2 REPORT TO THE COMMUNITY

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Calgary Stampede



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VALUES

At the root of the Calgary
Stampede brand are the core
values of western hospitality,
integrity, pride of place and
commitment to the
community. These values
connect us to our past, to the
present and to our future.

PURPOSE AND VISION

Since the launch of the Calgary Stampede 2013-2015 Strategic Plan three years ago, as well as a renewed purpose and vision in 2014, the Stampede has dedicated resources to become a year-round, world-class gathering place for the community. There are many facets to our vision, including our commitment to animal care, building stronger urban and rural connections, engaging Calgarians in their own backyards and supporting Stampede volunteers and employees to ride for the brand.

The Stampede's purpose is "to preserve and celebrate our western heritage, cultures and community spirit."

Our enhanced purpose and vision reflect the strategic direction of our organization and its supporters, in addition to best demonstrating our commitment to western heritage and respect for other traditions, such as those of our Treaty 7 partners and those of new Albertans.

Our revised vision also makes the connection with community explicit: "to create a world-class, year-round gathering place for the community." The good work our volunteers and employees do is aimed at providing benefits for the community, now and into the future.

A MESSAGE FROM THE PRESIDENT AND CHAIRMAN OF THE BOARD AND THE CEO

Dear Friends,

Back in the 1980s, we both started with the Calgary Stampede – one as a volunteer and the other as an employee. We were both drawn to this organization because of its importance to and widespread support it receives from the residents of Calgary and southern Alberta and its strong and unique community connection.

Some thirty years later, we take even greater pride in now having the opportunity to lead an organization that values making a difference in our community.

Looking back over this past year, we are proud that the Stampede continued to deliver exceptional Stampede-time experiences and diverse year-round programming due to the efforts of our hard working and amazing employees and volunteers. We are both looking forward to 2016, which we expect to be challenging, but also still full of new opportunities to grow the Stampede brand.

TRANSITION AND CONTINUITY

As we stepped into our respective roles in March of 2015, we were thankful for the strong foundation built by our predecessors, Bob Thompson, who completed his two year role as president & chairman of the board, and Vern Kimball, who retired after 12 years as CEO.

There is no question, however, that 2015 was a year where we faced serious economic challenges, the impact of which will likely continue to be felt in Alberta for years to come. We are pleased to say that we

recognized and acted early to take cost cutting steps, without impacting our Stampede guest experience. We believe that we have reset the financial position of our organization – ensuring the flexibility to appropriately respond and react to further economic declines or if a rebound occurs earlier than is generally expected.

One thing we can assure you of is that even if further spending cuts become necessary, you will not notice them at Stampede. Our goal, as always is to put on at least the same if not better in quality Rodeo, Chuckwagon Races, Grandstand Show, Coca Cola Stage and general fair that will equal or exceed last years' events and to provide numerous new and first time events. We will not cut corners and risk becoming the same old thing - neither of us can or would settle for that because none of our volunteers or employees will settle for that either

We are very thankful for the dedication, passion and hard work of countless supporters, volunteers and employees. Without you, the difficult years would become impossible; with you anything and everything seems achievable as we truly are "Greatest Together."

2015 HIGHLIGHTS

I. Capital Campaign

The Calgary Stampede Foundation's **We're Greatest Together** capital campaign wrapped up in July – together we raised \$131,236,580 to bring our vision of a year-round gathering place for the community to reality.

As a result of **We're Greatest Together**:

- The Agrium Western Event Centre is the new heart and home of year-round western events and agricultural education on Stampede Park, including the leading-edge Journey 2050, an experiential learning program that teaches students about food sustainability.
- The Agrium Centre also provides a state-of-the-art facility for national and international equine competitions, rodeos, agricultural exhibitions and trade shows.
- ENMAX Park, which we are excited to open in June 2016, is a new space that will bring together western history, aboriginal culture and the environment. It will be a year-round gathering place where Calgarians and visitors from all around the world can come for recreation, learning and celebration.
- The new Youth Campus will be a unique place for our community. Once open, Youth Campus will house Stampede School, The Young Canadians School of Performing Arts and the Calgary Stampede Showband, as well as the public charter school, Calgary Arts Academy, Calgary Opera, and more than 160 local community organizations.
- Youth Campus will allow for aspiring youths and industry professionals, several opportunities to share physical and knowledge resources, in order to create Calgary's newest arts and culture hub.



We are honoured by the support of government, numerous philanthropists, corporate Calgary, Stampede volunteers and Stampede employees, and many others who committed to preserving and promoting the Stampede's legacy. Through our facilities we are connecting the next generation of Calgarians to the Stampede's values and spirit of what makes Calgary great.

2. 2015 Stampede

Though there was a small decline in attendance during the 2015 Stampede, overall the financial aspects of the Stampede were very positive – proving that even in a cooling economy our community loves to celebrate Stampede – gathering and creating special memories.

Kaillie Humphries, two-time Olympic bobsled champion and Lou Marsh Award recipient, kicked off The Greatest Outdoor Show on Earth as presiding Parade Marshal. This born-and-raised Calgarian is an international role model and was one of our most well-received Parade Marshals. More than 250,000 parade watchers lined the streets of downtown Calgary to help kick-off Stampede 2015.

The 2015 TransAlta Grandstand Show: Canadian Classic received rave reviews for the production and performances but it was our special guests who came out and stole our hearts. For 10 nights, live in front of an audience of 20,000 people, 13 immigrant families joined The Young Canadians of the Calgary Stampede onstage to take their citizenship oath and were celebrated in spectacular Stampede style. It was an honour to witness these touching and moving ceremonies.

3. Youth Development

The Calgary Stampede and Calgary Stampede Foundation's year-round youth and education programming touched the lives of thousands of young people from across southern Alberta. From learning about agriculture, animals and our province's great history, to receiving exceptional performing arts training, our commitment to the personal and professional development of youth is a legacy of which we are all proud.

The numbers from 2015 speak volumes about the Stampede's commitment to youth programming and education:

- 148 members enrolled in The Young Canadians School of Performing Arts (100 were between 11-18 years of age, 48 juniors between seven to 11 years of age).
- 124 members (ages 15-21) are in the Calgary Stampede Showband.

- 4,500 students from across 50 Calgary schools throughout the year participated in Journey 2050 to learn about food sustainability.
- Almost 900 students from 21 Calgary Board of Education and six Calgary Catholic School Division classes attended Stampede School.
- More than 700 students from Calgary and southern Alberta schools visited the Calgary Stampede OH Ranch to learn about best practices in animal care, land and ecosystem management.
- 40,000 students took part in our annual five-day Aggie Days program.

4. Stampede Milestones

Our success is thanks to our community, generous supporters, guests, volunteers, employees and partners. Through the years we have accomplished so much together and we are proud to see so many initiatives celebrate anniversaries in 2015. A few notable milestones are:

- The Stampede's mascot, Harry the Horse turned 30. To celebrate, a birthday bash was thrown in his honour on Canada Day at Olympic Plaza.
- The 30th Aggie Days, presented by Encana, hosted more than 40,000 youth in April to participate in agriculture education.
- The Stampede and the Indian Village, presented by Penn West, were proud to celebrate the 50th anniversary of the Calgary Stampede Indian Princess program. To mark this momentous occasion, Calgary Stampede Indian Princess alumni took part in both year-round and Stampede-time activities.
- The Stampede Talent Search competition was originally created to provide free, Stampede Park entertainment and showcase local youth talent. The competition was so successful that the Stampede Talent Search program became a Stampede staple. After 35 years of amazing performances, the 2015 Talent Search Champion, Christian Hudson, helped to make the year even more memorable by donating his \$10,000 cash winnings to the Calgary Drop-In and Rehab Centre.
- For 25 years the Calgary Stampede Farm Equipment committee has been preserving our agriculture heritage for young and old by bringing vintage tractors and equipment back to life and showcasing them to the public during Stampede time.

WHAT'S NEXT

2016-2018 Strategic Plan

Three years ago, our 2013-2015 Strategic Plan was set into motion to focus on three fundamental areas: delivering exceptional experiences that entertain, educate and engage visitors; building inspired spaces to bring our community together to celebrate; and working to further energize the brand that has come to define our city. We are both pleased with the progress the Stampede made in supporting the 2013 -2015 Strategic Plan during the last three years.

Over the course of 2015, the board and management team worked together to recalibrate our organization's objectives going forward. The outcome is a new 2016-2018 Strategic Plan that will guide the Calgary Stampede for the next three years. The plan makes the connection to our community explicit and clearly articulates the work we must continue in order to provide a benefit to the community now and into the future.

The following five strategies will guide our board's decision making over the next three years and we expect that focusing on these strategies will bring our common vision and purpose for the organization to life.

- Aligning with our community;
- Connecting through our brand promise;
- Supporting youth achievement in our community;
- Building our vision; and
- Building our team.

Our supporters wear many hats - long-time shareholders and young members of the Alberta agriculture industry; year-round volunteers and first-time guests; full-time employees and annual recruits for Stampede; well-known community partners and those we have yet to meet.

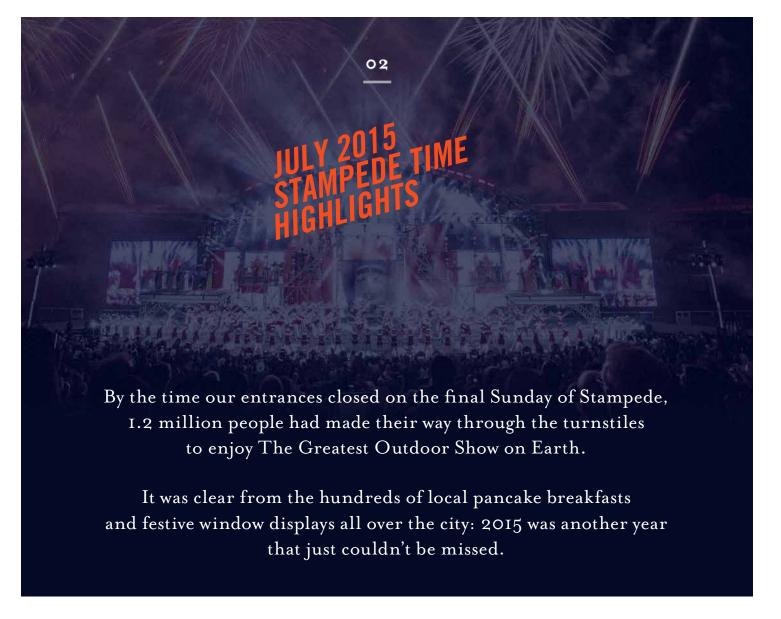
However you're connected to the CS brand, we thank you for your support and look forward to the next chapter in the brand that defines this great city.

Bill Gray

President & Chairman of the Board

Warren Connell

Chief Executive Officer



Those who gathered at this year's Stampede saw some of their annual favourites as well as these exciting additions:

- Triple B BBQ, Bulls and Beer was back with an expanded venue area and redesigned space.
- Calgary's best country music party was bigger, sunnier and later with Nashville North's large new patio and extended hours.
- The appetite for Stampede Midway sensations grows larger each year! A food vendor selling \$100 Dragon Dogs, a hot dog infused with cognac and topped with Kobe beef, lobster and truffles, sold out on the second day of Stampede.
- New to the BMO Marketplace this year were local Etsy designers.
- Guests also enjoyed visits to Little Ray's Reptile Zoo, a 4,000 sq. ft. reptile exhibit, and Nature's Ninjas, a scientific education and animal awareness program.







HIGHLIGHTS

18.6 MIL

STEPS

One hundred and twenty-four Calgary Stampede Showband members made 162 appearances, memorized 5,500 musical notes and carried seven tons of musical instruments and equipment over the 10 days of Stampede.

121

PARADE ENTRIES

The 2015 Parade Marshal Kaillie Humphries, proudly led 121 entries, including 13 bands, 32 floats and more than 700 horses across the 4.5 km Parade route.

2_{MIL}

MINI DONUTS SERVED

The most popular Midway snack was undoubtedly Mini Donuts. More than 2 million Mini Donuts were served to guests who craved this Stampede staple.



100 \$100 HOT DOGS

The Midway food item that took everyone by surprise was the \$100 Dragon Dog, which featured a Louis XVII cognac infused bratwurst, lobster and truffles. This decadent delight sold out by the second day of Stampede!



147 MIDWAY GAMES

For the eighth year in a row, the Calgary Stampede's charity of choice for unwanted Midway prizes was HART International. An estimated 5,000 stuffies and prizes were donated by generous guests to Moldovan and Ukrainian children in need.



40 CANNON LADY SHOTS

The Bell Adrenaline Ranch took a total of 576 hours to set up. Eleven performers such as the Cannon Lady, wowed more than 150,000 guests over 75 performances.

7,000 +

ANIMALS ON CS PARK

Stampede Park hosted many animal guests in July, including 629 chuckwagon horses and 410 bucking horses and bulls that competed during the Calgary Stampede Rodeo. Animal guests were seen on Stampede Park and across the city of Calgary in programming such as western events and agriculture, Indian Village, President's Choice Superdogs, Little Ray's Reptiles and Downtown Attractions committee's Fluor Rope Square.

5,000

MECHANICAL BULL RIDES

More than 5,000 people and one horse, Harry the Horse, attempted to ride the mechanical bull at Triple B. **144**

NATIONAL BROADCAST HOURS

More than 5,000 people and one horse, Harry the Horse, attempted to ride the mechanical bull at Triple B.

\$3.2_{MIL}

IN RODEO & CHUCKWAGON PRIZES

There were 120 Stampede Rodeo competitors and 36 GMC Rangeland Derby drivers who vied for the title of Stampede Champion.

340

TRANSALTA GRANDSTAND SHOW PROPS

Ten semi-trailers delivered the props in early June. In addition to props, the production team also sourced 128 wigs, 170 hats, 320 pairs of eyelashes and 290 pairs of shoes.

400

FUTURE CHUCKWAGON DRIVERS

More than 400 children participated in the Kids' Chuck Challenge. They learned that the average speed of a chuckwagon is 60 km per hour and that a chuckwagon must weigh no less than 601 kg; this includes the weight of the driver!



26 TIPIS AT INDIAN VILLAGE

Five tribes represent Treaty 7.

Throughout Stampede, there were
26 performances on the Indian Village
Stage, 27 kg of bison was dried over
a wood fire and 7,476 people
enjoyed bannock.



33,000 PYRO CHARGES

Every day at 10 a.m. the pyrotechnic team comprised of 25 members, assembled the nightly TransAlta Grandstand Show fireworks display. Did you know, that for every one minute of fireworks display, five to 10 hours of production went into making behind the scenes pyrotechnic coordination?



247,000 STEPS CLIMBED

Calgary Stampede Grandstand vendors climbed this many steps during the GMC Rangeland Derby and Evening Show performances.

FEATURE STORY

CANADIAN CLASSIC CELEBRATES CANADA'S NEWEST CITIZENS

Breathtaking, incredible, inspiring- these are just some of the terms used to describe the 2015 TransAlta Grandstand Show: Canadian Classic. Creative producer, David Pierce and his talented team took guests on a coast-to-coast journey in Canadian Classic, where the Young Canadians of the Calgary Stampede shared the stage with a star-studded lineup of feature performers, including Alberta Ballet stars, as well as 13 immigrant families who took their citizenship oaths on stage.









FEATURE STORY

INDIAN VILLAGE CELEBRATES 40 YEARS OF MEMORIES

For more than 100 years,
Indian Village has been an
essential part of the
Stampede. Tipi Owners,
sponsors, volunteers and
employees work hard to make
Indian Village engaging
and memorable for visitors
and guests.

Members of the Treaty 7 First Nations – Siksika, Kainai, Piikani, TsuuT'ina and Stoney Nakoda – have participated in the Calgary Stampede since 1912. That year, some First Nations camped on the exhibition grounds, creating the first Indian Village. For more than 100 years, Indian Village has been an essential part of the Stampede. Tipi owners, sponsors, volunteers and employees work hard to make Indian Village engaging and memorable for visitors and guests.

On July 12, 2015, the Stampede family, community members and guests from around the world observed the final Indian Village closing ceremony on the south side of Stampede Park. Our tipi owners led a spiritual moving camp ceremony to close Indian Village at the south end and prepare for the 2016 opening next Stampede.

In 2016, Indian Village will move to ENMAX Park located on the east side of the Elbow River. This site has two-and-a-half times more green space than the previous. Here's a brief look at the history of Indian Village at the Calgary Stampede Park.

1912 AND 1923

Exhibition Grounds



First Nations of Treaty 7 have always been an important part of the Calgary Stampede, beginning when Guy Weadick invited them to camp at the Stampede in 1912. Weadick's invitation played an important role in preserving and promoting the traditions of the Treaty 7 First Nations. Laws limiting cultural practices meant that the Stampede was one of the few places that First Nations traditions could be openly practiced among the tribes.

1923 - 1973

Sun Tree park



The first organized Indian Village was established at Sun Tree Park, near the northwest corner of Stampede Park (approximately where the Coca-Cola Stage now stands).

1974 - 2015

South end of Stampede Park



Indian Village moved to the south end of the grounds; 25th Avenue near Erlton entrance.

2016

ENMAX Park



The 14-acre urban green space is located on the east side of the Elbow River, behind the Scotiabank Saddledome. It will be home to new public art pieces as well as Indian Village and the new Penn West Stage.





FEATURE STORY

2015 STAMPEDE RODEO AND CHUCKWAGON CHAMPIONS

\$100,000 RODEO CHAMPIONS

Zeke Thurston

Saddle Bronc

Clint Laye

Bareback Riding

Sage Kimzey

Bull Riding

Timber Moore

Tie Down Roping

Trevor Knowles

Steer Wrestling

Lisa Lockhart

Barrel Racing

RODEO AWARDS

Chet Johnson

Guy Weadick Memorial Award

Lane Cust

Novice Saddlebronc

Connor Hamilton

Novice Bareback

Grady Smeltzer

Novice Steer Riding

Tiger Warrior

Champion Saddlebronc Horse Calgary Stampede

Call Me Kendra

Champion Bareback Horse Big Stone Rodeo

Bottle Rocket

Champion Bull Mike Corey

CHUCKWAGON CHAMPIONS

Kurt Bensmiller

100,000 Champion

Kurt Bensmiller

Aggregate Champion

Chad Fike

Orville Strandquist Memorial Rookie Driver Award

Jamie Laboucane

Safety Award

Shawn Calf Robe and Wayne Wright

Champion Outriders

Rory Gervais

Outstanding Outrider Award



The Calgary Stampede is recognized for contributing to the betterment of the community. Whether it's empowering Calgarians to celebrate Stampede traditions in new and authentic ways, such as reinterpreting the pancake breakfast at Break the Fast or the Pancake Parade or helping to amplify the experiences of 14,000 people at the International Tourism Bureau Berlin Convention in Germany, Stampede ambassadors work hard year-round to brighten everyone's day.

The Stampede's community programs support a number of organizations through in-kind donations and by providing volunteer time and expertise at celebrations across the globe, with particular focus on Calgary and southern Alberta communities.

Take a look at some of the communities we've supported this year:

JANE'S WALK

♥ STAMPEDE PARK

The Public Art committee and Historical committee teamed up to host a walking Stampede Park art tour featuring nine sculptures, eight murals and our parade of posters on May 3, 2015. You can go on a self-guided tour by using the Calgary Stampede Art Walk Brochure.



PANCAKE PARADE

SAIT CULINARY CAMPUS

Four thousand, two hundred and forty hungry pancake fans were able to get their fill on Stephen Avenue when the Calgary Stampede teamed up with SAIT Polytechnic to celebrate Calgary's diversity through pancakes!

Together we kicked off the first pancake event of the season and served up five unique pancakes for guests to try: Venezuelan cachapas, Swedish potato pancakes, Eastern European blintz, Korean kimchi pancakes and Calgary's own, the western pancake.



2016 CALGARY STAMPEDE POSTER & UNVEILING

Q CALGARY PUBLIC LIBRARY

The Calgary Stampede unveiled our 2016 poster in the Shaikh Family Welcome Gallery of the Calgary Public Library's central branch on October 5, 2015. Community members, Stampede volunteers and employees were thrilled when the curtain pulled back to reveal Born to Buck, the stunning piece by award-winning local artist, Michelle Grant.



HER MAJESTY'S CANADIAN SHIP CALGARY 20TH ANNIVERSARY

CANADIAN FORCES BASE ESQUIMALT, VICTORIA, BC, CANADA

Stampede ambassadors helped to celebrate HMCS Calgary's 20th Anniversary at the home of the Royal Canadian Navy Pacific Fleet, CFB Esquimalt.

A day of sailing the Strait of Juan de Fuca was followed by a fantastic evening of Cowboy Up challenges and a pancake breakfast celebration the next morning.



BREAK THE FAST

A pancake breakfast at sunset? That's right – it has become a Calgary Ismaili Muslim community tradition. In July, Calgary Stampede volunteers and employees came out to help celebrate the 19th Calgary Ismaili Muslim community pancake breakfast and raise funds for Calgary Reads.



CANADA DAY

OLYMPIC PLAZA

The Stampede helped the community celebrate Canada's 148th birthday on July 1, 2015.

Harry the Horse, who turned 30 this year, shared his birthday cake with 2,000 people at Olympic Plaza. There was also exciting entertainment throughout the day. Guests were serenaded by the Cowtown Opera, amused by the Green Fools and dazzled by First Nations performers.



6TH ANNUAL COCA-COLA COVERT CONCERT

♥ FLAMES CENTRAL

Guests could hardly contain their excitement for the July 2015 Coca-Cola Stage lineup. More than 1,200 music lovers came out to Flames Central to enjoy live performances by July Talk and Brett Kissel.



2015 COMMUNITY ROUND UP

© CENTRE FOR NEWCOMERS, PACIFIC PLACE MALL

Thirteen Stampede volunteer committees brought festivities to the city's northeast quadrant on Saturday, June 6. The Blacksmith, Caravan, Chuckwagon, Community Projects & Development, Draft Horse Town, Downtown Attractions, Historical, Indian Events, Next Generation, Rodeo, Stampede Showband and Western Showcase committees combined their talents to showcase the culture and heritage of the Stampede.

It was another fantastic celebration highlighting the diversity in this community. Volunteers were thrilled to see so much enthusiasm from newcomers and longtime Calgarians alike – many came dressed in cowboy hats and boots!



RENE DESREUX'S 100TH BIRTHDAY PARTY

♥ CRESCENT HEIGHTS COMMUNITY CENTRE

When the Stampede Showband was invited to help celebrate Rene Desreux's 100th birthday, it was an offer they couldn't refuse. While Showband had a tight schedule – and despite uncooperative weather – everyone agreed that nothing less than spectacular would do for Rene!

On July 6, in the pouring rain, the Stampede Showband celebrated this amazing Calgarian's centennial with a special performance.



2015 DRUM CORPS INTERNATIONAL COMPETITIONS

♥ INDIANAPOLIS, USA

The Calgary Stampede Showband was in Indianapolis in 2015 for the Drum Corps International's (DCI) SoundSport and DrumLine Battle competitions. After facing off against the best of the best in the Marching Music's Major League, we are proud to report that the Stampede Showband achieved a gold rating in the SoundSport competition for the all-age, more than 50 members category. The Showband also won Best in Show for SoundSport!

All of the drumlines were entertaining and talented, but what set the Calgary Stampede Showband apart was their unique western style, including signature red boots and knack for entertaining large crowds.



DISASTER ALLEY

№ 1817 CROWCHILD TRAIL NW

At the sixth annual Disaster Alley on May 9, the Calgary Stampede, alongside more than 40 emergency response agencies and Calgary's Emergency Management Agency (CEMA), spoke to hundreds of families about emergency preparedness.

Many guests were intrigued to learn about the Stampede's crisis communication initiatives during the 2013 southern Alberta floods and shared a bittersweet moment reflecting on the Stampede that couldn't be washed away.



ROYAL OAK SCHOOL

PROYAL OAK SCHOOL

After attending Stampede School in September, Grade 1 students at Royal Oak School were inspired to begin living greener, more sustainable lives. Students applied what they learned from Journey 2050 coordinator Robyn Kurbel's lecture and built worm towers right in their classroom, which are used as a low maintenance way to dispose of compostable waste.



HAND HILLS LAKE STAMPEDE

RANGE ROAD 16-2 et TOWNSHIP ROAD 29-4

The Calgary Stampede Royalty Trio paid a special visit to the 99th annual Hand Hills Lake Stampede Pro Rodeo and got the opportunity to assist the grand entry with other visiting royalty members.





In 2012, we imagined new entertainment, retail, education and celebration experiences contributing to building a world-class, year-round gathering place for the community on Stampede Park. To achieve the goals set out in the Strategic Plan, the Stampede committed to strengthen relationships with community members and actively worked to forge deeper relationships with other non-profit organizations.

One example of this commitment happened in March 2015, when we proudly announced a trailblazing partnership with the Calgary Opera as part of the Calgary Stampede Youth Campus. At the partnership announcement celebration in Rotary House, this deal was sealed with an exchange of a white Smithbilt hat for a Brunhilde helmet — complete with horns.

TOGETHER OUR VOICES ARE GREATEST

Bob McPhee, general director and CEO of Calgary Opera, knew since Michelle Minke's Giacomo Puccini aria performance in the 2013 TransAlta Grandstand Show, that the Calgary Opera and the Stampede had something special together. Youth Campus will provide Calgary with a vital creative space, focused on developing strong western cultural roots through education and the performing arts. "We believe this relationship has the potential to not only strengthen each organization but contribute.

massively to the social, artistic and cultural health of our community. Our commitment to the Stampede is that our new facility will be designed and built as a multi-purpose building to be shared with our Youth Campus partners and more than 160 community organizations who currently use space at the Arrata Opera Centre. Indeed, the days of single-purpose built facilities are over; partnerships are the way of the future."

- Bob McPhee C.M., General Director and CEO Calgary Opera









NEW OPERA HOUSE

70%

SHARED SPACES AT THE NEW OPERA CENTRE

The Opera Centre will be shared with more than 160 community groups. Multipurpose rehearsal and performance spaces for use by Calgary Opera faculty, emerging artists, Stampede ambassadors, youth and volunteers across the broader arts community.

50,000

SQUARE FOOT OPERA CENTRE

The Centre will offer a public lobby and gathering space for the community, three training classrooms, four practice studios, audio-visual room, music library, props and special effects workshop, costume shop, box office, ample storage space, administrative offices for partner organizations and much more!

300

SEAT REHEARSAL AND OPERA SPACE

Youth Campus will provide young people with a vital creative venue focused on developing strong western cultural

roots through education and the

YOUTH CAMPUS

Youth Campus, a year-round gathering place for the community, is slated to open in late 2017 or early 2018. Youth Campus will provide aspiring youth and industry professionals with several opportunities to pool resources — both the facilities and years of expertise — to create Calgary's newest art and cultural hub. Youth Campus will also house the Young Canadian School of Performing Arts, Stampede School and the Calgary Stampede Showband.



As a recognized leader in creating urban and rural connections in our community, the Stampede was proud to celebrate two exciting milestones this year. Aggie Days, an award-winning program, celebrated agriculture education for the 30th time. Presented by Encana, Aggie Days hosted more than 40,000 youth from Wednesday, April 8 to Sunday, April 14. In August, the Stampede participated in Alberta Open Farm Days for the first time and the Calgary Stampede OH Ranch welcomed more than 500 visitors.

AGGIE DAYS CELEBRATES AGRICULTURE EDUCATION FOR THE 30TH TIME

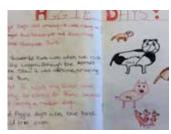
The first Aggie Days program was created for school children to experience agriculture up-close and learn where their food comes from. Aggie Days took place in a small part of the Agriculture Barns and featured a few exhibits and animals, mainly dairy cattle. The first year Aggie Days opened to the public on a Saturday, the volunteers worked hard to promote their program by distributing small posters all over Calgary and phoning radio stations and newspapers to get the message out. The attendance that year was about 400 people, including families, friends and neighbours of the committee... a remarkable difference in 2015 as Aggie Days saw more than 30,000 guests attend on the public weekend days!

Throughout the many expansions, moves and promotions of the Aggie Days program, there is one aspect that has not changed. From the beginning, the commitment and dedication of Stampede volunteers and exhibitors remained unparalleled. They all believed in the necessity of teaching youth about the importance of agriculture in our everyday lives. In Alberta, we are fortunate to have great farmers who grow crops and raise livestock so that we can all eat, and it is essential that students understand this process.









AGGIE DAYS

7,600

STUDENTS

Approximately 7,600 students and their chaperones got a hands-on look at where their food comes from.

300

WORKS OF ART

300 works of art created by members of Calgary's special needs community were put on display at the Aggie Days Showcase.

30,000

GUESTS

More than 30,000 public guests, mainly families, enjoyed face to face meetings with farm animals.

21,000

CONNECTIONS

Aggie Days made more than 21,000 urban-rural connections online with five Calgary Stampede Facebook posts..

700

GIDDY UP GUESTS

700 guests with special needs enjoyed a private, smile-filled agricultural experience at Giddy-Up Aggie Days.

655

LESSONS

655 people saw what it looks like when Aggie Days brings the farm to the city through three posts on Instagram.

CALGARY STAMPEDE OH RANCH

OH Ranch allows the Calgary Stampede to connect with the agriculture industry and ranching communities in new and meaningful ways as the organization embarks upon being an active producer for the first time in its history. The OH Ranch opens a new chapter for the Calgary Stampede. It brings the organization closer to Alberta's agricultural roots.

OH Ranch follows three guiding principles:

- Preserve the western authenticity of the working OH Ranch.
- Preserve, protect and enhance the natural environment.
- Engage rural and urban communities with meaningful experiences, including an educational program offered to regional schools.

OH RANCH OPEN TO THE PUBLIC

On Sunday, August 23, the Calgary Stampede OH Ranch participated in the third annual Alberta Open Farm Days, a province-wide event that provides an opportunity for urban and rural Albertans to visit local farms and ranches where they discovered the importance of agriculture in the world.

The historic OH Ranch, an authentic working cattle ranch, provided an incredible setting for Alberta Open Farm Days visitors to learn about Alberta's heritage and unique identity. For one day only, the public was welcomed to participate in guided tours of the ranch to learn about how traditional herd management techniques, such as cattle grazing and grazing rotation, are key for both land preservation and management.

Guests also had the opportunity to explore the historic Ings cabin, visit the North West Mounted Police outpost and participate in hands-on western and ranch-themed activities.

Guests from around the world, as well as neighbours from the communities of Longview, High River, Okotoks and Turner Valley, came out to visit OH Ranch for Alberta Open Farm Days. Our guest book now holds names from many other provinces, and even other countries, including Australia, South Korea and the Netherlands.









OPEN FARM DAYS

22

PLOSTS

Twenty-two ranches and farms in southern Alberta participated in the 2015 Alberta Open Farm Days event. Alberta Open Farm Days brings urban and rural Albertans together to share stories, watch demonstrations and learn about how food goes from farm to table

8,000

ACRES

This historic property was gifted to the Calgary Stampede Foundation in 2012 and the Stampede became the steward of the land. The Stampede's role is to preserve this working cattle ranch, its heritage values and the natural environment. The gift also includes the OH brand and the ranch's historic buildings, such as the 1885 Ings ranch house, the old cookhouse and a replica North West Mounted Police cabin.

134

YEARS

Orville Hawkins Smith and Lafayette French first squatted on land that would become the ranch near the Highwood River. They registered the OH brand (for Smith's initials) 134 years ago, in 1881.



An industry leader in animal care practices and protocols, the Calgary Stampede welcomes more than 7,000 animal guests during the Stampede and hundreds more throughout the year. Animals are at the heart of the Calgary Stampede and providing animal care is a top priority. Furthering our commitment to animal care best practice, the Stampede voluntarily shares our findings, participates in research and continuously strives to be open and transparent.

FITNESS TO COMPETE



The Stampede's Fitness to Compete program continues to show success in reducing heart and structural injuries in chuckwagon horses on the Stampede track. The powerful competitors in the Heavy Horse Pull also undergo pre-competition veterinary inspections on their hearts, lungs, bones and muscles to ensure they are fit to compete.

New in 2015, the University of Calgary Veterinary Sciences program began recording and studying the weight of these equine athletes upon their arrival at Stampede Park, prior to competition and post-competition.





EXAMINATIONS

2,877

CHUCKWAGON HORSE EXAMINATIONS

Horses are checked by a veterinarian prior to each race to ensure Fitness to Compete criteria are met. Each horse that competes at the Calgary Stampede track is microchipped to help track health assessments, drug tests and mandatory rest days.

50

HEAVY HORSE EXAMINATIONS

In 2015, Fitness to Compete testing expanded to include the equine competitors in Canada's premier pulling competition, the Calgary Stampede Heavy Horse Pull. Just like their thoroughbred cousins, the big workhorses receive full veterinary inspections prior to competition.

17,000

OBSERVATIONAL
VETERINARY INSPECTIONS
AT STAMPEDE PARK

Stampede volunteers and employee work alongside animal experts to ensure the safety and wellbeing of our animal guests.

TRANSPORTATION AND ANIMAL CARE ASSESSMENT



Year-round, the Stampede is guided by some of the world's top experts in livestock care, health and handling through our independent Animal Care Advisory Panel. We actively share our learnings with other exhibitions and fairs, while constantly striving to improve on best practices. Before animals arrive at Stampede Park, efforts are underway to ensure their well-being.

Everything from fencing to footing, all aspects concerning care, transport and housing considered. New animal care assessments in 2015 focused on transport and facilities, with the aim of ensuring animals arrive in a calm, comfortable state and are housed in the safest, most secure facilities.





ASSESSMENTS

98%

OVERALL CODE COMPLIANCE

Calgary Stampede volunteers play a major role in animal care assessments.

115

ANIMAL CARE ASSESSMENTS

The number of animal care assessments carried out by 18 Calgary Stampede volunteer committees.

100%

RETURN RATE FOR COMMITTEE ASSESSMENTS

Calgary Stampede volunteers must complete multi-point animal care checklists anytime their committee has animals on display or in competition.



The Calgary Stampede may have the best location, venues and customer service with a smile, but it's really the quality of the experience that matter most to our customers.

A company is only as good as the people who volunteer and work there, and we are fortunate to have some of the very best. When you walk through Stampede Park or meet one of our ambassadors in the community, you see what makes us who we are.

WEDDING BELLS AND WESTERN HOSPITALITY

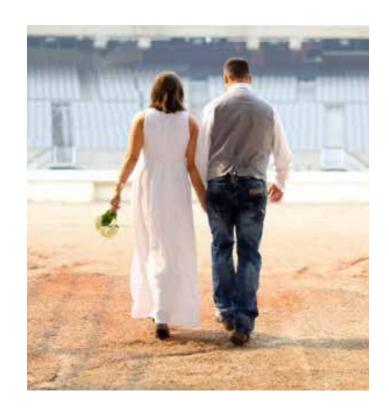
A potential wedding disappointment was turned around by the Calgary Stampede can-do attitude!

When one of our event coordinators arrived for a wedding scheduled at Rotary House, she noticed a beeping sound coming from construction on Macleod Trail. This was a bit disconcerting as it was quite loud, and our coordinator knew it would have a negative impact on the ceremony taking place outside later that day.

The concerned event coordinator drove down Macleod Trail and stopped to speak with the workers, asking them if they had a timeline for how long they would be there and if they were taking a scheduled break at any point. When they said the next break was planned for 4:30 p.m., she asked if the construction workers could change the break to 4 p.m. or just prior (when the ceremony was set to start). Our coordinator explained the situation and mentioned it would truly make the day for this couple, adding that the ceremony should take no longer than a half hour.

The workers were happy to oblige and moved their break to 4 p.m. to make sure there was no noise during the ceremony!

Western hospitality, anticipating the needs of our guests and going above and beyond is what western hospitality is all about. Our event coordinators are known for their exceptional attention to detail and are committed to making sure all events on Stampede Park exceed the expectations of guests and visitors.



DELIVERING CHRISTMAS CHEER TO MORE THAN 1,200 SENIORS

The holidays are a time for giving, spreading cheer and sharing our Stampede spirit with the community! When WestJet reached out to the Calgary Stampede to participate in their coast-to-coast 12,000 mini miracles in 24 hours quest, we leapt at the chance to help make Christmas just a little more merry for some Calgary seniors.

More than 70 Stampede volunteers and employees donned their cowboy hats and boots as well as a few blue Santa hats (courtesy of WestJet) as we baked, packaged and hand-delivered 2,500 cookies to nine local retirement care facilities on Wednesday, December 9.

With sweet treats in hand, we spent the morning singing carols and spreading cheer along the 80 km route!

Together, volunteers and employees created a spectacular #WestJetChristmas #minimiracle!





NEW CANADIANS EXPERIENCE A WARM WESTERN WELCOME THANKS TO STAMPEDE VOLUNTEERS



The Calgary Stampede proudly participates in the Institute for Canadian Citizenship (ICC) program that provides new Canadians, in their first year of citizenship, opportunities to immerse themselves in Canadian culture. The Stampede is proud to showcase and educate the public on all things related to western history, local art, agriculture and Canadian talent year-round. We are happy to partner with the ICC to create positive experiences for newcomers as well as help visitors to Calgary learn more about our city.

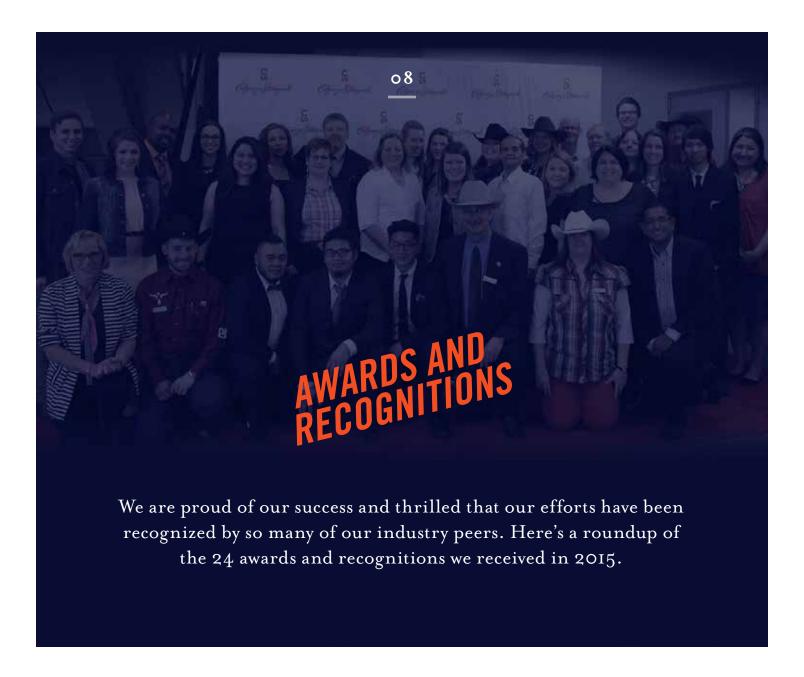
On Saturday, June 6, the Calgary Stampede gifted complimentary 2015 Stampede admission passes to Cultural Access Pass members at our annual Community Round Up event. Community Round Up is as close as you can get to experiencing Stampede time before July! Each year, rain or shine, the Stampede brings the best it has to offer – everything from music, roping, riding and cooking – to throw the biggest block party you can imagine.

Cultural Pass members from around the country eagerly attended Community Round Up, each hoping to receive one of the 200 complimentary 2015 gate admission passes.

Cultural Pass members began to line up before the festivities started at 9 a.m., and it became apparent to employees and volunteers that there were definitely more than 200 interested newcomers who wanted to experience Stampede for the first time.

Volunteers Patti Pon and Sabina Shah immediately stepped up on behalf of the Calgary Stampede Community Projects & Development committee and offered to cover the cost of the 16 additional Cultural Pass members who waited in line. This kind of customer-focused service demonstrates the commitment Stampede volunteers have to delivering world-class customer service.

After helping to distribute the complimentary admission passes, Pon and Shah continued to wow Community Round Up attendees as they both took on additional duties, such as helping to flip pancakes, showing off their knowledge of cowboy culture and assisting with cleanup. Because of their passion and Stampede spirit, Pon and Shah really made experiencing the Stampede for the first time exciting and special for these guests.



2015 EVENT SOLUTIONS SPOTLIGHT AWARD

INDUSTRY AWARD

The Food & Beverage team was honoured to receive the 2015 Event Solution Spotlight award at the annual Catersource and Event Solutions Conference & Tradeshow in Las Vegas. This prestigious award recognizes the best, brightest and most inspiring efforts within the catering and events industry.

GOLD QUILL AWARD OF MERIT

MARKETING & COMMUNICATION AWARD

For more than 40 years, The International Association of Business Communicators (IABC) has recognized and awarded excellence in strategic communications worldwide. The Calgary Stampede's 2013 Report to the Community: We're Greatest Together report design and effective storytelling technique was acknowledged with a 2015 Gold Quill Award of Merit. Sky England (n1e Hornig) and Kathryn Konoff, of the Calgary Stampede's Community Engagement & Communications team, accepted this respected award on the organization's behalf.

RAGAN'S 2014 EMPLOYEE COMMUNICATIONS AWARDS

MARKETING & COMMUNICATION AWARD

For an innovative approach to recognizing the work of employees, volunteers and the community — and for engaging employees in the process, Ragan's 2014 Employee Communications Award for Best Annual Report (Electronic) went to Sky England (nDe Hornig) and Kathryn Konoff, of the Calgary Stampede's Community Engagement & Communications team.

PR DAILY'S VIDEO AWARDS 2014

MARKETING & COMMUNICATION AWARD

The Calgary Stampede received an honourable mention for the PR Daily's Video Awards in the category of Use of a Celebrity or Personality. The submission was for the 2014 Parade Marshal announcement video featuring William Shatner.

2014 ALBERTA COUNTRY MUSIC ASSOCIATION AWARD FOR TALENT BUYER OF THE YEAR

PROGRAMMING AND BROADCAST AWARD

In a two-way tie, Lindsay Weryshko (n Ell) on behalf of the Calgary Stampede, alongside Panhandle Productions, accepted the 2014 Alberta Country Music Association: Talent Buyer of the Year award. The Talent Buyer of the Year category honours the behind-thescenes industry professionals and venues who contribute so much to the artistry, success and longevity of country music.

2015 ALBERTA COUNTRY MUSIC ASSOCIATION AWARD FOR TALENT BUYER OF THE YEAR

PROGRAMMING & BROADCAST AWARD

The Calgary Stampede Programming team continued their winning streak by winning the 2015 Alberta Country Music Association: Talent Buyer of the Year award. Samara Lastiwka, entertainment coordinator, attended the event in Red Deer and accepted the award on behalf of the Stampede.

NEW YORK FESTIVAL'S INTERNATIONAL TELEVISION & FILM AWARDS (SILVER WORLD MEDALLION)

PROGRAMMING AND BROADCAST AWARD

At the annual celebration of independent small-screen productions, the Calgary Stampede Broadcast department's Chuckwagon and Rodeo opening videos won the Silver World Medallion awards in the best Sports Program Open & Titles category. What an honour it was to receive not one, but two Silver World Medallions!

TELLY AWARDS

PROGRAMMING AND BROADCAST AWARD

The Calgary Stampede Broadcast department was a recent recipient of two Telly Awards. Based in New York City, the "Telly" is a premier award honouring the finest in outstanding film and video production. The Stampede projects were chosen out of 12,000 entries from 50 states and five continents, placing the Stampede Broadcast team in the company of fellow award winners: Harpo Studios, Disney, Fox Sports, NFL Films, ESPN, Golf Channel and other major professional sports organizations such as the San Diego Padres, Chicago Bulls, Miami Dolphins and Minnesota Wild.

Calgary Stampede videos were recognized in the following categories:

- "TV programs, segments or promotional pieces – live events" (Silver award): This is the Calgary Stampede
- 2. "Sports" (Bronze award): Rodeo Opening

GOLD CAMERA AWARD US INTERNATIONAL FILM & VIDEO FESTIVAL "SPORTS PROGRAM OPENER"

PROGRAMMING AND BROADCAST AWARD

Presented annually in June, the US International Film & Video Festival Awards are based in Redondo Beach, California. Entries are judged against peers based on effectiveness and creativity by judges around the world. Entrants from 19 countries received a total of 120 awards, only 16 of which were Gold Camera Awards. A Gold Camera Award was presented to the Calgary Stampede's Broadcast department for two award-winning productions:

- 1. 2015 Rodeo Opening
- 2. 2015 Chuckwagon Opening

SOCIETY OF COMPOSERS, AUTHORS AND MUSIC PUBLISHERS OF CANADA: LICENSED TO PLAY AWARD

PROGRAMMING AND BROADCAST AWARD

The Society of Composers, Authors and Music Publishers of Canada (SOCAN) is a not-for-profit organization that represents the Canadian performing rights of millions of Canadian and international music creators and publishers. The SOCAN Awards is an annual event, held in Toronto and Montreal, that celebrates songwriting, composing and music in both English and French. The Licensed to Play Award was awarded to the Calgary Stampede for the organization's recognition of the importance of music and impressive career accomplishments. Rod Tate accepted this award on the Calgary Stampede's behalf on June 22, 2015.

CALGARY'S CHILD MAGAZINE PARENT'S CHOICE AWARD: BEST FESTIVAL

PROGRAMMING AND BROADCAST AWARD

The Parent's Choice Awards were developed in 1996 to recognize local businesses and organizations that provide exceptional support, services and fun for families. The Calgary Stampede was chosen by Calgarians for the Best Festival award and received honourable mention as one of the best locations for Sunsational Summer Fun on a Budget.

TRIPADVISOR 2015 CERTIFICATE OF EXCELLENCE

TOURISM AWARD

How do travellers around the world find the best places to visit? They look for this prestigious award that is earned through consistently great reviews of businesses published on TripAdvisor, the world's largest travel site. In 2015, the Calgary Stampede earned 4 ½ stars out of 5 to deserve this honour.

2014 TRAVELZOO AWARD

TOURISM AWARD

The Travelzoo Awards recognize travel and entertainment companies that have gone above and beyond to provide more than 27 million Travelzoo members with outstanding deals. The Calgary Stampede was among 140,000 deals considered by Travelzoo editors to determine finalists and winners. With great pride, the Stampede accepted the ultimate stamp of approval as a top-notch travel and leisure company and deals provider.

2015 CALGARY WHITE HAT AWARDS

TOURISM AWARD

The 53rd annual Calgary White Hat Awards celebrates what millions of visitors from around the world already know – that Calgary's hospitality is second to none. In 2015, 37 Calgary Stampede employees were nominated for going above and beyond and striving to consistently make all guest experiences memorable ones.

CAPTAIN F.M. RAY MCLEOD TROPHY

YOUTH EDUCATION PROGRAM AWARD

The Calgary Stampede Showband's impressive youth performers garnered this incredible award from the Alberta International Band Festival for being the Most Outstanding Community Concert Band.

GREG BOND MEMORIAL AWARD

YOUTH EDUCATION PROGRAM AWARD

The Young Canadians School of Performing Arts was honoured to receive the 2015 Greg Bond Memorial Award. Received in recognition of contributions to the musical theatre community for the past 50 years, this memorial award is one of three adjudicated awards given by The Betty Mitchell Awards. The Bettys, named for Dr. Betty Mitchell who was a pioneer of Calgary's theatrical community, celebrate and honour outstanding achievement in Calgary's theatre community.

MOST OUTSTANDING SENIOR HIGH BRASS AWARD

YOUTH EDUCATION PROGRAM AWARD

The Alberta International Band Festival recognized the Calgary Stampede Showband with the high honour for senior band members.

BEST INTERNATIONAL COMPETITOR – INTERNATIONAL CHAMPION QUALITY OF PERFORMANCE – GOLD RATING, BEST IN CLASS OUTSTANDING PERFORMANCE – BEST IN SHOW

YOUTH EDUCATION PROGRAM AWARD

The Calgary Stampede Showband was in Indianapolis this year for the Drum Corps International (DCI) SoundSport and DrumLine Battle competitions. After facing off against the best of the best in the Marching Music's Major League, we are proud to report that the Stampede Showband achieved a gold rating in the SoundSport competition for the all-age, more than 50 members category! The Showband also won Best in Show for SoundSport!

CANADIAN FINALS RODEO (CFR) CHAMPION SADDLEBRONC HORSE

RODEO AWARD

Tiger Warrior was voted by the competitors at the CFR as Champion Saddlebronc Horse.

CALGARY STAMPEDE CHAMPION SADDLEBRONC HORSE

RODEO AWARD

Tiger Warrior was voted as the Calgary Stampede Champion Saddlebronc Horse by the judges at the Calgary Stampede Rodeo.

PROFESSIONAL RODEO COWBOYS ASSOCIATION (PRCA) BAREBACK HORSE OF THE YEAR FINALIST

RODEO AWARD

Special Delivery tied for third place as the PRCA Bareback Horse of the Year.

PONOKA STAMPEDE CHAMPION BAREBACK HORSE

RODEO AWARD

Special Delivery won the title of Ponoka Stampede Champion Bareback Horse.

NATIONAL FINALS RODEO (NFR)

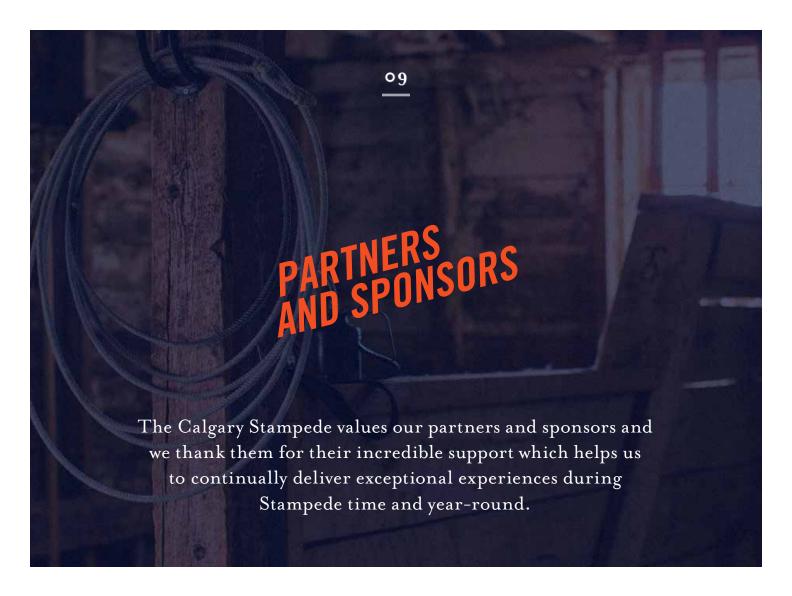
RODEO AWARD

Kaycee Feild scored a 91 on Reckless Margie to secure the Bareback Go Round Win, while Special Delivery was the highest marked bareback horse in Round 5, earning a bonus award for his elite performance.

ALBERTA AGRICULTURE SOCIETY CENTURY AWARD

AGRICULTURE AWARD

Former Alberta Agriculture and Rural Development Minister Verlyn Olson honoured the contributions that the Calgary Stampede has made to Calgary and southern Alberta communities since its incorporation more than 100 years ago, by presenting the Stampede with the Century Award.



A SPECIAL THANK YOU TO OUR GOVERNMENT SPONSORS





The City of Calgary is a longtime partner of the Calgary Stampede, providing our more than 100-year lease and support for our credit facilities. This partnership touches all our citizens year-round through programs within the community and activities at Stampede Park, including our annual 10-day celebration. Both organizations collaborated over the past two years in the aftermath of the 2013 flood to restore the riverbank, repair the pathway system and implement mitigation measures to protect the community asset in which Calgarians share the benefit. Support from the Flood Recovery Erosion Control (FREC) program enabled this work to be completed in 2015.



THE GOVERNMENT OF ALBERTA

The Government of Alberta supported a number of the Stampede's programs and facilities through an operating grant of \$7.8 million. Alberta Agriculture and Forestry provided a \$100,000 grant for agriculture programming and a grant for \$250,000, used specifically to replace the cabling in the barns and upgrade the sound system in Agrium Western Event Centre. The Disaster Recovery Program (DRP) enabled restoration of vital assets on Park damaged during the 2013 flood, including replacement of the pedestrian bridge over the Elbow River to ENMAX Park and the regional pathway.



THE GOVERNMENT OF CANADA

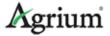
The Government of Canada, through a \$255,646 Canadian Heritage - Building Communities through Art and Heritage grant, invested with the Stampede to restore eight historical murals, develop an on-line public Calgary Stampede Art Walk, and install an art piece to recognize 100 years of champions in Rodeo and Chuckwagon races.

Agriculture and Agri-Food Canada, through the Canadian Agri-Marketing program, committed \$14,190 to profile our international agriculture initiatives.

2015 SPONSORS

Calgary Stampede sponsors add to our success. The support, passion and vision of our sponsors help to make the July Stampede and our year-round programs possible.

STAMPEDE CHAMPION \$375,000+





















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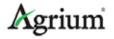
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CALGARY STAMPEDE FOUNDATION DONORS

The Calgary Stampede Foundation is a charitable organization with a commitment to developing the potential of young people in our community by providing them with the means to become spirited citizens with roots in western heritage and values. The Foundation supports Stampede School, The Young Canadians School of Performing Arts, Calgary Stampede Showband and various youth scholarship programs.

The Calgary Stampede and the Calgary Stampede Foundation's We're Greatest Together capital campaign wrapped up in July, raising more than \$135.4 Mil. Donors, philanthropists, corporate Calgary, Stampede volunteers and so many more who stepped up to make our collective vision of a world-class, year-round gathering place a reality.

PACESETTING GIFTS AND INVESTMENTS









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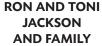












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Our people reflect the Calgary Stampede brand values in the stories we tell, experiences we deliver and the spaces we create. The Stampede's unique partnership of volunteers, employees and community truly reflects the sentiment that "We're Greatest Together!"

LEADERSHIP

The Calgary Stampede is governed by a volunteer board of directors that sets strategic direction aligned with our commitment to animal care, building stronger urban and rural connections, engaging Calgarians in their own backyards and supporting Stampede volunteers and employees to ride for the brand.



BOARD MEMBERS

BACK ROW LEFT TO RIGHT: Paul Polson, Teri McKinnon, Shane Doig, John Third, Bob Thompson, Maggie Schofield, Bob Taylor, Byron Hussey, Roc Spence, Toni Dixon, Dale Befus. SECOND ROW LEFT TO RIGHT: Will Osler, Yvonne Fritz*, Joan Crockatt*, Bob Park, Mike O'Connor, Garry Holbrook, Tom O'Leary, Kate Thrasher, Steve McDonough, Ted Haney. FRONT LEFT TO RIGHT: David Sibbald, vice-chairman, Bill Gray, president and chairman of the board, Dana Peers, vice-chairman.

NOT PICTURED: Mayor Naheed Nenshi, Councillor Andre Chabot, Councillor Diane Colley-Urquhart*, Councillor Shane Keating*

- *Yvonne Fritz, MLA term January 2015 May 2015
- *Joan Crockatt, MLA term January 2015 October 2015
- *Diane Colley-Urquhart, Councillor term January 2015 October 2015
- *Shane Keating, Councillor term October 2015 December 2015



2015 ELECTED OFFICERS

LEFT TO RIGHT: David Sibbald - Vice-Chairman, Bill Gray - President and Chairman of the Board, Dana Peers - Vice-Chairman.

2015 EXECUTIVE MANAGEMENT TEAM



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Paul RosenbergCHIEF OPERATING OFFICER



Shelly FlintVICE-PRESIDENT AND
CHIEF FINANCIAL OFFICER



Jim LaurendeauVICE-PRESIDENT, EVENTS
AND PARKS SERVICES



Sarah Hayes *VICE-PRESIDENT, FOUNDATION*



LaVonne WaltCORPORATE SECRETARY

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HIS WORSHIP

Naheed Nenshi

Mayor of CalgaryBob Church



CALGARY STAMPEDE INDIAN PRINCESS PROGRAM CELEBRATES 50 YEARS OF SUCCESS

The Calgary Stampede and Indian Village presented by Penn West were proud to celebrate the 50th anniversary of the Indian Princess program in 2015. Known first as the Indian Village Princess program, the role has grown since 1965. The Indian Princess is an official ambassador for the Calgary Stampede and Indian Village. The goal of the program is to educate and encourage dedication to the preservation of the Treaty 7 traditions from Stoney Nakoda, Kainai (Blood), Siksika, Piikani (Peigan) and Tsuut'ina (Sarcee) tribes. The program also ensures that the pride of the First Nations culture continues in southern Alberta.

As an official Calgary Stampede ambassador, the Indian Princess makes numerous appearances locally, nationally and internationally to educate those she meets about the colourful First Nations cultures. She embraces the legacy of the iconic Indian Princess title and has great honour and pride in representing the five tribes of Treaty 7, the Indian Village and the Calgary Stampede. To celebrate the 50th anniversary, Indian Princess Alumni took part in 152 activities year-round and during the 10 days of Stampede.



CS ROYALTY ALUMNI EVENTS

Calgary Stampede Parade

Sixteen Calgary Stampede Indian Princess Alumni participated in the Parade. Some joined the first Indian Princess, Gloria Littlelight-Lusty in a wagon while others rode horses. All wore full regalia and were thrilled to once again represent the Stampede and showcase their culture to the world.

Princess Tea

In honour of the 50th anniversary celebrations, the annual Princess Tea was held on July 6 in the Council Tipi, the largest Tipi available in Indian Village. This was an opportunity for Indian Princess Alumni and the Calgary Stampede Queen and Princesses, as well as visiting royalty such as the Happy Canyon Princesses, Mary Harris and Josephine Penney, to come together to reflect and celebrate the spirit of Treaty 7 cultures.

50th Calgary Stampede Indian Princess anniversary celebration

A special dinner was hosted for all Indian Princess Alumni in October at the Carriage House Inn. This fun-filled evening was an opportunity for Indian Princess Alumni to reconnect and mark another chapter in the history of the Indian Princess program.

2015 CALGARY STAMPEDE QUEEN, MICK PLEMEL, AND PRINCESSES, HALEY PECKHAM AND KIMBERLY STEWART



The Calgary Stampede Queen and Princesses attended more than two hundred events, including visits to the Alberta Children's Hospital and to elderly care facilities around the city.

CS ROYALTY TRIO EVENTS

Road to the Horse 2015

The "World Championship of Colt Starting" is a one-of-a-kind event in Lexington, Kentucky. The Calgary Stampede Queen and Princesses were so honoured to visit the Horse Capital of the World in March and experience all that the famed bluegrass horse country had to offer. After touring several major thoroughbred farms and racetracks, the Stampede Queen and Princesses also cheered on their coach and sponsor, Jim Anderson, who competed in Road to the Horse. Anderson teaches the Stampede Queen and Princesses proper horsemanship and encourages bonds between horse and rider.

Princess for a Day at the Calgary Stampede

The Calgary Stampede Queen and Princesses helped to raise funds for two community organizations, Comic Vision, which researches retinal disease, and support the Calgary Philharmonic Orchestra's K-12 Education and Outreach Programs. Three lucky girls won the bid to experience the royal treatment from the Calgary Stampede Royalty committee. The winners started the day off being crowned with special purple cowboy hats and tiaras, following suit with the Royalty Trio in demonstrating western hospitality on the royal rounds on Stampede Park.

Working Dogs Day

In September, the Calgary Stampede Queen and Princesses attended Working Dogs Day, part of The City of Calgary's Off-Leash Ambassador program, to help promote responsible pet ownership, positive pet interactions and safety in Calgary's off-leash parks. Calgary Stampede Queen and Princesses had the opportunity to meet and learn more about the role of service dogs, such as Hawk, a Calgary Police Services trauma dog.



Classification

VOLUNTEER (V)

Calgary Stampede volunteers who have been volunteering for less than two years or those who have not yet reached Associate status

ASSOCIATE (A)

Volunteers who have two years of service, upon recommendation of the committee chair and director liaison and approval from the board

SENIOR ASSOCIATE (SA)

Volunteers who have six years of service, upon recommendation of the committee chair and director liaison and approval from the board

STAMPEDE LIFE MEMBER (LM)

Volunteers nominated by their peers and awardee this designation by the board of directors for their exemplary service

HONORARY LIFE DIRECTOR (HLD)

Volunteers who have served as a director or made other notable contributions to the Stampede. HLD are appointed by the board of directors

APPOINTED REPRESENTATIVE (AR)

Representatives from City of Calgary departments appointed to sit on and advise volunteer committees

ALUMNI (ALM)

Volunteers with over 10 years of service can choose to join the Alumni at any time

SHAREHOLDER (SH)

Volunteers with four years of service are eligible to become a shareholder of the organization.

PAST PRESIDENT (PP)

Past president & chairman of the Calgary Stampede board of directors

VICE-CHAIR (VC)

Elected officer of the Calgary Stampede board of directors

IMMEDIATE PAST PRESIDENT (IPP)

Outgoing president & chairman of the Calgary Stampede board of directors

PRESIDENT & CHAIRMAN (PCM)

Elected officer of the Calgary Stampede board of directors

DIRECTOR (S)

Member of the Calgary Stampede board of directors

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Goodwill ambassadors of the Calgary Stampede

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Fraser, Karl SH, SA

Fraser, Kevin SH, SA Fraser, Peter SH, SA Frederick, Al SH, ALM Fredriksen, Nadine SH, SA Freimark, Kristie SH, SA Fremont, Charlotte SH, ALM Frerichs, Earl ALM Friendly, David ALM Friesen, Cory SH, SA Frotten, Clay SH, ALM Fulford, Andv A Fullerton, Joan SH, A Fulton, Anita SH, SA Fung, Kenneth V Fyffe, Quentin A Fyke, Lori SH Fyten, Ron SH, ALM Gabbs, Carelynne SH, ALM Gagne, Linda SH, A Galatiuk, Elizabeth SH, SA Gale, Bruce SH, ALM Gale, Charlene SH, SA Gale, Janet A Gale, Kendra ALM Gale, Ron SH, SA Gallais, Art ALM Gallelli, Harrison A Galvin, Donna SH, SA Galvin, Grady SH, SA Gamble, Rob SH, ALM Garberg, Brett SH, SA Gardener, Jodi SH, SA Gardener, Jordan V Gardener, Trevor SH, SA Gardner, Brody A Gardner, Kathryn SH, A Gardner, Tracy SH, SA Gareau, Chad SH, A Gariepy, Dani A Garnett, Anne SH Garnett, Ralph SH, SA Garwood, Douglas ALM Gates, Leigh Anna V Gathercole, Audrey SH, ALM Gathercole, Brad SH, SA Gathercole, Jim SH, ALM Gauley, Megan SH, SA Gault, Kevin ALM Gauthier, Emily V Gauthier, Yves V Gearey, Dennis ALM Gearey, Margaret ALM Gee, Wing SH, SA Gehring-Nadon, Mazlie V George, Hazel SH, ALM Gerelus, Ken ALM Geres, Maureen V Gernat, Kate SH, SA Gess, Bill SH, SA Getty, Ron A Gibbs, Timothy SH, ALM Gibson, A.J. SH, ALM Gibson, Ineke V Gibson, Ralph ALM Giese, Will SH, A Gifford, Peter SH, ALM

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Gilbert, Danielle SH, SA

Gray, Marcheta ALM Gray, Marilyn ALM Gray, Sophy A Gray, Stephanie SH, A Grayson, Kimberly SH, SA Green, Bruce SH, SA Green, Ed ALM Green, Heather SH, ALM Green, Jack SH, ALM Green, John SH, ALM Green, Sandy SH, SA Green, Susan E. SH, SA Greenslade, Joanne SH, SA Greensword, Douglas ALM Grey, Angela V Greyland, Heather A Griffin, Sharon ALM Griffith, Art SH, ALM Griffith, Kari SH, SA Griffiths, Terry SH, SA Grimes, Candace SA Grimes, Kelly SH, SA Gristwood, Bernie SH, SA Groeneveld, Alana ALM Groeneveld, Charles SH, ALM Groeneveld, Gaylene SH, ALM Gromoff, Brian SH, SA Gross, Cory A Grove, Debra SH, SA Grove, Ken ALM Gruetzner, Sara-Jane SH, SA Grundy, Robb A Gryckiewicz, Jan SH, ALM Guay, Carol SH, SA Guebert, David SH, SA Guichon, Dave SH, SA Guichon, Davey A Guillemaud, Pat SH, SA Guitton, Rick SH, ALM Gulmick, Dawn SH, SA Gunn-Allard, Joan ALM Gurevitch, Lindsay A Gustafson, Patricia SH, SA Haakenson, Kim V Haakenson, Nicole V Hack, Kristin SH, SA Hagan, Brendan V Hagan, Edward SH, SA Hagan, Marla A Hagel, Tanya SH, SA Hagerman, Allen SH, HLD Hajash, Lorelei SH, ALM Hall, Doug SH, ALM Hall, Gary ALM Hall, Jarvis V Hall, Michael A Hallick, Chelsea V Halliday, Martin SH, SA Halpen, Mary ALM Halpen, Patty ALM Halseth, Gail SH, ALM Halseth, Ross SH, ALM Hamaliuk, Alan SH, ALM Hames, Barb SH Hames, David SH Hamilton, Alexandra A Hamilton, Bob SH, ALM

Hamilton, Darol ALM Hamilton, Diane SA Hamilton, Gavin SH, ALM Hamilton, Leslie SH, SA Hamilton, Rachel A Hamilton, Sharon SH, ALM Hamm, Courtney SH, ALM Hamm, Len A Hamm, Tim A Hammer, Hoss SH, ALM Hammer, Lorne SH, SA Handy, Larry SH, SA Handy-Hart, Cody-Jordan V Haney, Harry SH, ALM Haney, Shannon SH, ALM Haney, Ted SH, D Hanley, Irene ALM Hanley, Shannon A Hanley, Stuart SH, SA Hanna, Joan V Hansell, Bob SH, ALM Hansen, Joanne SH, SA Hansen, Ryan A Hansen, Shawn SH, SA Hansen, Tim SH, SA Hanson, Andrea SH, SA Hanson, Brian SH, SA Hanson, Karl A Hanson, Wayne SH, ALM Hanton, Dhugal V Harbour, Donna SH, SA Harcott, Bill ALM Harding, Peter SH, SA Harding, Shelley V Hardy, Cheryl A Hardy, Lisa A Hari, Navraj Singh V Harman, Montana V Harper, Don SH, LM Harper, Mike SA Harper-Pollitt, Debbie ALM Harrington, Lorna SH, ALM Harris, Brent SH, SA Harris, Laurie ALM Harris, Nikki SH Harris, Stewart SH, ALM Harrison, Barry SH, ALM Harrop, Chris SA Harrow, Verna SH, SA Hartall, Wanda ALM Hartl, Poona SH, SA Hartmann, Heather SA Harvey, Ron A Harvie, Kerrie SH, SA Hasnany, Mac SH, SA Hasselfield, Vel SH Hassen, Debbie A Haubrich, Heidi V Hauer, Craig SH, SA Hauser, Ernie SH, ALM Havens, Clint SH, SA Hawes, Wendy SA Hawkwood, Suzanne A Hawkwood, Todd SH, SA Hayden, Bill SH, ALM Haynes, Gwen SH, A Hays, Dan SH, ALM

Haywood, Chris SH, SA Hazen, Elsie SH, ALM Hazlett, Kim SH, A Head, Jeannette SH, SA Head, Jennifer SH, SA Headley, Neville SH, SA Healy, Allison A Heasman, David V Heath, Danica A Heibein, Sarah A Heintz, Doris SH, SA Heintz, Maria SH, SA Heintz, Rock A Helm, Rosanna ALM Helmeczi, Tom V Henderson, Patti SH, LM Henderson, Scott SA Hendrickson, Kevin SH, SA Hendry, James A Henke, David SH, ALM Hennie, Rogan V Henry, Marlys SA Henson, Nicole SH, SA Hepburn, Bruce SH, SA Herard, Rosalie SH, ALM Hermann, Dorothy SH, SA Hernandez, Art SH, SA Hernandez, Shelley A Heskes, Justin SH, SA Heskes, Reid SH Hess, Marmie SH, LM Hess, Yvonne ALM Hetherington, Jennifer A Hewitt, Thomas ALM Hexham, Jeremy SH, SA Hickey, Barclay A Hickey, Phil SH, SA Hiebert, Kathy SH, SA Hilderman, Jill ALM Hill, Brian SH, SA Hill, James V Hill, Shirley SH, SA Hill, Terry SH, LM Hill, Wayne ALM Hills, June SH, ALM Hinchey, Matt V Hind, John SH, SA Hind, Peter V Hind, Sonja SH, A Hinds, Ken E. SH, SA Hinds, Marie-Anne SH, SA Hinther, Lindsey SH, SA Hironaka, Art SH, LM Hironaka, Brent SH, SA Hironaka, Cynthia SH, A Hirsche, Grant SH, SA Hirsh, Heather V Hitchner, Robert SH, SA Hlady, Mark SH Hladyshevsky, Laura A Hlina, Sandra V Hobbs, Bill SH, SA Hobbs, Harry SH, SA Hockley, Dallas SH, SA Hockley, Trudy SH, ALM Hodge, Brad SH, SA Hodgson, Ryan SH, A

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Hunter, Karin SA Hunter, Sylvia SH, SA Huntley, Jim SH, ALM Hurd, Greg SH, SA Hurlburt, Brant SH, ALM Hurlburt, Ken ALM Hurt, Brad A Hussey, Byron SH, D Hutchin, Paul SH, SA Hutchinson, Darlene SH, SA Hutchinson, Reid ALM Hutchison, Bev ALM Hutton, Hilary SH, ALM Hutton, Jim SH, SA Hutzal, Jerry ALM Huyghe, Ken SH, SA Hyde, Janet ALM Hykaway, Connie SH, A Hylton, Chris SH, SA Hymas, Bob SH, HLD Hymas, Rod SH, ALM Idahosa, Zoe SA lles, Marshall SH Illingworth, Marie ALM Ilsley, Heather SH, SA Imhof, David V Imler, Alli V Ingram, Robin SH, SA Innes, June-Marie SA Iredale, Geoff ALM Ireland, Jodi V Irvine, Katie SH, SA Irvine, Lee SH, SA Irvine, Will SH, SA Irving, Laurie SA Irwin, Art SH, SA Irwin, Ian SH, HLD Irwin, Ron ALM Isaac, Leo V Isaacs, Bev SH, SA Isakeit, Jane SH, SA Isakeit, Matthew SH, A Isakeit, Michael SH, SA Isotti, Jen SH, SA Israelson, Tara A Iversen, John SH, SA Iversen, Rita SH, SA Ives, Trish V Jackson, Bill SH, SA Jackson, Dorothy SH, ALM Jackson, Fawn V Jackson, Jeff SH, ALM Jackson, John SH, A Jackson, Judith SH, SA Jackson, Karen SH, SA Jackson, Pat SH, SA Jackson, Patrick SH, A Jackson, Robert ALM Jackson, Ron SA Jackson, Sherry SH, SA Jackson, Todd SH, SA Jacob - Toews, Laurie SH, SA Jacobs, Kate A Jacobson, Doran ALM Jacques, Don HLD Jacques, Nell LM Jaffer, Shane SH, A

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Jopp, Robert SH, SA

Jorawsky, Jim SH, SA Jorgensen-Bell, Tanya SH, SA Josephs, Andy V Josephs, Trish A Joudrey, Rose A Journeay, Doug SH, SA Joyce, Raymond SH, SA Jubb, Avery ALM Judd, Glen SH, LM Judd, Reg SH, SA Juul-Hansen, Ivan SH, SA Kaczkowski, Sharon A Kadey, Duane A Kaiser, Marilyn SH, ALM Kaiser, Wilf SH, SA Kakoschke, Danielle V Kalman, Kal SH, A Kalynchuk, Cathy SH, ALM Kamitomo, Patsy SH, SA Kanderka, Colleen A Karch, Gordy ALM Karch-Sinclair, Kendra A Karr, Avril SH, SA Kaschl, Doreen V Katz, Daniel V Kaufmann, Bill SH, ALM Kaufmann, Gabrielle A Kaun, Dalton A Kavanagh, Paul SH, SA Kavanaugh, Ken ALM Kay, Joshua A Kazakoff, Dianne SH Kearns, Sheila SH, ALM Keating, Shane D Keen, Douglas ALM Keith, Michelle V Kell, Dan SH, ALM Kelland, Susan SH, SA Keller LeDue, Wendy V Kellington, Sean SH, SA Kelly, Bryan SH, SA Kelly, Marion SH, ALM Kelly, Marise SH, SA Kelly, Patricia V Kelly, Virginia A Kemlo, Alison SH, SA Kemp, Gerry SH, ALM Kemppainen, Leah SH, SA Kennedy, Janice V Kennedy, John SH, SA Kennedy, Peter SH, SA Kenworthy, Shauna ALM Kerby, George SH, ALM Kerr, Dianne SH, SA Kerr, Sheila ALM Keshavjee, Sam SH, SA Ketcheson, Bill V Kewley, Bill ALM Kewley, Maureen ALM Keyes, Kellie A Khoury, Andrea SH Ki, Wai SH, SA Kidd, Alan SH, SA Kilroe, Ken SH, SA Kimball, Vern HLD Kimmel, Brian SH, ALM Kinas, Jenny SH, SA

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Rook, Justin V Rooney, Len SH, SA Root, David SH, A Root, Karen SH, SA Root, Mayne SH, SA Roscoe, Dick SH, ALM Ross, Bob SH, SA Ross, Carl SH, SA Ross, Gill SH Ross, Jack ALM Ross, John SH, ALM Ross, Marilyn ALM Ross, Mike SH, SA Ross-Albert, Alison SH, SA Rothwell, Bonnie SH, SA Rougeau, Kirstie A Rourke, Mac ALM Routley, Don SH, SA Rowley, Roger SH, SA Roxburgh, Doug A Roy, Bruce SH, SA Roy, Cathy SA Royal, Cory SH, SA Royal, Ted SH, ALM Royle, Peggy SH, SA Ruddell, Terry ALM Rude, Bailea A Rude, Kevin ALM Rudolf, Jeffrey A Rule, John SH, SA Rule, Lynn SH, ALM Runcie, Garnet SH, ALM Russell, Dan SH, SA Rusted, Brian SH, SA Rutherford, Cindy SH, SA Rutherford, Keith SH, SA Rutherford, Marty SH, SA Rutherford, Paul SH Rutley, Alexandra SH, A Rutley, Howard ALM Rutley, Kirk ALM Ruzicka, Colleen SH, SA Ryder, Justine SA Sabo, Patricia V Sabo, Russ SH, SA Sacks, Rhiannon A Sadovnick, Joshua V Sadowski, Rob SH, ALM Saguez, Carole SH, ALM Sahs, Dennis SH, ALM Sailor, Stan SH, LM Saklofske, Harold ALM Salomons, Gordon SH, ALM Salomons, Jamie V Salomonson, Ron A Sampson, Tom SH, SA Samulak, Shaunna SA Sanden, Al ALM Sanders, Myra SA Sanderson, Greg SA Sanger, Neil SH, SA Sargeant, Donna SA Sarile, Christian A Sattin, Allan ALM Saucier, Heather SH, SA Saunders, Alf SH, SA Saunders, Bill SH, SA

Saunders, Fred SH, SA Saunders, Steven SH, ALM Sauter, Doug A Sautner, Linda ALM Savage, Garry SH, ALM Savoia, Gino SH, SA Sawatzky, David SH, A Sawchuk, Dianne ALM Sawchuk, Ron ALM Scammell, Larry V Scarrow, Ross V Schaeffler, Lynne SH, A Scheirman, Brian SH, ALM Scheirman, Trevor SH, SA Scherman, Chris A Scheurkogel, Ron A Schild, Olive ALM Schlaak, Debbie V Schlunzen, Jeff A Schmaltz, Doug SH, SA Schmeiler, Leslie SH, SA Schmeiler, Peter V Schmid, Karin A Schmiedchen, Gay SH, SA Schneider Sr., Jack SH, SA Schneider, Bradley SH Schneider, Jessica SH, SA Schneider, Jr., Jack SH, SA Schneider, Mark SA Schofield, Maggie SH, D Schonfarber, Anthony V Schreiner, Duane SH, ALM Schroeder Church, Marion SA Schroeder, Brock SH, SA Schuelke, Lara SH, SA Schuett, Duncan V Schuh, Rick SH, SA Schultz, Barb ALM Schultz, Billy A Schultz, Ingrid V Schultz, Tom ALM Schurer, Mackenzie A Schwarz, Bob ALM Schwieger, Ron SH, ALM Scobie, Shannon SH, SA Scott, Bob SH, SA Scott, Craig A Scott, John SH, SA Scott, Kim A Scott, Peter SH, ALM Scott, Stephen A Scott-Friesen, Ivy Kim SH, SA Scott-Brown, Diane ALM Scrivens, Adrian SH, SA Scrivens, Donna SH, SA Scullion, Stephen V Seabrook, Keith ALM Seabrook, Spencer SH, A Seaman, Calvin V Seamans, Donna SH, A Searle, Sandy SH, SA Sears, Bev SH, ALM Sedgwick, Victoria SH, SA Seibel, Heather A Seifert, Jim SH Seifert, Opal SH, LM

Seitz, Blaine SH, SA

Selgensen, Eric SH, ALM Selgensen, June SH, ALM Sellar, Marilyn SH, ALM Sembo, Brennan A Sembo, Brian SA Sergerie, Cindy SH, SA Sergerie, Gilles SH, SA Sergerie, Tara SH, SA Seto, Fong SH, ALM Seto, Richard SH, SA Setzer, Tyler A Seupersad, Rachael A Sevcik, Russell SA Sewall, Brad SH, SA Sewall, Kim SH, SA Sexsmith, Lisa V Shacklady, Ted SH, SA Shah, Sabina A Shain-Moss, Christine A Shalanski, Karen ALM Shandro, Douglas SH, ALM Shandro, Tyler SA Shanley, John SH, SA Shannon, JoAnn SH, SA Shannon, Miranda SH, SA Shannon, Shilo ALM Shannon, Todd SH, SA Shaver, Grant ALM Shaver, Inez SH, SA Shaw, Bev A. SH, SA Shaw, Dominic V Shaw, Michael SH, SA She, Kay V Shearer, Jim ALM Shergill, Ranju V Shields, Dave SA Shields, David A Shipclark, Marnee A Shirley, Erin . SA Sholdice, Marnie SH, ALM Short, Valdine SH, ALM Shuster, Harley V Shute, Dennis SH, SA Shuttleworth, Wayne SH, ALM Sibbald, David SH, VC Sibbald, Wayne SH, SA Sicotte, Nicole ALM Sietzema, Hidzer SA Siewert, Mike SA Sigurdson, Derrick SH, SA Silliker, Frank SH, SA Sim, Darrel SH, ALM Simmons, Shane SH, ALM Simoneau, Anne-Marie SH, SA Simpson, Christie A Simpson, Dave SA Simpson, Debbie SH, SA Simpson, Dixie SH, SA Simpson, Joseph SH, SA Simpson, Maureen SH Sinasac-Kuchinad, Esther A Sinclair, Brian SH, SA Sinclair, Odell SH, SA Sinclair, Robert SH, SA Singleton, Ric SH, A Sinton, Terry ALM

Sisodiya, Abhay V Sitting Eagle, Gerald SH, SA Skaggs, Rick SH, SA Skeans, Paul SH, ALM Skeels, Dan SH, SA Skene, Anna V Skotarek, Sara A Skupa, Gillian SH, A Skupa, Tom SH, SA Slade, Don J. SH, LM Slaney, Doug V Sledzinski, Brenda SA Sloan, Fred SH, A Slocombe, Robert SH, SA Small, Deanna SH, SA Smart, Krista V Smith, Alison SH, SA Smith, Amy SH, SA Smith, Bill A Smith, Bunny SH, ALM Smith, Carole SH, SA Smith, Christina V Smith, Christine SH, SA Smith, Coke A Smith, Craig SH, SA Smith, Dave V Smith, Debbie SH, SA Smith, Denette SH, SA Smith, Dennis SH, SA Smith, Donna SH, ALM Smith, Ernest SH, ALM Smith, Gregg SH, ALM Smith, Jean ALM Smith, Jim ALM Smith, Jim P. SH, SA Smith, Kelly SH, SA Smith, Laura ALM Smith, Lori SH, SA Smith, Michael SH, SA Smith, Quincy SH, HLD Smith, Rees V Smith, Rick G. SH, SA Smith, Rick R. SH, SA Smith, Rob SH, SA Smith, Sean SH Smith, Sean SA Smyth, Becky A Smyth, Sean ALM Snider, Allan SA Snyder, Donelda V Snyder, Steve HLD Sobie, Duane A Soltesz, Linda V Soltys, Deanna ALM Solvason, Lorne SH, SA Solverson, Larry SH Sommerfeld, Wanda A Songer, Katie A Soo, David V Sorensen, Grethe SH, ALM Sorensen, Jette SH, SA Southern, Ron ALM Sowiak, Christine SH, SA Spackman, Shelley A Spady, Halley ALM Sparks, Jamie A Sparks, Todd A

Siska, Randy A

Spear, Herb H. SH, ALM Spence, Dwayne SH, SA Spence, Linda V Spence, Nicolis A Spence, Roc SH, D Spence, Shayne SH, SA Spencer, Jason SH, SA Spencer, Thomas V Spooner, Sharon SH, SA Sprague, Bob SH, SA Spratt, Jane ALM Spratt, Nancy SH, SA Spring-Gifford, Christine SH, A Sproule, Jacqueline V Sproule, Mark SH, SA Squires, Paul SH, SA Sribney, Emil SH, SA Staddon, Sean SH, SA Stafford, Rod SH, SA Stainsby, Esther SH, SA Stainsby, Kim SH, ALM Stang, Alexandrea V Stang, Merisha A Stangeland, Brad A Stangeland, Jordanna SH, SA Stanger, Brenda V Stanger, Rick V Stante, Mike V Stanton, Anna SH, SA Stanton, Dan ALM Stanton, Raymond SH, SA Starchuk, Richard ALM Stark, Jamieson V Stark, Marguerite SH, SA Starlight, Bruce ALM Starlight, James A Starling, Louise SH, ALM Starycki, Marilyn A Steblecki, Ben SH, SA Steedman, Cliff SH, SA Steel, Jim SH, ALM Steel, Oscar SH, A Steele, Barbara SH, SA Steele, Cara A Steele, Peter SH, SA Steen, Jack SH, PP Steen, Patsy SH, SA Steen-Bowles, Laurie ALM Stefanchuk, Peter SH, ALM Stefanchuk, Thora SH, ALM Steiner, Brian SH, SA Stella, Dean SH, SA Stelmachuk, Rick V Stephens, David SH, SA Stephenson, Barbara SH, ALM Stephenson, Courtney SH, SA Stephenson, Dan ALM Stephenson, George SH, ALM Stevens, Jill SH, A Stevens, Mark ALM Stevens, Marlene SH, SA Stevenson, Gregg V Stewart, Don SH, SA Stewart, Doug ALM Stewart, Frank SH, SA Stewart, Hilary ALM Stewart, Holly ALM

Stewart, Mason A Stiles, Sharon SH, SA Stilwell, Vic ALM Stirling, Dustin A Stirling, Rob SH, ALM Stirling, Troy SH, A Stitt, Jim SH, ALM Stock, Carol SH, SA Stockall, Holly V Stockwell, Robert SH, ALM Stoen, Dale SH, SA Stone, Becky SA Stone, Richard V Stonehouse, Geoffrey SH, SA Stonehouse, Kathleen SH, SA Storwick, Karen A Stott, Kate ALM Stott, Ken SH, LM Stout, Bill SH, SA Stout, Don SA Stout, Shane SA Strange, Michael ALM Strankman, Peggy A Street, David SH, ALM Street, Glenn SH, HLD Stricharuk, Jack SH, SA Stroman, Fred ALM Stuart, Al ALM Stuart, Chris SH, SA Stuart, Erin A Stuart, Ken SH, SA Stuart, Rosemary SH, SA Stunzi, Shirley SA Sturk, Jesse A Styles, Barry ALM Sucha, Donald A Suddaby, Darrel SH, SA Suddaby-Johnson, Tara SH, SA Suel, George A Sullivunn, Kaye ALM Sumner, Bill SH, SA Sumner, Bob SH, HLD Sundell, Cheryl A Sunderland, Vyetta SH, SA Sundquist, Dean A Sutherland, Blaine SH, SA Sutherland, Brian A Sutherland, Wayne V Sutton, Josh A Sveen, Joan SH, SA Sveinson, Keith SH, LM Swainger, Deb SH, SA Swan, Josh A Swanby, Erik SH, SA Swanby, Riley A Swanson, Al SH, SA Swanson, David A. A Swanson, David F. SH, SA Swanston, Don SH, SA Swanston, Donna ALM Swanston, Linda SH, ALM Sweet, Sandra SA Swift, Joe V Swinton, Bill SH, ALM Switzer, Sam SH, ALM Symons, Bill SH, SA

Symons, Marilyn ALM

Tainsh, Dave SH, SA Takken, Connie SH, SA Talbot, David SH, HLD Tannas, Steven V Tanner, Dorothy SH, ALM Tanner, Lynn SH, ALM Tanner, Monti SH, ALM Tarbox, Lori SH, ALM Targett, Bryan SH, ALM Tateson, Kourtney V Taylor, Beth ALM Taylor, Bill SH, ALM Taylor, Bob SH, D Taylor, Debbie A Taylor, Ellie SH, LM Taylor, Eric SH, SA Taylor, Fred SH, SA Taylor, Freddy SH, SA Taylor, Kevin SH, SA Taylor, Lonnie SH, A Taylor, Lyle SH, ALM Taylor, Morley SH, ALM Taylor, Paul ALM Taylor, Scott SH, SA Taylor, Simon SA Taylor, Valerie A Taylor, Zac A Taylor-Flexhaug, Myrna SH, SA Teel, Debbie A Telfer, Mary A Templeton, Carolyn A Templeton, Rosie V Thacker-Bjarnason, Sis ALM Thakor, Ujal A Thevenaz, Dave SH, ALM Third, John V Third, John SH, D Thomas, Ashlee SA Thomas, David SH, SA Thomas, Jane SH, SA Thomas, Lance SH, SA Thomas, Robert SH, SA Thomas, Roger SH, ALM Thompson, Alex V Thompson, Bob SH, IPP Thompson, Bonnie SH, SA Thompson, Christy ALM Thompson, David ALM Thompson, Debbie SH, SA Thompson, Jack SH, SA Thompson, John ALM Thompson, Lee SH, HLD Thompson, Len SH, ALM Thompson, Travis V Thomson, Megan V Thon, Wendy SH, SA Thorbjornsen, Tracy SH, SA Thoreson, Julie ALM Thorne, Bill ALM Thorne, Nova Lea V Thornton, Dolores SH, ALM Thornton, Harold SH, HLD Thornton, Lynne SH, SA Thorpe, John SH, LM Thorsteinson, Brie V Thrasher, Kate SH, D Three Suns, Stanford SH, SA

Tiangha, Reg SH, SA Tiberio, James V Tickles, Ed SH, ALM Tickles, Laurel ALM Tidball, Bill SH, LM Tidsbury, Isabella ALM Tidswell, Kim SH, ALM Tidswell, Sandy SH, LM Tilleman, Amanda A Tilleman, Christine A Tillie, Della SH, SA Tillman, Sharon SH, SA Tittemore, Carol SH, A Tittemore, James A Tittemore, Jim A. SH, SA Tobert, Owen SH, ALM Todd, Bill SH, ALM Toft, Gary SH, LM Tomilson, Susan SH, SA Tomlin, Denean SH, SA Tomlinson, Dale SH, ALM Tomshak, Mike ALM Tonken, Molly V Torfason, Catherine SH, SA Torgerson, Gary ALM Tornberg, Carol ALM Tough, Allan SH, ALM Trafford, James A Trann, Brenna SH Trapp, Averil SH, ALM Traptow, Josh SH, A Traquair, Brad SH, SA Treacy, Bob SH, ALM Treacy, Donna SH, ALM Treacy, Linton SH, ALM Tremblay, Dana SH, SA Trewinnard, Patsy SH, SA Trimble, Harvey ALM Trodden, Stan V Troyan, Paul A Tuck, Philip ALM Tuck, Ralph V Tucker, Kathryn V Tucker, Laurie SH, ALM Tucker, Mike ALM Tucker, Ron ALM Tull, Don SH, SA Tupper, Dave SH, SA Turner, Don SH, ALM Turner, Henry SH, SA Turner, Jeanette SH, SA Turner, Karen A Turri, Dale SH, A Tveter, Orlo SH, SA Twa, Kandis V Twittey, Herb SH, SA Twittey, Margaret SH, SA Tynan, Colleen SH, SA Tynan, Maureen SH, SA Tynan, Russ SH, HLD Tynan, Wendy SH, SA Tyrrell, John SH, SA Ulrich, Karl V Ungar, Christy A Vaillancourt, Paul SH, SA Valentine, Pat ALM Valentine, Paul SH, A

Valentine, Peter SH, SA Valliere, Lynda ALM Van Dyck, Peter SH, SA Van Erkel, Ben SH, SA van Gilst, Sarah SH, SA Van Ham, Jim SA Van Laar, Barry SH, SA Van Mierlo, Dianna SH, SA Van Nes, Tovie V Van Norman, Chad V Van Staden, Christine SH, SA Van Tighem, Peter SH, ALM Van Vliet, Kimberley SH, SA Vande Walle, Leo ALM Vander Burgh, Maureen A VanderGriendt, Marlene SH, A Vanderlinde, Lance A Vanderwiel, Art SH, ALM Vanhoutte, Laura A Vanhoutte, Tom SH, SA Vaughan, Laurie A Venini, David SH, ALM Vennard, Gene ALM Verdonck, Christine SH, A Vernon, Ian V Vesey, Bob SH, ALM Vesey, Meghan SH, SA Vetere, Joe A Vetere, Mario SH, SA Viccars, Bob ALM Vickery, Gary SH, SA Vincent, Christopher SH, A Vincent, Kathryn SH, A Vine, David SH, ALM Vipond, Grant ALM Virostek, Blaine SH, SA Visser, Arlene SH, SA Vogel, Ron SH, SA Volk, Connie SH, SA Waddell, Linda SH, ALM Waddell, Shayne SH, SA Waddell, Wayne SH, SA Wagner, Erle SH, SA Wagner, Ryan A Wakefield, Maria SH, A Waldner, Michelle SA Waldner, Robb SA Waldorf, Don SH, SA Waldron, Keith SH, SA Walker, Corey SA Walker, John SH, SA Walker, Lauren SA Walker, Lynn A Walker, Patti SH, SA Walker, Robert SH, ALM Wallace, Chris ALM Wallace, Don ALM Wallace, Ryan V Waller, Ron V Wallis, Laurie SH, SA Walsh, Andrew A Walsh, Bill SH, LM Walsh, Tom SH, LM Walters, April SH, SA Walters, Becca A Walters, Bret SH, ALM Walton, Bryan A

Wanvig, Jacqueline A Ward, Deborah SH, SA Ward, Marty SH, A Ward, Ron SH, SA Wardner, George SH, ALM Ware, Bob SH, A Warman, Melody SA Warner, Kimberly SA Warner, Shane A Warrack, Ian SA Warren, Janice SA Warrier, Vivek SH Warshawski, Frank SA Warwaruk Rogers, Robyn A Wasko, Anne ALM Waters, April SA Waters, Mark SH, ALM Watfa, Tony SH, A Watmough, Larry A Watmough, Rusty ALM Watson, Colette SH, SA Watson, David SH, ALM Watson, Kara A Watson, Ken V Watson, William SH, SA Watt, Gerald ALM Watt, Ian ALM Watts, Bill ALM Watts, Nancy A Watts, Robert A Way, Bill ALM

Wearmouth, Sue-Anne SH, SA
Wearmouth, Vicki SH, SA
Weasel Child, Carly V
Weasel Child, Daryl A
Weasel Child, Donna SH, SA
Weasel Child, Gaylene SH, SA
Weasel Child, Jimmy V
Weaver, Harold SA
Webb, Connie SH, SA
Webb, Kathleen SH, ALM
Webber, John SH, ALM

Webster, Gordon SH, ALM

Webster, Paul V

Weerstra, Marjorie SH, SA Weidmann, Sonja SA Weidmann, Stephanie A Weidner, Arlene SH, SA Weiler, Gary SH, SA Weir, Pat A Weir, Meryl SH, SA Weir, Rob ALM

Weir, Rob ALM
Weismose, Norm SH, LM
Welch, Irene SH, ALM
Weldon, Owen SA
Welsh, Larry SH, ALM
Welter, Tim SH, SA
Wendorff, Rod SH, SA
Wensel, Diane V
Werbisky, Mike ALM
West, Fred SH, LM
West, Gordie ALM
West, Kim SH, SA
Westerberg, Eric SH, SA
Westerberg, Lyndon ALM

Westlund, Jamie SH, SA

Weston, Britni A Wetherup, Hal SH, SA Wetherup, Jackie SH, SA Wetherup, Michael SH, SA Wetherup, Patrick A Wetherup, Thomas A Wettstein, Carl SH, SA Wettstein, Danelle SH, SA Whelan, Evonne SH, SA Whenham, Donn ALM Whenham, T.O. ALM Whitburn, Julianne V White, Bob ALM White, Daniel A White, Jim SA White, Robert SH, SA White-Tucker, Kerry ALM Whiteman, Karen A Whitfield, Jason ALM Whitworth, Jack SH, ALM Whitworth, Marion SH, ALM Wick, Ken A

Whitfield, Jason ALM
Whitworth, Jack SH, ALM
Whitworth, Marion SH, AL
Wick, Ken A
Wickson, Trina V
Wiebe, Horst ALM
Wiebe, Vic SH, ALM
Wiegman, Henry ALM
Wiens, Abbie SH, SA
Wiens, Heather SH, SA
Wiens, Kevin SH, SA
Wiersma, Annelies SA
Wiese, Brian SH, ALM
Wight, Hunter SH, SA
Wilcox, Chris SH, A
Wilkes, Perry SH, ALM
Wilkie, Whitney A
Wilkinson, Corinne A
Will, Cody A
Will, Marilyn SH, SA

Will, Cody A Will, Marilyn SH, SA Williams, Alix SA Williams, Bruce SH, SA Williams, Gloria SH, SA Williams, Jack SH, ALM Williams, Jessica V Williams, Jim V Williams, Judy ALM Williams, Lennie SH, SA Williams, Mark SH, SA Williamson, Paul SH, SA Willoughby, Chad A Willoughby, Scott A Willoughby, Teri SH, ALM Wilson, Bill SH, ALM Wilson, Bob SH, ALM Wilson, Courtney V Wilson, David SH

Wilson, Dick ALM
Wilson, Don C. SH, SA
Wilson, Don J. SH, SA
Wilson, Ehren SA
Wilson, Helena ALM
Wilson, J. Donald SH, PP
Wilson, Jodi SH, SA
Wilson, Linda ALM
Wilson, Penny SH, SA
Wilson, Robert ALM
Wilson, Robert A

Wilson, Shawn SH, ALM

Wilson, Steve SH, SA Wilson-Cook, Sarah SH, SA Wilton, Sheldon SH, SA Windolff, Gladys SH, SA Wingenbach, Amanda V Winkler, Daryl SH, SA Winkler, Evelyn SH, SA Winters, Natalie SA Witbeck, Bill ALM Wittmann, Diane SH, SA Wizniak, Sheri V Wolach, Jo-Anne SH, SA Wolstenholme, Agnes A Wong, Sam ALM Woo, Harvey SH, SA Wood, Barry SH, SA Wood, Gerry SH, ALM Wood, Jenna SH, SA Woodall, Stephen SH, ALM Woods, Don V Woodward, Marian ALM

Woodward, Marian ALM Woolrich, Earl SH, ALM Woolstencroft, Dorothy SH, SA Worobec, Barbara V

Wosnock, Ken SH, ALM Wray, Doug ALM Wright, Allen SH, SA Wright, Bryan A Wright, Cam ALM Wright, Donald ALM Wright, Kelly V Wright, Lexi SH, SA Wright, Mike V Wright, Murray SH, SA Wroe, Barry SH, SA Wyatt, Donna SH, SA Wylie, Justian SH, SA Wylie, Len SH, LM Wylie, Susan SH, SA Wylie, Dallas SA Wylie, Tiffany SA Wyse, Donna SH, SA Wyton, Ginette ALM Wyton, Lise SH, A Wyton, Steve A Yakunin, Alex ALM Yamkowy, Tammy A Yeast, Bill SH, SA Yee, Wee SH, HLD Yeomans, Debbie SH, SA Yohemas, Rebecca A Young, Betty ALM Young, Beverley SH, ALM

Young, Bob V
Young, Colleen V
Young, Don SH, SA
Young, Dong SH, ALM
Young, Graham SH, SA
Young, Jereme SH, SA
Young, John ALM
Young, Karen ALM
Young, Laura SH, A
Young, Robert SH, PP
Young, Russ A
Younker, Tania SH, SA

Yuffe, Hartley SH, ALM Yuhas, Jessilyn A Yule, Janet ALM Yakunin, Alex ALM Yamkowy, Tammy A Yeast, Bill SH, SA Yee, Wee SH, HLD Yeomans, Debbie SH, SA Yohemas, Rebecca A Young, Betty ALM Young, Beverley SH, ALM Young, Bob V Young, Colleen V

Young, Don SH, SA

Young, Doug SH, ALM Young, Graham SH, SA Young, Jereme SH, SA Young, John ALM Young, Karen ALM Young, Laura SH, A Young, Robert SH, PP Young, Russ A Younker, Tania SH, SA Yuffe, Hartley SH, ALM Yuhas, Jessilyn A Yule, Janet ALM Zakowsky, Tina SH, SA Zapf, Andrea SA Zarbatany, Taylor SA Zaytsoff, Gloria ALM Zboya, Donald SH, SA Zehl, Tracey V Zell, Ray SH, ALM Zeran, Peggy ALM Zia, Atif V

Zickefoose, Sherri SH, SA Ziegler, Earl SH, ALM Ziegler, Sandy SH, SA Zielke, Robin SH, A Zielke, Todd SH, SA Zintel, Karin V Zintel, Regan V Zipse, Dean SH, SA Zmurchyk, Renee V Zoback, Darryl SH, SA Zutz, Rebecca A Zwick, Dan ALM

FAREWELL

We also remember the significant contributions of volunteers who passed away. We bid farewell to:

Alexander, Percy ALM Amthor, Joan SA, SH Brayton, Joyce ALM, SH Burns, Rob SA, SH Christie, Nat ALM, SH Dominick, George SA, SH Doten, Vern ALM, SH Farries, Bob (Robert) ALM, SH Finnman, Eileen ALM Fleming, Jim LM, SH Forsyth, Gregory ALM, SH Hann, Gord A Hart, Lynn A Hartall, Bill ALM, SH Healy, Harold SA Hughes, Fred ALM Jansen, Ted ALM, SH Jones, Lorraine SA, SH Kennedy, Dorothy ALM, SH Kerr, Arlene ALM, SH Loeb, Teressa A Longmore, Jake LM, SH Lukey, Orest LM, SH Marshall, Bill (William) ALM, SH McClellan, Grace ALM, SH McDonald, Bruce SA, SH Mitchell, George LM, SH Mjolsness, Mary ALM, SH Moody, Robert (Bob) ALM, SH Paradis, Jim SH

Poyen, Jock SA, SH Rowe, Ralph LM, SH Ryder, Larry SA, SH Sheka, Tenzin ALM, SH Switzer, Clay ALM, SH Taylor, Ken SA, SH Thoreson, Roy ALM, SH



Abramenko, Edith Adams, Zachary Ager, Steve Ali, Saad Anderson, Gordon H

Anderson, Gordon H. Anhorn, Allison Archambault, Steven M. Babinec, Madeline Bachez Sr., Luis Bachez, Maria Barker, Neil Barnes, Kristina N. Barr, Cody

Batts, Jennifer
Baveja, Anant
Bayliff, Matthew
Behroozi-Lar, Nader
Beirnes, Susan
Belanger, Donna
Bellingham, James
Bernier, Peter
Bhir, Abdelaziz
Bishop, Colleen
Bitter, Deanne
Blatz, Gregory L.

Bodnarchuk, Bernadet Bodnaryk, Denise Boesch, Carrie Booth, Jennifer Bourassa, Ashley R. Bourque, Sandra Bowlby, Tamara

Boddy, Christopher

Blizard, Kerrie

Breton, Roger Brost, William T. Buie, Alison Burge, Kim Burrows, Paul Burt, Allan Carew, Ronald Caron, Colleen

Charney, Tyler

Chau, Biar

Cherwinski, Michael

Chittick, Brian Church, William Coleman, Ian Connell, Warren Connellan, Karen Cook, Jillian Corkran, Clayton Corner, Kyle

Cortinas Abreu, Miguel Enrique

Courage, Dana Coward, Jillian Cowie, Derrick Coxford, Jason Crawford, Terrill Dale, Brian Dale, Derek Davadilla, Beatriz Deans, Rand T Delaney, Michael Dennett, Kristin Devii, Irfan Dolmage, Liam Dowler, Jennifer A. Downie, Kelsee Drummond, Dale

Duff, Sarah Duplantis, Stacey L. Dut, Dur Ebufegha, Kate E. Ens, Wendy A. Eriamiator II, Jeff Evelein, Amy Faulkner, Peter Fawcett, Cheryl A. Fedirchuk, Bruce Ferris, Nancy Finigan, Kenneth Flint, Shelly

Forst, Jason Forsyth, Harold Forsyth, Jason Forsyth, Thomas Franks, Laura L. Friedt, Darla Friesen, Melanie C. Friesz, Jennifer M. Galoc, Carmen Galvez, Virginia Gamracy, Cindy Garnett, Sharon Gelmo, Hashim Genest, Shannon George, Randy Gilley, Lauren P. Gillies, Cindy Gleason, Timothy

Gleason, Himothy
Glynn, Jason M.
Goodwin, Shona F.
Gowers, Emma
Goyal, Neeti
Grandan, Jarvis A.
Greenhall, Cheryle
Hadley, Kimberley M.
Hamer, Jenny
Hammer, Stacie H.

Hand-Miranda, Kathryn Y. Hanley, Brian Hansen, Marshall Harris, Cheryl Hartford, Diana Hasper, Cristina Hayes, Sarah L.

Headrick, Annelore Hickman, David Hildebrand, Daniel Hinman, Melinda Hislop, Newton G. Ho, Elaine Hornig, Skiles K. Horpinuk, Duane

Howland, Theresa Howlett-Sexsmith, Mary Jane

Hubick, Reid J. Infante, Carlo Iwanchuk, David Iwanylo, Orest Jardine, Lindsay A Johnson, Bjorn Johnson, Steven Jones, Jo Ann M. Jones, Leah Kadatz, Kurt Keith, Karen M. Kelsey, Allen Kendrick, Greg Kendrick, Lindsey Kerr, Beth Kimball, Davis Kimball, Marla D. Kitchener, Amanda Klassen, Doreen Klym, Kevin D. Knight, Ken Konoff, Kathryn Kraft, Tyler Kurbel, Robyn A. Kuzyk, Christine Kwong, William Lacombe, Sandra L. Laing, Alexander D. Laliberte, Paul Lamoureux, Josee Lange, Darren Larson, Kayla

Lastiwka, Samara A. Lau, Kelly Laurendeau, James Lawson, Candace Laycraft, Catherine Leach, Curtis Leppard, Christine E. Leray, Darryl G. Leung, Sally Sum Yin Li, Joyce Linero, Astrid M. Lippert, Robert Littley, Shirley Livingstone, Jennifer Loucks, Kristy Lowe, Amy

Lunder, Sandra MacDonald, Laura MacEachern, Tom MacKay, Martha Macmillan, Janette Maerz, Chantelle Maier, Scott M. Maina, Stanley N. Mananguil, Edwin Mandondo, Faith Manning, Sabrina Manseau, Bryan Mape, Cheryl Marion, Lisette Marko, Jennifer L. Martin, Dale M. Marx, Walter Mayo, Kimberley Mcafee, Sandy Mcafee, Shane McCabe, Sean McCullough, Kirk E. McGrath, Barry McIntyre, Linda McKenna, Holly McKinnon, Charles McKinnon, Megan McMullin, Jane McMurdo, Alohree Mcneil, Neil McNiven, Jaclinn M. Mercer, Tyler Miller, Jimmy Miller, Nicole Mills, Sharon Mirosevic, Sarah A. Moad, Phillip F. Monaghan, Karen Morgado, Claudina Morrison, Mike Mudry, Kevin Muench, Mark P.

Munro, Fiona L.

Munro, Jennifer Murfin, Terry Murray, Shannon Musgrave, Robert Nagra, Raj K. Newton, Stewart Niebergall, Darren Obreiter, Jocelyn OBrien, Patrick Ogađa, Kefa OKeefe, Alison Olson, Wendy Oltmann, Christie Oneil, John Oppong-Kyekyeku, James Orr, Lori Overall, James Oyiengo, Josiah A. Patterson, Charles T. Patterson, Tony Pearn, Cam Pedersen, Mike Pennoyer, Kelley Perrier, Dawn Peterson, Kristjan R. Phipps, Laura N. Phu, Jocelyn Pierce, Liz Pigeon, Kenneth Poirier, Crystal R. Radke, James Ramage, Alan

Reeves, Jillian R.

Robbins, Joanna

Robles, Justin C.

Robertson, Thomas C.

Rehill, Ken

Rivest, Sarah

Robson, Kathryn Roe, Evan Rogers, Linda C. Rosenberg, Paul Rosevear, Kimberly J. Saarenoja, Jouni Sabourin, Todd Savoni, Lissa D. Sayeau, Brent Schmidt, Brandy L. Seleshanko, Jill Sharp, Mike Shaw, Andrew Sikorski, Michael A. Simpson, Hal Sitter, Valerie Skorpack, Cheryl Smith, Darryl Smith, Jilian D. Smith, Kevin Snider, David Sobie, Gerry Speckeen, Lonnie St. Amour, Lucie Steele, Susan Stickley, Robin P. Stirrett, Glen Sucha, Carolyn Sugden, Jennifer L. Sutter, Roger Sweeney, Tara Tate, Roderick H. Teare, Don Then, Tracy Thompson, Joseph Thompson, Karen Thompson, Kevin E. Tocheniuk, Shannon

Tsang, Barbara Turko, Bill Vastag, Sandor Vitug, Richard M. Voith, Kevin Voth, Shirley Vuong, Anne Wahl, Doug Walkey, Scott K. Walsh, Jessie Walt, LaVonne Ward, Jeffrey B. Warder, Brett Warner, Ashley D. Watts, Maria Webb, Susan Webster, Dale Weidinger, Carrie Weryshko, Lindsay V. Wheeler, Lori Whitney, Amanda Whittingham, Marc Williston, James Wise, Robert Wood, Emily Wright, Allison Wright, Bruce Wu, David Wyn, Michelle J. Yang, Xuedong Yarmuch, Bradley Yeadon, Sue Young, Jim Zabos, Barbara Zbytnuik, Jeri-lyn

