young people both locally and nationally and on the issues they have identified as being important to young people in Stockport. The group is involved in regional activity across Greater Manchester and is represented nationally by an elected Member of the Youth Parliament (MYP).

### **Autism Ambassadors**

The group is a youth voice group for autistic young people of high school or college age. The group provides mutual support and campaigns to ensure that their experiences are heard and understood.

### **SAYS (young disabled peoples forum)**

The group is for children and young people aged 13 – 25 and meets every other week. Young people are given opportunities to complete external opportunities and have their voices heard. Views are gained about their experiences of education and the Stockport Local Offer.

### **Stockport Family Practice Weeks**

During the practice weeks (held quarterly) feedback is gained from parents, carers and children in relation to the service they receive, their relationship with their worker and to gather feedback about what is working well or what could work better. This is fed back to practitioners and leaders to contribute to the development of the service.

### **SK Inc Children in Care Council (CiCC)**

The Children in Care Council is a group open to young people who are currently in the care of Stockport MBC or who are children from other Local Authorities living in Stockport. The group meets to discuss ideas and look for ways to improve services and campaign on issues



that matter to them. The group is complemented by an active Care Leaver's Forum, which is facilitated by local charity Pure Insight. The partnership also plans to explore a lay member to sit on the executive board in the near future.

## How will the threshold of need guidance align with the arrangements?

The Stockport multi agency response to need guidance was refreshed in 2023. It is designed as guidance for professionals working with children, young people and families to know when advice, help and urgent response is needed.

The guidance was developed by talking with families and incorporating their views to ensure professionals focus on getting the right support and advice at the right time, with a common use of language.

The guidance is a partnership document and compliments the partnership arrangements with expectations for agencies to respond to need. You can read the levels of need guidance for agencies by clicking this [link](#).

## Appendix

### Business Plan



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20SSAP%20Business%

### Greater Manchester Alliance Terms of Reference



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### Safeguarding Partnership Members SSCP and SSAP

- [Stockport Safeguarding Children and Adults Partnerships](#)
- [Age UK](#)
- [Greater Manchester Fire and Rescue Service](#)
- [Greater Manchester Police](#)
- [HealthWatch Stockport](#)
- [North West Ambulance Service](#)
- [Pennine Care NHS Foundation Trust](#)

- Stockport Metropolitan Borough Council
- NHS Greater Manchester
- Stockport NHS Foundation Trust
- Greater Manchester Probation Service