

SOFTWARE TECHNOLOGY LIMITED

Carbon Reduction Plan

Year 2025 emissions data

Prepared by: *Brogan Black*

Based on data: January – December 2025, measured via Greenly

Published: June 2026

Approved by: Tom Steer, Commercial Director

1. Our Commitment

Softwire Technology Limited is committed to measuring, reducing, and eliminating its carbon footprint.

Softwire commits to achieving Net Zero emissions by **2040**. We have adopted science-based targets aligned to a 1.5°C pathway, and we publish this plan annually to hold ourselves publicly accountable.

2. About Softwire

Softwire Technology Limited is a software development and technology consultancy headquartered in London, with offices in Cambridge, Manchester, and Bucharest. In 2025, we employed approximately 403 people and generated around £42 million in annual revenue.

Our primary environmental impact comes through our operations: the energy we consume, the technology we purchase, the way our people travel and commute, and the suppliers we engage. As a technology company, we also recognise that our client work - building data platforms, replacing paper processes, helping organisations use infrastructure more efficiently, may ultimately contribute more to reducing carbon than our own operational footprint, though this plan covers our operations only.

3. Our 2025 Emissions Profile

Our total greenhouse gas emissions for the year ending December 2025 were **1,360 tCO₂e**. This is an 2.3% increase on the prior year and an intensity of 3.4 tCO₂e per employee. Softwire holds a Silver Climate Strategy Rating from Greenly (top 15% of companies measured).

Scope breakdown

| Scope | Description | 2025 tCO ₂ e | 2024 tCO ₂ e (published) | vs 2024 | % of total |
|---------|--|-------------------------|-------------------------------------|---------|------------|
| Scope 1 | Direct emissions (fuel, refrigerant leaks) | 106 | 17 | +524% | 8% |
| Scope 2 | Purchased electricity and heat | 82 | 7.3 | +1,023% | 6% |
| Scope 3 | Indirect (supply chain, travel, digital, food) | 1,172 | 1,306 | -10% | 86% |
| Total | | 1,360 | 1,330 | +2% | 100% |

*The 2025 report uses a location-based approach to Scope 2 accounting; the 2024 report used a market-based approach. Under market-based accounting, Softwire's green electricity tariffs in the UK reduced Scope 2 to near-zero (2024). The location-based approach uses grid average emission factors regardless of tariff, producing a higher but more conservative figure.

In 2025, Greenly's measurement identified 96 tCO₂e of direct GHG emissions, a category not previously captured in our reporting. This relates to a refrigerant top-up of 58.08kg of R134A to the air conditioning installation at our Bucharest office in July 2025. The Bucharest office is leased and the cooling system is managed by the building landlord. We do not currently have confirmation of whether the underlying leak was repaired at the time of the top-up. We will be engaging the landlord to establish this, and to put in place a process for refrigerant usage to be logged and reported to us annually.

Emissions by category

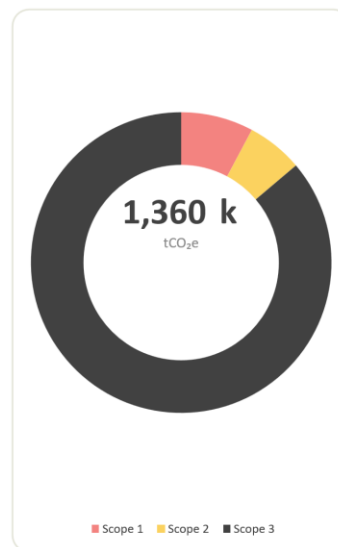
| Category | 2025 tCO ₂ e | % of total |
|--|-------------------------|------------|
| Energy (buildings, heating, electricity) | 249 | 18% |
| Digital (Cloud, SaaS, licences, devices) | 245 | 18% |
| Services purchases (cleaning, maintenance) | 221 | 16% |
| Travel & commute | 185 | 14% |
| Food & drinks | 169 | 12% |
| Assets (IT equipment, furniture) | 94 | 7% |
| Other | 197 | 14% |

DATA GAP: Only 38% of emissions are based on physical activity data (e.g. actual kWh metered). The remaining 62% are estimated from financial spend data, which introduces material uncertainty particularly for digital and services categories.

A commitment to improving physical data coverage is included in Section 7.

BREAKDOWN BY SCOPE — 2025 vs 2024 (published CRP figures)

| | Scope 1 | Scope 2 | Scope 3 |
|--|---------------------|----------------------|----------------------|
| Absolute tCO ₂ e | 106 +524% | 82 +1,023% | 1,172 -10% |
| Employee tCO ₂ e / employee | 0.3 +403% | 0.2 +806% | 2.9 -28% |
| Revenue tCO ₂ e / ME | 2.5 +464% | 2.0 +916% | 27.9 -19% |
| Number of employees tCO ₂ e / FTE | 0.3 +403% | 0.2 +806% | 2.9 -28% |
| £ tCO ₂ e / GBP | < 0.1 | < 0.1 | < 0.1 |



Results subject to the correct categorisation and validation of expenses of Software Technology Limited. Year-on-year comparisons are against 2024 figures as published in the 2025 Carbon Reduction Plan.

4. Our Emissions Trajectory

Baseline year (2022)

Our baseline year is 2022. The figures below represent Software's total greenhouse gas emissions for the calendar year January to December 2022, measured by a previous supplier. The 2022 baseline covers the period following Software's return to normal operations after the COVID-19 pandemic, and reflects a full year of hybrid working with offices in London, Cambridge, and Manchester.

| Scope | Description | Baseline (2022) tCO ₂ e | % of total |
|---------|--|------------------------------------|------------|
| Scope 1 | Direct emissions (fuel combustion) | 0 | 0% |
| Scope 2 | Purchased electricity and heat | 31 | 4% |
| Scope 3 | Indirect (supply chain, travel, digital, food) | 781 | 96% |
| Total | | 812 | 100% |

NOTE: The 2022 baseline was measured by a different supplier with a different methodology. Following the switch to Greenly in 2025, this figure may not be directly comparable to current measurements

Trajectory since baseline

Our total emissions have increased significantly since our 2022 baseline, driven by company growth, changes in how we work, and the adoption of new technology categories.

| Year | Total tCO ₂ e | Scope 1 | Scope 2 | Scope 3 | Methodology |
|-----------------|--------------------------|---------|---------|---------|---------------|
| 2022 (baseline) | 812 | 0 | 31 | 781 | Supercritical |
| 2024 | 1,330 | 17 | 7 | 1,306 | Greenly |
| 2025 | 1,360 | 106 | 82 | 1,172 | Greenly |

The key drivers of change since our 2022 baseline have been:

- Company growth: headcount and revenue have grown substantially since 2022
- Digital and AI adoption: Cloud, SaaS and software licence use increased significantly in 2024–25
- London office fit-out: capital spend on furniture, IT equipment and fixtures for the new London office drove the Assets category up 196% (94 tCO₂e)
- The switch to Greenly in 2024 introduced broader emission category coverage, including fugitive emissions (refrigerant leaks). The Bucharest refrigerant top-up (96 tCO₂e) appeared for the first time in 2025 data

The 2025 emissions rose 2.3% year-on-year (Greenly basis) but intensity per employee improved from approximately 4.7 tCO₂e (2022) to 3.4 tCO₂e.

5. Our Targets

Our science-based targets

| Target | Scope | Baseline year | Deadline | Status |
|---|------------|---------------|----------|-----------|
| 50% absolute reduction in Scope 1 + 2 emissions | Scope 1+2 | 2022 | 2030 | Confirmed |
| 90% absolute reduction in all emissions | All scopes | 2022 | 2040 | Confirmed |
| Net Zero | All scopes | N/A | 2040 | Confirmed |

These targets are measured against our 2022 baseline of 812 tCO₂e (Supercritical methodology). Progress will be tracked annually.

Emissions intensity target

To monitor progress as our headcount grows, we track two intensity metrics in Greenly: emissions per FTE and emissions per £ revenue. These are tracked from 2025 onwards on a consistent Greenly basis. Note: the 2025 Carbon Reduction Plan referenced

'billable person year' as the intensity unit - from 2025 we are using FTE headcount (403 FTE) as this is simpler, auditable, and consistent with Greenly's reporting.

| Metric | 2022 (baseline) | 2024 | 2025 | Target (2040) |
|-----------------------------------|-----------------|------|-----------------------|---------------|
| tCO ₂ e per FTE | ~4.7 | ~4.1 | 3.5 (403 FTE) | -98% |
| tCO ₂ e per £M revenue | N/A | N/A | 33.5 (£41.8M revenue) | -98% |

Formal commitments

Softwire intends to submit targets to SBTi under V2.0 rather than the current V1.3, and will complete a formal submission once the new standard is finalised.

6. Reduction Actions

6.0 Measures already in place

The following measures have been implemented since our 2024 report and remain in effect. They are not tracked as open actions but form the foundation of our emissions management approach.

| Measure | Category | Status |
|---|----------|----------|
| Installing more motion sensors to switch off lights in unused areas | Offices | In Place |
| Filtered water taps installed – freely available bottled water removed | Offices | In place |
| Supporting employees switching to no-fly travel | Travel | In place |
| Meat-free Mondays – canteen serves only vegetarian and vegan options on Mondays | Food | In place |
| Improve pre-event dietary preference collection to reduce food waste while increasing plant-based options – avoid defaulting to 70% plant-based without demand data | Food | In Place |

The table below sets out our committed actions by focus area, with estimated impacts where quantifiable.

6.1 Scope 1 – Direct Emissions

In 2025, 96 tCO₂e of Scope 1 emissions arose from a refrigerant top-up at the Bucharest office (58.08kg of R134A, July 2025). The source has been identified. The actions below focus on confirming whether the leak was repaired and preventing recurrence.

| Action | Est. impact | Owner | Timeline | Status |
|--|--|-----------------------|----------|-------------|
| Contact Bucharest landlord to confirm whether the R134A leak was repaired in July 2025 or is ongoing | Up to -96 tCO ₂ e if resolved | Rom Office Management | Q3 2026 | Not started |
| Request landlord logs all future refrigerant top-ups and shares data with Softwire annually | Prevents undetected recurrence | Rom Office Management | Q3 2026 | Not started |
| If leak unrepaired: escalate to landlord and include HVAC repair as a requirement in any lease renewal | Up to -96 tCO ₂ e | Rom Office Management | Q4 2026 | Not started |

6.2 Scope 2 – Energy

London and Cambridge offices are on green electricity tariffs. Under the location-based methodology used in the 2025 report, Scope 2 is 82 tCO₂e - the tariff reduces actual grid consumption emissions but does not zero them out under this approach. Remaining Scope 2 emissions are concentrated in offices not on renewable tariffs, primarily Bucharest and Manchester.

| Action | Est. impact | Owner | Timeline | Status |
|--|--|-----------------|----------|--|
| Switch Manchester office to renewable electricity tariff | 2-5 tCO ₂ e reduction | Ops/F acilities | 2026 | Investigated – not possible at the moment but we will reinvestigate in the future |
| Engage Bucharest landlord on renewable electricity options | 10-15 tCO ₂ e reduction | Ops/F acilities | 2026-27 | Investigated – not currently available via landlord/supplier. Energy supplier does not hold a Guarantee of Origin certificate from ANRE. |
| Sublet unused London office space | Reduces energy per occupant; --10-20 tCO ₂ e est. | Ops | 2026 | In progress |

6.3 Scope 3 – Digital Services

Digital emissions (Cloud, SaaS, licences, devices) are 18% of our total and grew significantly in 2025 – Cloud and SaaS alone increased 70% (+91 tCO₂e). This is structurally linked to business growth and AI adoption, and will not reverse without active intervention.

| Action | Est. impact | Owner | Timeline | Status |
|---|--|---------------|----------|-------------|
| Audit cloud infrastructure for right-sizing: idle instances, over-provisioned resources | -20 to -40 tCO ₂ e potential | Helpdesk | 2026 | Not started |
| Establish AI usage guidelines with energy/carbon awareness as a factor | Measurement baseline | Helpdesk /Ops | 2026 | Not started |
| Request emissions data from primary cloud provider (AWS / Azure / GCP) | Improves data quality | Helpdesk | 2026 | Not started |
| Audit top 5 SaaS vendors for sustainability; prefer green alternatives at renewal | Hard to quantify | Helpdesk | 2026–27 | Not started |
| Provide training on how to use AI efficiently and sustainably | Limits growth in Cloud/SaaS emissions as AI tool usage scales across the business. | Ops | Q4 2026 | Planned |

6.4 Scope 3 – Purchased Services

Services purchases represent 16% of total emissions. They fell 26% in 2025 largely because maintenance and cleaning spend fell. Our leverage here is concentrated at contract renewal points.

| Action | Est. impact | Owner | Timeline | Status |
|--|----------------------------------|-------|----------|--|
| Embed sustainability criteria in procurement process for contracts over £50k | Long-term, indirect | Legal | 2026 | Started - supplier Code of Conduct has been updated but that procurement-specific sustainability scoring criteria are still to be developed. |
| Review existing and potential suppliers with the goal of auditing, | Improves data quality; long-term | Ops | 2026–27 | Not Started |

| Action | Est. impact | Owner | Timeline | Status |
|--|---|------------|----------|---------------------------------------|
| managing and reducing supply chain emissions in line with science-based targets | | | | |
| Switch to eco-friendly cleaning products and toilet paper throughout all offices | Marginal direct; cultural signal | Facilities | 2026 | Investigated – not currently possible |
| Improve our advertisement targeting | Emissions reduction is directly proportional to the reduction in the number of impressions of each campaign | Marketing | 2026 | Planned |

6.5 Scope 3 – Travel & Commute

Business air travel fell by 64 tCO₂e (±2.1) in 2025 – the single largest year-on-year improvement across all categories. Two factors drove this: the Prague company holiday generates roughly 40% less flying emissions per person than Croatia, and 55 employees chose train over plane for at least one leg, avoiding 88 flights and approximately 36 tCO₂e. Employee commuting rose by 26 tCO₂e, partially offsetting the gains. Together, travel and commute represent 14% of total emissions. For 2026, the company holiday moves to a UK-based festival, eliminating associated air travel for UK employees entirely. Beyond 2026, the format of the annual event remains a material lever: a return to overseas travel could add 50–100 tCO₂e in a single year.

| Action | Est. impact | Owner | Timeline | Status |
|---|--|-------------|----------|-------------|
| Implement a 6-hour travel rule as written policy (train preferred for journeys under 6 hours) | Sustains ~-30+ tCO ₂ e vs pre-policy levels | People Team | 2026 | Not Started |
| Adopt a clear position on the annual company holiday format and its carbon implications | Up to -50 tCO ₂ e in high-travel years | Leadership | 2026 | Not started |
| Prefer direct flights where a direct option is available – avoid unnecessary stopovers | ~-10% per affected journey | TBC | 2026 | Not started |
| Set economy class as the default for all business travel; business class requires director sign-off | ~-3x per business class trip avoided | TBC | 2026 | Not started |

6.6 Scope 3 – Food & Drinks

Food and drinks in our offices account for 169 tCO₂e (12% of total). While individual actions here have smaller absolute impact, they are highly visible to employees and reinforce a culture of sustainability.

| Action | Est. impact | Owner | Timeline | Status |
|---|------------------------|-------------------|----------|-------------|
| Introduce food waste tracking and reduction target in office catering | ~-5 tCO ₂ e | Office Management | 2026–27 | Not started |

7. Constraints and Limitations

Bucharest office – limited landlord control

Our Bucharest office is leased and appears to be our largest single building emitter, likely due to energy-intensive air conditioning in a market with a more carbon-intensive electricity grid than the UK. As a tenant with limited control over building systems, our near-term options are to request information from the landlord, explore whether a renewable electricity tariff is available in the market, and embed sustainability expectations into any future lease renewal negotiation.

Locked-in supplier contracts

The majority of our services purchase emissions are with suppliers on existing contracts. We cannot retrospectively impose sustainability requirements on contracted relationships. Our strategy is to embed sustainability criteria at the point of contract renewal, typically 2026–27 for major contracts.

Digital and cloud emissions

Our Cloud and SaaS emissions are structurally linked to business growth and AI adoption. Major cloud providers are investing heavily in renewable energy, but we do not yet have sufficient granular data on the carbon intensity of our specific usage. Improving measurement is a prerequisite for meaningful reduction in this category.

Data quality

Currently 62% of our emissions are estimated from financial spend data rather than physical activity data, introducing material uncertainty particularly in digital and services categories. Improving this is a multi-year programme.

8. Carbon Removal

Software is committed to eliminating its historical and current emissions through high-quality, durable carbon removal – not cheap offset credits. Our portfolio includes biochar, enhanced weathering, direct air capture, woody biomass burial, and bio-oil.

| Year | Emissions (tCO ₂ e) | Purchased (t) | Retired to date (t) | Pending delivery (t) | Status |
|------|--------------------------------|---------------|---------------------|----------------------|-----------|
| 2021 | -838 | 1,656 | 1259 | 397 | On track |
| 2022 | 812 | 479 | 206 | 273 | On track |
| 2023 | 657 | 1,173 | 814 | 359 | On track |
| 2024 | 1,330 | 1,325 | 1,325 | 0 | Complete |
| 2025 | 1,360 | 1,400 | 0 | 1,400 | Purchased |

Compliance

This Carbon Reduction Plan has been completed in accordance with PPN 06/21 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard³ and uses the appropriate Government emission conversion factors for greenhouse gas company reporting⁴.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard⁵.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors.



Signed: Tom Steer, Commercial Director –

Date : 23.06.2026