



Operating and Capital Budgets

For the Fiscal Year Ending March 31, 2016

Raleigh-Durham Airport Authority



Michael J. Landguth, A.A.E.
President & CEO

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To the Board of the Raleigh-Durham Airport Authority:

I am pleased to present this draft of the Raleigh-Durham Airport Authority's Operating and Capital Budgets for Fiscal Year April 1, 2015 through March 31, 2016. These proposed budgets are driven by the Airport Authority's 2015 Strategic Business Plan, the organization's ongoing commitment to maintaining a fiscally sound airport and our focus on managing the airport's more than \$1.5B in physical assets.

The enclosed budget ensures the Airport Authority adheres to its cash reserve policy to set aside and reserve one times the current fiscal year's annual operating budget expenses and is capped at \$50 million.

The Airport Authority's annual Operating and Capital Budgets will be reviewed on March 12, 2015 at 1 p.m. in Room 100 of the Airport Authority administrative offices. The budget will be voted on by the board on March 19. The fiscal year 2015-2016 begins on April 1.

Strategic Focus

As always, our customers are at the center of our planning, driving our vision to deliver a world-class airport experience, as well as our mission to deliver excellent airport services, facilities and unparalleled customer service.

In 2014, with the opening of the modernized Terminal 1, the Airport Authority completed a 15-year nearly \$1B period of construction that also included a new parking garage, renovated general aviation complex and Terminal 2. We now turn our attention to taking care of our assets — some elements of Terminal 2, for example, are reaching seven years old and are no longer on warranty. We will also continue to strengthen the organization, focusing on needed staff and resources, while beginning a master planning program that will focus on airside and landside development for the next 20 — 25 years.

The 2015 Strategic Business Plan outlines the Airport Authority's key areas of focus and the planned initiatives for this upcoming fiscal year. In this plan, the Airport Authority assesses the organization's future needs, identifies the sequencing for projects and activities and ensures we have the right projects and resources to be successful in implementing our vision. Four key strategic areas are driving our actions this fiscal year. They are:

1. Strategic alignment
2. Revenue development
3. Asset management
4. Operational excellence

Raleigh-Durham Airport Authority Members

WAKE COUNTY
John M. Kane, Treasurer
Terry K. Yeargan

DURHAM COUNTY
Clay C. Wheeler
John T. "Tommy" Hunt, Chairman

RALEIGH
Dickie Thompson, Vice Chairman
Adrienne Cole

DURHAM
Robert D. Teer, Jr.
Farad Ali, Secretary

Operating Budget

Following are highlights from the FY 2015-2016 Operating Budget:

FY 2015-2016 budgeted operating revenues are approximately \$109.9 million or an increase of \$7.8 million over the FY 14-15 budget. The increases are largely attributed to terminal rents at \$3.2 million and a \$2 million increase in parking revenue as the result of a projected increase in passengers.

For FY 2015-2016 budgeted operating expenses have increased \$8.3 million over FY 2014-2015, or 15.3%. The largest driver of expenses this year is asset management projects, which account for \$5.5 million of the increase or two thirds of the additional expenses.

Major Capital Projects

As noted above, the proposed budget supports the Airport Authority's strategic priorities as defined during the strategic planning process.

Following are just a few of the major projects included in the proposed Capital Budget.

- 1. Terminal 1 North and South Concourse Demolition.** This is a multi-year capital project that plans for the demolition of portions of Terminal 1, as well as for operational improvements related to the terminal. This year will primarily focus on the design phase, as well as awarding of the final contract. Major construction is set to begin in March 2016.
- 2. Airport Master Plan.** Staff will retain a consultant this fiscal year and begin the planning phase with completion set for early 2017. The plan will look at current airport facilities and future capacity, as well as airport land not reserved for aeronautical uses, among others.
- 3. Bulk Fuel Storage Facility and System Replacement.** This project will improve the reliability of the fuel distribution system. This fiscal year, staff will construct and implement elements of the project designed during the 2014-2015 fiscal year.
- 4. Parking Garage Rehabilitation and Energy Improvements.** This project includes the completion of a condition assessment of the structure, lighting and electrical systems, people movers, architectural finishes and signing, in addition to other elements. This project also includes the replacement of existing lighting systems with more energy efficient ones.
- 5. Informational Sign Standards and Rehabilitation.** This is a multi-year project. This year, staff will develop comprehensive informational sign standards for roadways, parking facilities and public buildings.
- 6. Disaster Recovery/Business Continuity Plan Implementation.** This project will begin responding to recommendations made as a result of the disaster recovery study that will be completed in this 2014-2015 fiscal year. It will include the procurement of hardware, software and professional services as needed.

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This is only a short list of the many projects staff will be working on during this fiscal year, and all will focus on the organization's commitment to unparalleled customer service strengthened by the culture we cultivate within the organization. This will be achieved by aligning our business activities with an organizational shared focus and developing a culture that thrives on teamwork and collaboration.

We will present these budgets in significantly more detail at the upcoming budget hearing on March 12. Please contact me if you have any questions in advance of this work session.

Sincerely,

Michael Landguth
President & CEO, Raleigh-Durham Airport Authority

From the President and CEO

I am pleased to present the Raleigh-Durham Airport Authority's 2015 Strategic Business Plan. This plan builds upon work completed over the last three years to shape the Airport Authority's business model into one that meets and responds to challenges and opportunities that arise from a constantly evolving aviation industry.

These industry changes include operating and developing an airport in a growing region with fewer federal resources, increased regulatory controls and with airline business partners who are cautiously investing in new air service.

Passenger and cargo air travel transportation is our core business with hundreds of businesses dependent upon airport activity. According the North Carolina Department of Transportation, RDU contributes nearly \$8 billion a year to the region's economy and supports the jobs of more than 20,000 people in our community.

Because the airport will always be a critical part of the region's economy, we work each year to refine ways that our airport business can contribute to the region.

In 2015 our focus will be on taking good care of our many physical assets through a proactive asset management program of preventive maintenance and repairs. At the same time we will launch a Master Planning program to look ahead at our airside and landside needs for the next 20--25 years and develop a plan to address them.

Meanwhile, we continue to pursue the development of air services to meet the demands of our community with a particular focus on international air service expansion.

Fiscal responsibility and operational excellence remains core to our vision of delivering a world-class customer experience. This year we will intensify our efforts to define ways we can enhance the customer's experience by examining new services to support their travel experience, while simultaneously seeking ways to develop new streams of revenue for our business.

I look forward to a successful 2015 aligned with our strategic business plan and fulfilled to the betterment of our community and the region's economy.

Michael J. Landguth, President and CEO

RDU 2015-2016 Strategic Business Plan

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Executive Summary

The Raleigh-Durham Airport Authority is pleased to present its 2015 Strategic Business Plan. Each year the Airport Authority updates its Strategic Business Plan to incorporate new opportunities, while remaining constant in its pursuit of strategic initiatives to deliver a world-class customer experience.

Our focus in 2015 is on maintaining and improving our facilities, seeking new opportunities to develop revenue through services, continuing our pursuit of air services to meet community demand and initiating a comprehensive Master Planning process that will set the airport's course for the decades ahead.

Overview

The following pages outline strategic actions the Airport Authority will undertake this year, as well as actions completed last year.

Highlights of the 2015 Strategic Business Plan are focused on creating 'Line of Sight' for RDU employees and achieving success in four Strategic Areas as follows:

- Achieve **Strategic Alignment**
- Deliver **Operational Excellence**
- Achieve Success in **Revenue Development**
- Deliver World-Class **Asset Management**

Highlights of Actions Accomplished in FY 2014-2015

The Airport Authority's focus in 2014-2015 was to initiate strategies to enhance our ability to develop new revenue, maintain our assets, develop our talent and develop air services. Additionally, three key infrastructure projects moved forward in 2014. They were:

1. *Design Phase of Terminal 1 North/South demolition*

Work to develop the strategy, timing and conceptual design for the project for Board review was completed, and an Architect/Engineer-of-Record (A/E) and Construction Manager (CM) was selected. The project is moving into the final design stage followed by construction bid documents and the award of a contract for construction in March, 2016. The construction phase of Terminal 1 demolition begins on or before April 1, 2016.

2. *Project definition study for parking garages rehabilitation*

Work accomplished included defining an approach to assess all parking structures including lighting, electrical, structural, mechanical, sign and fire protection systems; pedestrian movement devices and controls including elevators, power walks and other related items; architectural, concrete surfaces and finishes; and water intrusion protections. An inventory and condition assessment of the parking garages will be completed with a report and recommendations by August 2015. By March 31, 2016 a complete asset management plan with cost estimates and schedules will be completed.

3. *Phase 1 improvements for the Building Assessment Program*

This multi-year project to improve and renovate airport facilities is based on the 2013 Building Condition Assessment Report. Improvements include HVAC systems, electrical components and generators, repairing water infiltration problems, code compliance issues, exterior equipment and finishes. Facilities scheduled for design and construction in FY2015-16 include the RDU Center, Emergency Services Fire Station, structures in Park and Ride 3, South Cargo 3 and areas in Observation Park and the General Aviation Terminal.

Other Key actions accomplished include:

- Opened the redeveloped Terminal 1
- Completed the Urban Land Institute (ULI) Analysis of airport property
- Completed the Dublin Airport Authority situational analysis of the parking program and related strategic plan
- Held a contractor/consultant fair resulting in the selection of seven on-call consultants
- Initiated the process to create a new long-term Airport Master Plan

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- Implemented an Air Service Development Policy
 - Commissioned and presented a study of the economic impact of international air service at a community Aviation Symposium
 - Implemented a Leadership Training Program
 - Completed recruitment for key leadership positions
 - Completed the upgrade of the Parking and Revenue Controls System (PARCS)
 - Completed various Landside/Airside Improvements
 - Completed the Enterprise Resource Planning (ERP) project business case for either upgrading or replacing
 - Replaced Terminal 2 Phase 1 Switches – IT lifecycle management
 - Approved the Records Management Policy and Retention Standards
 - Implemented Phase I of an Emergency Mass Communications System
 - Maintained second consecutive year with no FAA Part 139 inspection deficiencies

WHO WE ARE

Mission

To deliver excellent airport services, facilities, and unparalleled customer service

Vision

To deliver a world-class airport experience

Strategic Areas

RDU will accomplish its Mission and Vision by achieving success in four strategic areas:

- Achieve **Strategic Alignment**
- Deliver **Operational Excellence**
- Achieve Success in **Revenue Development**
- Deliver World-Class **Asset Management**

Core Values

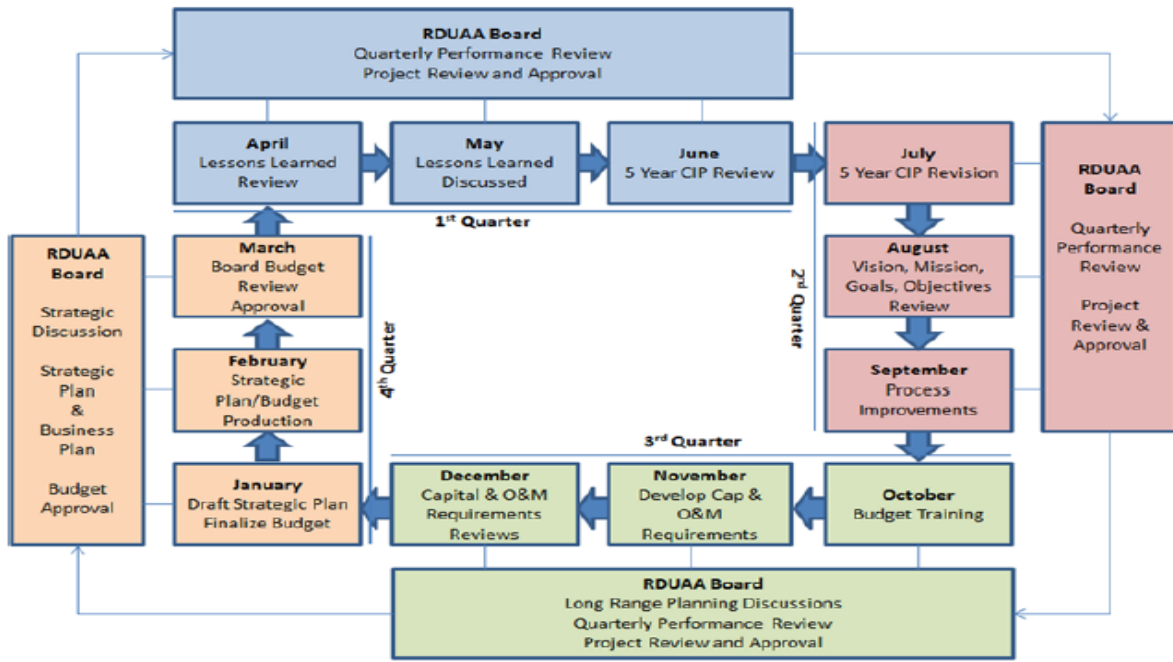
This is who we are, this is how we conduct ourselves, this is our expectation of each other...our core values and our people are the foundation for everything that we accomplish and strive to be:

- Team
- Learning
- Excellence
- Respect
- Integrity

Strategic Business Planning Cycle

Strategic planning is a process that begins and ends with our customers. Our vision, mission and core values guide the goals and objectives of the organization. From this foundation, we identify actions for each fiscal year that relate to economic and aviation industry trends.

From here, the organization's fiscal budget is built to allocate resources and funds for the actions that provide our customers with a world-class airport experience. Our process is explained in the diagram below.



This is a 'repeatable' process with a defined business planning calendar that we continually strive to improve each year by incorporating lessons learned from the previous year, improving the underlying technology, creating transparency while improving collaboration, providing training, setting expectations, and improving communications to everyone across the campus.

Line of Sight



At RDUAA our employees provide the foundation for everything we do. We embrace our core values in all our daily interfaces. Our initiatives and projects support our Goals and Objectives which align to our four Strategic Areas which serve to ensure that we realize our Vision and Mission...this is our Line of Sight.

Achieve Strategic Alignment

Goal: Align our business activities with an organizational shared focus

Objective: Create a collaborative structure for sharing information and resources on projects and activities across the Airport Authority.

Priorities:

- Re-evaluate and revise the Strategic Plan, including Goals and Objectives.
- Deliver the revised and prioritized 5-Year Capital Improvement Plan (CIP).
- Deliver the FY16/17 Strategic Business Plan (SBP).

Goal: Ensure the airport is a good business partner

Objective: Identify business partners, understand their needs, identify our shared goals and develop strategies to strengthen these relationships.

Priorities:

- Foster a program on continuous education and outreach to the business leaders and key governmental officials.

Goal: Elevate the customer experience

Objective: Identify customer expectations and develop strategies to meet and strive to exceed them.

Priorities:

- Develop and implement social media editorial and monitoring plans in alignment with Strategic Business Plan and issues messaging.
- Implement internal communications and organizational alignment communications plan.

Goal: Develop air service that meets the needs of the region

Objective: Maintain, enhance and expand flight choices and destinations as determined by community support.

Priorities:

- Develop a strategy for community support of international service.
- Work with air carriers to initiate nonstop air service to at least one identified priority domestic and/or international market.

Achieve Operational Excellence

Goal: Operate a safe and secure airport

Objective: Meet or exceed all regulatory, industry and airport standards.

Priorities:

- Develop a 5-Year Security and Operations Strategic Plan.
- Successfully complete CFR Part 139 Inspection with zero regulatory discrepancies.

Goal: Achieve Operational Excellence

Objective: Create and maintain organizational structure to promote efficiency, mitigate risk and support compliance.

Priorities:

- Deliver policies, procedures and other mission critical documents.
- Develop Compensation Analysis Plan.
- Deploy new centralized procurement program.
- Design an Enterprise Risk Management Program.

Goal: Build a productive and engaged workforce

Objective: Encourage continuous improvement through professional development consistent with industry best practices.

Priorities:

- Continue development of a Talent Management Program and supporting processes.

GOAL: Operate a fiscally sound airport

Objective: Modernize and enhance business processes.

Priorities:

- Implement a new Enterprise Resource Planning (ERP) system with Phase 1 focus on financials upgrade.
- Define preliminary Key Performance Metrics.

Achieve Success in Revenue Development

Goal: Expand the Revenue Base

Objective: Identify and develop non-aeronautical sources of revenue.

Priorities:

- Develop a market assessment for non-aeronautical property development and identify potential revenue enhancement opportunities.
- Begin phased implementation of revenue enhancement opportunities identified in the Parking Strategic Plan co-developed with Dublin Airport Authority (DAA).

Goal: Provide enhanced revenue-generating customer amenities

Objective: Optimize existing revenue streams and identify potential opportunities.

Priorities:

- Develop a Terminal 2 Concession Refresh strategy that aligns concessions with passenger allocations in the terminal.
- Implement a Rental Car Redevelopment Program that results in new leases that incorporate capital improvement plans that will enhance the customer experience, improve operational efficiency and extend the operational life of each rental car service center.

Deliver World-Class Asset Management

Goal: Plan, maintain, operate and develop world-class airport facilities and infrastructure

Objective: Develop and maintain standards to improve and preserve the airport campus.

Objective: Create standards for maintaining infrastructure.

Priorities:

- Initiate the Airport Master Planning process.
- Develop Asset Management Program and Standards.
- Complete the design for the Terminal 1 North/South Concourse Demolition Project.
- Complete a comprehensive parking garage rehabilitation assessment and develop a plan of improvements
- Complete a campus-wide Signage and Way Finding Analysis.
- Complete Phase 1 of the Building Assessment Program

Priority Projects and Key Contracts

There are 13 priority projects identified for FY 2015-2016. The criterion for these priority projects and initiatives is based on an investment value greater than \$400,000 and/or strategic impact to the Authority; significant key contracts are also listed below.

Projects

• FY15-16 Vehicles & Maintenance Equipment	\$3,296,900
• Terminal 1 N/S Concourse Demolition	\$2,000,000
• Airport Master Plan	\$2,000,000
• Rehab & Energy Improvements of Parking Garages	\$1,500,000
• Replacement of Oracle E-Business Suite (ERP)	\$1,000,000
• FY15-16 Airside/Landside Improvements	\$800,000
• New Parking Products	\$771,500
• Maintenance Fueling Station Replacement	\$650,000
• Bulk Fuel Storage Facility and System Replacement	\$600,000
• Disaster Recovery/Business Continuity Plan	\$500,000
• Informational Sign Standards & Rehab Signs	\$500,000
• CUSS Kiosk Computer Replacements & Upgrades	\$480,000
• Terminal 1 Reconfig & Renovation	\$400,000

Key Contracts

• Janitorial Services	\$5,918,500
• Baggage Handling System, Passenger Boarding	\$2,129,800
• Shuttle Bus Operations	\$1,155,000
• Annual Landscape Maintenance	\$980,000
• Resource Management Center/Ramp Control	\$846,200
• Terminal 2 AOIS Support	\$600,000
• Elevator/Escalator/Moving Walkway Maintenance	\$590,600

FY 15/16: \$2,000,000 TOTAL: \$12,500,000	RDU 070519 Terminal 1 North and South Concourse Demolition	
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Strategic Alignment	
Investment Category	Mandatory
Strategic Focus Area	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastructure
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 1000 Airport Authority and Director
Contact: Quesenberry, Tom	Stakeholders: 7000 Operations

Project Description/Scope
This is a carryover project for which there have been and continue to be obligations and expenditures. The FY 14-15 budget is \$1,000,000. Demolish all portions of Terminal 1 except the portion renovated in project 070499 and restore the sites and enclose renovated building like-in-kind. Implement operational improvements associated with project (including loading dock access roadways, renovation of service elevator into building, expand Gate 1 passenger boarding area, etc) Also includes demolition of current fuel tending tenant office/hangar (leased to Skytanking) and restoration of the site. Project will require full funding at estimated \$12.5M in FY 15-16 in order to commence construction in last quarter of FY 2016 - although expenditures in FY are estimated at \$2,000,000

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Complete design phase of project and negotiate GMP	10/15/2015	11/15/2015
Bid CM@R Packages and Award Final Contract	11/15/2015	2/18/2016
Issue NTP and Commence Construction	2/18/2016	3/17/2016
Complete Construction	3/1/2016	3/28/2017
Closeout project	3/1/2017	3/31/2017

FY 15/16: \$2,000,000	PE 4200-01 Airport Master Plan	
TOTAL:		
\$4,000,000		

Strategic Alignment	
Investment Category	Grow the Business
Strategic Focus Area	Strategic
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastructure
Strategic Objective	Create standards for developing future infrastructure

Division: Facilities Development	Stakeholders: 4000 Facilities Engineering
Contact: Cayton, Ellis	Stakeholders: 2200 Business Development and Management

Project Description/Scope
Complete new Airport Master Plan and Airport Layout Plan (ALP) that meets current FAA requirements, including eALP standards. Scope involves inventorying existing, forecasting needed future facility capacity, and developing requirements and preparing a plan for airport facilities including roadway system, the runway/taxiway system, the terminals (e.g., gates, passenger security checkpoint, ticket lobby, inbound and out-bound baggage handling system, both public curbs, commercial curb, and FIS), public parking facilities, rental car facilities, general aviation areas, water/sewer systems, airport land not reserved for aeronautical uses and other areas/functions.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Issue Request for Proposals for consultative services and retain consultant under contract	12/16/2014	5/1/2015
Prepare Master Plan and submit to FAA for approval	6/1/2015	1/16/2017

FY 15/16: \$1,500,000 TOTAL: \$18,000,000	RDU 080689: Rehab & Energy Improvements for PG 1, 2, 3, & 4	
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Strategic Alignment	
Investment Category	Run the Business
Strategic Focus Area	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastructure
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 4300 Building and Building Systems
Contact: Quesenberry, Tom	Stakeholders: 7500 Parking

Project Description/Scope
Rehabilitation and evaluation/implementation of energy improvements (electric usage primarily) of PGs 1, 2, 3, & 4. Includes condition assessment of structures; mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls; architectural finishes; signing system; water intrusion protection elements; concrete surfaces & finishes; stairways; glass and other enclosures; elevators and power walks, and other related items. Scope includes replacement of existing lighting systems with more energy efficient systems. The "Total Project Expenses" amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Board Action on Consultant Selection	1/15/2015	1/15/2015
Task Order(s) Approved by CEO/Board	1/15/2015	4/2/2015
Conduct Investigative/Field Work for Condition Assessment	3/16/2015	8/1/2015
Prepare and submit Condition Assessment & other Study Report to Authority	8/1/2015	10/1/2015
Prepare 5 Year CIP and provide design service for FY 15-16	10/1/2015	3/1/2015

FY 15/16: \$1,000,000 TOTAL: \$2,500,000	Replacement of Oracle E-Business Suite (ERP)	
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Strategic Alignment	
Investment Category	Run the Business
Strategic Focus Area	Operations
Strategic Goal	Operate a fiscally sound airport
Strategic Objective	Modernize and enhance business processes

Division: Information Services	Stakeholders: 2500 Finance
Contact: McFall, Chuck	Stakeholders: 2700 Information Services

Project Description/Scope
The current ERP will no longer be supported by year 2014. Project includes research to implement a more comprehensive and integrated Enterprise Resource Planning (ERP) solution. Solutions could include total replacement of existing Oracle ERP, upgrade and/or addition of applications such as General Ledger, Budgeting, Purchasing, Bid Management, Small Business Program Management, Accounts Payable, Capital and Grant Accounting, rates and charges, inventory control, fleet management and maintenance work order management. Project is multi-phased, and expected to continue through approximately 2015/2016/2017.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Select the new ERP System	1/1/2015	4/1/2015
Select the System Integrator (SI)	4/1/2015	7/3/2015
Upgrade Financial Systems	8/31/2015	8/3/2016
Develop Plan for Phase 2 Implementation	8/31/2015	12/1/2016

FY 15/16: \$800,000 TOTAL: \$1,000,000	4000-02 FY 15/16 Airside/Landside Improvements	
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Strategic Alignment	
Investment Category	Run the Business
Strategic Focus Area	Asset Management
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastructure
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 7000 Operations
Contact: Quesenberry, Tom	Stakeholders: 5000 Maintenance

Project Description/Scope
The project is a collection of relatively small work elements that involve refurbishment to existing infrastructure and other improvements that replace or add to existing infrastructure. The staggered schedule below represents the various and overlapping stages of the work that will be accomplished in the year.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Initiate consultant task order	4/1/2015	4/30/2015
Conceptual design- various tasks	5/1/2015	12/31/2015
Design development & bidding- various tasks	7/1/2015	6/30/2016
Contracting- various tasks	8/10/2015	3/31/2016
Construction- various tasks	9/7/2015	10/31/2016

FY 15/16: \$771,500 TOTAL: \$2,488,000	New Parking Products	
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Strategic Alignment	
Investment Category	Transform the Business
Strategic Focus Area	Revenue Development
Strategic Goal	Expand the revenue base
Strategic Objective	Identify and develop revenue generating services

Division: Information Services	Stakeholders: 7500 Parking
Contact: McFall, Chuck	Stakeholders: 1000 Airport Authority and Director

Project Description/Scope
Begin a phased implementation of new parking products and revenue enhancement opportunities identified in the Parking Strategic Plan. The scope of work will include establishing a consulting support agreement to ensure inclusion of industry best practices and to mitigate risks; development of a detailed implementation plan; development of customer analytics and a marketing campaign; and delivery of new parking products to enhance the overall customer experience and generate additional revenue for the Authority.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Initiate a consulting support agreement	3/30/2015	4/30/2015
Engage customers/conduct a marketing program	5/4/2015	6/30/2015
Develop implementation plan for new products	4/1/2015	7/20/2015
Implement an on-line reservation system	5/1/2015	9/30/2015
Implement an executive parking product	6/1/2015	10/30/2015

FY 15/16: \$650,000 TOTAL: \$720,000	RDU 080639 Maintenance Fueling Station Replacement	
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Strategic Alignment	
Investment Category	Run the Business
Strategic Focus Area	Asset Management
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastructure
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 5000 Maintenance
Contact: Quesenberry, Tom	Stakeholders: 8000 Ground Transportation

Project Description/Scope
Replacement of the aging fleet fueling system, which is used for servicing Authority-owned vehicles and equipment.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Award construction contract	3/19/2015	4/23/2015
Initiate construction	5/4/2015	5/25/2015
Complete construction	10/15/2015	11/16/2015

FY 15/16: \$600,000 TOTAL: \$700,000	FD 080629 Bulk Fuel Storage Facility and System Replacement	
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Strategic Alignment	
Investment Category	Run the Business
Strategic Focus Area	Operations
Strategic Goal	Achieve operational excellence
Strategic Objective	Create and maintain organizational structure to promote efficiency, mitigate risk and support compliance

Division: Facilities Development	Stakeholders: 7000 Operations
Contact: Cayton, Ellis	Stakeholders: 4100 Fuel Systems

Project Description/Scope
The Project is a carryover project initiated in FY 13-14 to improve reliability of fuel distribution system and enhance the fuel facility's fire suppression system. The FY 14-15 budget is \$1,200,000. During FY 14-15, staff designed a) lightning/surge suppression devices to valve controllers in T2 vaults, b) T2 EFSO valve closure improvements, and c) redundant, bypass fuel piping at key locations. These elements are being bid in December 2014 and work will commence late in the FY. Staff also worked on designing redundant network infrastructure to fuel facility and extending fuel facility fire suppression system to all sides. The scope of the Project for FY 15-16 will involve constructing or implementing work elements a-c above and completion of the redundant network infrastructure to the fuel facility. Completion of design and construction of the fire suppression enhancements will be shifted over to RDU Project 080669, Water & Sewer Systems Assessments and Improvements as the work better aligns with that project. Design for Jet A Pump FCV and Check Valve Refurbishment, and Cathodic Protection System Repairs for glycol tanks was delayed until after the beginning of the on-call consulting contracts. This work will begin late in FY 14-15 and will carry over into FY 15-16. Also, study on upgrading the Motor Control Center (MCC) was conducted in FY 14-15 with the study concluding that upgrade can be pushed out to FY 19/20.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Construct/Implement scope elements in current budget	2/2/2015	8/28/2015
Design of new scope elements added to Project through FY14-15 budget	2/2/2015	7/30/2015
Construct/Implement new scope elements added to	8/28/2015	3/31/2016

FY 15/16: \$500,000 TOTAL: \$700,000	Disaster Recovery/Business Continuity Plan Implementation	
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Strategic Alignment	
Investment Category	Run the Business
Strategic Focus Area	Operations
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastructure
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Information Services	Stakeholders: 2700 Information Services
Contact: Kruse, David	Stakeholders:

Project Description/Scope
This project will implement fill in the deficiencies identified in the IS Disaster Recovery/Business continuity plan. This project will include procurement of hardware, software, professional services and/or cloud services to fill in any identified gaps.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Identify deficiencies in the current IS DR/BC Strategy	1/15/2015	4/30/2015
Determine solutions for remediation of identified deficiencies	5/1/2015	10/31/2015
Procurement phase	11/1/2015	12/31/2015
Installation and Implementation phase	1/1/2016	3/31/2016
Testing phase	4/1/2016	6/30/2016

FY 15/16: \$500,000 TOTAL: \$5,000,000	RDU 010289 : Informational Sign Standards & Rehab Signs	
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Strategic Alignment	
Investment Category	Run the Business
Strategic Focus Area	Asset Management
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastructure
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 4000 Facilities Engineering
Contact: Quesenberry, Tom	Stakeholders: 7000 Operations

Project Description/Scope
Develop comprehensive informational sign standards for roadways, parking facilities, and public buildings. With sign standards established, rehabilitate roadway signing system - including VMS components - across campus. Additionally, the scope includes engaging a wayfinding consultant for on-call services to address sign and wayfinding issues throughout the campus. The "Total Project Expenses" amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Board approves Consultant Selection	1/15/2015	1/15/2015
Contract award and commence work	3/1/2015	4/1/2015
Conduct facilities assessment and submit report	4/1/2015	10/1/2015
Conduct VMS study and submit report	4/1/2015	10/1/2015
Develop plan & create sign standards	10/1/2015	3/1/2016

FY 15/16: \$480,000 TOTAL: \$480,000	CUSS Kiosk Computer Replacements & Software Upgrades	
---	---	---

Strategic Alignment	
Investment Category	Mandatory
Strategic Focus Area	Operations
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastructure
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Information Services	Stakeholders: 2700 Information Services
Contact: Thornburg, Randy	Stakeholders:

Project Description/Scope
This project will replace all of the proprietary computers located in our kiosks and upgrade all Microsoft Operating Systems and CUSS platform software to required levels.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Funding Approved and PO Issued to Vendor	4/1/2015	4/24/2015
Vendor informs h/w ship dates & final sched appvd	6/1/2015	6/30/2015
Upgrades commence (Tentative-final schedule TBD)	7/15/2015	9/15/2015
Training (Tentative-final schedule TBD)	7/16/2015	9/30/2015
Project Complete (Tentative-final schedule TBD)	4/1/2015	9/30/2015

FY 15/16: \$400,000 TOTAL: \$68,000,000	RDU 070499 Terminal 1 Reconfig & Renovation	
--	---	---

Strategic Alignment	
Investment Category	Mandatory
Strategic Focus Area	Asset Management
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastructure
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 1000 Airport Authority and Director
Contact: Quesenberry, Tom	Stakeholders: 5000 Maintenance

Project Description/Scope
The scope of the project involves reconfiguration and renovation of the 1982-portion of Terminal 1 (Terminal 1 Main.) This is an carryover project for which there have been and continue to be obligations and expenditures. No change in budget. Project will remain open to allow closeout of all administrative items as well as to burden any additional costs for improvements to facility such as purchase of additional seating or revisions to signing system.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Project closeout of all budgetary items	4/1/2015	3/31/2016

RALEIGH-DURHAM AIRPORT AUTHORITY
OPERATING AND CAPITAL BUDGETS INDEX
FOR THE YEAR ENDING
MARCH 31, 2016

FY 2015-2016 INDEX

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RALEIGH-DURHAM AIRPORT AUTHORITY

SUMMARY AND CASH FLOW

FOR THE YEAR ENDING

MARCH 31, 2016

SCHEDULE I
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2016

OPERATING CASH FLOW SCHEDULE

	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
Operating Revenue Cash Flow	109,933,396	102,151,589	7.6%
Total Operating Revenue Cash Flow	109,933,396	102,151,589	7.6%
Operating Expenses:			
Operations, Maintenance & Admin. Expenses	(62,772,723)	(54,442,974)	15.3%
OPEB and Separation Allowance (Excluded for Cash Flow Schedule)	n/a	n/a	---
Depreciation (Excluded for Cash Flow Schedule)	n/a	n/a	---
Operating Income Cash Flow	47,160,673	47,708,615	-1.1%
Non-Operating Cash Flow:			
Interest Income	2,800,000	2,500,000	12.0%
Capital Contributions	50,000	50,000	0.0%
Federal and State Grants ¹	2,800,000	3,600,000	-22.2%
TSA Checkpoint Reimbursement	394,200	394,200	0.0%
Passenger Facility Charges (PFC's) ²	19,000,000	18,560,000	2.4%
	25,044,200	25,104,200	-0.2%
Debt Service-Interest Expense:			
General Airport Revenue Bonds (GARB's):			
Airport Revenue Bonds Series 2010A (Fixed Rate)	(10,701,313)	(10,926,313)	-2.1%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(3,621,250)	(3,796,050)	-4.6%
Airport Revenue Bonds Series 2010B1 (Fixed Rate)	(1,703,100)	(1,703,100)	0.0%
Airport Revenue Bonds Series 2008C (Variable)	(660,672)	(686,578)	-3.8%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(6,807,400)	(6,970,025)	-2.3%
Airport Rev. Bonds Series 2005A&B (Fixed Rate)	(4,699,875)	(4,904,600)	-4.2%
Total Debt Service Interest	(28,193,610)	(28,986,666)	-2.7%
Less: PFC's Irrevocably Committed ³	22,001,000	22,001,000	0.0%
Total Net Debt Service Interest	(6,192,610)	(6,985,666)	-11.4%
Debt Service-Principal:			
General Airport Revenue Bonds (GARB's):			
Airport Revenue Bonds Series 2010A (Fixed Rate)	(5,740,000)	(5,510,000)	4.2%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(4,540,000)	(4,370,000)	3.9%
Airport Revenue Bonds Series 2008C (Variable)	(1,750,000)	(1,670,000)	4.8%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(3,355,000)	(3,190,000)	5.2%
Airport Revenue Bonds Series 2005A&B (Fixed Rate)	(4,355,000)	(4,150,000)	4.9%
Total Principal Payments	(19,740,000)	(18,890,000)	4.5%
Total Operating and Non-Operating Cash Flows	46,272,264	46,937,149	-1.4%
Less: Restricted Cash for PFCs, Federal and State Grants ⁴	(21,800,000)	(22,160,000)	-1.6%
Net Unrestricted Cash Flow ⁴	24,472,264	24,777,149	-1.2%

Notes:

1 Grants for FY 15/16 consist of an estimated TSA Grant of \$394,200 (Checkpoint LE), Federal Grants of \$2.4 million, and a State Grant of \$400,000. Grants for FY 14/15 consist of an estimated TSA Grant of \$394,200 (Checkpoint LE), Federal Grants of \$2.5 million, a State Grant of \$500,000, and a TSA Inline Baggage Screening Grant of \$600,000.

2 RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004.

3 Passenger Facility Charges (PFC's) under the Authority's Master Trust Indenture have been irrevocably committed to offset designated debt service. This amount for FY 15/16 and FY 14/15 was \$22,001,000. These amounts are shown as an offset to debt service in their respective fiscal years.

4 Total Operating and Non-Operating Cash Flows deducts Restricted Earnings of PFC's and Federal & State Grants. This net balance of \$24,472,264 is transferred to the Capital Budget to fund authorized project costs.

SCHEDULE II
CAPITAL BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2016

CAPITAL CASH FLOW SCHEDULE

	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
<u>Projected RDU Cash Available:</u>			
Cash/Fund Balance on Hand Beginning of Fiscal Year-April 1st	145,000,000	132,000,000	9.8%
Add: Net Unrestricted Cash Transferred from Operating Budget	24,472,264	24,777,149	-1.2%
Subtotal Cash Available	169,472,264	156,777,149	8.1%
Less: Reserve Fund equal to 1 years Total OM&A Expenses	(50,000,000)	(50,000,000)	0.0%
Net Cash Available for Capital Budget	119,472,264	106,777,149	11.9%
<u>Projected Cash Required by Capital Projects:</u>			
	18,849,106	25,908,550	-27.2%
Less: Federal AIP Grants	(2,400,000)	(2,500,000)	-4.0%
Less: State Grant	(400,000)	(500,000)	-20.0%
Less: TSA Baggage System Grant	0	(600,000)	-100.0%
Less: Bond Proceeds/Restricted Cash on Hand:	0	0	n/a
Projected Net RDU Capital Cash Flow Required	16,049,106	22,308,550	-28.1%
Remaining Cash Available	103,423,158	84,468,599	22.4%
Add Back Reserve Fund	50,000,000	50,000,000	0.0%
Projected/Cash Fund Balance at End of Fiscal Year- March 31st	153,423,158	134,468,599	14.1%

Notes:

- 1 Restricted Budgeted PFC Revenues of \$19,000,000 for FY 15/16 and \$18,560,000 for FY 14/15 are not included in this cashflow as they are used to directly offset Terminal 2 debt service.

SCHEDULE III
OPERATING REVENUE SUMMARY
FOR THE FISCAL YEAR
ENDING MARCH 31, 2016

OPERATING REVENUE SUMMARY

COMPLEX	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
<u>Airfield Complex-010:</u>			
Airfield-011	12,850,014	11,430,125	12.4%
Fuel Flowage-014	350,000	320,000	9.4%
Other Airfield-019	<u>18,859</u>	<u>17,054</u>	<u>10.6%</u>
Total Airfield Complex	13,218,873	11,767,179	12.3%
<u>Terminal Complex-020:</u>			
Terminal 1-021	4,943,002	4,759,077	3.9%
Terminal 2-022	24,470,301	21,969,288	11.4%
Terminal Security-023	2,429,809	2,274,857	6.8%
Terminal-Misc.-029	<u>711,378</u>	<u>696,947</u>	<u>2.1%</u>
Total Terminal Complex	32,554,490	29,700,169	9.6%
<u>Cargo Complex-030:</u>			
North Cargo-031	1,014,375	1,026,169	-1.1%
South Cargo 1 & 2-032	632,915	609,333	3.9%
South Cargo 3-033	<u>566,976</u>	<u>546,912</u>	<u>3.7%</u>
Total Cargo Complex	2,214,266	2,182,414	1.5%
<u>Fuel Farm Complex-040:</u>			
Fuel Farm-041	1,478,400	1,303,400	13.4%
<u>General Aviation Complex-050:</u>			
G/A General-051	1,515,631	1,318,200	15.0%
G/A Terminal-052	<u>151,028</u>	<u>132,820</u>	<u>13.7%</u>
Total General Aviation Complex	1,666,659	1,451,020	14.9%
<u>Rental Car Complex-060:</u>			
Rental Car-061	13,944,819	13,109,909	6.4%
<u>Office & Other Buildings Complex-070:</u>			
Authority Building-071	0	37,371	-100.0%
Aviation Station-076	198,183	191,794	3.3%
Other Locations-079	<u>199,866</u>	<u>197,766</u>	<u>1.1%</u>
Total Office & Other Buildings Complex	398,049	426,930	-6.8%
<u>Parking Complex-110:</u>			
RDU Parking-111	43,590,959	41,360,840	5.4%
Off-Airport Parking-112	<u>343,000</u>	<u>353,000</u>	<u>-2.8%</u>
Total Parking Complex	43,933,959	41,713,840	5.3%
<u>Ground Transportation Complex-120:</u>			
Taxi Operation-121	210,880	206,728	2.0%
AVI Ground Transportation Fees-125	<u>313,000</u>	<u>290,000</u>	<u>7.9%</u>
Total Ground Transportation Complex	523,880	496,728	5.5%
TOTAL OPERATING REVENUE	109,933,396	102,151,589	7.6%

SCHEDULE IV
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2016

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			BUDGET DEPARTMENT/SECTION/COMPLEX	FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
1000	---	---	Airport Authority & President/CEO	818,221	819,487	-0.2%
1200	---	---	Legal and Compliance	672,001	669,111	0.4%
2300	---	---	Audit Department	450,817	448,347	0.6%
			Communications and Community Affairs Division:			
1400	---	---	Air Service Development	317,972	320,191	-0.7%
1500	---	---	Communications & Community Affairs	649,167	590,649	9.9%
1700	---	---	Guest Services Section	814,859	819,720	-0.6%
			Human Resources Division:			
1800	---	---	Employee Development	567,415	416,470	36.2%
2000	---	---	Administration Department	1,074,991	1,087,959	-1.2%
			Finance, Risk and Procurement Division:			
2400	---	---	Risk Management & Safety	165,895	325,512	-49.0%
2500	---	---	Finance Department	1,160,391	986,970	17.6%
2600	---	---	Procurement Department	569,279	523,569	8.7%
			Revenue Development Division:			
1600	---	---	Marketing Department	350,798	249,660	40.5%
2200	---	---	Business & Property Development	878,028	539,286	62.8%
2700	---	---	Information Services Department	4,378,232	3,783,530	15.7%
7500	---	---	Parking Department	2,740,193	2,492,063	10.0%
			Facilities Development Division:			
4000	---	---	Facilities Department	1,100,275	987,841	11.4%
4100	---	---	Fuel Systems Department	1,028,461	992,665	3.6%
4200	---	---	Planning and Environment Department	339,627	362,293	-6.3%
4300	---	---	Building & Building Systems	510,967	238,326	114.4%
4500	---	---	Noise Section	186,981	236,258	-20.9%
4600	---	---	GIS Section	246,252	248,644	-1.0%
5000	---	---	Maintenance Department	4,022,696	4,207,357	-4.4%
5400	---	---	Fleet Maintenance Section	1,538,634	1,591,684	-3.3%
			Operations Division:			
6000	---	---	Law Enforcement Department	3,704,473	2,964,680	25.0%
6500	---	---	Airport Fire-Rescue Department	1,641,790	1,599,599	2.6%
7000	---	---	Operations Department	1,641,495	1,369,360	19.9%
7200	---	---	Communications Department	731,706	680,949	7.5%
8000	---	---	Ground Transportation Department	1,402,651	1,357,965	3.3%
8400	---	---	Traffic Control Section	1,447,631	1,432,688	1.0%
---	011	---	Airfield Complex	1,124,024	749,083	50.1%
---	021	---	Terminal 1 Complex	2,770,965	2,648,405	4.6%
---	022	---	Terminal 2 Complex	12,189,837	10,624,386	14.7%
---	028	---	Central Energy Plant	1,149,432	1,119,997	2.6%
---	031	---	North Cargo Complex	46,671	46,704	-0.1%
---	032	---	South Cargo Complex 1 & 2	356,647	66,472	436.5%
---	033	---	South Cargo 3	943,229	98,478	857.8%
---	041	---	Fuel Farm Complex	166,236	144,078	15.4%
---	051	---	General Aviation-General	60,221	94,967	-36.6%
---	052	---	General Aviation Terminal	399,504	374,692	6.6%
---	061	---	Rental Car Complex	15,250	15,389	-0.9%
---	071	---	Authority Building Complex	1,926,409	225,860	752.9%
---	073	---	Maintenance Building Complex	431,199	275,898	56.3%
---	074	---	Airport Operations Center (AOC)	444,140	428,593	3.6%
---	075	---	Centralized Waste Complex	133,834	129,489	3.4%
---	076	---	Aviation Station	2,789	2,305	21.0%
---	079	---	Office & Other Buildings Complex	622,734	74,529	735.6%
---	089	---	Utilities Complex	1,050,039	1,012,475	3.7%
---	111	---	Parking Complex	2,317,252	2,287,478	1.3%
---	121	---	Taxi Operation	32,858	34,998	-6.1%
---	129	---	Ground Transportation Other	1,437,555	1,645,865	-12.7%
Total Expenses				62,772,723	54,442,974	15.3%

SCHEDULE V
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2016

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	19,378,320	18,307,602	5.8%
50201			Insurance Benefits	2,056,323	2,369,887	-13.2%
50202			Accident Insurance	430	350	22.9%
50203/04			Retirement/401K Match	2,176,014	1,931,340	12.7%
50205			Social Security	1,457,156	1,374,774	6.0%
51101			Uniforms	153,408	132,944	15.4%
51103			Moving Expenses	0	61,000	-100.0%
51105			Physical Examinations	70,576	45,001	56.8%
51106			Professional Education	298,562	257,868	15.8%
51107			Unemployment Compensation	25,000	30,000	-16.7%
51108			Tuition Assistance	138,395	133,745	3.5%
51109			Employee Assistance Program	0	0	n/a
51201			Advertising	9,260	9,680	-4.3%
51202			Audit Fees	48,755	53,775	-9.3%
51205			Contracted Services-Technology	1,483,659	1,058,749	40.1%
51206			Legal Fees	370,000	356,700	3.7%
51207			Printing	60,708	64,471	-5.8%
51208			DCI Access Fees	5,220	5,832	-10.5%
51241			Credit Card Fees	957,594	841,750	13.8%
51251			Contracted Services-Labor	1,704,287	1,684,974	1.1%
51252			Contracted Services-AVSEC	112,624	109,296	3.0%
51253			Contracted Services-Landscaping	980,000	950,000	3.2%
51254			Contracted Services-Ramp Tower	846,173	869,661	-2.7%
51255			Contracted Services-BHS & PBB	2,129,851	2,058,954	3.4%
51257			Contracted Services - AOIS	600,000	636,000	-5.7%
51259			Other Contracted Services	7,067,340	2,067,656	241.8%
51301			Copiers	88,908	75,713	17.4%
51401			Electricity	4,859,376	4,692,466	3.6%
51402			Natural Gas	554,000	519,000	6.7%
51403			Water	311,000	317,000	-1.9%
51404			Sewer	617,000	601,000	2.7%
51405			Telecommunications	205,119	188,602	8.8%
51406			TV Service Providers	50,400	48,600	3.7%
51501			Computer Hardware	374,558	212,479	76.3%
51502			Computer Software	136,990	72,369	89.3%
51503			Fuel-Vehicles and Equipment	589,308	617,766	-4.6%
51504			Printer Supplies	10,598	9,157	15.7%
51505			Promotional Supplies	107,908	110,255	-2.1%
51506			Small Equipment	496,582	145,987	240.2%
51507			Supplies	1,454,833	1,252,948	16.1%
51508			Media & Documentation	864	748	15.5%
51509			ID System Supplies	45,681	48,858	-6.5%
51510			Supplies - BHS & PBB	487,600	404,000	20.7%
51601			Insurance	1,457,300	1,397,200	4.3%
51603			Insurance Claims	25,000	30,000	-16.7%
51701			R&M Computer Hardware	16,300	20,050	-18.7%
51702			R&M Public Address System	4,850	4,000	21.3%
51703			R&M Elevators/Escalators	590,630	547,042	8.0%
51704			R&M Equipment	373,383	309,601	20.6%
51705			R&M General	868,952	610,389	42.4%
51706			R&M HVAC	482,501	573,570	-15.9%
51707			R&M Janitorial	5,918,534	5,766,002	2.6%
51708			R&M Snow Removal	0	0	n/a
51709			R&M Waste Disposal	130,000	126,650	2.6%
51710			R&M Water System	10,000	10,000	0.0%
51711			R&M Computer Software	88,754	88,000	0.9%
51901			Travel Expenses	239,690	189,146	26.7%
51903			Abandoned Vehicles	2,340	1,260	85.7%
51905			Permit Administration	23,650	24,000	-1.5%
51906			Postage	12,959	11,727	10.5%
51907			K-9 Program	7,500	5,380	39.4%
Total Expenses				62,772,723	54,442,974	15.3%

SCHEDULE VI-A
OPERATING EXPENSES
AIRPORT AUTHORITY & PRESIDENT/CEO

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	997,211	994,625	0.3%
50201			Insurance Benefits	69,967	81,005	-13.6%
50203/04			Retirement/401K Match	105,097	85,760	22.5%
50205			Social Security	67,403	66,640	1.1%
51106			Professional Education	144,054	133,205	8.1%
51201			Advertising	260	180	44.4%
51206			Legal Fees	370,000	356,700	
51207			Printing	200	120	66.7%
51259			Contracted Services-Other	19,000	50,750	-62.6%
51505			Promotional	2,000	2,000	0.0%
51506			Small Equipment	0	600	-100.0%
51507			Supplies	15,290	16,140	-5.3%
51601			Insurance	107,900	111,700	-3.4%
51901			Travel Expenses	42,657	37,520	13.7%
Total Expenses				1,941,039	1,936,945	0.2%

SCHEDULE VI-B
OPERATING EXPENSES
HUMAN RESOURCES DIVISION

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101			Salaries	662,335	640,114	3.5%
50201			Insurance Benefits	63,077	74,794	-15.7%
50203/04			Retirement/401K Match	79,943	75,801	5.5%
50205			Social Security	49,638	48,374	2.6%
51103			Moving Expenses	0	61,000	-100.0%
51106			Professional/Education	17,780	16,547	7.5%
51107			Unemployment Compensation	25,000	30,000	-16.7%
51108			Tuition Assistance	138,395	133,745	3.5%
51201			Advertising	5,000	4,000	25.0%
51205			Contracted Services-Technology	70,000	70,000	0.0%
51207			Supplies	3,500	2,200	59.1%
51259			Contracted Services	468,951	299,575	56.5%
51505			Promotional	44,275	33,375	32.7%
51507			Supplies	3,750	3,925	-4.5%
51901			Travel	10,762	10,979	-2.0%
			Total Expenses	1,642,406	1,504,429	9.2%

SCHEDULE VI-C
OPERATING EXPENSES
COMMUNICATIONS & CUMMUNITY AFFAIRS DIVISION

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	1,086,271	1,128,079	-3.7%
50201			Insurance Benefits	125,156	149,096	-16.1%
50202			Accident Insurance	430	350	22.9%
50203/04			Retirement/401K Match	121,585	127,234	-4.4%
50205			Social Security	83,097	84,266	-1.4%
51101			Uniforms	7,350	6,200	18.5%
51106			Professional/Education	15,815	13,454	17.5%
51108			Tuition Assistance	0	0	n/a
51207			Printing	19,377	20,726	-6.5%
51259			Contracted Services	223,530	103,373	116.2%
51502			Software	600	0	n/a
51505			Promotional	49,033	56,380	-13.0%
51506			Small Equipment	652	2,075	-68.6%
51507			Supplies	11,415	12,907	-11.6%
51601			Insurance	15,700	16,900	-7.1%
51901			Travel	21,987	9,520	131.0%
Total Expenses				1,781,998	1,730,560	3.0%

SCHEDULE VI-D
OPERATING EXPENSES
FINANCE, RISK & PROCUREMENT DIVISION

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	1,193,213	1,207,148	-1.2%
50201			Insurance Benefits	94,870	117,031	-18.9%
50203/04			Retirement/401K Match	131,018	132,613	-1.2%
50205			Social Security	90,500	88,099	2.7%
51106			Professional Education	18,083	12,551	44.1%
51202			Audit Fees	48,755	53,775	-9.3%
51205			Contracted Services-Technology	13,540	66,540	-79.7%
51207			Printing	5,928	4,530	30.9%
51259			Other Contracted Services	148,900	34,125	336.3%
51301			Copiers	88,908	75,713	17.4%
51506			Small Equipment	1,000	550	81.8%
51507			Supplies	28,769	20,339	41.4%
51601			Insurance	910,300	849,900	7.1%
51603			Insurance Claim	25,000	30,000	-16.7%
51901			Travel Expenses	19,122	11,310	69.1%
51906			Postage	12,959	11,727	10.5%
Total Expenses				2,830,865	2,715,951	4.2%

SCHEDULE VI-E
OPERATING EXPENSES
REVENUE DEVELOPMENT DIVISION

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	3,606,491	3,244,607	11.2%
50201			Insurance Benefits	349,674	379,808	-7.9%
50203/04			Retirement/401K Match	403,005	333,292	20.9%
50205			Social Security	271,035	244,663	10.8%
51101			Uniforms	7,375	3,411	116.2%
51105			Physical Examinations	0	110	-100.0%
51106			Professional Education	38,428	32,425	18.5%
51201			Advertising	4,000	5,500	-27.3%
51205			Contracted Services-Technology	1,395,619	917,449	52.1%
51207			Printing	22,732	28,350	-19.8%
51241			Credit Card Fees	957,594	840,000	14.0%
51251			Contracted Services-Labor	549,080	561,816	-2.3%
51257			Contracted Services - AOIS	600,000	636,000	-5.7%
51259			Other Contracted Services	627,636	323,500	94.0%
51405			Telecommunications	205,119	188,602	8.8%
51406			Cable Television	48,600	46,800	3.8%
51501			Computer Hardware	374,558	212,479	76.3%
51502			Computer Software	136,390	72,369	88.5%
51504			Printer Supplies	8,798	9,157	-3.9%
51505			Promotional	12,600	18,500	-31.9%
51506			Small Equipment	324,182	15,900	1938.9%
51507			Supplies	347,761	339,764	2.4%
51508			Media & Documentation	864	748	15.5%
51601			Insurance	27,800	25,800	7.8%
51603			Insurance Claim	0	0	n/a
51701			R&M Computer Hardware	16,300	20,050	-18.7%
51702			R&M Public Address System	4,850	4,000	21.3%
51704			R&M Equipment	86,730	113,800	-23.8%
51705			R&M General	0	500	-100.0%
51901			Travel Expenses	41,442	32,731	26.6%
51903			Abandoned Vehicles	2,340	1,260	85.7%
Total Expenses				10,471,003	8,653,391	21.0%

SCHEDULE VI-F
OPERATING EXPENSES
FACILITIES DEVELOPMENT DIVISION

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	5,462,114	5,366,758	1.8%
50201			Insurance Benefits	609,958	730,204	-16.5%
50203/04			Retirement/401K Match	633,925	560,569	13.1%
50205			Social Security	409,245	405,450	0.9%
51101			Uniforms	52,830	53,030	-0.4%
51105			Physical Examinations	1,000	1,575	-36.5%
51106			Professional Education	30,125	30,675	-1.8%
51207			Printing	400	465	-14.0%
51253			Contracted Services-Landscaping	980,000	950,000	3.2%
51255			Contracted Services-BHS & PBB	2,129,851	2,058,954	3.4%
51259			Other Contracted Services	5,281,815	1,231,233	329.0%
51401			Electricity	4,859,376	4,692,466	3.6%
51402			Natural Gas	554,000	519,000	6.7%
51403			Water	311,000	317,000	-1.9%
51404			Sewer	617,000	601,000	2.7%
51503			Fuel-Vehicles and Equipment	589,308	617,766	-4.6%
51504			Printer Supplies	1,800	0	n/a
51506			Small Equipment	71,925	70,555	1.9%
51507			Supplies	989,605	799,680	23.8%
51510			Supplies - BHS & PBB	487,600	404,000	20.7%
51601			Insurance	171,800	173,800	-1.2%
51703			R&M Elevators/Escalators	590,630	547,042	8.0%
51704			R&M Equipment	41,684	25,044	66.4%
51705			R&M General	868,952	609,889	42.5%
51706			R&M HVAC	482,501	573,570	-15.9%
51707			R&M Janitorial	5,918,534	5,766,002	2.6%
51709			R&M Waste Disposal	130,000	126,650	2.6%
51710			R&M Water System	10,000	10,000	0.0%
51711			R&M Computer Software	88,754	88,000	0.9%
51901			Travel Expenses	54,127	45,171	19.8%
51905			Permit Administration	23,650	24,000	-1.5%
Total Expenses				32,453,509	27,399,548	18.4%

SCHEDULE VI-G
OPERATING EXPENSES
OPERATIONS DIVISION

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101			Salaries	6,370,685	5,726,271	11.3%
50201			Insurance Benefits	743,621	837,949	-11.3%
50203/04			Retirement/401K Match	701,441	616,071	13.9%
50205			Social Security	486,238	437,282	11.2%
51101			Uniforms	85,853	70,303	22.1%
51105			Physical Examinations	69,576	43,316	60.6%
51106			Professional Education	34,277	19,011	80.3%
51205			Contracted Services-Technology	4,500	4,760	-5.5%
51207			Printing	8,571	8,080	6.1%
51208			DCI Access Fees	5,220	5,832	-10.5%
51241			Credit Card Fees	0	1,750	-100.0%
51251			Contracted Services-Labor	1,155,207	1,123,158	2.9%
51252			Contracted Services-AVSEC	112,624	109,296	3.0%
51254			Contracted Services-Ramp Tower	846,173	869,661	-2.7%
51259			Other Contracted Services	297,508	25,100	1085.3%
51406			TV Service Providers	1,800	1,800	0.0%
51506			Small Equipment	98,823	56,307	75.5%
51507			Supplies	58,243	60,193	-3.2%
51509			ID System Supplies	45,681	48,858	-6.5%
51601			Insurance	223,800	219,100	2.1%
51704			R&M Equipment	244,969	170,757	43.5%
51901			Travel Expenses	49,593	41,915	18.3%
51907			K-9 Program	7,500	5,380	39.4%
Total Expenses				11,651,903	10,502,150	10.9%
Total All Division Expenses				62,772,723	54,442,974	15.3%

SCHEDULE VII
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2016

STATEMENT OF OPERATIONS

	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
Operating Revenues	109,933,396	102,151,589	7.6%
Total Operating Revenues	109,933,396	102,151,589	7.6%
Operating Expenses:			
Operations, Maintenance & Admin. Expenses	(62,772,723)	(54,442,974)	15.3%
OPEB and Separation Allowance ¹	(372,300)	(488,400)	-23.8%
Depreciation	(51,255,860)	(50,324,540)	1.9%
Total Operating Expenses	(114,400,883)	(105,255,914)	8.7%
Operating Income	(4,467,487)	(3,104,325)	43.9%
Non-Operating Revenues:			
Interest Income	2,800,000	2,500,000	12.0%
Capital Contributions	50,000	50,000	0.0%
Federal and State Grants ²	2,800,000	3,600,000	-22.2%
TSA Checkpoint Reimbursement	394,200	394,200	0.0%
Passenger Facility Charges (PFC's) ³	19,000,000	18,560,000	2.4%
Total Non-Operating Revenues	25,044,200	25,104,200	-0.2%
Non-Operating Expenses			
Interest Expense:			
General Airport Revenue Bonds (GARBS):			
Airport Revenue Bonds Series 2010A (Fixed Rate)	(10,701,313)	(10,926,313)	-2.1%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(3,621,250)	(3,796,050)	-4.6%
Airport Revenue Bonds Series 2010B1 (Fixed Rate)	(1,703,100)	(1,703,100)	0.0%
Airport Revenue Bonds Series 2008C (Variable)	(660,672)	(686,578)	-3.8%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(6,807,400)	(6,970,025)	-2.3%
Airport Revenue Bonds Series 2005 A&B (Fixed Rate)	(4,699,875)	(4,904,600)	-4.2%
Amortization of Prior Bond Issue Premiums	1,544,591	1,544,591	0.0%
Total Non-Operating Expenses	(26,649,018)	(27,442,074)	-2.9%
Net Earnings	(6,072,305)	(5,442,199)	11.6%

Notes:

1 The Governmental Accounting Standards Board (GASB) statement numbers 43 and 45 require all Local Governments to record and disclose the costs of future benefits other than pensions provided to current employees - Other Post-Employment Benefits (OPEB). In addition, Article 12D of Chapter 143 North Carolina General Statutes require that the Authority provide Separation Allowance for Law Enforcement Officers until age 62 and GASB 27 requires recording and disclosure of this annual pension cost. OPEB and Separation Allowance costs are expensed over the "working life" of employees. The Authority funds these costs on a Pay-As-You-Go basis and is now required to disclose and accrue the present value of estimated total future benefits. This accrual is reduced by the current Pay-As-You-Go amounts paid. Thus, the FY 15/16 and FY 14/15 required accrual amounts net of current funding are estimated to be \$372,300 and \$488,400, respectively. As these amounts are a non-cash expense, they are excluded from the Cash Flow Schedule.

2 Grants for FY 15/16 consist of an estimated TSA Grant of \$394,200 (Checkpoint LE), Federal Grants of \$2.4 million, and a State Grant of \$400,000. Grants for FY 14/15 consist of an estimated TSA Grant of \$394,200 (Checkpoint LE), Federal Grants of \$2.5 million, a State Grant of \$500,000, and a TSA Inline Baggage Screening Grant of \$600,000.

3 RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004.

RALEIGH-DURHAM AIRPORT AUTHORITY
2015-2016 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2015-2016 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2015 and ending March 31, 2016 in accordance with the following schedule:

EXPENDITURES:

Airport Operating Expenses	62,772,723
OPEB & Separation Allowance Expense	372,300
Net Debt Service – Interest	6,192,610
Debt Service – Principal	19,740,000
Operating & Non-Operating Cash Flows net of OPEB & Separation Allowance Expense	<u>45,899,964</u>
Total	134,977,596

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2015 and ending March 31, 2016:

REVENUES:

Airfield	13,218,873
General Aviation	1,666,659
Buildings and Grounds	95,047,864
Interest Income	2,800,000
Federal Grants	2,400,000
State Grants	400,000
TSA Security Grant	394,200
Local Grants	50,000
PFC Revenues	<u>19,000,000</u>
Total	134,977,596

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2015.

Adopted this 19th, day of March 2015.

RALEIGH-DURHAM AIRPORT AUTHORITY
DETAILED OPERATING REVENUE
FOR THE YEAR ENDING
MARCH 31, 2016

**SCHEDULE VIII-A
OPERATING REVENUE SUMMARY**

COMPLEX	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
<u>Airfield Complex-010:</u>			
Airfield-011	12,850,014	11,430,125	12.4%
Fuel Flowage-014	350,000	320,000	9.4%
Other Airfield-019	<u>18,859</u>	<u>17,054</u>	<u>10.6%</u>
Total Airfield Complex	13,218,873	11,767,179	12.3%
<u>Terminal Complex-020:</u>			
Terminal 1-021	4,943,002	4,759,077	3.9%
Terminal 2-022	24,470,301	21,969,288	11.4%
Terminal Security-023	2,429,809	2,274,857	6.8%
Terminal-Misc.-029	<u>711,378</u>	<u>696,947</u>	<u>2.1%</u>
Total Terminal Complex	32,554,490	29,700,169	9.6%
<u>Cargo Complex-030:</u>			
North Cargo-031	1,014,375	1,026,169	-1.1%
South Cargo 1 & 2-032	632,915	609,333	3.9%
South Cargo 3-033	<u>566,976</u>	<u>546,912</u>	<u>3.7%</u>
Total Cargo Complex	2,214,266	2,182,414	1.5%
<u>Fuel Farm Complex-040:</u>			
Fuel Farm-041	1,478,400	1,303,400	13.4%
<u>General Aviation Complex-050:</u>			
G/A General-051	1,515,631	1,318,200	15.0%
G/A Terminal-052	<u>151,028</u>	<u>132,820</u>	<u>13.7%</u>
Total General Aviation Complex	1,666,659	1,451,020	14.9%
<u>Rental Car Complex-060:</u>			
Rental Car-061	13,944,819	13,109,909	6.4%
<u>Office & Other Buildings Complex-070:</u>			
Authority Building-071	0	37,371	-100.0%
Aviation Station-076	198,183	191,794	3.3%
Other Locations-079	<u>199,866</u>	<u>197,766</u>	<u>1.1%</u>
Total Office & Other Buildings Complex	398,049	426,930	-6.8%
<u>Parking Complex-110:</u>			
RDU Parking-111	43,590,959	41,360,840	5.4%
Off-Airport Parking-112	<u>343,000</u>	<u>353,000</u>	<u>-2.8%</u>
Total Parking Complex	43,933,959	41,713,840	5.3%
<u>Ground Transportation Complex-120:</u>			
Taxi Operation-121	210,880	206,728	2.0%
AVI Ground Transportation Fees	<u>313,000</u>	<u>290,000</u>	<u>7.9%</u>
Total Ground Transportation Complex	523,880	496,728	5.5%
TOTAL OPERATING REVENUE	109,933,396	102,151,589	7.6%

SCHEDULE VIII-A-1
OPERATING REVENUE
010 AIR: AIRFIELD COMPLEX

ACCOUNTING CODE			LANDING FEES	FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	AIR CARRIER	BUDGET	BUDGET	% CHANGE
<u>011 Airfield Complex</u>						
41200	0000	011	Air Canada/Jazz Air, LP	93,429	80,304	16.3%
41030	0000	011	American Airlines	1,273,350	1,212,737	5.0%
41035	0000	011	American Eagle	461,132	575,575	-19.9%
41050	0000	011	Bahamasair	0	6,141	-100.0%
41090	0000	011	Delta Air Lines	1,706,586	1,686,499	1.2%
41071	0000	011	Compass	7,649	65,315	-88.3%
41100	0000	011	ExpressJet/Delta Connection	421,427	690,089	-38.9%
41154	0000	011	Go Jet/Delta Connection	451,077	354,493	27.2%
41061	0000	011	Chautauqua Airlines/Delta Connection	0	37,792	-100.0%
41452	0000	011	Pinnacle	759,398	623,118	21.9%
41539	0000	011	Shuttle America/Delta Connection	534,654	3,369	15769.5%
41370	0000	011	Frontier	152,801	78,959	93.5%
41225	0000	011	JetBlue Airways	561,173	485,402	15.6%
41540	0000	011	Southwest Airlines	2,673,797	2,219,649	20.5%
41020	0000	011	AirTran Airways	0	190,529	-100.0%
41590	0000	011	United Airlines	304,167	367,234	-17.2%
41100	0000	011	ExpressJet/United Express	157,088	231,438	-32.1%
41361	0000	011	Mesa/United Express	106,157	2,911	3546.2%
41155	0000	011	Go Jet/United	66,593	6,522	921.1%
41509	0000	011	Republic/United Express	231,452	250,555	-7.6%
41538	0000	011	Shuttle America/United Express	55,601	90,494	-38.6%
41535	0000	011	SkyWest/United Express	86,519	0	n/a
41570	0000	011	Trans States/United Express	48,368	0	n/a
41600	0000	011	US Airways	1,304,431	1,040,113	25.4%
41015	0000	011	Air Wisconsin/US Airways Express	74,670	59,146	26.2%
41360	0000	011	Mesa/US Airways Express	4,889	1,022	378.4%
41455	0000	011	PSA/US Airways Express	17,954	125,889	-85.7%
41510	0000	011	Republic/US Airways Express	413,083	137,274	200.9%
41572	0000	011	Trans States/US Airways Express	12,737	69,223	-81.6%
41850	0000	011	Federal Express	565,715	462,684	22.3%
41860	0000	011	Martinaire	15,699	14,479	8.4%
41890	0000	011	United Parcel Service	262,983	239,612	9.8%
41901	0000	011	Charter Express	25,435	21,556	18.0%
Total Landing Fees				12,850,014	11,430,125	12.4%
<u>014 G/A Fuel Flowage Complex</u>						
40201	0000	014	Fuel Flowage Fees	350,000	320,000	9.4%
Total Fuel Flowage				350,000	320,000	9.4%
<u>011-019 Other Airfield Complex</u>						
42770	0000	011	Gate Security Permits	1,200	1,200	0.0%
42795	0000	019	Aviation Repair Tech	1,200	1,200	0.0%
42751	0000	019	NC National Guard	16,459	14,654	12.3%
Total Other Airfield				18,859	17,054	10.6%
TOTAL AIRFIELD COMPLEX				13,218,873	11,767,179	12.3%

SCHEDULE VIII-A-2
OPERATING REVENUE**020 TRM: TERMINAL COMPLEX**

ACCOUNTING CODE			TERMINAL 1 COMPLEX	FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>021 Terminal 1</u>						
42170	0000	021	Southwest Airlines (Includes AirTran)	3,016,073	2,939,716	2.6%
42450	0000	021	Host JQE RDU Prime	18,473	12,040	53.4%
42464	0000	021	Marshall Retail Group	3,088	7,152	-56.8%
42467	0000	021	Passur Aerospace	656	634	3.5%
42480	0000	021	St.Emp.Credit Un.-ATM	6,000	6,000	0.0%
42481	0000	021	Superior Aircraft Service	6,394	6,189	3.3%
42482	0000	021	CTN Service Agency (Superior Shine)	6,000	3,000	100.0%
42487	0000	021	Transportation Security Administration	136,183	173,923	-21.7%
42493	0000	021	Uptown Airport Group	3,283	6,508	-49.6%
42755	0000	021	RDU Taxi	14,414	10,923	32.0%
42801/15	0000	021	Telecommunications Services	39,893	13,680	191.6%
Total Terminal 1 Fixed Rent				3,250,455	3,179,764	2.2%

SCHEDULE VIII-A -2 CONTINUED
OPERATING REVENUE**020 TRM: TERMINAL COMPLEX**

ACCOUNTING CODE			TERMINAL 1 COMPLEX	FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	PERCENTAGE RENT	BUDGET	BUDGET	% CHANGE
<u>021 Terminal 1</u>						
			Host/JQE/RDU Prime LLC:			
43171	0000	021	ACC American Café-Food/Beverage	104,300	166,704	-37.4%
43172	0000	021	ACC American Café-Alcohol	183,900	111,136	65.5%
43173	0000	021	La Tapenade-Food/Beverage	128,000	113,662	12.6%
43174	0000	021	La Tapenade-Food/Alcohol	2,900	12,629	-77.0%
43175	0000	021	Starbucks Level 1	17,800	50,516	-64.8%
43176	0000	021	Starbucks Level 2	163,200	50,516	223.1%
			Marshal Retail Group:			
43182	0000	021	Flight Stop North	189,000	128,000	47.7%
43184	0000	021	Flight Stop South	108,000	109,000	-0.9%
43186	0000	021	Marshall Rousso	57,000	83,000	-31.3%
43188	0000	021	Ruby Blue	17,000	28,000	-39.3%
43189	0000	021	Techshowcase	30,000	52,000	-42.3%
			Uptown Airport Group:			
43191	0000	021	Char-Grill-Food\Beverage	131,000	130,000	0.8%
43192	0000	021	Char-Grill-Alcohol	1,000	14,000	-92.9%
43195	0000	021	Salsaritas-Food/Beverage	105,000	86,000	22.1%
43196	0000	021	Salsaritas-Alcohol	3,000	10,000	-70.0%
43060	0000	021	24 Hour Flower	200	600	-66.7%
43062	0000	021	Concourse Communication	57,800	45,000	28.4%
43064	0000	021	Checkpoint Mailers	500	600	-16.7%
43065	0000	021	Clear Channel-Interspace Airport Advertising	269,000	274,000	-1.8%
43086	0000	021	Clear Channel-Clear Vision	400	1,000	-60.0%
43066	0000	021	Kellee Communications-Pay Phones	0	500	-100.0%
43068	0000	021	Network Communications	2,900	3,000	-3.3%
43069	0000	021	Smarte Cart	3,500	3,000	16.7%
43076	0000	021	Classic Food Services (Vending)	5,200	5,100	2.0%
43082	0000	021	RDU Currency	4,400	5,800	-24.1%
43084	0000	021	National Aviation Services	24,800	28,700	-13.6%
43095	0000	021	Best Buy	0	7,400	-100.0%
			Total Terminal 1 Percentage Rent	1,609,800	1,519,863	5.9%
<u>MISCELLANEOUS RENT</u>						
40306	0000	021	Janitorial Revenues	78,297	59,000	32.7%
40308	0000	021	Newspaper Permits	450	450	0.0%
40910	0000	021	Grease Interceptor	4,000	0	n/a
			Total Terminal 1 Miscellaneous Rent	82,747	59,450	0
			TOTAL TERMINAL 1 COMPLEX	4,943,002	4,759,077	3.9%

SCHEDULE VIII - A - 2 CONTINUED

OPERATING REVENUE

020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 2 COMPLEX	FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>022 Terminal 2</u>						
42801/15	0000	022	Telecommunication Services	156,999	104,631	50.1%
44105	0000	022	Air Canada	289,283	0	n/a
44152	0000	022	Air Georgian	41,700	0	n/a
44101	0000	022	American Airlines	3,198,901	3,100,593	3.2%
44102	0000	022	American Eagle	244,432	315,643	-22.6%
44120	0000	022	Charter Express	105,614	62,151	69.9%
44130	0000	022	Delta Airlines	5,901,222	4,936,987	19.5%
44150	0000	022	Jazz Aviation	0	38,220	-100.0%
44153	0000	022	JetBlue Airways	926,973	889,238	4.2%
44180	0000	022	United Airlines	2,549,342	2,323,385	9.7%
44185	0000	022	US Airways	2,641,981	2,584,546	2.2%
44210	0000	022	RDU Air Ventures	22,793	22,022	3.5%
44217	0000	022	DAL Global Services	1,200	1,200	0.0%
44220	0000	022	G2 Secure Staff (Globe Security)	57,982	56,021	3.5%
44225	0000	022	Host International	65,320	63,111	3.5%
44260	0000	022	Raleigh Distribution Services	1,120	1,082	3.5%
44270	0000	022	SSP America	13,237	12,790	3.5%
44272	0000	022	Superior Shine/CTN	6,000	6,000	0.0%
44273	0000	022	St.Emp.Credit Un.-ATM	6,000	6,000	0.0%
44274	0000	022	The Paradies Shops	44,987	43,466	3.5%
44278	0000	022	Transportation Security Administration	72,245	69,802	3.5%
Total Terminal 2 Fixed Rent				16,347,330	14,636,888	11.7%

SCHEDULE VIII - A - 2 CONTINUED

OPERATING REVENUE

020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 2 COMPLEX	FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	PERCENTAGE RENT	BUDGET	BUDGET	% CHANGE
022 Terminal 2						
44301	0000	022	ABM /Onesource	14,700	14,700	0.0%
			RDU Air Ventures/Airport Management Services:			
44311	0000	022	AeroMart - Gifts	45,800	37,700	21.5%
44312	0000	022	AeroMart - News	203,300	191,100	6.4%
44317	0000	022	Shaw - Gifts	63,700	64,600	-1.4%
44318	0000	022	Shaw - News	139,700	141,000	-0.9%
44319	0000	022	Hudson - Gifts	32,300	25,400	27.2%
44320	0000	022	Hudson - News	146,900	129,800	13.2%
44321	0000	022	Hudson Book Store	201,000	188,200	6.8%
44325	0000	022	Kids Works	39,300	32,100	22.4%
44330	0000	022	Life Is Good	61,600	60,400	2.0%
44376	0000	022	Checkpoint Mailers	500	600	-16.7%
44380	0000	022	Classic Food Services (Vending)	4,300	4,600	-6.5%
44385	0000	022	Clear Channel-Interspace Airport Advertising	627,000	668,100	-6.2%
44386	0000	022	Clear Channel-Clear Vision	800	1,300	-38.5%
44390	0000	022	Concourse Communication	134,800	105,000	28.4%
44400	0000	022	EJE Retail	42,600	51,100	-16.6%
44420	0000	022	G2 Secure Staffing	19,400	22,000	-11.8%
			Host International, Inc:			
44431	0000	022	42nd Street Oyster Bar-Food and Beverage	346,500	307,900	12.5%
44432	0000	022	42nd Street Oyster Bar-Alcohol	189,800	154,600	22.8%
44439	0000	022	A&W/KFC	67,200	64,100	4.8%
44440	0000	022	Brookwood Farms BBQ	113,400	99,000	14.5%
44441	0000	022	Bruegger's Bagels	160,900	139,600	15.3%
44445	0000	022	California Pizza Kitchen	119,700	106,700	12.2%
44448	0000	022	Carolina Ale House-Food and Beverage	119,600	106,700	12.1%
44449	0000	022	Carolina Ale House-Alcohol	140,700	123,400	14.0%
44460	0000	022	Gordon Biersch-Food and Beverage	158,200	107,300	47.4%
44461	0000	022	Gordon Biersch-Alcohol	122,800	123,400	-0.5%
44490	0000	022	Starbucks	324,800	295,300	10.0%
44491	0000	022	Starbucks - Pre-Security	177,200	154,000	15.1%
44496	0000	022	Vintage NC Wine - Food	53,600	45,800	17.0%
44497	0000	022	Vintage NC Wine - Alcohol	120,400	73,100	64.7%
44520	0000	022	Kellee Communications	0	600	-100.0%
44525	0000	022	Network Communication	3,000	3,300	-9.1%
44535	0000	022	RDU Currency Exchange	97,300	96,100	1.2%
44545	0000	022	Smartecarte	10,800	11,800	-8.5%
			SSP America:			
44552	0000	022	Camden Food Company	183,600	161,200	13.9%
44560	0000	022	Five Guys	220,100	160,600	37.0%
44561	0000	022	Five Guys-Alcohol	4,500	0	n/a
44562	0000	022	Flavours	81,000	73,900	9.6%
44563	0000	022	Jason's-Alcohol	900	900	0.0%
44564	0000	022	Jason's-Food and Beverage	178,700	153,100	16.7%
44565	0000	022	Panopolis-Food and Beverage	35,600	38,200	-6.8%
44566	0000	022	Panopolis-Alcohol	5,700	5,000	14.0%
44585	0000	022	TechShowcase	120,000	120,000	0.0%
44591	0000	022	2nd Edition Book Sellers	25,000	25,000	0.0%
			The Paradies Shops:			
44605	0000	022	Brighton's	134,100	119,500	12.2%
44606	0000	022	Brooks Bros	89,100	84,200	5.8%
44608	0000	022	CNBC - Gifts	46,800	49,000	-4.5%
44609	0000	022	CNBC - News	96,900	78,000	24.2%
44610	0000	022	OTC Drugs & More-Gifts	52,000	54,400	-4.4%
44611	0000	022	OTC Drugs & More-News	40,500	38,600	4.9%
44635	0000	022	PGA Tour Shop	46,000	36,300	26.7%
44650	0000	022	Taxco Sterling	33,400	38,200	-12.6%
44660	0000	022	University Kids	10,300	10,700	-3.7%
44663	0000	022	University Market-Gifts	92,700	89,700	3.3%
44664	0000	022	University Market-News	118,100	106,900	10.5%
44675	0000	022	24 Hour Flower	1,900	2,200	-13.6%
44682	0000	022	US Airways Club	0	3,000	-100.0%
44698	0000	022	XpresSpa	57,300	47,600	20.4%
			Zoom Systems:			
44722	0000	022	New Zoom Benefit	5,800	3,700	56.8%
44723	0000	022	3FL Oz.	900	400	125.0%
44728	0000	022	Best Buy Express	25,600	22,600	13.3%
44729	0000	022	Max Wellness	0	500	-100.0%
Total Terminal 2 Percentage Rent				5,810,100	5,273,800	10.2%

SCHEDULE VIII-A - 2 CONTINUED

OPERATING REVENUE

020 TRM: TERMINAL COMPLEX

				FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
			<u>MISCELLANEOUS RENT</u>			
40306	0000	022	Janitorial Revenues	410,271	383,000	7.1%
40308	0000	022	Newspaper Permits	600	600	0.0%
40903	0000	022	FIS International PAX Deplanement Fee	980,000	930,000	5.4%
40905	0000	022	Gate Usage Fees	895,000	725,000	23.4%
40910	0000	022	Grease Interceptor	27,000	20,000	35.0%
			Total Terminal 2 Miscellaneous Rent	2,312,871	2,058,600	12.4%
			TOTAL TERMINAL 2 COMPLEX	24,470,301	21,969,288	11.4%

023 Terminal Security

			<u>SECURITY FEES</u>			
40701	0000	023	Term Security-Check Point/Space/LE Cost Recovery	2,429,809	2,274,857	6.8%
			Total Terminal Security Fees	2,429,809	2,274,857	6.8%

029 Terminal Miscellaneous

			<u>MISC. TERMINAL RELATED</u>			
43159	0000	029	LSG Sky Chefs	488,300	484,000	0.9%
42774	0000	029	LSG Sky Chefs (M&O)	44,468	40,796	9.0%
40308	0000	029	Newspaper Permits	1,500	1,500	0.0%
42730	0000	029	Colonial Pipeline	21,110	20,651	2.2%
42902	0000	029	New Cingular Wireless Services	156,000	150,000	4.0%
			Total General Terminal Charges	711,378	696,947	2.1%
			TOTAL TERMINAL COMPLEX	32,554,490	29,700,169	9.6%

SCHEDULE VIII-A-3
OPERATING REVENUE
030 CGO: CARGO COMPLEX

ACCOUNTING CODE			FIXED RENT	FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>031 North Cargo</u>						
42220	0000	031	UPS Supply Chain	170,756	173,654	-1.7%
42225	0000	031	Federal Express	436,920	437,439	-0.1%
42685	0000	031	SAS Institute, Inc	33,221	34,170	-2.8%
42280	0000	031	United Parcel Service	221,265	226,649	-2.4%
42290	0000	031	Worldwide Flight Services	152,213	154,256	-1.3%
Total North Cargo Fixed Rent				1,014,375	1,026,169	-1.1%
<u>032 South Cargo 1 & 2</u>						
42090	0000	032	Delta Air Lines	31,667	30,657	3.3%
42170	0000	032	Southwest Airlines	62,549	60,529	3.3%
42210	0000	032	Anton Airfood	124,592	120,552	3.4%
42270	0000	032	Raleigh Distribution Services	155,895	150,877	3.3%
42271	0000	032	New Cingular Wireless formerly AT&T Mobility	30,689	29,711	3.3%
42275	0000	032	Elite Line Services	63,749	61,729	3.3%
42290	0000	032	Worldwide Flight Services	157,640	152,590	3.3%
42801/15	0000	032	Telecommunication Services	6,134	2,688	128.2%
Total South Cargo 1& 2 Fixed Rent				632,915	609,333	3.9%
<u>033 South Cargo 3</u>						
42030	0000	033	American Airlines	533,303	510,038	4.6%
40306	0000	033	American Airlines -Janitorial	5,420	0	n/a
42796	0000	033	Caliber Jet	0	9,948	-100.0%
42235	0000	033	Hire Heroes, USA	5,087	5,087	0.0%
42282	0000	033	USO of North Carolina	17,880	14,909	19.9%
42795	0000	033	ART Line Services	5,287	6,007	-12.0%
42801/15	0000	033	Telecommunication Services	0	924	-100.0%
Total South Cargo 3 Fixed Rent				566,976	546,912	3.7%
TOTAL CARGO COMPLEX				2,214,266	2,182,414	1.5%

SCHEDULE VIII-A-4
OPERATING REVENUE
040 FFM: FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>041 Fuel Farm</u>						
40202	0000	041	Jet A Fuel Thru Put	1,475,000	1,300,000	13.5%
40203	0000	041	Glycol/Mo Gas/Diesel Thru Put	1,000	1,000	0.0%
42290	0000	041	Worldwide Flight Services	1,200	1,200	0.0%
42776	0000	041	License Fee-SkyTanking	1,200	1,200	0.0%
TOTAL FUEL FARM COMPLEX				<u>1,478,400</u>	<u>1,303,400</u>	<u>13.4%</u>

SCHEDULE VIII-A-5
OPERATING REVENUE**050 GAC: GENERAL AVIATION COMPLEX**

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	GENERAL AVIATION	BUDGET	BUDGET	% CHANGE
<u>051 General Aviation-General</u>						
<u>FIXED RENTS</u>						
42623	0000	051	AT&T	32,773	32,944	-0.5%
42650	0000	051	Jetcraft, Inc	10,050	10,890	-7.7%
42660	0000	051	Lichtin, Inc	10,050	10,890	-7.7%
42665	0000	051	Martin Marietta	10,050	10,890	-7.7%
42670	0000	051	NC Dept. of Transportation(Aviation)	239,999	239,999	0.0%
42675	0000	051	Landmark Aviation	455,737	234,318	94.5%
42677	0000	051	PK Enterprises	10,050	10,890	-7.7%
42679	0000	051	Progress Energy, Inc-Purchased by RDU	0	25,843	-100.0%
42686	0000	051	TAC Air	685,521	693,497	-1.2%
42801/15	0000	051	Telecommunication Services	17,001	8,738	94.6%
Total General Aviation-General Fixed Rent				1,471,231	1,278,900	15.0%
<u>PERCENTAGE RENT</u>						
43301	0000	051	Landmark Aviation	6,900	7,900	-12.7%
43303	0000	051	TAC Air-Catering	900	1,200	-25.0%
43306	0000	051	Immaculate Flight	8,600	6,200	38.7%
43309	0000	051	National Rental Car	28,000	24,000	16.7%
Total General Aviation-General Percentage Rent				44,400	39,300	13.0%
Total General Aviation-General				1,515,631	1,318,200	15.0%
<u>052 General Aviation Terminal</u>						
<u>FIXED RENTS</u>						
40525	0000	052	Employee Parking	23,000	22,000	4.5%
40710	0000	052	Charter Security Screening	4,600	3,000	53.3%
42640	0000	052	Delta Airport Consultants	21,973	21,973	0.0%
42650	0000	052	Jetcraft, Inc	54,548	48,122	13.4%
42655	0000	052	JQ Enterprises (Crosswinds Café)	873	1,150	-24.0%
42801/12	0000	052	Telecommunication Services	5,234	3,876	35.0%
Total General Aviation-Terminal Fixed Rents				110,228	100,120	10.1%
<u>PERCENTAGE RENT</u>						
42635	0000	052	CLS Management	31,300	24,400	28.3%
43302	0000	052	JQ Enterprises (Crosswinds Café)	8,000	6,800	17.6%
43309	0000	052	National Rental Car	1,500	1,500	0.0%
Total General Aviation-Terminal Percentage Rent				40,800	32,700	24.8%
Total General Aviation-Terminal				151,028	132,820	13.7%
TOTAL GENERAL AVIATION COMPLEX				1,666,659	1,451,020	14.9%

SCHEDULE VIII-A-6
OPERATING REVENUE
060 RAC: RENTAL CAR COMPLEX

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	RENTAL CAR COMPLEX	BUDGET	BUDGET	% CHANGE
<u>061 Rental Car</u>						
<u>FIXED RENTS</u>						
42301	0000	061	Alamo/Enterprise Leasing Co	41,240	51,435	-19.8%
42302	0000	061	Avis Rent-A-Car	102,800	128,214	-19.8%
42303	0000	061	Advantage Rent-A-Car	23,319	29,084	-19.8%
42305	0000	061	Budget Rent-A-Car	59,342	74,013	-19.8%
42310	0000	061	DTG Operations	29,737	37,089	-19.8%
42315	0000	061	Enterprise Car Rental	48,497	51,267	-5.4%
42320	0000	061	Hertz Rent-A-Car	128,499	160,267	-19.8%
42340	0000	061	National/Enterprise Leasing Co.	69,386	86,540	-19.8%
Total Fixed Rent				502,819	617,909	-18.6%
<u>PERCENTAGE RENT</u>						
43201	0000	061	Alamo Rent-A-Car	897,000	648,000	38.4%
43204	0000	061	Advantage-Rent-A-Car	261,000	242,000	7.9%
43205	0000	061	Avis Rent-A-Car	1,967,000	1,920,000	2.4%
43210	0000	061	Budget Rent-A-Car	1,395,000	1,188,000	17.4%
43220	0000	061	Dollar Rent-A-Car	687,000	609,000	12.8%
43230	0000	061	Enterprise Car Rental	1,877,000	1,775,000	5.7%
43231	0000	061	Enterprise Car Rental-Off Airport	20,000	21,000	-4.8%
43240	0000	061	Hertz Rent-A-Car	3,491,000	3,355,000	4.1%
43250	0000	061	National Car Rental	2,362,000	2,056,000	14.9%
43290	0000	061	Thrifty Rent-A-Car	485,000	678,000	-28.5%
Total Percentage Rent				13,442,000	12,492,000	7.6%
TOTAL RENTAL CAR COMPLEX				13,944,819	13,109,909	6.4%

SCHEDULE VIII-A-7
OPERATING REVENUE**070 OTH: OFFICE & OTHER BUILDINGS COMPLEX**

ACCOUNTING CODE			OFFICE & OTHER BUILDINGS	FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>071-RDU Authority Building</u>						
42760	0000	071	Research Triangle Regional Partnership	0	37,371	-100.0%
			Total Fixed Rent	0	37,371	-100.0%
<u>076-Aviation Station</u>						
43535	0000	076	Sheetz	198,183	191,794	3.3%
			Total Fixed Rent	198,183	191,794	3.3%
<u>079-Other Locations</u>						
			<u>MISCELLANEOUS RENT</u>			
40491	0000	079	Conference Rooms-Authority Bldg.	34,000	27,000	25.9%
40708	0000	079	Security Badges	47,600	53,000	-10.2%
40709	0000	079	Fingerprinting	30,500	32,700	-6.7%
40907	0000	079	Innovata	2,700	0	n/a
42735	0000	079	FAA (M&O)	4,250	4,250	0.0%
42750	0000	079	NC DOT (Engineering)	37,648	37,648	0.0%
42776	0000	079	Skytanking	36,000	36,000	0.0%
42781	0000	079	UNC Hospitals	7,168	7,168	0.0%
			Total Miscellaneous Rent	199,866	197,766	1.1%
			TOTAL OFFICE & OTHER BUILDINGS COMPLEX	398,049	426,930	-6.8%

SCHEDULE VIII-A-8
OPERATING REVENUE
110 PKG: PARKING COMPLEX

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	PARKING	BUDGET	BUDGET	
<u>111: RDU PARKING</u>						
<u>RDU PARKING</u>						
40510	0000	111	Public Parking Fees	43,100,000	40,900,000	5.4%
40520	0000	111	Employee Parking Fees	490,000	460,000	6.5%
42801/15	0000	111	Telecommunications Services	959	840	14.2%
Total RDU Parking				43,590,959	41,360,840	5.4%
<u>112: OFF-AIRPORT PARKING</u>						
<u>OFF-AIRPORT PARKING</u>						
43083	0000	112	Airport Fast park	343,000	353,000	-2.8%
Total Off-Airport Parking				343,000	353,000	-2.8%
TOTAL PARKING COMPLEX				43,933,959	41,713,840	5.3%

SCHEDULE VIII-A-9
OPERATING REVENUE**120 GTR: GROUND TRANSPORTATION COMPLEX**

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	GROUND TRANSPORTATION	BUDGET	BUDGET	% CHANGE
<u>121 Taxi Operation</u>						
42801/15	0000	121	Telecommunication Services	7,560	3,408	121.8%
43601	0000	121	RDU Taxi, Inc Concession Fees	203,320	203,320	0.0%
Total Taxi Related Revenues				210,880	206,728	2.0%
<u>125 AVI Ground Transportation Fees</u>						
43401	0000	125	AVI-Trip Fees	313,000	290,000	7.9%
Total AVI Transportation Fees				313,000	290,000	7.9%
TOTAL GROUND TRANSPORTATION COMPLEX				523,880	496,728	5.5%
TOTAL AIRPORT OPERATING REVENUE				109,933,396	\$102,151,589	7.6%

RALEIGH-DURHAM AIRPORT AUTHORITY
DETAILED OPERATING EXPENSES
FOR THE YEAR ENDING
MARCH 31, 2016

SCHEDULE IX-A
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2016

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			BUDGET DEPARTMENT/SECTION/COMPLEX	FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
1000	---	---	Airport Authority & President/CEO	818,221	819,487	-0.2%
2300	---	---	Audit Department	450,817	448,347	0.6%
1200	---	---	Legal and Compliance	672,001	669,111	0.4%
			Communications and Community Affairs Division:			
1400	---	---	Air Service Development	317,972	320,191	-0.7%
1500	---	---	Communications & Community Affairs	649,167	590,649	9.9%
1700	---	---	Guest Services	814,859	819,720	-0.6%
			Human Resources Division:			
1800	---	---	Employee Development	567,415	416,470	36.2%
2000	---	---	Administration Department	1,074,991	1,087,959	-1.2%
			Finance, Risk and Procurement Division:			
2400	---	---	Risk Management & Safety	165,895	325,512	-49.0%
2500	---	---	Finance Department	1,160,391	986,970	17.6%
2600	---	---	Procurement Department	569,279	523,569	8.7%
			Revenue Development Division:			
1600	---	---	Marketing Department	350,798	249,660	40.5%
2200	---	---	Business Department	878,028	539,286	62.8%
2700	---	---	Information Services Department	4,378,232	3,783,530	15.7%
7500	---	---	Parking Department	2,740,193	2,492,063	10.0%
			Facilities Development Division:			
4000	---	---	Facilities Department	1,100,275	987,841	11.4%
4100	---	---	Fuel Systems Department	1,028,461	992,665	3.6%
4200	---	---	Planning and Environment Department	339,627	362,293	-6.3%
4300	---	---	Building & Building Systems	510,967	238,326	114.4%
4500	---	---	Noise Section	186,981	236,258	-20.9%
4600	---	---	GIS Section	246,252	248,644	-1.0%
5000	---	---	Maintenance Department	4,022,696	4,207,357	-4.4%
5400	---	---	Fleet Maintenance Section	1,538,634	1,591,684	-3.3%
			Operations Division:			
6000	---	---	Law Enforcement Department	3,704,473	2,964,680	25.0%
6500	---	---	Airport Fire-Rescue Department	1,641,790	1,599,599	2.6%
7000	---	---	Operations Department	1,641,495	1,369,360	19.9%
7200	---	---	Communications Department	731,706	680,949	7.5%
8000	---	---	Ground Transportation Department	1,402,651	1,357,965	3.3%
8400	---	---	Traffic Control Section	1,447,631	1,432,688	1.0%
---	011	---	Airfield Complex	1,124,024	749,083	50.1%
---	021	---	Terminal 1 Complex	2,770,965	2,648,405	4.6%
---	022	---	Terminal 2 Complex	12,189,837	10,624,386	14.7%
---	028	---	Central Energy Plant	1,149,432	1,119,997	2.6%
---	031	---	North Cargo Complex	46,671	46,704	-0.1%
---	032	---	South Cargo Complex 1 & 2	356,647	66,472	436.5%
---	033	---	South Cargo 3	943,229	98,478	857.8%
---	041	---	Fuel Farm Complex	166,236	144,078	15.4%
---	051	---	General Aviation-General	60,221	94,967	-36.6%
---	052	---	General Aviation Terminal	399,504	374,692	6.6%
---	061	---	Rental Car Complex	15,250	15,389	-0.9%
---	071	---	Authority Building Complex	1,926,409	225,860	752.9%
---	073	---	Maintenance Building Complex	431,199	275,898	56.3%
---	074	---	Airport Operations Center (AOC)	444,140	428,593	3.6%
---	075	---	Centralized Waste Complex	133,834	129,489	3.4%
---	076	---	Aviation Station	2,789	2,305	21.0%
---	079	---	Office & Other Buildings Complex	622,734	74,529	735.6%
---	089	---	Utilities Complex	1,050,039	1,012,475	3.7%
---	111	---	Parking Complex	2,317,252	2,287,478	1.3%
---	121	---	Taxi Operation	32,858	34,998	-6.1%
---	129	---	Ground Transportation Other	1,437,555	1,645,865	-12.7%
Total Expenses				62,772,723	54,442,974	15.3%

SCHEDULE IX-B
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2016

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101			Salaries	19,378,320	18,307,602	5.8%
50201			Insurance Benefits	2,056,323	2,369,887	-13.2%
50202			Accident Insurance	430	350	22.9%
50203/04			Retirement/401K Match	2,176,014	1,931,340	12.7%
50205			Social Security	1,457,156	1,374,774	6.0%
51101			Uniforms	153,408	132,944	15.4%
51103			Moving Expenses	0	61,000	-100.0%
51105			Physical Examinations	70,576	45,001	56.8%
51106			Professional Education	298,562	257,868	15.8%
51107			Unemployment Compensation	25,000	30,000	-16.7%
51108			Tuition Assistance	138,395	133,745	3.5%
51201			Advertising	9,260	9,680	-4.3%
51202			Audit Fees	48,755	53,775	-9.3%
51205			Contracted Services-Technology	1,483,659	1,058,749	40.1%
51206			Legal Fees	370,000	356,700	3.7%
51207			Printing	60,708	64,471	-5.8%
51208			DCI Access Fees	5,220	5,832	-10.5%
51241			Credit Card Fees	957,594	841,750	13.8%
51251			Contracted Services-Labor	1,704,287	1,684,974	1.1%
51252			Contracted Services-AVSEC	112,624	109,296	3.0%
51253			Contracted Services-Landscaping	980,000	950,000	3.2%
51254			Contracted Services-Ramp Tower	846,173	869,661	-2.7%
51255			Contracted Services-BHS & PBB	2,129,851	2,058,954	3.4%
51257			Contracted Services - AOIS	600,000	636,000	-5.7%
51259			Other Contracted Services	7,067,340	2,067,656	241.8%
51301			Copiers	88,908	75,713	17.4%
51401			Electricity	4,859,376	4,692,466	3.6%
51402			Natural Gas	554,000	519,000	6.7%
51403			Water	311,000	317,000	-1.9%
51404			Sewer	617,000	601,000	2.7%
51405			Telecommunications	205,119	188,602	8.8%
51406			Cable Television	50,400	48,600	3.7%
51501			Computer Hardware	374,558	212,479	76.3%
51502			Computer Software	136,990	72,369	89.3%
51503			Fuel-Vehicles and Equipment	589,308	617,766	-4.6%
51504			Printer Supplies	10,598	9,157	15.7%
51505			Promotional Supplies	107,908	110,255	-2.1%
51506			Small Equipment	496,582	145,987	240.2%
51507			Supplies	1,454,833	1,252,948	16.1%
51508			Media & Documentation	864	748	15.5%
51509			ID System Supplies	45,681	48,858	-6.5%
51510			Supplies-BHS & PBB	487,600	404,000	20.7%
51601			Insurance	1,457,300	1,397,200	4.3%
51603			Insurance Claims	25,000	30,000	-16.7%
51701			R&M Computer Hardware	16,300	20,050	-18.7%
51702			R&M Public Address System	4,850	4,000	21.3%
51703			R&M Elevators/Escalators	590,630	547,042	8.0%
51704			R&M Equipment	373,383	309,601	20.6%
51705			R&M General	868,952	610,389	42.4%
51706			R&M HVAC	482,501	573,570	-15.9%
51707			R&M Janitorial	5,918,534	5,766,002	2.6%
51708			Snow Removal	0	0	n/a
51709			R&M Waste Disposal	130,000	126,650	2.6%
51710			R&M Water System	10,000	10,000	0.0%
51711			Computer Software	88,754	88,000	0.9%
51901			Travel Expenses	239,690	189,146	26.7%
51903			Abandoned Vehicles	2,340	1,260	85.7%
51905			Permit Administration	23,650	24,000	-1.5%
51906			Postage	12,959	11,727	10.5%
51907			K-9 Program	7,500	5,380	39.4%
Total Expenses				62,772,723	54,442,974	15.3%

SCHEDULE IX-A-1

OPERATING EXPENSES

1000 AIRPORT AUTHORITY & PRESIDENT/CEO

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	1000	000	Salaries	444,869	442,861	0.5%
50201	1000	000	Insurance Benefits	20,788	22,657	-8.2%
50203/04	1000	000	Retirement/401K Match	39,867	35,672	11.8%
50205	1000	000	Social Security	26,288	25,622	2.6%
51106	1000	000	Professional/Education	129,979	120,155	8.2%
51201	1000	000	Advertising	260	180	44.4%
51259	1000	000	Contracted Services-Other	0	15,000	-100.0%
51507	1000	000	Supplies	14,490	15,240	-4.9%
51601	1000	000	Insurance	107,900	111,700	-3.4%
51901	1000	000	Travel	33,780	30,400	11.1%
Total Expenses				818,221	819,487	-0.2%

SCHEDULE IX-A-2
OPERATING EXPENSES
1200 LEGAL AND COMPLIANCE

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	1200	000	Salaries	210,597	208,044	1.2%
50201	1200	000	Insurance Benefits	14,222	16,834	-15.5%
50203/04	1200	000	Retirement/401K Match	25,420	21,520	18.1%
50205	1200	000	Social Security	14,972	14,723	1.7%
51106	1200	000	Professional/Education	8,565	7,020	22.0%
51206	1200	000	Legal Fees	370,000	356,700	3.7%
51259	1200	000	Contracted Services-Other	19,000	35,750	-46.9%
51505	1200	000	Promotional	2,000	2,000	0.0%
51507	1200	000	Supplies	500	500	0.0%
51901	1200	000	Travel	6,725	6,020	11.7%
Total Expenses				672,001	669,111	0.4%

SCHEDULE IX-A-3
OPERATING EXPENSES
1400 AIR SERVICE DEVELOPMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	1400	000	Salaries	162,826	257,655	-36.8%
50201	1400	000	Insurance Benefits	9,555	16,995	-43.8%
50203/04	1400	000	Retirement/401K Match	15,834	27,863	-43.2%
50205	1400	000	Social Security	12,456	17,678	-29.5%
51106	1400	000	Professional/Education	6,525	0	n/a
51259	1400	000	Contracted Services-Other	89,000	0	n/a
51507	1400	000	Supplies	4,000	0	n/a
51901	1400	000	Travel	17,776	0	n/a
Total Expenses				317,972	320,191	-0.7%

SCHEDULE IX-A-4
 OPERATING EXPENSES
1500 COMMUNICATIONS & COMMUNITY AFFAIRS

ACCOUNTING CODE					FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE		BUDGET	BUDGET	% CHANGE
50101	1500	000	Salaries		373,838	319,391	17.0%
50201	1500	000	Insurance Benefits		32,579	33,356	-2.3%
50203/04	1500	000	Retirement/401K Match		40,734	36,327	12.1%
50205	1500	000	Social Security		28,597	24,434	17.0%
51106	1500	000	Professional/Education		3,927	11,133	-64.7%
51207	1500	000	Printing		14,438	17,322	-16.6%
51259	1500	000	Contracted Services-Other		126,718	94,561	34.0%
51502	1500	000	Software		600	0	n/a
51505	1500	000	Promotional		23,000	37,500	-38.7%
51506	1500	000	Small Equipment		0	425	-100.0%
51507	1500	000	Supplies		2,875	8,260	-65.2%
51901	1500	000	Travel		1,861	7,940	-76.6%
Total Expenses					649,167	590,649	9.9%

SCHEDULE IX-A-5
OPERATING EXPENSES
1600 MARKETING DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	1600	000	Salaries	212,237	110,639	91.8%
50201	1600	000	Insurance Benefits	19,245	12,433	54.8%
50203/04	1600	000	Retirement/401K Match	24,116	8,675	178.0%
50205	1600	000	Social Security	16,236	8,465	91.8%
51106	1600	000	Professional/Education	1,438	598	140.5%
51207	1600	000	Printing	1,500	3,000	-50.0%
51259	1600	000	Contracted Services-Other	60,526	84,500	-28.4%
51505	1600	000	Promotional	12,600	18,500	-31.9%
51507	1600	000	Supplies	2,900	650	346.2%
51901	1600	000	Travel	0	2,200	-100.0%
Total Expenses				350,798	249,660	40.5%

SCHEDULE IX-A-6
OPERATING EXPENSES
1700 GUEST SERVICES

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	1700	000	Salaries	549,607	551,033	-0.3%
50201	1700	000	Insurance Benefits	83,022	98,745	-15.9%
50202	1700	000	Accident Insurance	430	350	22.9%
50203/04	1700	000	Retirement/401K Match	65,017	63,044	3.1%
50205	1700	000	Social Security	42,044	42,154	-0.3%
51101	1700	000	Uniforms	7,350	6,200	18.5%
51106	1700	000	Professional/Education	5,363	2,321	131.1%
51207	1700	000	Printing	4,939	3,404	45.1%
51259	1700	000	Contracted Services-Other	7,812	8,812	-11.3%
51505	1700	000	Promotional	26,033	18,880	37.9%
51506	1700	000	Small Equipment	652	1,650	-60.5%
51507	1700	000	Supplies	4,540	4,647	-2.3%
51601	1700	000	Insurance	15,700	16,900	-7.1%
51901	1700	000	Travel	2,350	1,580	48.7%
Total Expenses				814,859	819,720	-0.6%

SCHEDULE IX-A-7
OPERATING EXPENSES
1800 EMPLOYEE DEVELOPMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	1800	000	Salaries	150,713	151,555	-0.6%
50201	1800	000	Insurance Benefits	14,028	16,651	-15.8%
50203/04	1800	000	Retirement/401K Match	18,191	18,293	-0.6%
50205	1800	000	Social Security	11,529	11,594	-0.6%
51106	1800	000	Professional/Education	2,428	2,828	-14.1%
51108	1800	000	Tuition Assistance	138,395	133,745	3.5%
51207	1800	000	Printing	1,500	1,500	0.0%
51259	1800	000	Contracted Services-Other	226,256	74,900	202.1%
51505	1800	000	Promotional	1,275	775	64.5%
51507	1800	000	Supplies	1,750	1,625	7.7%
51901	1800	000	Travel	1,350	3,004	-55.1%
Total Expenses				567,415	416,470	36.2%

SCHEDULE IX-A-8
OPERATING EXPENSES
2000 ADMINISTRATION DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	2000	000	Salaries	511,622	488,559	4.7%
50201	2000	000	Insurance Benefits	49,049	58,143	-15.6%
50203/04	2000	000	Retirement/401K Match	61,752	57,508	7.4%
50205	2000	000	Social Security	38,109	36,780	3.6%
51103	2000	000	Moving Expenses	0	61,000	-100.0%
51106	2000	000	Professional/Education	15,352	13,719	11.9%
51107	2000	000	Unemployment Compensation	25,000	30,000	-16.7%
51201	2000	000	Advertising	5,000	4,000	25.0%
51205	2000	000	Contracted Services-Technology	70,000	70,000	0.0%
51207	2000	000	Printing	2,000	700	185.7%
51259	2000	000	Contracted Services	242,695	224,675	8.0%
51505	2000	000	Promotional	43,000	32,600	31.9%
51507	2000	000	Supplies	2,000	2,300	-13.0%
51901	2000	000	Travel	9,412	7,975	18.0%
Total Expenses				1,074,991	1,087,959	-1.2%

SCHEDULE IX-A-9

OPERATING EXPENSES

2200 BUSINESS & PROPERTY DEVELOPMENT DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	2200	000	Salaries	589,660	409,186	44.1%
50201	2200	000	Insurance Benefits	40,793	35,494	14.9%
50203/04	2200	000	Retirement/401K Match	62,835	44,772	40.3%
50205	2200	000	Social Security	40,639	31,303	29.8%
51106	2200	000	Professional/Education	6,779	4,629	46.4%
51201	2200	000	Advertising	1,500	3,000	-50.0%
51205	2200	000	Contracted Services-Technology	24,000	0	n/a
51259	2200	000	Contracted Services-Other	93,500	0	n/a
51507	2200	000	Supplies	2,350	2,350	0.0%
51901	2200	000	Travel	15,972	8,552	86.8%
Total Expenses				878,028	539,286	62.8%

SCHEDULE IX-A-10
OPERATING EXPENSES
2300 AUDIT DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	2300	000	Salaries	341,745	343,720	-0.6%
50201	2300	000	Insurance Benefits	34,957	41,514	-15.8%
50203/04	2300	000	Retirement/401K Match	39,810	28,568	39.4%
50205	2300	000	Social Security	26,143	26,295	-0.6%
51106	2300	000	Professional/Education	5,510	6,030	-8.6%
51207	2300	000	Printing	200	120	66.7%
51506	2300	000	Small Equipment	0	600	-100.0%
51507	2300	000	Supplies	300	400	-25.0%
51901	2300	000	Travel	2,152	1,100	95.6%
Total Expenses				450,817	448,347	0.6%

SCHEDULE IX-A-11
 OPERATING EXPENSES
2400 RISK MANAGEMENT & SAFETY

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	2400	000	Salaries	116,591	260,421	-55.2%
50201	2400	000	Insurance Benefits	7,646	17,004	-55.0%
50203/04	2400	000	Retirement/401K Match	14,073	31,433	-55.2%
50205	2400	000	Social Security	8,919	16,654	-46.4%
51106	2400	000	Professional/Education	2,504	0	n/a
51259	2400	000	Contracted Services-Other	13,150	0	n/a
51507	2400	000	Supplies	300	0	n/a
51901	2400	000	Travel	2,712	0	n/a
Total Expenses				165,895	325,512	-49.0%

SCHEDULE IX-A-12
OPERATING EXPENSES
2500 FINANCE DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	2500	000	Salaries	742,060	618,844	19.9%
50201	2500	000	Insurance Benefits	60,556	66,644	-9.1%
50203/04	2500	000	Retirement/401K Match	78,815	62,706	25.7%
50205	2500	000	Social Security	55,988	46,363	20.8%
51106	2500	000	Professional/Education	10,400	8,374	24.2%
51202	2500	000	Audit Fees	48,755	53,775	-9.3%
51205	2500	000	Contracted Services-Technology	13,540	66,540	-79.7%
51207	2500	000	Printing	4,751	3,905	21.7%
51259	2500	000	Contracted Services	114,750	34,125	236.3%
51506	2500	000	Small Equipment	500	200	150.0%
51507	2500	000	Supplies	5,317	4,739	12.2%
51901	2500	000	Travel	12,000	9,028	32.9%
51906	2500	000	Postage	12,959	11,727	10.5%
Total Expenses				1,160,391	986,970	17.6%

SCHEDULE IX-A-13
OPERATING EXPENSES
2600 PROCUREMENT DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	2600	000	Salaries	334,562	327,883	2.0%
50201	2600	000	Insurance Benefits	26,668	33,383	-20.1%
50203/04	2600	000	Retirement/401K Match	38,130	38,474	-0.9%
50205	2600	000	Social Security	25,593	25,082	2.0%
51106	2600	000	Professional/Education	5,179	4,177	24.0%
51207	2600	000	Printing	1,177	625	88.3%
51259	2600	000	Contracted Services	21,000	0	n/a
51301	2600	000	Copying	88,908	75,713	17.4%
51506	2600	000	Small Equipment	500	350	42.9%
51507	2600	000	Supplies	23,152	15,600	48.4%
51901	2600	000	Travel	4,410	2,282	93.3%
Total Expenses				569,279	523,569	8.7%

SCHEDULE IX-A-14
OPERATING EXPENSES
2700 INFORMATION SERVICES DEPARTMENT

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	2700	000	Salaries	1,960,128	1,966,493	-0.3%
50201	2700	000	Insurance Benefits	178,701	212,316	-15.8%
50203/04	2700	000	Retirement/401K Match	220,302	203,486	8.3%
50205	2700	000	Social Security	149,837	147,117	1.8%
51101	2700	000	Uniforms	3,881	2,085	86.1%
51105	2700	000	Physical Examinations	0	110	-100.0%
51106	2700	000	Professional/Education	26,875	22,458	19.7%
51205	2700	000	Contracted Services-Technology	1,221,001	764,721	59.7%
51207	2700	000	Printing	280	280	0.0%
51259	2700	000	Contracted Services-Other	162,000	60,000	170.0%
51405	2700	000	Telecommunications	15,594	12,508	24.7%
51501	2700	000	Hardware/Computer	136,375	201,029	-32.2%
51502	2700	000	Software	136,390	72,369	88.5%
51504	2700	000	Printer Supplies	3,338	5,551	-39.9%
51506	2700	000	Small Equipment	7,275	3,900	86.5%
51507	2700	000	Supplies	125,957	85,818	46.8%
51508	2700	000	Media & Documentation	864	748	15.5%
51701	2700	000	R&M Computer Hardware	10,500	3,500	200.0%
51901	2700	000	Travel	18,934	19,041	-0.6%
Total Expenses				4,378,232	3,783,530	15.7%

SCHEDULE IX-A-15
OPERATING EXPENSES
4000 FACILITIES DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	4000	000	Salaries	839,217	756,316	11.0%
50201	4000	000	Insurance Benefits	50,108	58,852	-14.9%
50203/04	4000	000	Retirement/401K Match	99,293	78,407	26.6%
50205	4000	000	Social Security	55,831	52,860	5.6%
51106	4000	000	Professional/Education	7,230	5,705	26.7%
51207	4000	000	Printing	80	80	0.0%
51259	4000	000	Contracted Services-Other	5,000	5,000	0.0%
51507	4000	000	Supplies	7,830	1,330	488.7%
51601	4000	000	Insurance	22,400	23,500	-4.7%
51901	4000	000	Travel	13,286	5,791	129.4%
Total Expenses				<u>1,100,275</u>	<u>987,841</u>	<u>11.4%</u>

SCHEDULE IX-A-16
OPERATING EXPENSES
4100 FUELING SYSTEMS DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	4100	000	Salaries	663,180	632,779	4.8%
50201	4100	000	Insurance Benefits	83,387	94,938	-12.2%
50203/04	4100	000	Retirement/401K Match	73,579	53,330	38.0%
50205	4100	000	Social Security	50,735	48,410	4.8%
51101	4100	000	Uniforms	3,430	3,380	1.5%
51105	4100	000	Physical Examinations	0	50	-100.0%
51106	4100	000	Professional/Education	1,850	3,700	-50.0%
51259	4100	000	Contracted Services	47,150	52,255	-9.8%
51506	4100	000	Small Equipment	3,480	18,525	-81.2%
51507	4100	000	Supplies	42,300	44,404	-4.7%
51601	4100	000	Insurance	15,700	16,900	-7.1%
51704	4100	000	R&M Equipment	40,584	23,944	69.5%
51901	4100	000	Travel	3,086	50	6072.0%
Total Expenses				1,028,461	992,665	3.6%

SCHEDULE IX-A-17
OPERATING EXPENSES
4200 PLANNING & ENVIRONMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	4200	000	Salaries	218,932	242,592	-9.8%
50201	4200	000	Insurance Benefits	17,590	25,027	-29.7%
50203/04	4200	000	Retirement/401K Match	25,148	29,281	-14.1%
50205	4200	000	Social Security	16,707	18,443	-9.4%
51106	4200	000	Professional/Education	4,435	3,960	12.0%
51207	4200	000	Printing	70	135	-48.1%
51259	4200	000	Contracted Services	44,230	32,899	34.4%
51506	4200	000	Small Equipment	0	150	-100.0%
51507	4200	000	Supplies	695	696	-0.1%
51901	4200	000	Travel	5,450	2,740	98.9%
51905	4200	000	Permit Administration	6,370	6,370	0.0%
Total Expenses				339,627	362,293	-6.3%

SCHEDULE IX-A-18
 OPERATING EXPENSES
4300 BUILDING & BUILDING SYSTEMS

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	4300	000	Salaries	308,914	180,972	70.7%
50201	4300	000	Insurance Benefits	21,312	14,672	45.3%
50203/04	4300	000	Retirement/401K Match	37,286	20,514	81.8%
50205	4300	000	Social Security	23,433	13,845	69.3%
51106	4300	000	Professional/Education	5,300	4,125	28.5%
51259	4300	000	Contracted Services-Other	107,100	0	n/a
51901	4300	000	Travel	7,622	4,198	81.6%
Total Expenses				510,967	238,326	114.4%

SCHEDULE IX-A-19
OPERATING EXPENSES
4500 NOISE SECTION

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	4500	000	Salaries	67,789	68,734	-1.4%
50201	4500	000	Insurance Benefits	6,989	8,303	-15.8%
50203/04	4500	000	Retirement/401K Match	8,182	8,297	-1.4%
50205	4500	000	Social Security	5,186	5,259	-1.4%
51106	4500	000	Professional/Education	1,550	1,550	0.0%
51259	4500	000	Contracted Services	0	48,000	-100.0%
51401	4500	000	Electricity	3,931	3,415	15.1%
51506	4500	000	Small Equipment	700	700	0.0%
51507	4500	000	Supplies	200	200	0.0%
51601	4500	000	Insurance	1,300	1,400	-7.1%
51704	4500	000	R&M Equipment	1,100	1,100	0.0%
51711	4500	000	R&M Computer Software	88,754	88,000	0.9%
51901	4500	000	Travel	1,300	1,300	0.0%
Total Expenses				186,981	236,258	-20.9%

SCHEDULE IX-A-20
OPERATING EXPENSES
4600 GIS DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	4600	000	Salaries	135,491	137,542	-1.5%
50201	4600	000	Insurance Benefits	13,979	16,606	-15.8%
50203/04	4600	000	Retirement/401K Match	16,354	16,601	-1.5%
50205	4600	000	Social Security	10,365	10,522	-1.5%
51106	4600	000	Professional/Education	0	1,345	-100.0%
51207	4600	000	Printing	250	250	0.0%
51259	4600	000	Contracted Services	63,000	63,000	0.0%
51504	4600	000	Printer Supplies	1,800	0	n/a
51901	4600	000	Travel	5,013	2,778	80.5%
Total Expenses				246,252	248,644	-1.0%

SCHEDULE IX-A-21
OPERATING EXPENSES
5000 MAINTENANCE DEPARTMENT

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	5000	000	Salaries	2,828,265	2,937,191	-3.7%
50201	5000	000	Insurance Benefits	367,905	453,916	-18.9%
50203/04	5000	000	Retirement/401K Match	327,218	312,839	4.6%
50205	5000	000	Social Security	216,362	224,697	-3.7%
51101	5000	000	Uniforms	45,750	46,150	-0.9%
51105	5000	000	Physical Examinations	1,000	1,525	-34.4%
51106	5000	000	Professional/Education	9,400	9,990	-5.9%
51259	5000	000	Contracted Services	1,080	1,080	0.0%
51506	5000	000	Small Equipment	39,196	34,210	14.6%
51507	5000	000	Supplies	26,650	20,650	29.1%
51601	5000	000	Insurance	120,500	121,200	-0.6%
51705	5000	000	R&M General	1,000	1,000	0.0%
51706	5000	000	R&M HVAC	20,000	20,000	0.0%
51901	5000	000	Travel	18,370	22,909	-19.8%
Total Expenses				4,022,696	4,207,357	-4.4%

SCHEDULE IX-A-22
OPERATING EXPENSES
5400 FLEET MAINTENANCE SECTION

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	5400	000	Salaries	400,326	410,632	-2.5%
50201	5400	000	Insurance Benefits	48,688	57,890	-15.9%
50203/04	5400	000	Retirement/401K Match	46,865	41,300	13.5%
50205	5400	000	Social Security	30,626	31,414	-2.5%
51101	5400	000	Uniforms	3,650	3,500	4.3%
51106	5400	000	Professional/Education	360	300	20.0%
51503	5400	000	Fuel-Vehicles & Equipment	556,145	591,048	-5.9%
51506	5400	000	Small Equipment	28,549	16,970	68.2%
51507	5400	000	Supplies	302,400	296,800	1.9%
51601	5400	000	Insurance	11,900	10,800	10.2%
51705	5400	000	R&M General	109,125	125,625	-13.1%
51901	5400	000	Travel	0	5,405	-100.0%
Total Expenses				1,538,634	1,591,684	-3.3%

SCHEDULE IX-A-23
OPERATING EXPENSES
6000 LAW ENFORCEMENT DEPARTMENT

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6000	000	Salaries	2,702,956	2,120,224	27.5%
50201	6000	000	Insurance Benefits	261,254	272,859	-4.3%
50203/04	6000	000	Retirement/401K Match	269,782	211,957	27.3%
50205	6000	000	Social Security	206,628	162,224	27.4%
51101	6000	000	Uniforms	42,164	27,262	54.7%
51105	6000	000	Physical Examinations	61,651	34,495	78.7%
51106	6000	000	Professional/Education	3,400	3,669	-7.3%
51205	6000	000	Contracted Services-Technology	1,200	1,200	0.0%
51207	6000	000	Printing	796	745	6.8%
51208	6000	000	DCI Access Fees	4,320	4,032	7.1%
51259	6000	000	Contracted Services-Other	0	1,200	-100.0%
51506	6000	000	Small Equipment	17,633	5,447	223.7%
51507	6000	000	Supplies	19,313	15,641	23.5%
51601	6000	000	Insurance	94,000	87,300	7.7%
51704	6000	000	R&M Equipment	6,840	4,470	53.0%
51901	6000	000	Travel	5,036	6,575	-23.4%
51907	6000	000	K9 Program	7,500	5,380	39.4%
Total Expenses				3,704,473	2,964,680	25.0%

SCHEDULE IX-A-24
OPERATING EXPENSES
6500 AIRPORT FIRE-RESCUE DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	6500	000	Salaries	1,096,099	1,085,239	1.0%
50201	6500	000	Insurance Benefits	132,180	157,036	-15.8%
50203/04	6500	000	Retirement/401K Match	129,055	126,221	2.2%
50205	6500	000	Social Security	83,854	83,020	1.0%
51101	6500	000	Uniforms	25,430	21,880	16.2%
51105	6500	000	Physical Examinations	7,925	7,925	0.0%
51106	6500	000	Professional/Education	20,761	6,761	207.1%
51207	6500	000	Printing	1,100	1,100	0.0%
51406	6500	000	Cable Television	1,800	1,800	0.0%
51506	6500	000	Small Equipment	43,400	6,175	602.8%
51507	6500	000	Supplies	12,250	16,750	-26.9%
51601	6500	000	Insurance	40,000	39,600	1.0%
51704	6500	000	R&M Equipment	20,599	26,592	-22.5%
51901	6500	000	Travel	27,337	19,500	40.2%
Total Expenses				1,641,790	1,599,599	2.6%

SCHEDULE IX-A-25
OPERATING EXPENSES
7000 OPERATIONS DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	7000	000	Salaries	988,766	968,905	2.0%
50201	7000	000	Insurance Benefits	91,211	108,183	-15.7%
50203/04	7000	000	Retirement/401K Match	119,342	114,511	4.2%
50205	7000	000	Social Security	74,665	73,313	1.8%
51101	7000	000	Uniforms	600	750	-20.0%
51106	7000	000	Professional/Education	4,515	3,740	20.7%
51205	7000	000	Contracted Services-Technology	3,300	3,560	-7.3%
51207	7000	000	Printing	1,850	1,825	1.4%
51259	7000	000	Contracted Services-Other	276,000	2,550	10723.5%
51506	7000	000	Small Equipment	325	2,420	-86.6%
51507	7000	000	Supplies	2,500	3,500	-28.6%
51509	7000	000	Supplies - ID System	45,681	48,858	-6.5%
51601	7000	000	Insurance	23,500	23,800	-1.3%
51704	7000	000	R&M Equipment	0	4,745	-100.0%
51901	7000	000	Travel	9,240	8,700	6.2%
Total Expenses				1,641,495	1,369,360	19.9%

SCHEDULE IX-A-26
OPERATING EXPENSES
7200 COMMUNICATIONS DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	7200	000	Salaries	435,229	437,371	-0.5%
50201	7200	000	Insurance Benefits	65,699	78,151	-15.9%
50203/04	7200	000	Retirement/401K Match	50,645	48,666	4.1%
50205	7200	000	Social Security	33,295	33,461	-0.5%
51101	7200	000	Uniforms	500	500	0.0%
51105	7200	000	Physical Examinations	0	300	-100.0%
51106	7200	000	Professional/Education	2,010	1,200	67.5%
51208	7200	000	DCI Access Fees	900	1,800	-50.0%
51259	7200	000	Contracted Services-Other	16,000	16,000	0.0%
51506	7200	000	Small Equipment	32,550	33,800	-3.7%
51507	7200	000	Supplies	800	1,000	-20.0%
51601	7200	000	Insurance	13,100	14,100	-7.1%
51704	7200	000	R&M Equipment	78,578	14,000	461.3%
51901	7200	000	Travel	2,400	600	300.0%
Total Expenses				731,706	680,949	7.5%

SCHEDULE IX-A-27
OPERATING EXPENSES
7500 PARKING DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	7500	000	Salaries	844,466	758,289	11.4%
50201	7500	000	Insurance Benefits	110,935	119,565	-7.2%
50203/04	7500	000	Retirement/401K Match	95,752	76,359	25.4%
50205	7500	000	Social Security	64,323	57,778	11.3%
51101	7500	000	Uniforms	3,494	1,326	163.5%
51106	7500	000	Professional/Education	3,336	4,740	-29.6%
51201	7500	000	Advertising	2,500	2,500	0.0%
51207	7500	000	Printing	20,952	25,070	-16.4%
51241	7500	000	Credit Card Fees	957,594	840,000	14.0%
51251	7500	000	Contracted Services-Labor	549,080	561,816	-2.3%
51504	7500	000	Printer Supplies	5,104	3,250	57.0%
51506	7500	000	Small Equipment	17,663	0	n/a
51507	7500	000	Supplies	3,778	4,272	-11.6%
51601	7500	000	Insurance	27,800	25,800	7.8%
51704	7500	000	R&M Equipment	24,540	6,600	271.8%
51705	7500	000	R&M General	0	500	-100.0%
51901	7500	000	Travel	6,536	2,938	122.5%
51903	7500	000	Abandoned Vehicles	2,340	1,260	85.7%
Total Expenses				2,740,193	2,492,063	10.0%

SCHEDULE IX-A-28
OPERATING EXPENSES**8000 GROUND TRANSPORTATION DEPARTMENT**

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	8000	000	Salaries	136,425	132,304	3.1%
50201	8000	000	Insurance Benefits	13,981	16,588	-15.7%
50203/04	8000	000	Retirement/401K Match	16,467	15,969	3.1%
50205	8000	000	Social Security	10,436	10,121	3.1%
51101	8000	000	Uniforms	150	100	50.0%
51105	8000	000	Physical Examinations	0	200	-100.0%
51106	8000	000	Professional/Education	2,250	1,800	25.0%
51207	8000	000	Printing	2,950	2,545	15.9%
51241	8000	000	Credit Card Fees	0	1,750	-100.0%
51251	8000	000	Contracted Services-Labor	1,155,207	1,123,158	2.9%
51506	8000	000	Small Equipment	3,175	3,150	0.8%
51507	8000	000	Supplies	1,600	1,000	60.0%
51601	8000	000	Insurance	19,200	17,700	8.5%
51704	8000	000	R&M Equipment	35,230	25,200	39.8%
51901	8000	000	Travel	5,580	6,380	-12.5%
Total Expenses				<u>1,402,651</u>	<u>1,357,965</u>	<u>3.3%</u>

SCHEDULE IX-A-29
OPERATING EXPENSES
8400 TRAFFIC CONTROL SECTION

ACCOUNTING CODE					FY 2015-2016 BUDGET	FY 2014-2015 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE				
50101	8400	000	Salaries		1,011,210	982,228	3.0%
50201	8400	000	Insurance Benefits		179,296	205,132	-12.6%
50203/04	8400	000	Retirement/401K Match		116,150	98,747	17.6%
50205	8400	000	Social Security		77,360	75,143	3.0%
51101	8400	000	Uniforms		17,009	19,811	-14.1%
51105	8400	000	Physical Examinations		0	396	-100.0%
51106	8400	000	Professional/Education		1,341	1,841	-27.2%
51207	8400	000	Printing		1,875	1,865	0.5%
51506	8400	000	Small Equipment		1,740	5,315	-67.3%
51507	8400	000	Supplies		1,700	2,100	-19.0%
51601	8400	000	Insurance		34,000	36,600	-7.1%
51704	8400	000	R&M Equipment		5,950	3,350	77.6%
51901	8400	000	Travel		0	160	-100.0%
Total Expenses					1,447,631	1,432,688	1.0%

SCHEDULE IX-A-30
OPERATING EXPENSES
010 AIR: AIRFIELD COMPLEX

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
<u>011 Airfield</u>						
51252	7000	011	Contracted Services-Avsec	112,624	109,296	3.0%
51259	4000	011	Contracted Services-Other	237,000	95,000	149.5%
51259	4200	011	Contracted Services-Other	40,000	55,000	-27.3%
51259	7000	011	Contracted Services-Other	3,000	3,000	0.0%
51401	5000	011	Electricity	113,108	109,177	3.6%
51402	5000	011	Natural Gas/Heating	4,000	4,000	0.0%
51405	2700	011	Telecommunications	18,643	16,688	11.7%
51503	5000	011	Fuel-Vehicles & Equipment	11,644	4,230	175.3%
51507	2700	011	Supplies	0	490	-100.0%
51507	5000	011	Supplies	273,800	133,500	105.1%
51507	7000	011	Supplies	20,080	20,202	-0.6%
51601	2400	011	Insurance	189,500	128,200	47.8%
51704	7000	011	R&M Equipment	1,150	1,000	15.0%
51705	5000	011	R&M General	98,825	68,650	44.0%
51706	5000	011	R&M HVAC	650	650	0.0%
51708	5000	011	R&M Snow Removal	0	0	n/a
Total Airfield Complex Expenses				1,124,024	749,083	50.1%

SCHEDULE IX-A-31
OPERATING EXPENSES
020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>021 Terminal 1</u>						
51255	5000	021	Contracted Services-BHS & PBB	519,963	508,489	2.3%
51401	5000	021	Electricity	587,102	585,139	0.3%
51402	5000	021	Fuel-Natural Gas	114,000	86,000	32.6%
51405	2700	021	Telecommunications	2,760	2,980	-7.4%
51406	2700	021	Cable Television	4,800	10,800	-55.6%
51501	2700	021	Hardware/Computer	0	500	-100.0%
51503	5000	021	Fuel-Vehicles & Equipment	1,459	1,485	-1.8%
51506	2700	021	Small Equipment	0	350	-100.0%
51507	2700	021	Supplies	0	28,799	-100.0%
51507	5000	021	Supplies	18,000	21,500	-16.3%
51510	5000	021	Supplies-BHS & PBB	87,400	24,000	264.2%
51601	2400	021	Insurance	84,000	50,100	67.7%
51603	2400	021	Insurance Claim	4,500	5,300	-15.1%
51702	2700	021	Public Address System	500	0	n/a
51703	5000	021	R&M Elevators/Escalators	87,900	56,537	55.5%
51704	6500	021	R&M Equipment	4,917	5,194	-5.3%
51705	5000	021	R&M General	52,885	27,435	92.8%
51706	5000	021	R&M HVAC	108,286	111,355	-2.8%
51707	5000	021	R&M Janitorial	1,088,928	1,118,527	-2.6%
51905	5000	021	Permit Administration	3,565	3,915	-8.9%
Total Terminal 1 Expenses				2,770,965	2,648,405	4.6%

022 Terminal 2

51205	2700	022	Contracted Services-Technology	81,620	76,943	6.1%
51254	7000	022	Contracted Services-Ramp Tower	846,173	869,661	-2.7%
51255	5000	022	Contracted Services-BHS & PBB	1,609,888	1,550,465	3.8%
51257	2700	022	Contracted Services-AOIS	600,000	636,000	-5.7%
51259	2200	022	Contracted Services-Other	40,210	17,000	136.5%
51259	2700	022	Contracted Services-Other	102,500	0	n/a
51259	4300	022	Contracted Services-Other	610,521	0	n/a
51401	5000	022	Electricity	2,054,098	1,975,372	4.0%
51405	2700	022	Telecommunications	26,097	22,306	17.0%
51406	2700	022	Cable Television	33,000	23,400	41.0%
51501	2700	022	Hardware/Computer	224,823	6,700	3255.6%
51504	2700	022	Printer Supplies	356	356	0.0%
51506	2700	022	Small Equipment	147,844	0	n/a
51507	2700	022	Supplies	199,934	191,482	4.4%
51507	5000	022	Supplies	76,200	94,620	-19.5%
51510	5000	022	Supplies-BHS & PBB	400,200	380,000	5.3%
51601	2400	022	Insurance	357,200	378,500	-5.6%
51603	2400	022	Insurance Claim	14,700	17,400	-15.5%
51701	2700	022	R&M Computer Hardware	1,750	15,750	-88.9%
51702	2700	022	Public Address System	4,350	4,000	8.8%
51703	5000	022	R&M Elevators/Escalators	394,500	383,070	3.0%
51704	2700	022	R&M Equipment	2,200	2,200	0.0%
51704	6500	022	R&M Equipment	68,776	61,352	12.1%
51705	5000	022	R&M General	282,236	163,986	72.1%
51706	5000	022	R&M HVAC	162,925	161,575	0.8%
51707	5000	022	R&M Janitorial	3,839,256	3,584,098	7.1%
51905	5000	022	Permit Administration	8,480	8,150	4.0%
Total Terminal 2 Expenses				12,189,837	10,624,386	14.7%

SCHEDULE IX-A-31 CONTINUED
OPERATING EXPENSES
020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>028 Central Energy Plant</u>						
51205	2700	028	Contracted Services-Technology	7,548	7,335	2.9%
51401	5000	028	Electricity	672,081	667,296	0.7%
51402	5000	028	Fuel-Natural Gas	249,000	241,000	3.3%
51405	2700	028	Telecommunications	682	638	6.9%
51503	5000	028	Fuel-Vehicles and Equipment	13,710	14,305	-4.2%
51507	5000	028	Supplies	3,000	1,600	87.5%
51601	2400	028	Insurance	7,000	7,500	-6.7%
51704	6500	028	R&M Equipment	1,476	1,433	3.0%
51705	5000	028	R&M General	53,400	32,650	63.6%
51706	5000	028	R&M HVAC	123,285	127,660	-3.4%
51707	5000	028	R&M Janitorial	18,250	18,250	0.0%
51905	5000	028	Permit Administration	0	330	-100.0%
Total Central Energy Plant				1,149,432	1,119,997	2.6%
Total Terminal Complex Expenses				16,110,234	14,392,789	11.9%

SCHEDULE IX-A-32
OPERATING EXPENSES
030 CGO: CARGO COMPLEX

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>031 North Cargo</u>						
51401	5000	031	Electricity	33,154	32,587	1.7%
51405	2700	031	Telecommunications	417	417	0.0%
51507	5000	031	Supplies	2,000	2,000	0.0%
51601	2400	031	Insurance	10,100	10,700	-5.6%
51705	5000	031	R&M General	1,000	1,000	0.0%
Total North Cargo Expenses				46,671	46,704	-0.1%
<u>032 South Cargo 1 & 2</u>						
51259	4300	032	Contracted Services-Other	270,000	0	n/a
51401	5000	032	Electricity	18,035	16,716	7.9%
51402	5000	032	Fuel-Natural Gas	33,000	26,000	26.9%
51405	2700	032	Telecommunications	6,019	4,644	29.6%
51507	2700	032	Supplies	11,097	0	n/a
51507	5000	032	Supplies	1,000	1,000	0.0%
51601	2400	032	Insurance	7,400	7,800	-5.1%
51704	6500	032	R&M Equipment	2,596	2,812	-7.7%
51705	5000	032	R&M General	3,500	3,500	0.0%
51706	5000	032	R&M HVAC	4,000	4,000	0.0%
Total South Cargo 1 & 2 Expenses				356,647	66,472	436.5%
<u>033 South Cargo 3</u>						
51259	4300	033	Contracted Services-Other	818,865	0	n/a
51401	5000	033	Electricity	84,883	59,760	42.0%
51405	2700	033	Telecommunications	417	549	-24.0%
51507	5000	033	Supplies	4,000	4,000	0.0%
51601	2400	033	Insurance	11,700	12,400	-5.6%
51603	2400	033	Insurance Claim	200	250	-20.0%
51703	5000	033	R & M Elevators/Escalators	1,705	1,620	5.2%
51704	6500	033	R&M Equipment	2,404	2,334	3.0%
51705	5000	033	R&M General	13,050	11,560	12.9%
51706	5000	033	R&M HVAC	1,500	1,500	0.0%
51707	5000	033	R&M Janitorial	4,330	4,330	0.0%
51905	5000	033	Permit Administration	175	175	0.0%
Total South Cargo 3 Expenses				943,229	98,478	857.8%
Total Cargo Complex Expenses				1,346,547	211,654	536.2%

SCHEDULE IX-A-33
OPERATING EXPENSE
040 FFM: FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>041 Fuel Farm</u>						
51205	2700	041	Contracted Services-Technology	30,750	30,750	0.0%
51259	4000	041	Contracted Services-Other	20,000	0	n/a
51401	5000	041	Electricity	69,602	68,297	1.9%
51402	5000	041	Fuel-Natural Gas	6,000	5,000	20.0%
51405	2700	041	Telecommunications	3,675	3,199	14.9%
51503	5000	041	Fuel-Vehicles and Equipment	383	405	-5.4%
51507	5000	041	Supplies	3,260	3,260	0.0%
51601	2400	041	Insurance	12,000	12,700	-5.5%
51704	6500	041	R&M Equipment	656	637	3.0%
51705	5000	041	R&M General	5,460	5,380	1.5%
51706	5000	041	R&M HVAC	500	500	0.0%
51707	5000	041	R&M Janitorial	13,950	13,950	0.0%
Total Fuel Farm Complex Expenses				166,236	144,078	15.4%

SCHEDULE IX-A-34
OPERATING EXPENSES
050 GAV: GENERAL AVIATION COMPLEX

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>051 General Aviation-General</u>						
51401	5000	051	Electricity	19,574	15,480	26.4%
51402	5000	051	Fuel-Natural Gas	11,000	7,000	57.1%
51405	2700	051	Telecommunications	417	417	0.0%
51507	5000	051	Supplies	5,000	5,000	0.0%
51601	2400	051	Insurance	8,900	8,700	2.3%
51603	2400	051	Insurance Claim	400	500	-20.0%
51703	5000	051	R&M Elevator/Escalator	1,705	1,620	5.2%
51705	5000	051	R&M General	6,925	2,875	140.9%
51706	5000	051	R&M HVAC	3,655	50,230	-92.7%
51707	5000	051	R&M Janitorial	2,400	2,900	-17.2%
51905	5000	051	Permit Administration	245	245	0.0%
Total General Aviation-General Complex Expenses				60,221	94,967	-36.6%
<u>052 General Aviation-Terminal</u>						
51259	2200	052	Contracted Services-Bldg. Mgr.	165,000	162,000	1.9%
51259	4300	052	Contracted Services-Other	51,962	0	n/a
51259	7000	052	Contracted Services	2,508	2,350	6.7%
51401	5000	052	Electricity	53,116	56,540	-6.1%
51402	5000	052	Fuel-Natural Gas	28,000	34,000	-17.6%
51405	2700	052	Telecommunications	1,522	1,610	-5.5%
51406	2700	052	Cable Television	3,600	5,400	-33.3%
51503	5000	052	Fuel-Vehicles and Equipment	153	165	-7.3%
51507	5000	052	Supplies	4,935	4,935	0.0%
51601	2400	052	Insurance	4,400	4,500	-2.2%
51603	2400	052	Insurance Claim	250	250	0.1%
51703	5000	052	R&M Elevator/Escalator	1,705	1,620	5.2%
51704	6500	052	R&M Equipment	2,268	2,202	3.0%
51705	5000	052	R&M General	11,345	19,345	2,959
51706	5000	052	R&M HVAC	5,210	19,955	-73.9%
51707	5000	052	R&M Janitorial	63,460	59,750	6.2%
51905	5000	052	Permit Administration	70	70	0.0%
Total General Aviation-Terminal Complex Expenses				399,504	374,692	6.6%
Total General Aviation Complex Expenses				459,725	469,659	-2.1%

SCHEDULE IX-A-35
OPERATING EXPENSES
060 RAC: RENTAL CAR COMPLEX

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>061 Rental Car</u>						
51401	5000	061	Electricity	1,883	1,722	9.3%
51405	2700	061	Telecommunications	417	417	0.0%
51601	2400	061	Insurance	12,700	13,000	-2.3%
51603	2400	061	Insurance Claim	250	250	0.1%
Total Rental Car Complex Expenses				<u>15,250</u>	<u>15,389</u>	<u>-0.9%</u>

SCHEDULE IX-A-36
OPERATING EXPENSES**070 OTH: OFFICE & OTHER BUILDINGS COMPLEX**

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>071 Authority Building</u>						
51259	4300	071	Contracted Services-Other	1,718,273	0	n/a
51401	5000	071	Electricity	45,903	44,160	3.9%
51402	5000	071	Fuel-Natural Gas	9,000	9,000	0.0%
51405	2700	071	Telecommunications	28,228	25,701	9.8%
51406	2700	071	Cable Television	1,800	900	100.0%
51501	2700	071	Hardware/Computer	0	2,750	-100.0%
51503	5000	071	Fuel-Vehicles & Equipment	153	165	-7.3%
51507	5000	071	Supplies	6,325	6,325	0.0%
51601	2400	071	Insurance	8,000	8,300	-3.6%
51701	2700	071	R&M Computer Hardware	800	800	0.0%
51703	5000	071	R&M Elevators/Escalators	1,705	1,620	5.2%
51704	6500	071	R&M Equipment	732	2,652	-72.4%
51705	5000	071	R&M/B&G General	13,140	11,537	13.9%
51706	5000	071	R&M/B&G HVAC	11,005	33,205	-66.9%
51707	5000	071	R&M/B&G Janitorial	81,100	78,500	3.3%
51905	5000	071	Permit Administration	245	245	0.0%
Total Authority Building Expenses				1,926,409	225,860	752.9%
<u>073 Maintenance Building</u>						
51259	4300	073	Contracted Services-Other	140,000	0	n/a
51401	5000	073	Electricity	67,832	62,222	9.0%
51402	5000	073	Fuel-Natural Gas	66,000	75,000	-12.0%
51405	2700	073	Telecommunications	21,069	26,240	-19.7%
51406	2700	073	Cable Television	2,400	1,800	33.3%
51501	2700	073	Computer Hardware	5,300	0	n/a
51503	5000	073	Fuel-Vehicles & Equipment	1,530	1,600	-4.4%
51507	2700	073	Supplies	0	1,500	-100.0%
51507	5000	073	Supplies	24,630	21,130	16.6%
51601	2400	073	Insurance	8,000	8,500	-5.9%
51704	6500	073	R&M Equipment	1,567	1,910	-18.0%
51705	5000	073	R&M/B&G General	32,811	15,936	105.9%
51706	5000	073	R&M/B&G HVAC	6,605	6,605	0.0%
51707	5000	073	R&M/B&G Janitorial	53,350	53,350	0.0%
51905	5000	073	Permit Administration	105	105	0.0%
Total Maintenance Building Expenses				431,199	275,898	56.3%
<u>074 Operations Center - AOC</u>						
51259	2700	074	Contracted Services-Other	3,900	0	n/a
51401	5000	074	Electricity	132,107	134,111	-1.5%
51402	5000	074	Fuel-Natural Gas	30,000	26,000	15.4%
51405	2700	074	Telecommunications	66,493	56,500	17.7%
51406	2700	074	Cable Television	3,000	4,500	-33.3%
51501	2700	074	Computer Hardware	0	1,500	-100.0%
51503	5000	074	Fuel-Vehicles & Equipment	765	810	-5.6%
51506	2700	074	Small Equipment	0	8,950	-100.0%
51507	5000	074	Supplies	7,625	7,625	0.0%
51601	2400	074	Insurance	9,900	10,400	-4.8%
51703	5000	074	R&M Elevators/Escalators	3,410	3,240	5.2%
51704	2700	074	R&M Equipment	4,990	0	n/a
51704	6500	074	R&M Equipment	5,410	5,252	3.0%
51705	5000	074	R&M/B&G General	35,140	26,350	33.4%
51706	5000	074	R&M/B&G HVAC	29,380	32,135	-8.6%
51707	5000	074	R&M/B&G Janitorial	111,600	110,800	0.7%
51905	5000	074	Permit Administration	420	420	0.0%
Total Operations Center - AOC Expenses				444,140	428,593	3.6%
<u>075 Centralized Waste Complex</u>						
51401	5000	075	Electricity	2,534	2,089	21.3%
51507	5000	075	Supplies	1,300	650	100.0%
51601	2400	075	Insurance	0	100	-100.0%
51709	5000	075	Waste Disposal	130,000	126,650	2.6%
Total Centralized Waste Complex				133,834	129,489	3.4%

SCHEDULE XI-A-36 CONTINUED
OPERATING EXPENSES**070 OTH: OFFICE & OTHER BUILDINGS COMPLEX**

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
<u>076 Aviation Station</u>						
51401	5000	076	Electricity	2,372	1,888	25.6%
51405	2700	076	Telecommunications	417	417	0.0%
			Total Aviation Station	2,789	2,305	21.0%
<u>079 Misc. Other Locations</u>						
51259	4300	079	Contracted Services-Other	551,907	0	n/a
51401	5000	079	Electricity	11,434	13,530	-15.5%
51402	5000	079	Fuel-Natural Gas	4,000	6,000	-33.3%
51405	2700	079	Telecommunications	4,087	4,809	-15.0%
51507	5000	079	Supplies	6,000	1,000	500.0%
51601	2400	079	Insurance	18,900	19,800	-4.5%
51704	6500	079	R&M Equipment	546	530	3.0%
51705	5000	079	R&M General	7,460	10,460	-28.7%
51706	5000	079	R&M HVAC	1,000	1,000	0.0%
51707	5000	079	R&M Janitorial	17,400	17,400	0.0%
			Total Miscellaneous Other Locations	622,734	74,529	735.6%
			Total Office and Other Locations Complex	3,561,105	1,136,674	213.3%

SCHEDULE IX-A-37
OPERATING EXPENSES
080 UTL: UTILITIES COMPLEX

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
<u>089 Utilities</u>						
51401	5000	089	Electricity	9,408	6,827	37.8%
51403	5000	089	Water	311,000	317,000	-1.9%
51404	5000	089	Sewer	617,000	601,000	2.7%
51503	5000	089	Fuel-Vehicles & Equipment	306	323	-5.3%
51507	5000	089	Supplies	65,525	55,525	18.0%
51601	2400	089	Insurance	900	900	0.0%
51705	5000	089	R&M General	35,900	20,900	71.8%
51710	5000	089	R&M Water System	10,000	10,000	0.0%
Total Utilities Complex Expenses				1,050,039	1,012,475	3.7%

SCHEDULE XI-A-38
OPERATING EXPENSES
110 PKG: PARKING COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>111 RDU Parking</u>						
51205	2700	111	Contracted Services-Technology	2,000	6,200	-67.7%
51259	4000	111	Contracted Services - Other	130,000	260,000	-50.0%
51259	4300	111	Contracted Services - Other	68,727	0	n/a
51401	5000	111	Electricity	863,761	824,019	4.8%
51405	2700	111	Telecommunications	7,198	7,419	-3.0%
51501	2700	111	Computer Hardware	8,060	0	n/a
51503	5000	111	Fuel-Vehicles & Equipment	3,060	3,230	-5.3%
51506	2700	111	Small Equipment	151,400	2,700	5507.4%
51507	2700	111	Supplies	1,745	24,403	-92.8%
51507	5000	111	Supplies	88,000	53,500	64.5%
51601	2400	111	Insurance	158,000	166,000	-4.8%
51603	2400	111	Insurance Claim	2,800	3,850	-27.3%
51701	2700	111	R&M Computer Hardware	3,250	0	n/a
51703	5000	111	R&M Elevators/Escalators	98,000	97,715	0.3%
51704	2700	111	R&M Equipment	55,000	105,000	-47.6%
51704	6500	111	R&M Equipment	5,026	4,880	3.0%
51705	5000	111	R&M General	66,240	47,240	40.2%
51706	5000	111	R&M HVAC	3,500	2,200	59.1%
51707	5000	111	R&M Janitorial	597,510	675,147	-11.5%
51905	5000	111	Permit Administration	3,975	3,975	0.0%
Total Parking Complex Expenses				2,317,252	2,287,478	1.3%

SCHEDULE IX-A-39
OPERATING EXPENSES**120 GTR: GROUND TRANSPORTATION COMPLEX**

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	TAXI OPERATION	BUDGET	BUDGET	
<u>121 Taxi Operation</u>						
51405	2700	121	Telecommunications	550	726	-24.2%
51507	5000	121	Supplies	1,000	1,000	0.0%
51601	2400	121	Insurance	1,100	1,100	0.0%
51704	6500	121	R&M Equipment	248	212	17.0%
51705	5000	121	R&M General	1,960	1,960	0.0%
51706	5000	121	R&M HVAC	1,000	1,000	0.0%
51707	5000	121	R&M Janitorial	27,000	29,000	-6.9%
Total Taxi Operation Expenses				32,858	34,998	-6.1%
<u>129 Ground Transportation Other</u>						
51205	2700	129	Contracted Services-Technology	28,700	31,500	-8.9%
51253	4000	129	Landscaping Contract Maintenance	980,000	950,000	3.2%
51259	4000	129	Contracted Services-Other	357,000	618,999	-42.3%
51401	5000	129	Electricity	13,458	12,119	11.0%
51405	2700	129	Telecommunications	417	417	0.0%
51507	5000	129	Supplies	17,930	17,430	2.9%
51601	2400	129	Insurance	600	700	-14.3%
51603	2400	129	Insurance Claim	1,900	2,200	-13.6%
51705	5000	129	R&M General	37,550	12,500	200.4%
Total Ground Transportation Other Expenses				1,437,555	1,645,865	-12.7%
Total Ground Transportation Complex Expenses				1,470,413	1,680,863	-12.5%

SCHEDULE X
OPERATING EXPENSES
OPEB & SEPARATION ALLOWANCE

ACCOUNTING CODE				FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX	COMPLEX/DEPARTMENT	BUDGET	BUDGET	
50208	1000	000	Airport Authority & Director	2,460	8,400	-70.7%
50208	1200	000	Legal and compliance	2,460	3,600	-31.7%
50208	1400	000	Air Service Development	2,460	0	n/a
50208	1500	000	Communications and Community Affairs	6,060	9,600	-36.9%
50208	1600	000	Marketing	4,860	3,600	35.0%
50208	1700	000	Guest Services	16,860	19,200	-12.2%
50208	1800	000	Employee Development	2,460	3,600	-31.7%
50208	2000	000	Administration	9,660	13,200	-26.8%
50208	2200	000	Business Development & Management	8,460	4,800	76.3%
50208	2300	000	Auditing	7,260	8,400	-13.6%
50208	2400	000	Risk Management & Safety	2,460	0	n/a
50208	2500	000	Finance	10,860	14,400	-24.6%
50208	2600	000	Procurement	6,060	6,000	1.0%
50208	2700	000	Information Systems	38,460	42,000	-8.4%
50208	4000	000	Facilities & Environmental Department	9,660	9,600	0.6%
50208	4100	000	Fueling Systems	16,860	19,200	-12.2%
50208	4200	000	Planning and Environmental	4,860	4,800	1.3%
50208	4300	000	Building and Building Systems	4,860	3,600	35.0%
50208	4500	000	Noise Department	1,260	1,200	5.0%
50208	4600	000	GIS Department	2,460	3,600	-31.7%
50208	5000	000	Maintenance Department	75,660	87,600	-13.6%
50208	5400	000	Fleet Maintenance Section	9,660	9,600	0.6%
50208/09	6000	000	Law Enforcement Department	3,420	76,800	-95.5%
50208	6500	000	Airport Fire-Rescue Department	26,460	30,000	-11.8%
50208	7000	000	Operations Department	18,060	20,400	-11.5%
50208	7200	000	Communications Department	14,460	15,600	-7.3%
50208	7500	000	Parking Department	24,060	24,000	0.3%
50208	8000	000	Ground Transportation Department	2,460	3,600	-31.7%
50208	8400	000	Traffic control	37,260	42,000	-11.3%
Total OPEB & Separation Allowance Expense				372,300	488,400	-23.8%

Note:

The Governmental Accounting Standards Board (GASB) statement numbers 43 and 45 require all Local Governments to record and disclose the costs of future benefits other than pensions provided to current employees - Other Post-Employment Benefits (OPEB). In addition, Article 12D of Chapter 143 North Carolina General Statutes require that the Authority provide Separation Allowance for Law Enforcement Officers until age 62 and GASB 27 requires recording and disclosure of this annual pension cost. OPEB and Separation Allowance costs are expensed over the "working life" of employees. The Authority funds these costs on a Pay-As-You-Go basis and is now required to disclose and accrue the present value of estimated total future benefits. This accrual is reduced by the current Pay-As-You-Go amounts paid. Thus, the FY 15/16 and FY 14/15 required accrual amounts net of current funding are estimated to be \$372,300 and \$488,400, respectively. As these amounts are a non-cash expense, they are excluded from the Cash Flow Schedule.

SCHEDULE XI
OPERATING EXPENSES
DEPRECIATION

ACCOUNTING CODE			COMPLEX/DEPARTMENT	FY 2015-2016	FY 2014-2015	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
52101	0000	011	Airfield Complex	6,475,558	6,560,587	-1.3%
52101	0000	021	Terminal 1 Complex	4,489,749	3,992,217	12.5%
52101	0000	022	Terminal 2 Complex	18,704,714	18,718,003	-0.1%
52101	0000	028	Central Energy Plant	554,593	554,593	0.0%
52101	0000	031	North Cargo	35,776	39,645	-9.8%
52101	0000	033	South Cargo Buildings	153,747	153,747	0.0%
52101	0000	041	Fuel Farm Complex	621,223	591,045	5.1%
52101	0000	051	General Aviation Complex	2,787,753	2,723,402	2.4%
52101	0000	052	General Aviation Terminal Complex	251,503	248,289	1.3%
52101	0000	071	Authority Building	353,022	353,022	0.0%
52101	0000	072	NCDOT Building	119,912	119,912	0.0%
52101	0000	073	Maintenance Building	581,825	581,825	0.0%
52101	0000	074	AOC Building	571,112	571,112	0.0%
52101	0000	075	Centralized Waste Complex	93,570	93,570	0.0%
52101	0000	076	Aviation Station	97,218	97,218	0.0%
52101	0000	079	Office & Other Buildings Complex	1,780,091	1,676,780	6.2%
52101	0000	089	Utilities Complex	68,795	68,795	0.0%
52101	0000	111	Parking Complex	9,152,124	9,360,905	-2.2%
52101	0000	121	Taxi Complex	12,476	22,528	-44.6%
52101	0000	129	Ground Transportation Complex	2,502,205	2,519,534	-0.7%
52101	1500	000	Communications & Community Affairs	111,189	120,697	-7.9%
52101	2500	000	Finance	63,655	77,707	-18.1%
52101	2700	000	Information Systems	437,208	334,785	30.6%
52101	4000	000	Facilities Department	49,844	75,518	-34.0%
52101	5000	000	Maintenance Department	14,517	30,171	-51.9%
52101	5400	000	Fleet Maintenance Section	959,724	228,326	320.3%
52101	6000	000	Law Enforcement Department	6,701	9,255	-27.6%
52101	6500	000	Airport Fire-Rescue Department	11,825	2,510	371.1%
52101	7000	000	Operations Department	3,358	5,717	-41.3%
52101	7200	000	Communications Section	188,033	94,814	98.3%
52101	8000	000	Ground Transportation Department	2,840	298,311	-99.0%
Total Depreciation Expense				51,255,860	50,324,540	1.9%

RALEIGH-DURHAM AIRPORT AUTHORITY

CAPITAL PROJECTS

FOR THE YEAR ENDING

MARCH 31, 2016

RALEIGH-DURHAM AIRPORT AUTHORITY
APRIL 1, 2015 - MARCH 31, 2016 CAPITAL BUDGET

PROJECT NUMBER	PROJECT TITLE	PROJECT COST	GRANT FUNDS	RDU FUNDS	EXPENSES THROUGH 3/31/2015	REMAINING BALANCE	FY 2015-2016 ESTIMATED CASH FLOW
010729	Replacement of Oracle E Business Suite	2,500,000		2,500,000	80,000	2,420,000	1,000,000
010799	Parking Product and Marketing Analysis Study	330,000		330,000	60,000	270,000	270,000
010799	Parking Product and Marketing Analysis	2,158,000		2,158,000		2,158,000	501,500
010829	Informational Sign Standards & Rehab Roadway Signs	5,000,000		5,000,000		5,000,000	500,000
010849	Permanent Noise Monitoring System Evaluation	90,000		90,000	10,000	80,000	80,000
010879	Intranet Migration	250,000		250,000	133,910	116,090	116,090
010899	Patch Management Solution	40,000		40,000	18,000	22,000	21,000
010919	Records Management Program and Solution	350,000		350,000	50,000	300,000	100,000
011009	FY 14/15 Business Development and Concessions Marketing	150,000		150,000	52,000	98,000	98,000
011019	FY 14/15 Authority Buildings Tenant Space Improvements	116,000		116,000	56,000	60,000	60,000
011039	Air Service Development	275,000		275,000		275,000	275,000
011049	Replacement of ACC/EOC Multi Media System Components	200,000		200,000	47,711	152,289	152,289
011069	Rental Car Tenant Design Review Program	30,000		30,000		30,000	30,000
011079	Airport Master Plan	4,000,000	3,375,000	625,000		4,000,000	2,000,000
011089	FY 15/16 Vehicles and Maintenance Equipment	3,296,909	1,050,000	2,246,909		3,296,909	3,296,909
011099	Exit Lane Technology for Terminal 1	750,000		750,000		750,000	100,000
011109	Heritage Displays at Observation Park	250,000		250,000		250,000	250,000
011119	Audio & Video System Replacement - RDU Center 100A/B	220,000		220,000		220,000	220,000
011129	CUSS Kiosk Computer Replacements & Software Upgrades	480,000		480,000		480,000	480,000
011139	Airport Operations Database/Resource Management Sys. Upgrade	225,000		225,000		225,000	175,000
011149	Terminal 2 IED Server Upgrade	176,000		176,000		176,000	176,000
011159	Disaster Recovery/Business Continuity Plan	700,000		700,000		700,000	500,000
011169	T2 Baggage Handling System Server Upgrade	350,000		350,000		350,000	350,000
011179	GIS Large Scale Printer Replacement	22,794		22,794		22,794	22,794
011189	Fuel Farm Cimplicity System Software & Hardware Upgrade	32,300		32,300		32,300	32,300
011199	Network and Audio/Visual Build Out of RTRP Space	198,000		198,000		198,000	198,000
011209	Replace Physical Fitness Equipment	32,250		32,250		32,250	32,250
011219	RDU 800MHz P 25 Radio System Upgrade	180,000		180,000		180,000	180,000
011229	Replace Fire Extinguisher Simulator	7,950		7,950		7,950	7,950
011239	Replace Parking Shuttle Bus Management System	350,000		350,000		350,000	350,000
011249	WatchGuard Digital In-Car Cameras	24,024		24,024		24,024	24,024
		22,784,227	4,425,000	18,359,227	507,621	22,276,606	11,599,106
070499	Terminal 1 Interior Reconfiguration & Renovation	68,000,000		68,000,000	67,600,000	400,000	400,000
070509	Terminal 1 Apron Rehabilitation	12,000,000		12,000,000		12,000,000	
070519	Terminal 1 North and South Concourse Demolition	12,500,000		12,500,000	500,000	12,000,000	2,000,000
		92,500,000	0	92,500,000	68,100,000	24,400,000	2,400,000
080619	Building Assessments and Improvements	4,700,000		4,700,000	300,000	4,400,000	0
080629	Bulk Fuel Storage Facility and System Replacement	700,000		700,000	100,000	600,000	600,000
080639	Maintenance Fueling Station Replacement	720,000		720,000	70,000	650,000	650,000
080669	Water & Sewer Systems Assessments and Improvements	425,000		425,000	25,000	400,000	300,000
080679	FY14/15 Airside Landside Improvements	815,000		815,000	15,000	800,000	800,000
080689	Rehab & Energy Improvements for PG 1,2,3 and 4	18,000,000		18,000,000		18,000,000	1,500,000
080719	FY15/16 Airside Landside Improvements	1,000,000		1,000,000		1,000,000	800,000
080729	Park & Ride 3 Rehabilitation and Expansion	200,000		200,000		200,000	200,000
		26,560,000	0	26,560,000	510,000	26,050,000	4,850,000
Total All Requests		141,844,227	4,425,000	137,419,227	69,117,621	72,726,606	18,849,106
Less Grant Funds to be received in FY15-16 - FAA \$2,400,000 State \$400,000							2,800,000
RDU Capital Funds required for FY 15-16							16,049,106

PROJECT
NUMBER

RECOMMENDED CHANGE

- 010729 Replacement of Oracle E-business suite – \$2,500,000 – No change to the budget as adopted on 03/22/12 and amended on 03/28/13 to better reflect the mid-size government sector Enterprise Resource Planning (“ERP”) application suite providers’ latest generation pricing as well as better reflect the business system application suite scope. The current ERP will be “de-supported” by the vendor over the next couple of years. Better and more complete solutions are available which would include replacement, upgrade and/or addition of applications such as general ledger, budgeting, purchasing, bid management, small business program management, accounts payable, capital project and grant accounting, and rates & charges, inventory control, fleet management and maintenance work order management.
- 010799 Parking Product and Marketing Analysis Study - \$330,000 – No change the budget from \$330,000 as adopted on 03/28/13. Procurement of a consultant to assist the Authority in developing, analyzing and assessing market share trends, off-airport competitive analysis, customer input and preferences, and review the industry product portfolio identifying potential incremental revenue opportunities and parking amenities.
- 010799 Parking Product and Marketing Analysis - \$2,158,000 – This project is to begin a phased implementation of new parking products and revenue enhancement opportunities identified in the Parking Strategic Plan. The scope of work will include establishing a consulting support agreement to ensure inclusion of industry best practices and to mitigate risks; development of a detailed implementation plan; development of customer analytics and a marketing campaign; and delivery of new parking products to enhance the overall customer experience and generate additional revenue for the Authority. potential incremental revenue opportunities and parking amenities.
- 010829 Informational Sign Standards & Rehab Roadway Signs - \$5,000,000 – Increase the budget from \$2,100,000 as adopted on 03/20/14 by \$2,900,000 to \$5,000,000. This project is to develop comprehensive informational sign standards for roadways, parking facilities, and public buildings. With sign standards established, rehabilitate roadway signing system - including VMS components - across campus. Additionally, the scope includes engaging a wayfinding consultant for on-call services to address sign and wayfinding issues throughout the campus. The “Total Project Expenses” amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.

- 010849 Permanent Noise Monitoring System Evaluation - \$90,000 – Increase the budget from \$40,000 as adopted on 03/20/14 by 50,000 to \$90,000. The project scope includes the evaluation of existing Permanent Noise Monitoring (PNOM) System including flight tracking system and noise monitors to determine if annual operating cost is reasonable and if system is near end of service life. If consultant determines annual cost is not reasonable or if system is near end of life and recommends system replacement, the scope of the project will include developing solicitation documents and agreement for new system that would be procured in FY 15-16. System replacement cost cannot be estimated at this time.
- 010879 Intranet Migration - \$250,000 – This project will begin the migration of the Intranet to a more robust and functional environment using SharePoint as the portal to drive it. Additionally, as part of this project we will add appropriate RDU branding to the SharePoint portal. All appropriate Intranet content will be migrated over and Site Admins will be identified and trained to assist with keeping their own content relevant and updated.
- 010899 Patch Management Solution - \$40,000 – This project will identify a patch management system that will allow RDU IS Systems to update Windows Server OSes and 3rd party applications. Should be able to approve/deny patches centrally; should track updates, report gaps in compliance and success of patching. Possibly also be able to patch Windows desktop OS and applications.
- 010919 Records Management Program and Solution - \$350,000 – This project scope includes the following: (1) Developing a records retention program and disposition schedule; (2) Develop Standard Operating Procedures that manage the provisions of the schedule; (3) developing a process to manage a filing and information retrieval system for any format; (4) developing a process that can ensure, according to archival and records management practices, adequate protection of records in any format; (5) storing active and inactive records in an economical and space-effective manner and (6) maintaining public records in a format that facilitates access by the public. Records Management will also include email and social media information.
- 011009 FY 14-15 Business Development and Concession Marketing - \$150,000 – Reduce the budget from \$180,000 as adopted on 03/20/14 by \$30,000 to \$150,000. The project covers commercial development projects, which may include costs associated with developing, issuing and evaluating requests for proposals (RFPs) for concessions, cargo, general aviation and commercial development opportunities; Shops of RDU brand development, broker commissions, and concession/commercial development planning services. Funds are requested for broker commissions related to Aviation Station Lots 2 & 3 leasing, tenant recruitment for Authority-owned hangar facilities in the general aviation

complex, several concession-related RFPs, and on-demand concession/commercial development planning services.

- 011019 FY 14/15 Authority Buildings Tenant Space Improvements - \$116,000 – Reduce the budget from \$130,000 as adopted on 03/20/14 by \$14,000 to \$116,000. The project covers limited refurbishment of certain spaces within Authority-owned buildings that are necessary to lease those areas. These costs are recovered from rents paid by the tenants. Funds are requested for a rental car area ground rent reassessment to affect year two of new rental car leases, relocation of Terminal 2 office/support space tenants affected by the AA/US merger, and miscellaneous tenant space improvements.
- 011039 Air Service Development - \$275,000 – Reduce the budget from \$1,550,000 as adopted on 03/20/14 by \$1,275,000 to \$275,000. To secure additional non-stop destinations and/or increase existing flight opportunities. Promote, and market additional services in accordance with the ASD policy to the region, end user, and future businesses.
- 011049 Replacement of ACC/EOC Multi Media System Components - \$200,000 – Increase the budget from \$115,000 as adopted on 03/20/14 by \$85,000 to \$200,000. The project will replace the failing and outdated multimedia system/cabling infrastructure in the ACC and EOC with current technologies that support the evolving requirements of a World-Class Communications Center and a World-Class Emergency Operations Center. Also includes consulting to determine the appropriate operational procedures for the ACC/EOC.
- 011069 Rental Cart Tenant Design Review - \$30,000 – This project will provide architectural and engineering support services to support staff in the review of rental car tenant facility design submittals resulting from the 2015 rental car leasing effort, and will monitor tenant development to ensure conformance with approved plans.
- 011079 Airport Master Plan - \$4,000,000 – Complete new Airport Master Plan and Airport Layout Plan (ALP) that meets current FAA requirements, including eALP standards. Scope involves inventorying existing, forecasting need future facility capacity, and developing requirements and preparing a plan for airport facilities including roadway system, the runway/taxiway system, the terminals (e.g. gates, passenger security checkpoint, ticket lobby, inbound and out-bound baggage handling system, both public curbs, commercial curb and FIS), public parking facilities, rental car facilities, general aviation areas, water/sewer systems, airport land not reserved for aeronautical uses and other areas/functions.

- 011089 FY 15/16 Vehicles and Maintenance Equipment - \$3,296,909 – The project scope includes acquisition of replacement vehicles and additional vehicles for all units and additional equipment for the Maintenance Department. The project involves purchasing 20 replacement vehicles, 8 replacement pieces of equipment, the addition of 3 vehicles, and various types of new equipment.
- 011099 Exit Lane Technology for Terminal 1 - \$750,000 - This project will be the installation of an automated Exit Lane system in the Terminal 1 Exit Lane, with all of the necessary facilities modifications and Information Technology improvements. The installation will meet or exceed the published TSA guidelines and meet the Federal Security Director's approval criteria.
- 011109 Heritage Displays at Observation Park - \$250,000 – This project will be to install display elements at the existing Observation Park to highlight the heritage and history of RDU Airport for our customers
- 011119 Audio & Video System Replacement - RDU Center 100A/B - \$220,000 - Replace the failing and outdated multimedia system/cabling infrastructure in the 100A/B Conference Room at the Authority Administrative Office with current technologies that support the evolving requirements of the Authority's main Conference Room.
- 011129 CUSS Kiosk Computer Replacements & Software Upgrades - \$480,000 - This project will replace all of the proprietary computers located in our kiosks and upgrade all Microsoft Operating Systems and CUSS platform software to required levels.
- 011139 Airport Operations Database/Resource Management Sys. Upgrade – \$225,000 - This project will include software, integration, and implementation services as provided by the Authority's Common Use provider to upgrade/replace the existing AODB/RMS system that is running on older hardware and on an operating system that is not easily supported by the Authority or its current contractor, Ultra Electronics.
- 011149 Terminal 2 IED Server Upgrade - \$176,000 - Replace the current Terminal 2, 6+ year old IED Paging System ACS server and discrete technology with an IED Virtualized Server that matches what was recently installed for Terminal 1 IED Paging system.
- 011159 Disaster Recovery/Business Continuity Plan - \$700,000 - This project will implement fill in the deficiencies identified in the IS Disaster Recovery/Business continuity plan. This project will include procurement of hardware, software, professional services and/or cloud services to fill in any identified gaps.

- 011169 T2 Baggage Handling System Server Upgrade - \$350,000 - This project will upgrade the hardware that the current Baggage Handling System is utilizing, either by virtualization or replacement of the physical hardware.
- 011179 GIS Large Scale Printer Replacement - \$22,794 - GIS currently utilizes a large scale printer to print large drawings for a plethora of projects and requests. This printer is approaching 8 years of age and needs to be replaced.
- 011189 Fuel Farm Cimplicity System Software & Hardware Upgrade - \$32,300 - Replace outdated computers and software currently utilized in the Fuel Farm Control Room.
- 011199 Network and Audio/Visual Build Out of RTRP Space - \$198,000 - During the 15/16 fiscal year, the Authority will reclaim the office and conference space currently occupied by Research Triangle Regional Partnership (RTRP) located at the RDU Center. This space will require new network infrastructure for all offices and the conference room. Additionally, procurement of new Audio/Visual components will also be required and installed in the conference room.
- 011209 Replace Physical Fitness Equipment - \$32,250 - Replacement of exercise equipment used for fitness training and the annual physical assessment of Fire Rescue and Law Enforcement personnel. One elliptical is located in the Fire Rescue Building and one is located in the Law Enforcement Office at the AOC. 2 treadmills are currently located at the Fire Rescue Building and 1 is to be located at the Law Enforcement Office at the AOC.
- 011219 RDU 800MHz P 25 Radio System Upgrade - \$180,000 - The requested RDU radio system upgrade will increase the number of 800 MHz frequencies from the current level of five (5) to ten (10). The additional frequencies have already been awarded to RDU by the FCC at no additional cost. The project costs are primarily to increase the capacity of the current radio system to accept the additional frequencies through infrastructure enhancement.
- 011229 Replace Fire Extinguisher Simulator - \$7,950 - Procurement of a replacement fire extinguisher training simulator. This simulator is used to train on the use of fire extinguishers.
- 011239 Replace Parking Shuttle Bus Management System - \$350,000 - Replacement of the current AVL (Shuttle bus GPS system) and customer information system (Talking Bus)
- 011249 WatchGuard Digital In-Car Cameras - \$24,024 - Two new mobile video camera systems for Ford Expeditions

- 070499 Terminal 1 Interior Reconfiguration & Renovation - \$68,000,000 – No change in project budget from FY 12-13. The budget covers the total cost of the project interior reconfiguration and total renovation of Terminal 1 to enable all airline operations to be relocated from Terminal 1 North to Terminal 1 Main at which time Terminal 1 North will be closed to all occupancy.
- 070509 Terminal 1 Apron Rehabilitation - \$12,000,000 – Reduce the project budget as adopted on 03/22/12 by \$2,000,000 to \$12,000,000. The scope of this project involves the replacement of aircraft parking apron at Terminal 1 Main. Items include replacement of pavement, grading, drainage, installation of storm water control devices, airfield electrical work, pavement markings and miscellaneous associated work. A portion of project costs will be funded by grants from FAA entitlement and discretionary funds and by a grant from the North Carolina Department of Transportation Division, Department of Aviation.
- 070519 Terminal 1 North and South Concourse Demolition - \$12,500,000 Increase the budget from \$300,000 as adopted on 03/28/13 and amended on 03/20/14 to \$10,000,000 by \$2,500,000 to \$12,500,000. The increase is to fund the actual demolition phase of Terminal 1 North and Terminal 1 South Concourses as well as restoration of the site.
- 080619 Building Assessments and Improvements - \$4,700,000 – Increase the budget from \$4,200,000 as adopted on 3/20/14 by \$500,000 to \$4,700,000. The scope of the project involves conducting a building assessment study and developing a program for improvements identified in the study. The building assessments will include a detail survey of all Authority- owned buildings with the exception of Terminals 1 and 2 and parking garages. There are approximately 25 buildings with a total area of 600,000 square feet of space that will be surveyed. The study will include a recommended program scope and order of magnitude estimate of cost for addressing the matters studied. The facilities scheduled for construction in FY 15-16 include the RDU Center, South Cargo 3, Observation Park (platform and bathrooms), GA Terminal (balcony), and Park and Ride 3 building. The buildings schedule for design in FY15-16 include the NCDOT Aviation Office, South Cargo Bldg 1, South Cargo Bldg 2, Maintenance (carry over FY 14-15) and up-fit to the former RTRP suite (including construction). The amount budgeted for construction is based on preliminary program definition assessments and does not represent cost estimates based on design. The Anticipated Key Milestones apply only to the initial construction contracts. There will be other contracts in future fiscal years.

- 080629 Bulk Fuel Storage Facility and Systems Improvements - \$700,000 – Decrease the budget from \$1,200,000 as adopted on 03/20/14 by \$500,000 to \$700,000. The scope of the Project for FY 15-16 will involve constructing or implementing work elements a-c above and completion of the redundant network infrastructure to the fuel facility. Completion of design and construction of the fire suppression enhancements will be shifted over to RDU Project 080669, Water & Sewer Systems Assessments and Improvements as the work better aligns with that project. Design for Jet A Pump FCV and Check Valve Refurbishment, and Cathodic Protection System Repairs for glycol tanks was delayed until after the beginning of the on-call consulting contracts. This work will begin late in FY 14-15 and will carry over into FY 15-16. Also, study on upgrading the Motor Control Center (MCC) was conducted in FY 14-15 with the study concluding that upgrade can be pushed out to FY 19/20.
- 080639 Maintenance Fueling Station Replacement - \$640,000 – Increase the budget from \$400,000 as adopted on 03/28/13 to \$640,000. The scope of the project involves replacement of the aging fueling system used for servicing Authority owned vehicles and equipment. Work includes replacement of pumps, controls, and inventory system as well as installation of a canopy, concrete pad and environmental control devices.
- 080669 Water & Sewer Systems Assessments and Improvements - \$425,000 – Increase the budget from \$100,000 as adopted on 03/20/14 by \$325,000 to \$425,000. This project will conduct water and sewer systems assessment study throughout campus. The findings of the study will dictate repairs, rehabilitations, and improvements that will require funds to accomplish in future fiscal years. The cost of such repairs, rehabilitations, and improvements cannot be estimated at this time. Additionally, the scope includes engaging the water and sewer consultant to provide on-call services to address issues as needed. Shifted to the project this year is an incomplete work element of the expiring 080599 capital project budget to address improvements to the fuel facility fire suppression system (\$325,000). Completing the design and construction of improvements to the fire suppression system align best with this capital budget going forward.
- 080679 FY 14/15 Airside/Landside Improvements - \$815,000 – Reduce the project from \$1,200,000 as adopted on 03/20/14 by \$385,000 to \$815,000. This project contains multiple relatively small projects that replace, rehabilitate, inspect, and/or improve a variety of infrastructure elements on the airport.

- 080689 Rehab & Energy Improvements for PG 1,2,3 & 4 - \$18,000,000 – This project will include rehabilitation and evaluation/implementation of energy improvements (electric usage primarily) of PGs 1, 2, 3, & 4. Includes condition assessment of structures; mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls; architectural finishes; signing system; water intrusion protection elements; concrete surfaces & finishes; stairways; glass and other enclosures; elevators and power walks, and other related items. Scope includes replacement of existing lighting systems with more energy efficient systems. The “Total Project Expenses” amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.
- 080719 FY15/16 Airside Landside Improvements - \$1,000,000 – The project is a collection of relatively small work elements that involve refurbishment to existing infrastructure and other improvements that replace or add to existing infrastructure.
- 080729 Park & Ride 3 Rehabilitation and Expansion - \$200,000 – Rehabilitate Park & Ride 3: Re-pave lot; Modernize signage and traffic control devices; Modernize lighting. Determine size, shape, phasing, and cost of lot expansion.

**TERMINAL 1 NORTH AND SOUTH CONCOURSE DEMOLITION
PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The project authorized is for Terminal 1 North and South Concourse Demolition funded by RDUAA funds on hand in operations.

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the project:

Terminal 1 North and South Concourse Demolition	<u>\$12,500,000</u>
Total	\$12,500,000

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$12,500,000
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Section 5. This Project Ordinance amends TERMINAL 1 NORTH AND SOUTH CONCOURSE DEMOLITION PROJECT ORDINANCE adopted on the 28th day of March 2013 and amended on the 20th day of March 2014.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 19th day of March, 2015.

**FY13/14 INFRASTRUCTURE IMPROVEMENTS PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The project authorized is for Infrastructure Improvements and Building Assessments funded by RDUAA funds on hand in operations.

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the project:

Landside Infrastructure Improvements	\$1,845,000
Airside Infrastructure Improvements	815,000
Survey and improvements to certain Authority owned buildings excluding Terminals and Parking Garages	<u>4,700,000</u>
Total	\$ 7,360,000

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$7,360,000
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Section 5. This Project Ordinance amends FY13/14 INFRASTRUCTURE IMPROVEMENTS PROJECT ORDINANCE adopted on the 28th day of March 2013 and amended on the 20th day of March 2014.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 19th day of March, 2015.

**BULK FUEL STORAGE FACILITY AND SYSTEMS IMPROVEMENTS
PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The project authorized is for Improvements to the Fuel Facility's Fuel Distribution Systems and Fire Suppression System funded by RDUAA funds on hand in operations.

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the project:

Bulk Fuel Storage Facility and Distribution System Improvements	<u>\$ 700,000</u>
Total	\$ 700,000

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$ 700,000
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Section 5. This Project Ordinance amends BULK FUEL STORAGE FACILITY AND SYSTEMS IMPROVEMENTS PROJECT ORDINANCE adopted on the 28th day of March 2013 and amended on the 20th day of March 2014.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 19th day of March, 2015.

**MAINTENANCE FUELING STATION REPLACEMENT
PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The project authorized is for replacement of the Fueling System used for servicing Authority owned vehicles funded by RDUAA funds on hand in operations.

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the project:

Maintenance Fueling Station Replacement	<u>\$ 720,000</u>
Total	\$ 720,000

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$ 720,000
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Section 5. This Project Ordinance amends MAINTENANCE FUELING STATION REPLACEMENT PROJECT ORDINANCE adopted on the 28th day of March 2013 and amended on the 20th day of March 2014.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 19th day of March, 2015.

**TERMINAL 1 APRON REHABILITATION PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The project authorized is for Replacement of Aircraft Parking Apron at Terminal 1 Main funded by RDUAA funds on hand in operations.

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the project:

Replacement of aircraft parking apron	\$12,000,000
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Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$12,000,000
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Section 5. This Project Ordinance amends TERMINAL 1 APRON REHABILITATION PROJECT ORDINANCE adopted on the 22nd day of March 2012.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 19th day of March, 2015.

**2014-2015 PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The projects authorized are as follows and funded by RDUAA funds on hand in operations:

Informational Sign Standards & Rehab Roadway Signs
FY14-15 Vehicles and Equipment
Permanent Noise Monitoring System Evaluation
Datacenter Storage Phase 3
Envision Security Information Event Manager upgrade
Intranet Migration
Lenel (SAACS) Storage Upgrades for Terminal 2
Patch Management Solution
RDU Campus Access Switch Upgrade
Records Management Program and Solution
T2 AOIS Servers
T2 Phase 1 Switchgear
VMWare Horizon Suite for Virtual Desktops
WatchGuard Digital In-Car Cameras
Self Contained Breathing Apparatus Replacement
MultiRAE Gas Monitors
Amkus Power Unit and Hoses
Traffic Control Segway's - 2
Business Development and Concessions Marketing
Authority Buildings Tenant Space Improvements
Risk Management Consulting
Air Service Development
Replacement of ACC/EOC Multi Media System Components
Modernize and Expand Emergency Services Building
Water & Sewer Systems Assessments and Improvements
FY14/15 Airside Landside Improvements
Rehab & Energy Improvements for PG 1,2,3 and 4
Maintenance Facility Improvements
Security Enhancements at North Cargo Gates

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amount is appropriated for the projects:

\$33,917,170

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$33,917,170
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Section 5. This Project Ordinance amends 2014-2015 PROJECT ORDINANCE adopted on the 20th day of March 2014.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 19th day of March, 2015.

**2015-2016 PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section 1. The projects authorized are as follows and funded by RDUAA funds on hand in operations:

Parking Product and Marketing Analysis
Rental Car Tenant Design Review Program
Airport Master Plan
FY15-16 Vehicles and Maintenance Equipment
Exit Lane Technology for Terminal 1
Heritage Displays at Observation Park
Audio & Video System Replacement – RDU Center 100A/B
CUSS Kiosk Computer Replacements & Software Upgrades
Airport Operations Database/Resource Management Sys. Upgrade
Terminal 2 IED Server Upgrade
Disaster Recovery/Business Continuity Plan
T2 Baggage Handling System Server Upgrade
GIS Large Scale Printer Replacement
Fuel Farm Cimplicity System Software & Hardware Upgrade
Network and Audio/Visual Build out of RTRP Space
Replace Physical Fitness Equipment
RDU 800MHz P 25 Radio System Upgrade
Replace Fire Extinguisher Simulator
Replace Parking Shuttle Bus Management System
WatchGuard Digital In-Car Cameras
FY15/16 Airside Landside Improvements
Park & Ride 3 Rehabilitation and Expansion

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amount is appropriated for the projects:

\$14,683,227

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$14,683,227
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Section 5. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 19th day of March, 2015.

RALEIGH-DURHAM AIRPORT AUTHORITY

LANDING FEES

FOR THE YEAR ENDING

MARCH 31, 2016

Schedule I

DISTRIBUTION OF GENERAL AVIATION AND AIR CARRIER COSTS

ESTIMATED LANDED WEIGHTS

(in 1000 pound units)

FY 2015-2016

Estimated General Aviation Landed Weight	329,063	4.837%	SAY	4.800%
Estimated Air Carrier Landed Weight	<u>6,474,000</u>	<u>95.163%</u>	SAY	95.200%
TOTAL	<u>6,803,063</u>	<u>100.000%</u>		<u>100.000%</u>

**SCHEDULE II
INCREMENTAL COST PROJECTION
FY 2015-2016**

	GENERAL AVIATION	AIR CARRIERS	TOTAL
MAINTENANCE EXPENSES	\$ 90,165	\$ 1,788,268	\$ 1,878,433
LAW ENFORCEMENT	1,130	22,406	23,536
EMERGENCY SERVICES	81,500	1,616,417	1,697,917
SUBTOTAL	172,795	3,427,091	3,599,886
ADMINISTRATIVE	166,079	3,293,898	3,459,977
LAND COST	43,502	862,799	906,302
DEPRECIATION	93,573	1,855,861	1,949,434
IMPUTED INTEREST	54,928	1,089,398	1,144,325
DEBT SERVICE	139,026	2,757,358	2,896,384
TOTAL COSTS	\$ 669,903	\$ 13,286,405	\$ 13,956,308

**SCHEDULE III
LAND COST
FY 2015-2016**

TOTAL ACREAGE	2,067
ACTUAL COST	\$ 15,105,025
@ 6%	<u>\$ 906,302</u>

DISTRIBUTION:

GENERAL AVIATION	\$ 43,502
AIR CARRIERS	<u>862,799</u>
TOTAL	<u>\$ 906,302</u>

SCHEDULE IV
DEPRECIATION AND IMPUTED INTEREST ON AIRFIELD PROJECTS
FY 2015-2016

PROJECT NUMBER	DESCRIPTION	LIFE	FIRST YEAR OF DEPRECIATION	RDU COST	PRIOR YEARS DEPRECIATION	2015-2016 DEPRECIATION	IMPUTED INTEREST ON BALANCE
080349	AIRFIELD OBSTRUCTION CLEARING	20	98	65,366	57,037	3,268	304
080339	NORTH RAMP/GA REDEV PHASE 1 (AIRFIELD)	30	00	2,701,489	1,620,894	90,050	44,575
080331	NORTH RAMP-ENVIRO ASSESMENT	30	02	488,645	347,263	16,288	5,629
080332	NORTH RAMP/GA REDEV PHASE 2 (AIRFIELD)	30	03	1,946,045	875,718	64,868	45,246
010589	R/W 23R CAT III IMPLEMENTATION	20	07	19,630	8,956	982	436
080459	SECURITY FENCING	10	07	242,353	221,392	20,961	0
070378	WESTSIDE STORMWATER MANAGEMENT	20	07	1,886,971	808,248	94,349	44,297
080333	NORTH RAMP/GA REDEV PHASE 3 (AIRFIELD)	30	07	4,933,593	1,467,812	164,453	148,560
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	20	07	361,551	165,561	18,078	8,006
080409	RUNWAY 5R/23L SAFETY AREA EXTENSION	20	08	3,280,152	1,348,046	164,008	79,564
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	20	08	1,142,506	457,000	57,125	28,277
010229	FUEL FARM LIQUID VACUUM TRUCK	10	08	58,000	46,400	5,800	261
010449	PERMANENT NOISE MONITORING SYSTEM	10	09	887,302	619,883	88,730	8,041
010079	CFR REROOFING PROJECT	10	09	41,803	29,260	4,180	397
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	20	09	386,257	135,191	19,313	10,429
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	20	11	96,761	24,190	4,838	3,048
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	20	11	145,210	36,305	7,261	4,574
010299	UPGRADE OF FIREHOUSE SOFTWARE	5	10	11,676	11,676	0	0
080469	BULK FUEL FARM REPAIRS	20	10	10,685,345	3,197,226	534,267	312,923
080539	RUNWAY 5R-23L PAVEMENT & LIGHTING REHAB	20	11	3,618,784	941,655	180,939	112,329
010228	WILDLIFE ASSESSMENT	5	11	17,250	17,250	0	0
010229	HY-SECURITY 222 EX SLIDE GATE	5	11	21,607	21,605	2	0
080423	TAXIWAY BRIDGE REHABILITATION	10	11	101,116	50,560	10,112	1,820
080559	WEST SIDE AIRFIELD ELECTRICAL REHAB	20	12	1,079,156	215,414	53,958	34,416
080569	EXPANSION JOINT REPLACEMENT/AIRFIELD	20	14	26,556	2,656	1,328	903
080569	SECURITY FENCING REPLACEMENT	20	14	132,602	13,260	6,630	4,508
080569	SECURITY FENCING REPLACEMENT	20	14	115,853	11,586	5,793	3,939
010079	VEHICLE EXHAUST SYS FOR FIRE STATION BAY	10	14	28,883	5,776	2,888	809
080589	TAXIWAY F REHAB	20	14	1,856,168	185,616	92,808	63,110
070509	TERMINAL 1 APRON REHABILITATION	20	15	4,044,136	275,000	202,207	150,765
080609	AIRSIDE INFRASTRUCTURE IMPROVEMENTS	20	16	679,000	0	33,950	27,160
TOTAL				45,624,989	17,741,658	1,949,434	1,144,325

SCHEDULE V
DEBT SERVICE COSTS
FY 2015-2016

PROJECT NUMBER AND DESCRIPTION		RDU COSTS	TERM	FIRST YEAR OF FINANCING	LAST YEAR OF FINANCING	ANNUAL DEBT SERVICE COSTS
010539	Terminal C Leasehold Acquisition - Airfield assets AB2002	\$ 9,682,750	15	02-03	19-20 ¹	\$ 880,250
070379	Taxiway D Relocation and Apron Expansion AB2005	27,883,556	30	05-06	30-31	2,016,134
TOTAL		<u>\$ 37,566,306</u>				<u>\$ 2,896,384</u>

¹ Last year of financing is the last year in which debt service for this project will be charged to the landing fee calculation. Charges extend beyond 15 years because actual interest is charged 2 years in arrears as a result of variable rate financing.

SCHEDULE VI
CALCULATION OF AIR CARRIER LANDING FEE
FY 2015-2016

TOTAL AIR CARRIER COSTS	\$ 13,286,405
PRIOR YEAR OVER RECOVERED COSTS	<u>(436,391)</u>
TOTAL COST FY 2015-2016	\$ 12,850,014
ESTIMATED AIR CARRIER LANDED WEIGHT	<u>6,474,000</u>
LANDING FEE PER 1000 LBS.	<u><u>\$ 1.9849</u></u>

AIRFIELD COST COMPARISON

	2014-15	2015-16	Change	Part of Average Landing Fee
<u>Land & Capital Improvements:</u>				
Return on Investment in Land	906,302	906,302	-	\$ 0.1400
Facilities Depreciation	2,000,169	1,949,434	(50,735)	0.3011
Imputed Interest on Undepreciated Balance in Facilities	1,262,875	1,144,325	(118,549)	0.1768
Debt Service	2,861,096	2,896,384	35,288	0.4474
Subtotals	7,030,441	6,896,445	(133,996)	1.0653
<u>Operating Expenses:</u>				
Airfield Complex	749,083	1,124,024	374,941	0.1736
Noise Section	236,258	186,981	(49,277)	0.0289
Maintenance Department	601,962	567,428	(34,534)	0.0876
Law Enforcement Department	42,647	23,536	(19,111)	0.0036
Emergency Services Department	1,468,149	1,697,917	229,768	0.2623
Operations Department	332,065	387,388	55,323	0.0598
Administrative Departments	1,883,214	2,251,185	367,971	0.3477
Admin/Ops/Maint Bldg Recovery	462,064	821,404	359,340	0.1269
Subtotals	5,775,442	7,059,863	1,284,421	1.0905
Totals	12,805,883	13,956,308	1,150,425	2.1557
Less: General Aviation Share	640,294	669,903	29,609	0.1035
Air Carrier Share	12,165,589	13,286,405	1,120,816	2.0523
Prior Year (Over) Under Recovery from Air Carriers	(735,464)	(436,391)	299,073	(0.0674)
Net Air Carrier Share	11,430,125	12,850,014	1,419,889	\$ 1.9849

RALEIGH-DURHAM AIRPORT AUTHORITY
OTHER FINANCIAL INFORMATION
FOR THE YEAR ENDING
MARCH 31, 2016



Michael J. Landguth, A.A.E.
President & CEO

RALEIGH-DURHAM AIRPORT AUTHORITY

1000 Trade Drive • P O Box 80001 • RDU Airport, NC 27623

tel: (919) 840-7700 • fax: (919) 840-0175 • www.rdu.com

NOTICE

Date: March 19, 2015

To: Raleigh-Durham Airport Authority

From: Tom D. Barritt, Director of Finance

Subject: **Rate Changes Effective April 1, 2015**

Rates Effective 4/1/2015 <u>FY 2015-2016</u>	Rates Effective 4/1/2014 <u>FY 2014-2015</u>
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Airline Fees:

Landing Fee:

(per 1000 pounds)

All Airlines/Operators

\$1.9849

\$1.7918

FIS-International Deplanement Fee (per passenger)

\$15.00

\$15.00

Terminals 1 & 2 :

(per square foot per year)

I-Ticket Counter

\$109.30

\$105.60

II-Holdroom/bag claim/ticket counter queuing

\$81.97

\$79.20

III-Office (ATO, concourse, lost bag)

\$54.65

\$52.80

IV-Bag makeup/tug corridor

\$27.32

\$26.40

Security Charges (annual):

Terminal Security -Check Point / Space / LE Cost Recovery

\$2,429,809

\$2,274,857

Fuel Farm:

Fuel Throughput Fee:

\$0.02

\$0.02

Tenant Fees:

Maintenance & Operation:

(per square foot per year)

South Cargo 1 & 2

\$3.98

\$3.58

South Cargo 3

\$4.43

\$3.91

General Aviation

\$0.78

\$0.86

North Cargo

\$0.21

\$0.24

Rental Car

\$0.24

\$0.33

Aviation Station

\$0.46

\$0.40

Fuel Flowage Fee - Jet Fuel:

(per gallon)

\$0.08

\$0.08

Fuel flowage Fee - AV Gas:

(per gallon)

\$0.07

\$0.07

Raleigh-Durham Airport Authority Members

WAKE COUNTY
John M. Kane
Terry K. Yeargan

DURHAM COUNTY
Clay C. Wheeler
John T. "Tommy" Hunt, Chairman

RALEIGH
Geoff Elting, Vice Chairman
Dickie Thompson, Treasurer

DURHAM
Robert D. Teer, Jr.
Farad Ali, Secretary

	Rates Effective 4/1/2015 <u>FY 2015-2016</u>	Rates Effective 4/1/2014 <u>FY 2014-2015</u>
Security Badging/Access Fees:		
Fingerprinting fees and Security Threat Assessment fees: (Non-Refundable):		
TSA Security Threat Assessment Fee: (required for all badge types)	\$15.00	\$15.00
TSA/FBI Fingerprinting Submittal Fee: \$31.00		
(Note: This fee will not be charged to air carriers that provide their submittal office number (SON))		
RDUAA Fingerprint Submittal Fee: \$19.00		
(Charged to all submittals)		
Total for all submittals except those for employees of air carriers that provide their SON:	\$50.00	\$50.00
Tenant One Time Fees:		
RDU Tenant Badge fee:	\$25.00	\$25.00
Renewal fees:	No Charge	No Charge
Non-Tenant One Time Fees:		
RDU Off Airport Contractor Badge fee:	\$50.00	\$50.00
RDU General Aviation Badge fee:	\$50.00	\$50.00
RDU Issued Key fee:	\$50.00	\$50.00
RDU Airside Vehicle Permit:	\$50.00	\$50.00
Renewal fees:	No Charge	No Charge
Replacement for Lost Badge, Key or Permit: (Tenant or Non-Tenant)		
First time replacement fee:	\$50.00	\$50.00
Second time replacement fee:	\$100.00	\$100.00
Damaged badge replacement fee:	\$25.00	\$25.00
Penalty Fees assessed against Employers who fail to recover RDU issued ID badges and/or keys from a departing employee.		
TSA regulated SIDA Badge:	\$250.00	\$250.00
TSA Regulated Sterlie Area or AOA badge:	\$100.00	\$100.00
RDU issued keys to RDU facilities:	\$25.00	\$25.00
Taxicab/shuttle van driver authorization badge:	\$50.00	\$50.00
Recoring fee for each access portal to be rekeyed:	\$100.00	\$100.00

Rates Effective 4/1/2015 <u>FY 2015-2016</u>	Rates Effective 4/1/2014 <u>FY 2014-2015</u>
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Parking Fees:

Employee/commuter parking fees (Non-refundable for any portion of a month):

Park and Ride 4 Annex (based employees)

Per month / per employee	\$11.00	\$11.00
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Park and Ride 4 Annex (non-based flight crew members)

Per month / per employee	\$20.00	\$20.00
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Non-Based flight crew members late payment fee

\$10.00	\$10.00
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(Note: charged after the 5th day of the month due)

Terminal 1 Extension & Terminal 2 Managers Lots

Per month / per employee	\$15.00	\$15.00
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Prox Card Replacement Fee:	\$25.00	\$25.00
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Parking Hang Tag Replacement Fee:	\$5.00	\$5.00
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General Aviation Terminal Employee Parking:

Per month / per employee	\$6.00	\$6.00
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Ground Transportation Fees:

Application for Registration Fee:	\$125.00	\$125.00
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Interior Mounted Transponder Fee:	\$25.00	\$25.00
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Exterior Mounted Transponder Fee:	\$50.00	\$50.00
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Reactivation Fee:	\$100.00	\$100.00
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Special Event / Single Trip Fee:	\$50.00	\$50.00
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Courtsey Shuttle Temporary Permit: (3 weeks):	\$100.00	\$100.00
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Non-Tenant rental car operator fee:*	10%	10%
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Non-Tenant parking lot operator fee:*	10%	10%
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*Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport facilities.

AVI Fees:

Headway Fees:	@ 3 minutes	\$4.00	\$4.00
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Trip Fees: (Non-Tenant Transportation Operators)

1-5 passengers	\$1.00	\$1.00
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6-11 passengers	\$1.50	\$1.50
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12-24 passengers	\$2.00	\$2.00
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more than 24 passengers	\$4.00	\$4.00
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Trip Fees:

Baggage Delivery:	vehicle < 23 feet	\$2.00	\$2.00
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vehicle = or > 23 feet	\$3.00	\$3.00
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Dwell Fees:

(Transportation, parking, rental, and courtsey shuttle)	per 10 minutes	\$1.00	\$1.00
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per 21 minutes	\$1.00	\$1.00
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Dwell Fees: Baggage Delivery

Baggage Delivery	per 10 minutes	\$1.00	\$1.00
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> than 10 minutes	\$5.00	\$5.00
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Recirculation Fee:

per 3rd circle trip fee: see above	\$0.00
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Communications and Data Services Rate Sheet

The RDU Airport Authority offers its tenants a communications and data package and cable TV services that are convenient and cost effective. No need to call the local phone and cable company and wait for them to install your lines or service. The RDU Airport Authority makes it unnecessary to compare internet connection costs. You don't even need to shop for telephone equipment.

Simply choose the service you desire and give us a call at 919-840-7777

The rates provided below are subject to adjustment by the Authority not more frequently than at the beginning of the Authority's fiscal year on April 1st of each year through the term of the applicable lease agreement, upon written notice to the Airport tenant.

Service Description	Monthly Rate	One-Time Setup Fee
Digital Phone Service Unlimited Local and Long Distance Service Voicemail No Long Term Contract	\$34.95	\$29.95 per device
Analog Phone Service Unlimited Local and Long Distance Service No Long Term Contract	\$29.95	\$29.95 per device
Phone Rental	\$29.95	--
Auto Attendant- Does Not Include Recording	--	\$100.00
Changes to Auto Attendant	--	\$50.00
Basic Internet Access On Tenant Network First Port Included	\$79.95	--
Static IP Address Assignments	\$12.95 per IP Address	--
Additional Ports in Tenant Space	\$7.95 per port	--
Wireless Private Network Per SSID per month <i>SSIDs are not for the public (traveling consumers). SSIDs must be used for tenant internal uses (Point-of-Sale systems, mobile inventory, etc.)</i>	\$109.95	--

Service Description	Monthly Rate	One-Time Setup Fee
Dark Fiber Per pair per month	\$49.95	--
Tech Service Fee (per hour + material cost) <i>If the issue exists from the TCC into your tenant space, you are responsible or we will resolve at the above rate. If the issue exists from the TCC into RDU's network, repair is included in your rental costs. The above Service Fee does NOT include material cost.</i>	\$75.00	--
<u>Cable TV Packages</u>		
Bar & Restaurant Package Primary Outlet Installation Video Primary Outlet	\$159.95	-- \$149.95
Bar & Restaurant Package Additional Outlets Installation Video Additional Outlet (2 nd) Installation Video Additional Outlet (3 rd) Installation Video Additional Outlet (4 th +)	\$79.95	-- \$99.95 \$99.95 \$49.95
News TV Package Primary Outlet Installation Video Primary Outlet	\$109.95	-- \$149.95
News TV Package Additional Outlets Installation Video Additional Outlet (2 nd) Installation Video Additional Outlet (3 rd) Installation Video Additional Outlet (4 th +)	\$39.95	-- \$99.95 \$99.95 \$49.95



Operating and Capital Budgets
For the Fiscal Year ending March 31, 2016
Raleigh-Durham Airport Authority



Budget Highlights

- **Budget aligns with Strategic Business Plan**
- **Supports vision to deliver a world-class airport experience to our customers**
- **Modest revenue growth**
- **Operating & Capital Expenses fund strategic initiatives**

Operating Revenue

Operating Budget Revenue

- projected to increase by \$7.8M (or 7.6%) to \$109.9M

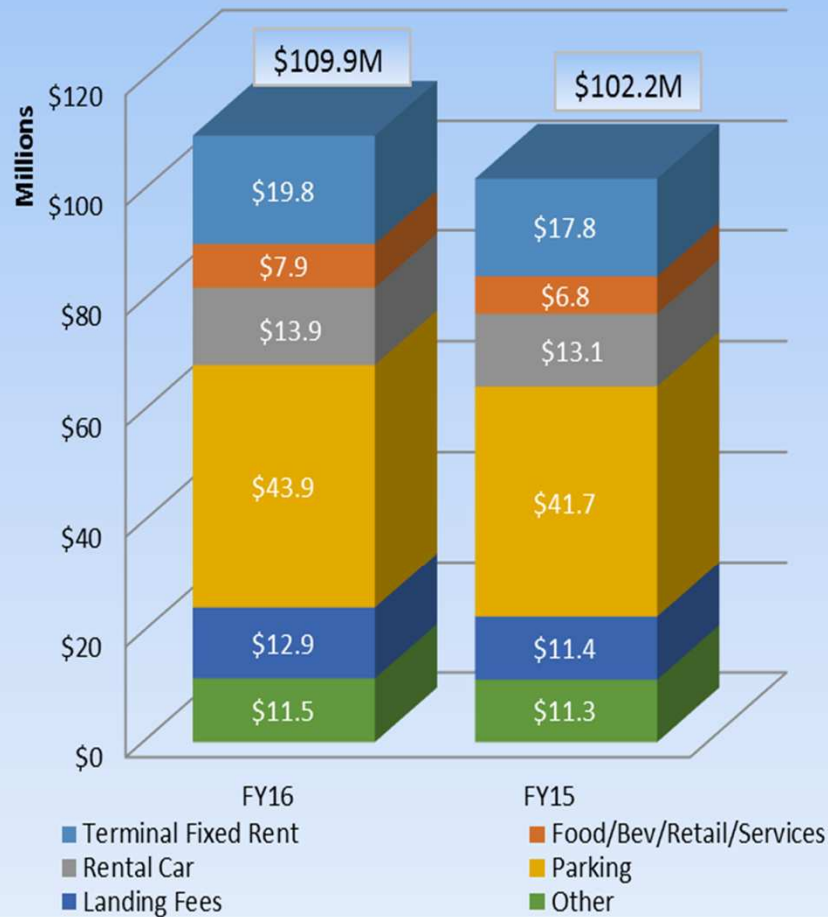


Operating Revenue

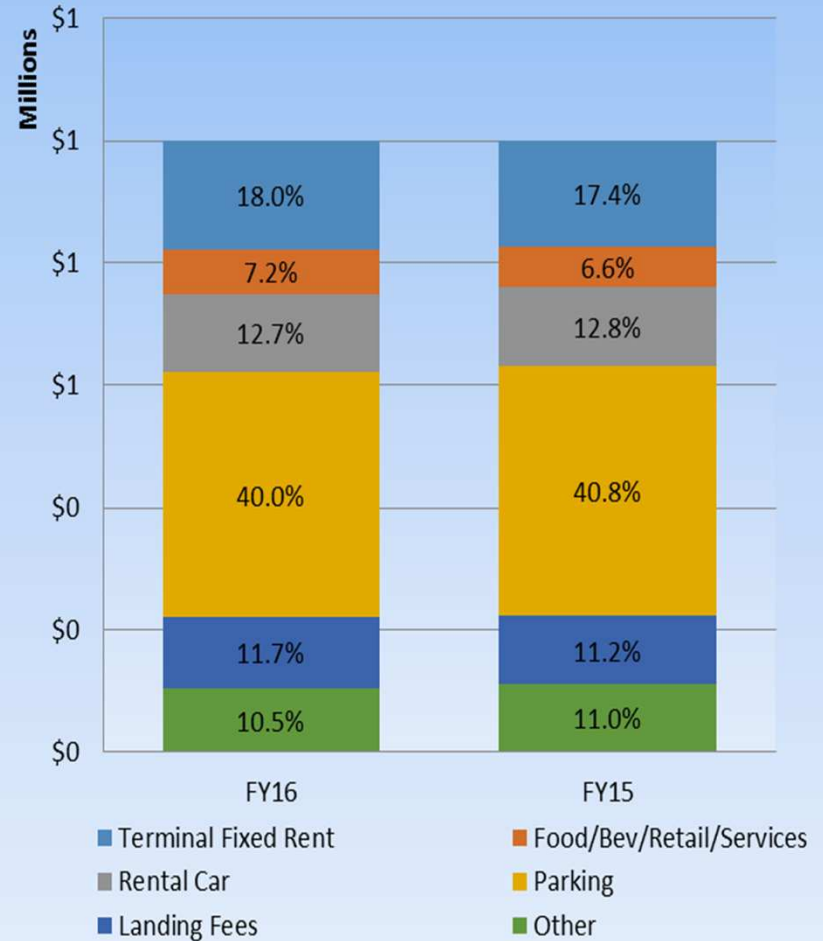
- Parking \$2.2M
- Terminal Fixed Rents \$2.0M
- Landing Fees \$1.5M
- Concessions \$1.1M
- Rental Car \$800K
- Other \$200K

Operating Revenue

Budget: Operating Revenue \$

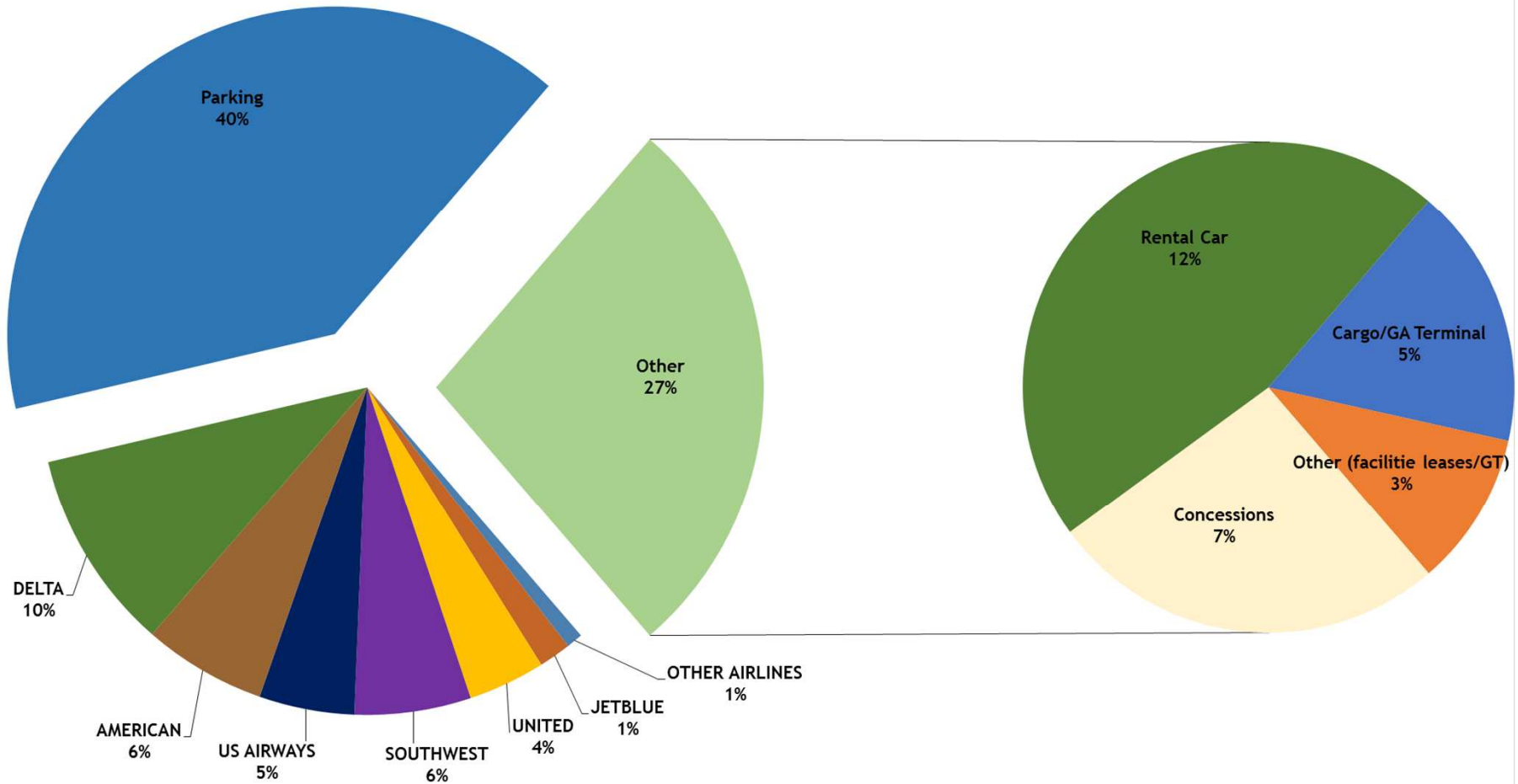


Operating Revenue % of Budget



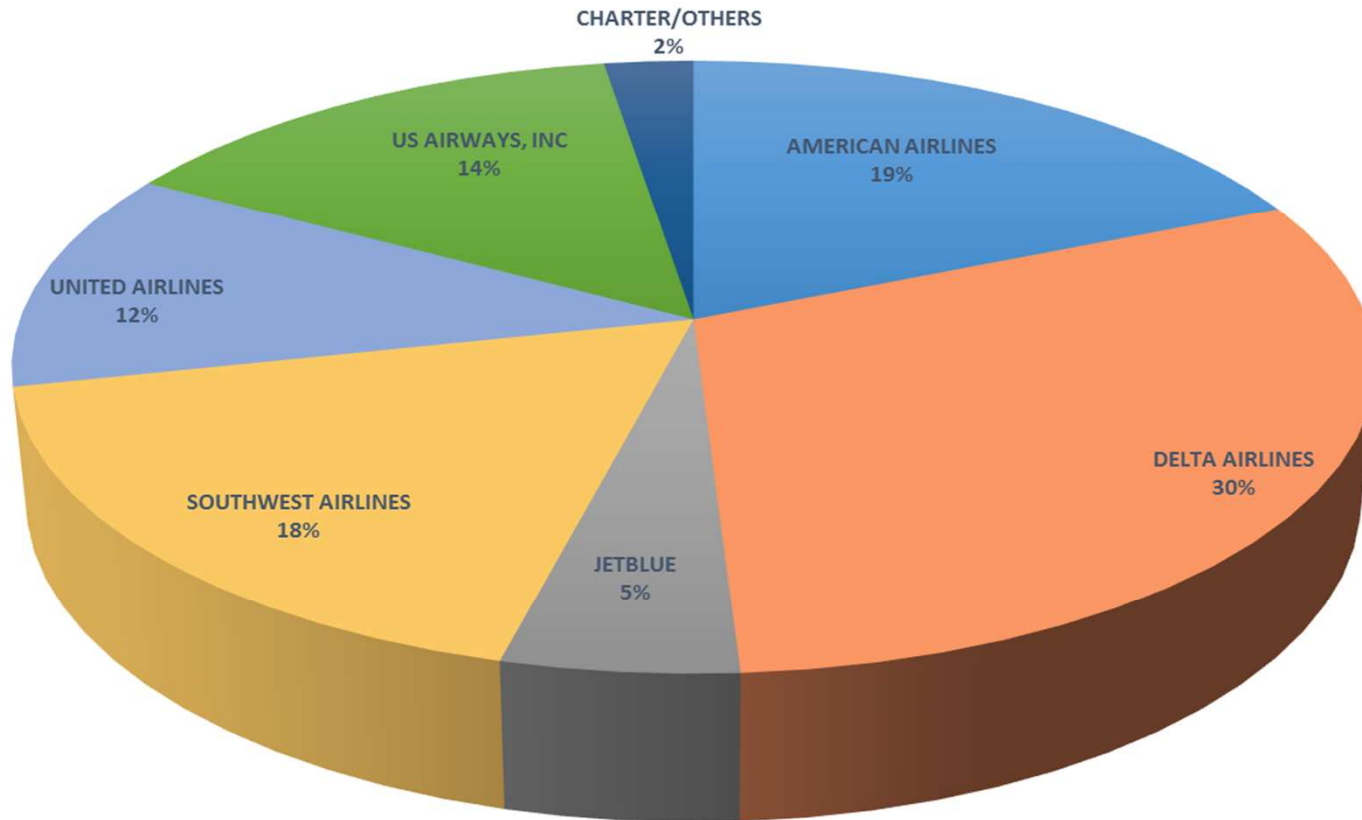
Aeronautical vs Non-Aeronautical

Non-Aeronautical Revenue 67% vs Aeronautical Revenue 33%



Airline Revenue

Budgeted Airline Derived Revenue by Carrier



Operating Expense

Operating Budget Expense

- projected to increase by \$8.3M (or 15.3%) to \$62.8M



Operating Expense

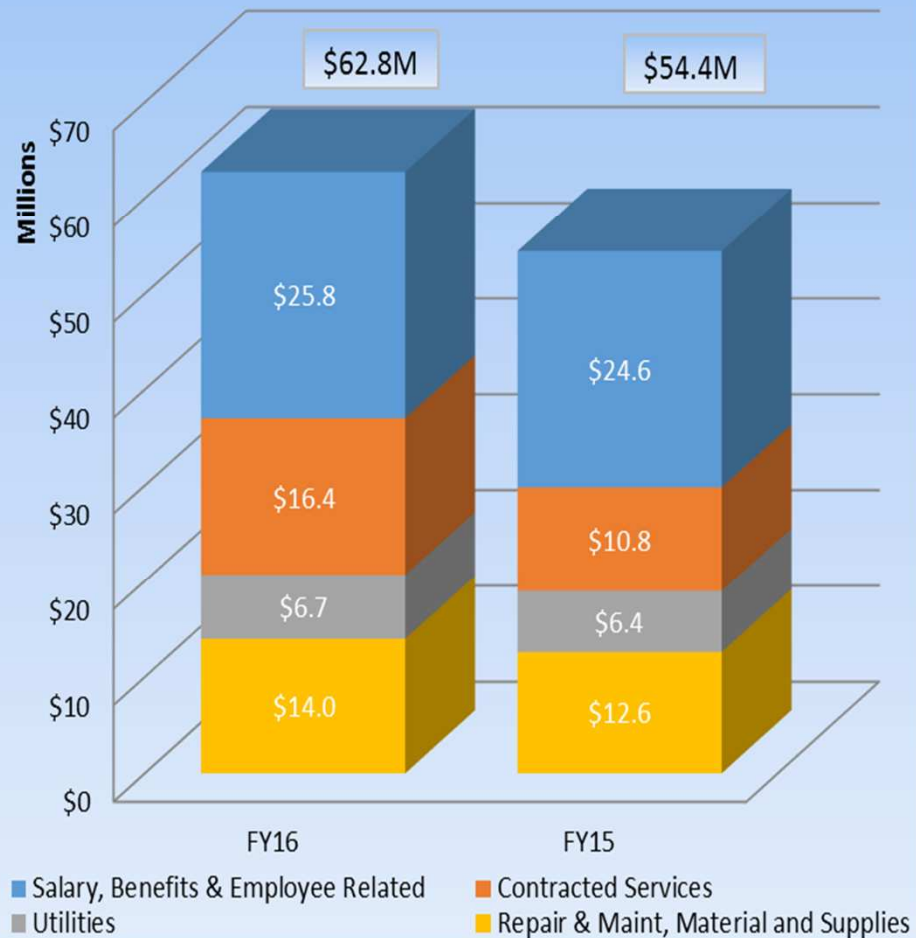
- \$5.5M - Increase in Asset Management costs
 - 10.1% projected increase to \$27.6M
 - Represents 2/3 of total Operating Expense increase
 - Transition from construction to asset management

- \$1.7M – Increase in Other expenses
 - 3.2% projected increase to \$10.1M
 - Various deferred technology and contracted services cost

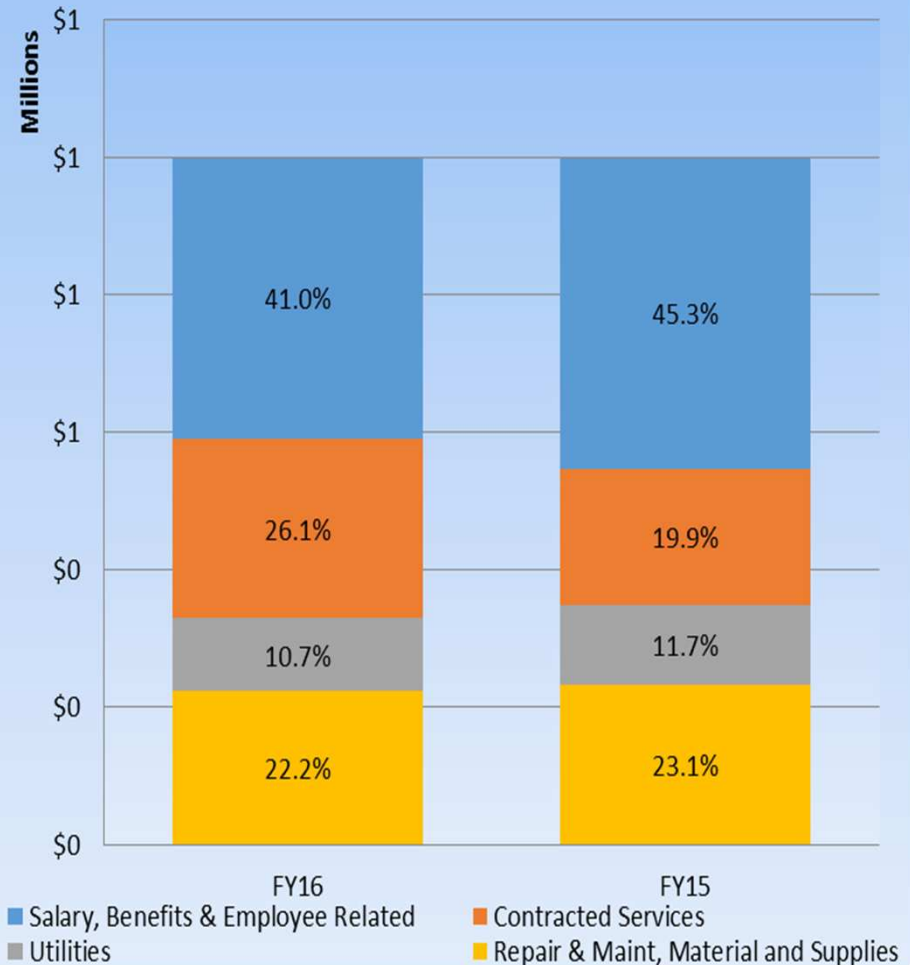
- \$1.1M – Increase in Salaries & Benefits
 - 2.0% projected increase to \$25.1M
 - Additional headcount needed to drive business plan

Operating Expense

Budget: Operating Expense \$



Operating Expense % of Budget



Capital Spending

Capital Projects

- Capital cash outflow declines as RDU transition from construction cost (capital) to asset management cost (operating)



Capital Spending

- Capital cash outflow declines as RDU transition from construction cost to asset management cost
 - \$7.1M (27.4%) projected decrease; \$25.9M to \$18.8M
 - \$4.5M Asset Management costs transferred to Operating Budget

- Benchmark studies of asset management costs
 - 2 – 3% of asset value
 - RDU asset value = \$1.5B
 - Estimated cost should be = \$30M - \$45M
 - FY15-16 Asset Management cost = \$27.6M

Debt Coverage/Ratings

- Bond coverage projected to remain strong
 - FY15.16 2.01X vs Requirement of 1.25X
 - *FitchRatings AA-, stable outlook (Feb-15)*
 - *Moody's Aa3, stable outlook (Oct-14)*



Cost Per Enplanement (CPE)

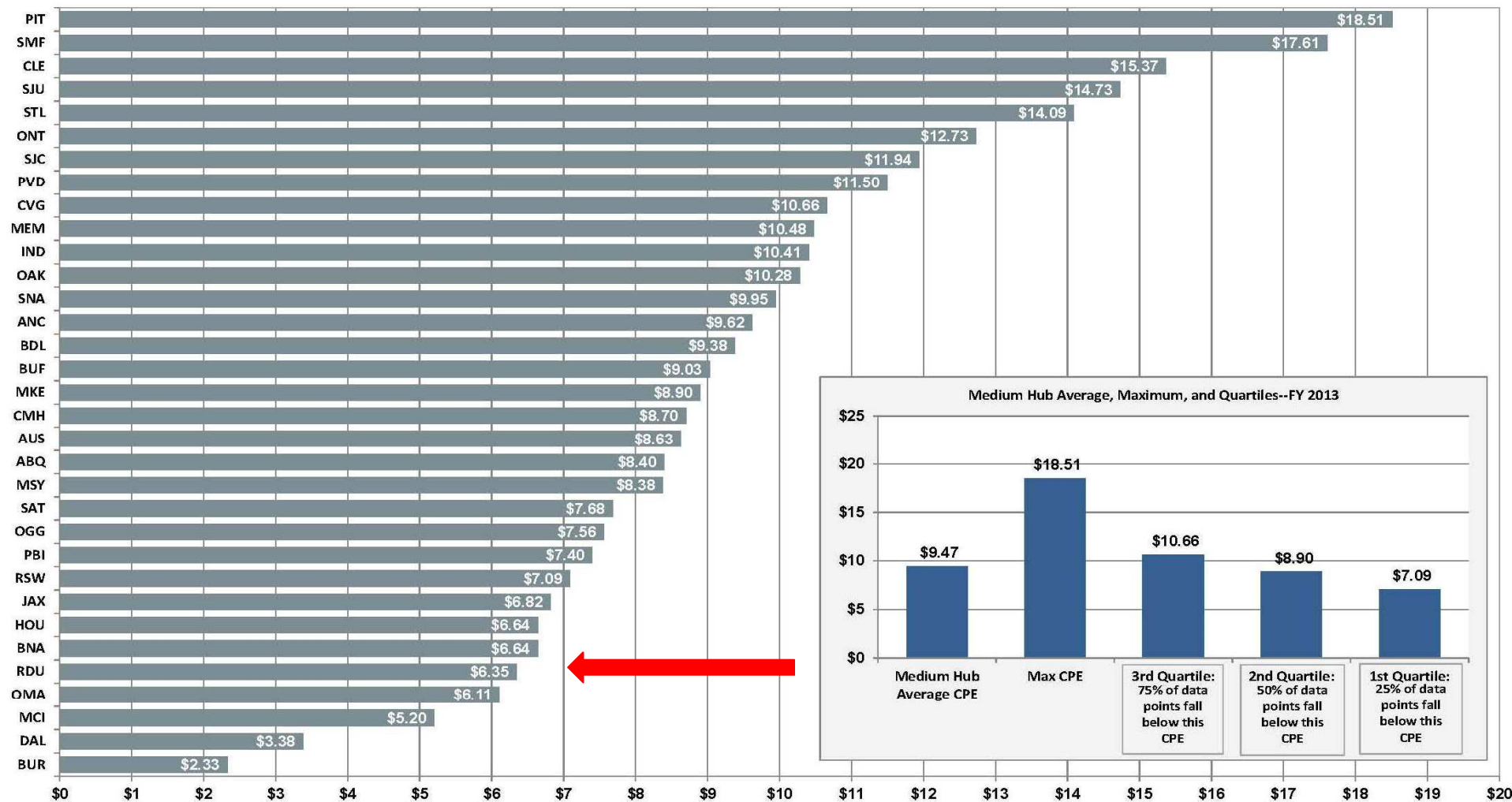


- Airline CPE projected to increase to \$7.40 (or 6.4%)
 - Driven by 3.5% Terminal Space rate increase and 10.8% Landing Fee increase
 - All major carriers consulted about rate increase
- RDU maintains cost competitiveness but gets needed \$2M increase in revenue from rate increases
 - RDU continues to benchmark its CPE to 75% of ACI medium hub index (will be at 73% for FY 15.16)

CPE Benchmark

MEDIUM HUBS--FY 2013 Passenger Airline CPE

Note: Each airport is different in terms of what the airlines operate/pay for directly and what the airport operator provides and charges airlines through rates and charges. CPE does not factor in what airlines operate/pay for directly. As such, not all CPE comparisons are appropriate.



Sources: CAFRs/annual reports, rating agency press releases, and/or bond official statements.
FAA CATS data used if those sources are not available.



Budget Deep Dive

Now a Look at Budget Details

- Revenue
- Expenses
 - Cash
 - Metrics



Operating Revenue

- Increase in Parking = \$2.2M
- Landing Fee Increase of 10.8% = \$1.4M
- Additional Terminal space rented = \$1.1M
- Increase in Rental Car percentage rent = \$715K
- Modest growth in enplanements of 1% = \$685K
- Security CheckPoint & Gate Use = \$600K
- Increase in concession percentage rent = \$600K
- Terminal space rate of 3.5% = \$543K

Operating Revenue

- FY 15.16 Revenue forecast built upon 4.85M enplaned passenger forecast
- Projected to end FY 14.15 with 4.8M enplaned passengers
- FY 14.15 budget was 4.65M enplaned passengers
- Projected EPAX of 4.85M is:
 - Up 4.3% to FY 14.15 budget
 - Up 1.0% compared to projected FY 14.15 actual
 - Each 1.0% equates to \$685K Operating Revenue

Rates & Charges

- No increase in public parking fees
- A 3.5% increase in Terminal space rates (follows 20% increase last year to partially recover PFC short fall)
- Landing fee increase: up 19 cents or 10.8% (from \$1.7918 to \$1.9849) due to increased airfield costs
 - Airfield Asset Management - 11 cents
 - Increased Allocated Cost – 9 cents
- Annual adjustments to maintenance & operation recovery rates

Rates & Charges

	Rates Effective 4/1/2015	Rates Effective 4/1/2014
	<u>FY 2015-2016</u>	<u>FY 2014-2015</u>
<u>Airline Fees:</u>		
Landing Fee:		
(per 1000 pounds)		
All Airlines/Operators	\$1.9849	\$1.7918
FIS-International Deplanement Fee (per passenger)	\$15.00	\$15.00
Terminals 1 & 2 :		
(per square foot per year)		
I-Ticket Counter	\$109.30	\$105.60
II-Holdroom/bag claim/ticket counter queuing	\$81.97	\$79.20
III-Office (ATO, concourse, lost bag)	\$54.65	\$52.80
IV-Bag makeup/tug corridor	\$27.32	\$26.40

Operating Expense

- Operating Expenses projected to increase \$8.3M (15.3%)
- Asset Management Expense increase \$5.5M
 - Overall increase in Other Contracted Services
 - \$1.7M Authority Building
 - \$1.1M Cargo Building
 - \$736K in Terminal 2
 - \$1.9M Spread over balance of locations

Operating Expense

- Other Operating Expense increase \$1.7M
 - \$894,000 in Contracted Services – Other
 - \$411,000 in Contracted Services - Technology
 - \$130,000 in Small Equipment and Supplies
 - \$116,000 in Credit Card Fees
 - \$100,000 in Repairs and Maintenance Accounts

- Headcount – authorized positions increase by 13
 - From 291 to 304
 - \$1.1M or 4.5% overall increase in salary & benefits
 - ✓ 8 new LE positions
 - ✓ 5 additional headcount entity-wide

Operating Expense

- Significant Operating Expense Decreases - \$590K:
 - Health Care Costs \$314,000
 - HVAC Repairs and Maintenance \$91,000
 - Ramp Management Services and Airport Operation Information Systems \$60,000

Key Performance Indicators (KPI)

Key Performance Measure	Budget FY16	Budget FY15	RDU Trend % Change	*2013 ACI- Medium Hubs	Comment
BALANCE SHEET					
Days Cash On Hand	892	902	-1.0%	492	RDU exceeds medium hub average by 1.8 times
Debt Service Coverage	2.01	1.92	4.7%		
Debt Outstanding Per Enplanement	128	138	-7.1%	105	RDU Capital Program more mature than avg med size hub
REVENUES					
Operating Revenue Per Enplanement	22.67	21.97	3.2%	25.47	Lower Cost Environment at RDU
Public Parking Revenue Per Enplanement	9.17	9.08	1.0%	6.49	
Concession Revenue Per Enplanement	1.63	1.56	4.2%	1.70	1% enplanement growrh
Rental Car Revenue Per Enplanement	2.88	2.82	2.0%	2.74	
COST					
Operating Expense Per Enplanement	12.94	11.71	10.5%	15.89	RDU Oper Expense is about 81% of medium hub avg
Passenger Airline Revenue Per Enplanement (CPE)	7.40	6.95	6.5%	9.69	RDU cost to airlines is 76% of medium hub avg
* Data is based on the most recent 2013 final ACI survey (released 9/2014). As such, this index trails the budget comparison period by two full years.					

Fund Balance

- \$8.4M projected Cash increase; from \$145.0M to \$153.4M

Estimated Cash beginning (April 1, 2015)	\$145.0M
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Net Cash from Operations	+ 24.5M
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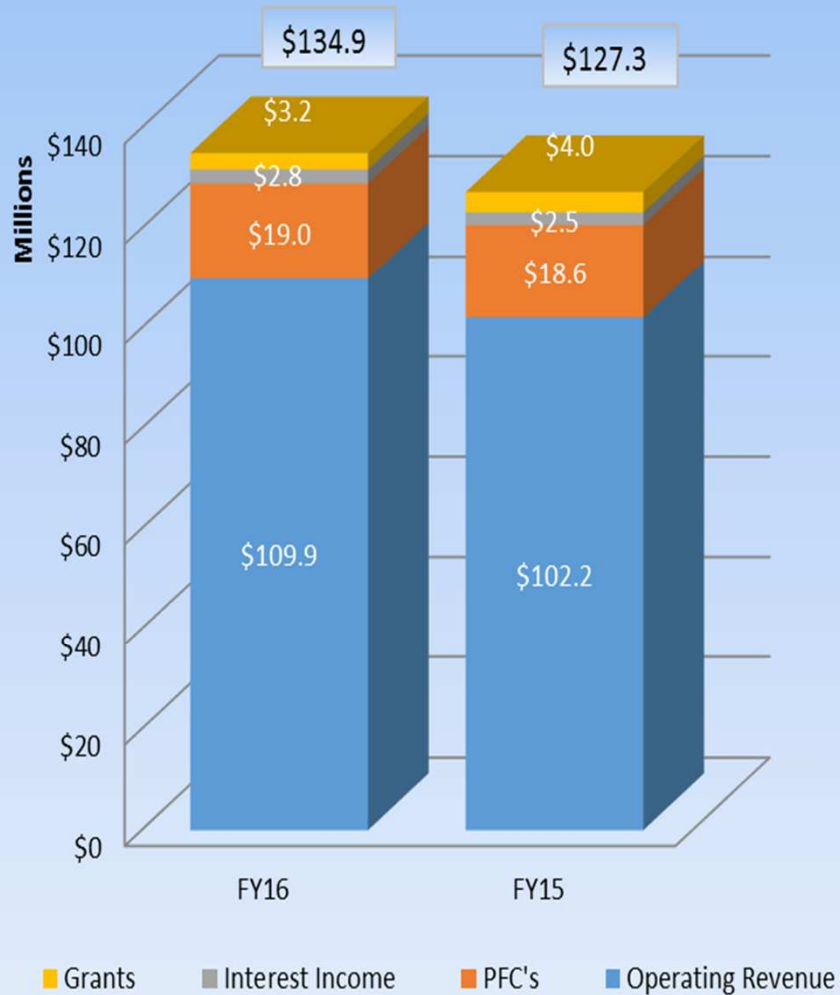
Less: Capital Budget net of Grants	<u>- 16.1M</u>
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Estimated Cash ending (March 31, 2016)	\$153.4M
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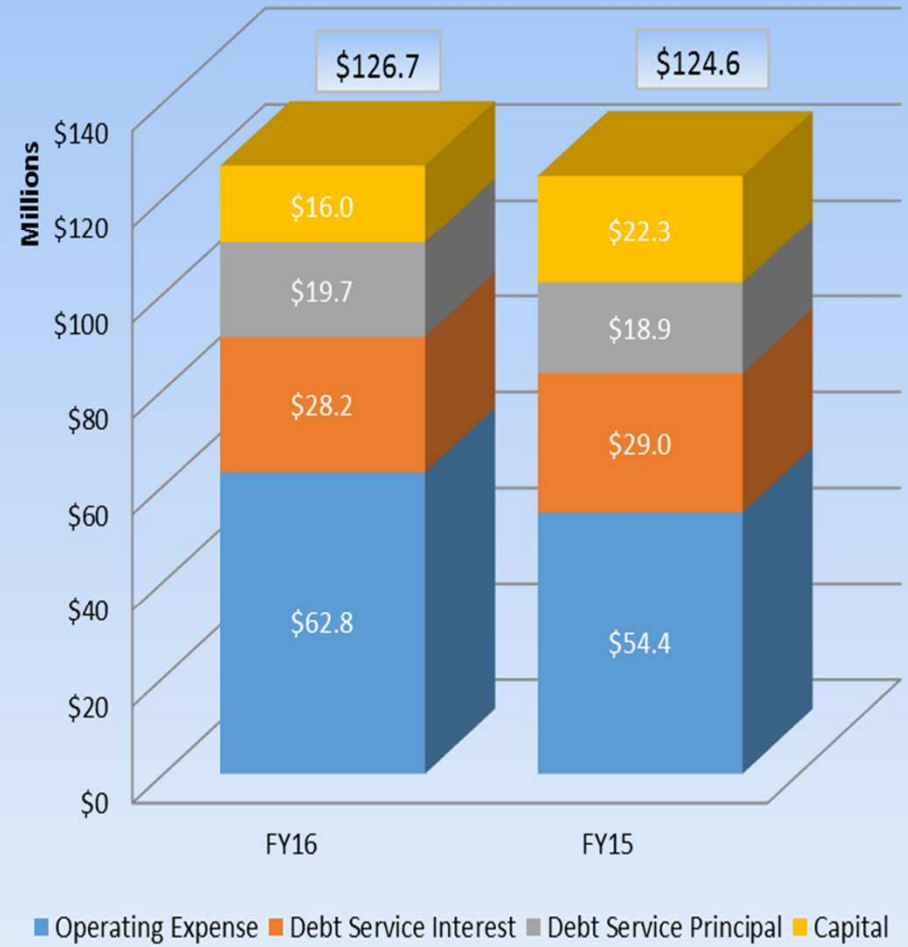


Cash Flows

Budgeted Total Cash Inflows



Budgeted Total Cash Outflows



Cash/Investment Fund Balance projected to reach \$153.4M at March 31, 2016

- RDU's Fund Balance to increase \$8.4M
- Fund Balance Back to Pre-Terminal 1 levels

- Significant Challenges Remain
 - PFC shortfall
 - 5 yr CIP Average \$30M/YR
 - Asset Management Costs Increasing
 - New runway
 - Flat/modest growth

Questions & Answers



What questions do you have?