

#### CASE STUDY

# Stetner Electric/ Stetner Construction Group

Stetner Electric Moves to the Cloud, Leverages Trimble<sup>®</sup> ePayments to Optimize its AP Processes—Saving Significant Time and Money







## **About the Company**

Founded in 1992 by Michael Stetner, <u>Stetner Electric</u> delivers a broad range of projects throughout Washington State. These range from data centers and security systems to public and private construction projects to wastewater treatment facilities to roadway lighting and maintenance. In 2020 the company expanded its scope of services to include technologies (low voltage, data, security, and communications) and began doing business as Stetner Construction Group (SCG). Through strong relationship-building and quality results, Stetner has experienced explosive growth over the last three decades. The past five years alone have seen the company jump from roughly \$5 million to \$45 million in revenue.

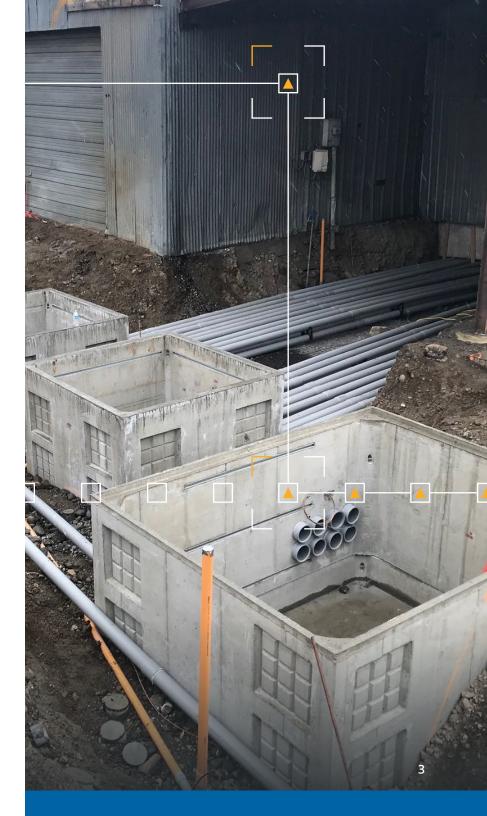


## Before

- Manual and paper-based AP processes slowed payments and created financial risks
- Duplicate data entry, manual bank reconciliation and more cost valuable time
- Company's accounting software not optimized for construction
- Lack of real-time project, financial and payment data

# After

- Move to cloud-based, construction-specific ERP software allowed company to work with accurate, timely data and workflows
- Trimble ePayments provided a streamlined, single-step AP experience
- Vendors, suppliers and others paid quicker, boosting cash flow and bottom line
- Significant time savings and at least \$30,000 in cost savings between reduced administrative overhead and credit card payment rebates



# Challenge

Two key factors in Stetner Electric's growth are a family-first approach and embracing proactive risk. The company treats everyone—from employees to clients to vendors and other contractors—as family. In doing so, it has built solid relationships based on trust and value. It also is not afraid to go above and beyond to meet its clients' needs. The company's former Chief Financial Officer points to one example where the company did more upfront work on a data center retrofit project than was expected.

"We decided to take the risk on the second phase of that to prefab everything before we were even awarded the contract. The (project owner) wanted us to get one row done in a certain period of time. Instead of getting one row done, we got a whole colo done, which was six or seven times what they wanted to be completed," the former CFO said.

This progressive approach has helped the company continually win more and more work. Of course, rapid business and financial growth is never a bad thing, but that growth can be hard to effectively manage without the right tools in place.



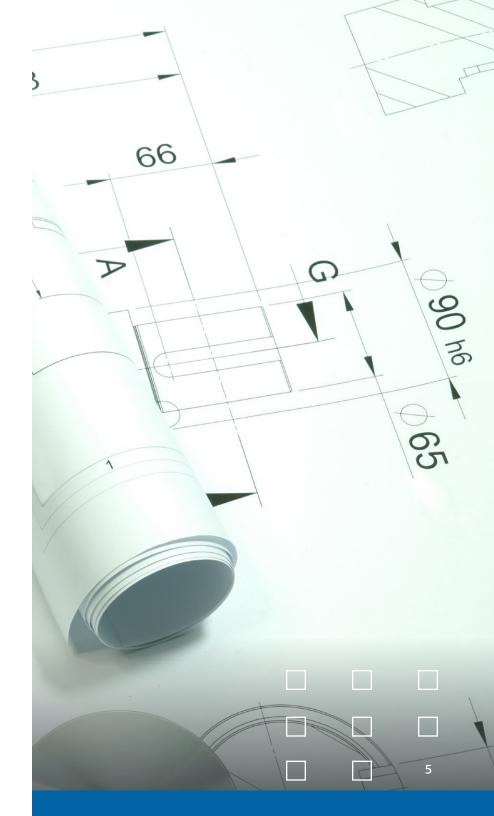
"Do you want to save money? Do you want to save time? Do you want someone else to do the back-end work to get digitized AP processes? Go to ePayments."

— Former CFO, Stetner Electric

## **Outgrowing Unreliable Processes**

Prior to its move to **Trimble Viewpoint** Spectrum **ERP** in 2016, Stetner Electric was relying on a number of manual processes and disconnected, "off-the-shelf" software solutions like Quickbooks for its accounting, business management and project management processes. While these worked well enough to manage a small company, more projects, more people and more growth opportunities meant the company needed to change to keep up.

"Quickbooks is great for small businesses, but it's not great for construction," the former CFO said. "And one of our biggest issues was dealing with increasingly cumbersome accounts payable processes."



# Solution

Stetner Electric decided to embrace technology and become a change-forward company rather than resist the inevitable move toward digitization and automation.

#### The company:

- Swapped Quickbooks for the more robust and construction-specific Spectrum solution in 2016 in order to better manage its operations.
- Moved operations to the cloud with the Trimble Construction One<sup>™</sup> suite in 2020 in order to take advantage of the cloud and the new features, real-time data and workflows and stronger data and business continuity protections.
- Implemented the Trimble ePayments solution (powered by Corpay) to streamline its accounts payable processes, allowing the company to go truly paperless.

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\$30,000 savings this year, and that's without all of our vendors on board yet.

— Former CFO, Stetner Electric

### **Embracing Change**

"It's crazy, the growth we've experienced; and part of it has been hanging on by the seat of our pants and going for it. But we've embraced the concept that we're constantly going to be changing, we're constantly going to need to improve," the former CFO said. "From a staff perspective, that's the mindset we've decided we're going to operate. Now, when change happens, we can pivot and there's not a lot of pushback or resistance about it."

The move to ePayments has made an immediate impact. Trimble ePayments helps contractors manage their accounts payable processes by digitizing, automating and often reducing them to a single step. The solution provides a single workflow for all supplier, vendor and other payments, authorizing real- time payments through credit card or ACH/EFT processes. Contractors can issue payments with a single click, with full audit trail and accounting integrated into Trimble Viewpoint<sup>®</sup> ERP solutions.

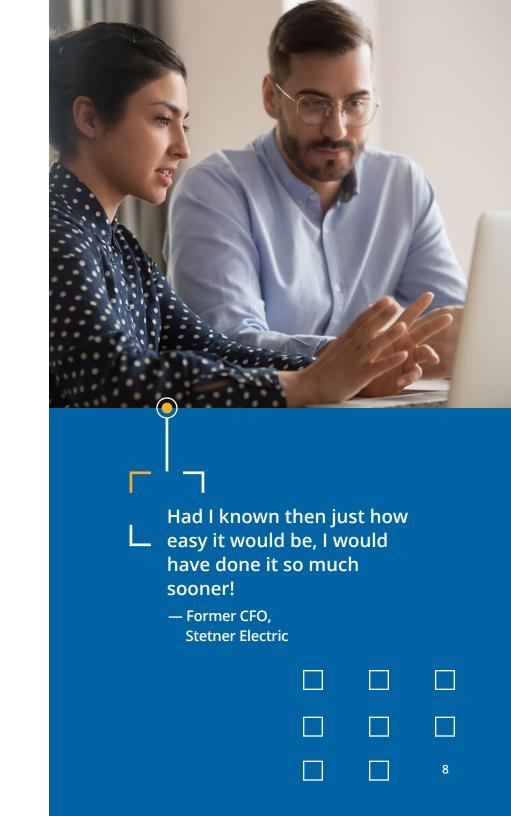
Additionally, a significant rebate program as part of ePayments means that contractors can actually turn their AP processes into a revenue generator.



### **The Trouble with Paper Payments**

Before moving to <u>ePayments</u>, most of Stetner Electric's accounts payable processes were handled via paper checks. There were a few ACH payments here and there, but they, too, were manual in nature. "I absolutely despised those, because I had to go into the bank itself and actually enter all the information every time," the former CFO said.

The paper-based payments also exposed the company to extended financial risks, as well as potential late payments: "We had some check washing done on us, where we sent a check to the customer, someone stole it and changed the name on it," he said. "We've had checks sent to the wrong place because addresses weren't updated in the system. We've also had checks get lost in the mail. It's taken weeks in some cases to get checks back. You end up with stale checks, or you have to do stop payments and all of those things to rectify situations. It was a nightmare."



## A 'No-Brainer' Solution

The former CFO learned about Trimble ePayments prior to the company's move to Trimble Construction One. "I was too busy dealing with everything else at the time and didn't have time to implement another software," he said. "Had I known then just how easy it would be, I would have done it so much sooner!"

Stetner Electric hired the implementation professional that helped the company onboard Spectrum in order to manage its other software implementations and management. The former CFO passed the ePayments pitch to her to review. "She went through the presentation and said, 'This is a no-brainer—they do all the work.""



# **Results**

What exactly does "they do all the work" mean when it comes to a technology implementation? As the former CFO explains, the entire implementation process took around three weeks to complete, but Stetner Electric's commitment amounted to just a couple of hours. "We sent a couple of files over and that was pretty much the extent of the workload on our end," he said.

The ease of use and automation that Trimble ePayments provides has turned Stetner Electric's AP processes into a well-oiled machine: Payments are always accurate, delivered on time and the company can better stay on top of its cash flow and financials.

"I should also mention the bank reconciliation side as well," he said. "Not having to find all the checks. The entire batch is one transaction. Honestly, at the beginning of this it really felt like it was too good to be true. In fact, it was even easier than it was pitched to us as being."



#### Results continued

### **Cutting out the Paper**

Stetner Electric's former CFO said that, thanks to ePayments, around 99% of the firm's accounts payable tasks are now paperless. That has saved at least 25% of the time its AP professionals were spending having to write checks, stuff envelopes, meet mail schedules, manually track payments and more. According to a 2022 report by the Association for Financial Professionals, it costs the average company \$4 or more to issue each paper check. For firms that cut checks at low volume, the cost approaches \$20 per check. Having to reprint or replace checks—much less overcome potential check fraud—can make those costs skyrocket.

Between the cost savings of replacing inefficient in-house processes and the rebate program, Stetner Electric is realizing significant value.

"I'm anticipating at least a \$30,000 savings this year, and that's without all of our vendors on board yet," the former CFO said. "I have a couple of major suppliers that are taking credit cards and I have one that's not. I'm going to leverage those other two suppliers and say, 'Hey, these guys are doing it, and this is the direction we're going to go because it's saving us money.""



#### **Results** continued

He has also become a vocal advocate of ePayments among fellow contractors.

"I'm talking to all kinds of contractors and telling them that this is a no-brainer—you need to be doing this today," he said. "Do you want to save money? Do you want to save time? Do you want someone else to do the back-end work to get digitized AP processes? Go to ePayments. Trimble Viewpoint over-delivered when it comes to the ROI we've realized. Even if you took the rebates out, the system is well worth it. The rebate plan is the large cherry on top of an amazing solution."

### Learn more about Trimble Construction One:

Trimble.com





#### ABOUT TRIMBLE CONSTRUCTION ONE™

Trimble Construction One<sup>™</sup> is a connected, cloud-based construction management platform that drives productivity, efficiency and accuracy at each phase of the construction project lifecycle. Using data from all phases of construction, Trimble Construction One connects teams with realtime information that shows true project costs and resource allocation so they get the right information at the right time to make the right decisions.

For more information, please visit: trimble.com/solutions/trimble-construction-one/

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