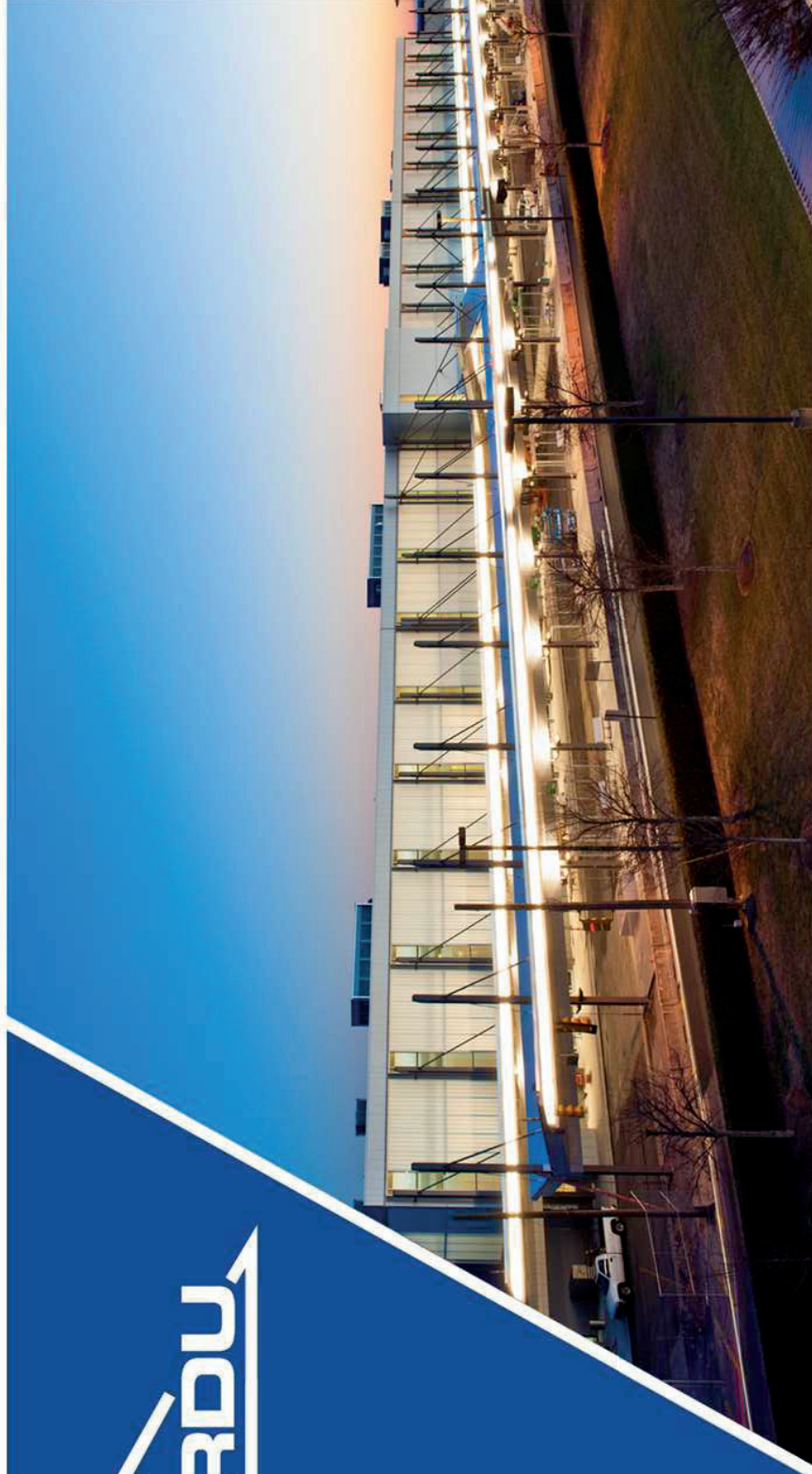




Raleigh-Durham Airport Authority Operating and Capital Budgets For the Fiscal Year ending March 31, 2018

RALEIGH-DURHAM AIRPORT AUTHORITY
2017-18 BUSINESS PLAN



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FROM THE PRESIDENT AND CEO

Having a clear vision and strong business plan to support that vision, is imperative to offering exceptional services and transparency to our community. Our 2017 Business Plan is the result of months of planning, prioritizing and learning. As in 2016, this year's plan is an extension of the airport's multi-year strategic plan.

To that end, our Business Plan will reinforce the Airport Authority's commitment to being adaptable to the ever-changing aviation industry, addressing mounting asset management requirements, and positioning RDU to take advantage of new opportunities as demand warrants.

Because our customers are at the center of our plan, we will focus our attention on improving their airport experience, and connecting more deeply and authentically with them over time. We will also implement new programs and find opportunities to learn more from our customers.

Additionally, the Airport Authority will continue our long-range planning by beginning the very important work of preparing for the required 5L/23R Runway replacement, while repairing and upgrading our vital taxiways.

The Airport Authority will also continue to diversify and improve our revenue streams to ensure that we can pay for the infrastructure required to serve this region at its very highest potential. This will include tools like bond refunding and new lease arrangements with various business partners.

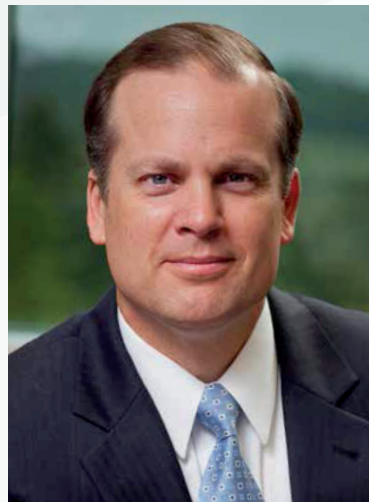
Lastly, we will expand the RDU team. Our vision requires bench strength and we need a full team to connect our customers to the people and places they care about most. Additional security, operations, information services, talent management and finance professionals will help RDU enable our vision of delivering a world-class experience.

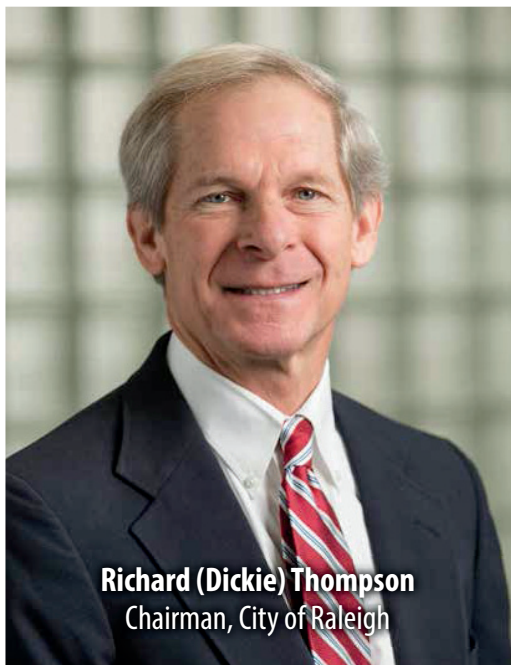
There is a lot of work to be done and I have unwavering confidence in the RDU team's ability to deliver positive results. The 2017 Business Plan will be our flight plan to make it happen.

Sincerely,



Michael J. Landguth, A.A.E.
President and CEO

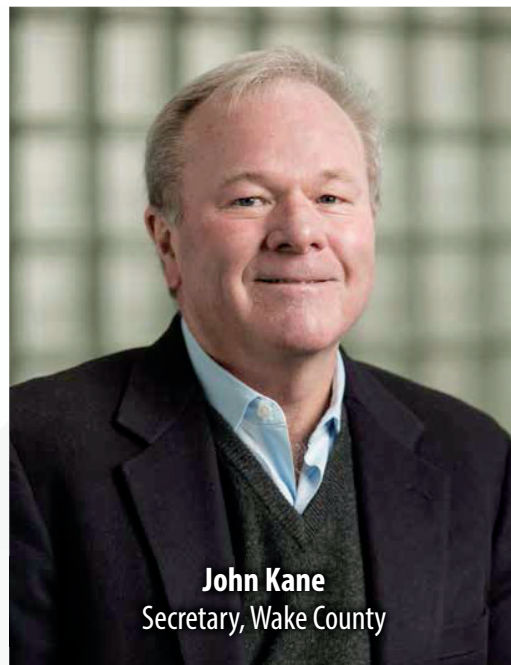




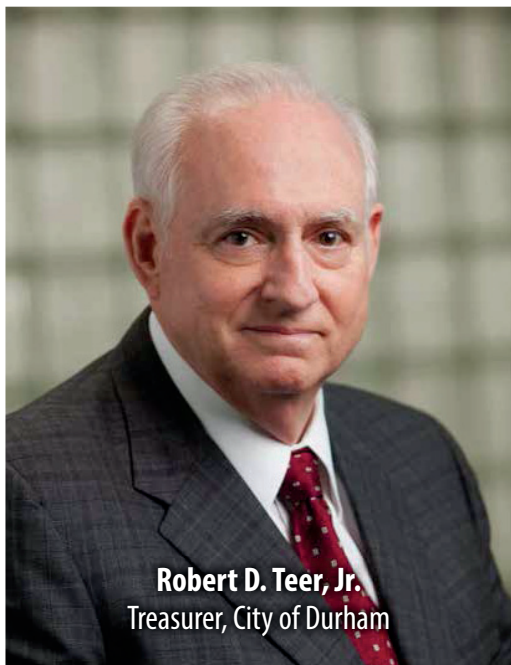
Richard (Dickie) Thompson
Chairman, City of Raleigh



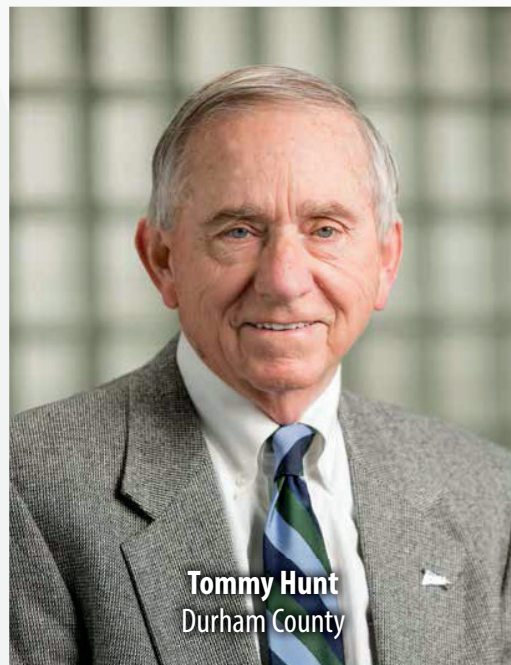
Farad Ali
Vice Chairman, City of Durham



John Kane
Secretary, Wake County



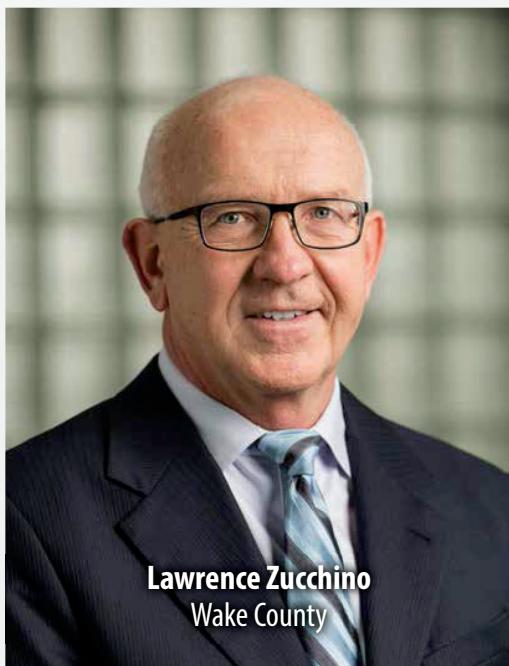
Robert D. Teer, Jr.
Treasurer, City of Durham



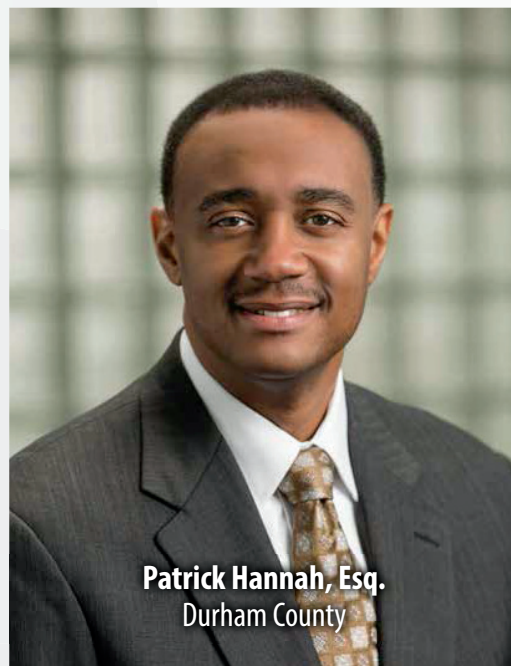
Tommy Hunt
Durham County



Adrienne Cole
City of Raleigh



Lawrence Zucchini
Wake County



Patrick Hannah, Esq.
Durham County

ABOUT THE AIRPORT AUTHORITY

Raleigh-Durham International Airport is governed by the Raleigh-Durham Airport Authority Board (the Authority Board). The Authority Board is made up of eight representatives, two each from the City of Durham, Durham County, the City of Raleigh, and Wake County.

The General Assembly of North Carolina enacted legislation in 1939 enabling the cities of Raleigh and Durham and the counties of Wake and Durham to jointly establish, operate and maintain an airport and to appoint members to a board. This board was originally known as the Aeronautics Authority for the City of Raleigh, City of Durham, the County of Durham and the County of Wake. The enabling act further authorized the Aeronautics Authority to “act in an administrative capacity and be vested with the authority to control, lease, maintain, improve, operate and regulate the airport.”

In 1945, the name changed to the Raleigh-Durham Airport Authority. Amendments to the Authority’s enabling legislation have been enacted from time to time to define and expand the Authority’s powers to operate the Airport. The Authority is authorized to have its own police and firefighting units, whose jurisdictions extend to approximately one mile outside the Airport’s property boundaries.

The Authority Board meets monthly, on the third Thursday of each month. At the meetings, the Authority Board considers items on the agenda as well as any other matters that are deemed appropriate for discussion at that time.

The Authority Board leads RDU in investing in tomorrow, elevating our region, delivering unparalleled service and providing a world-class experience while planning for the future and connecting our passengers worldwide.

STRATEGIC PLAN

Strategic planning is critical to business success. It involves vision and mission and describes a direction for the organization's Business Plan.

Our Strategic Plan directs us to continuously elevate the customer experience, remain fiscally competitive and achieve operational excellence.

We do this to support the economic vitality of the region in which we live, to provide services to meet the air travel demands of our community and to provide a welcoming experience to visitors from around the world.

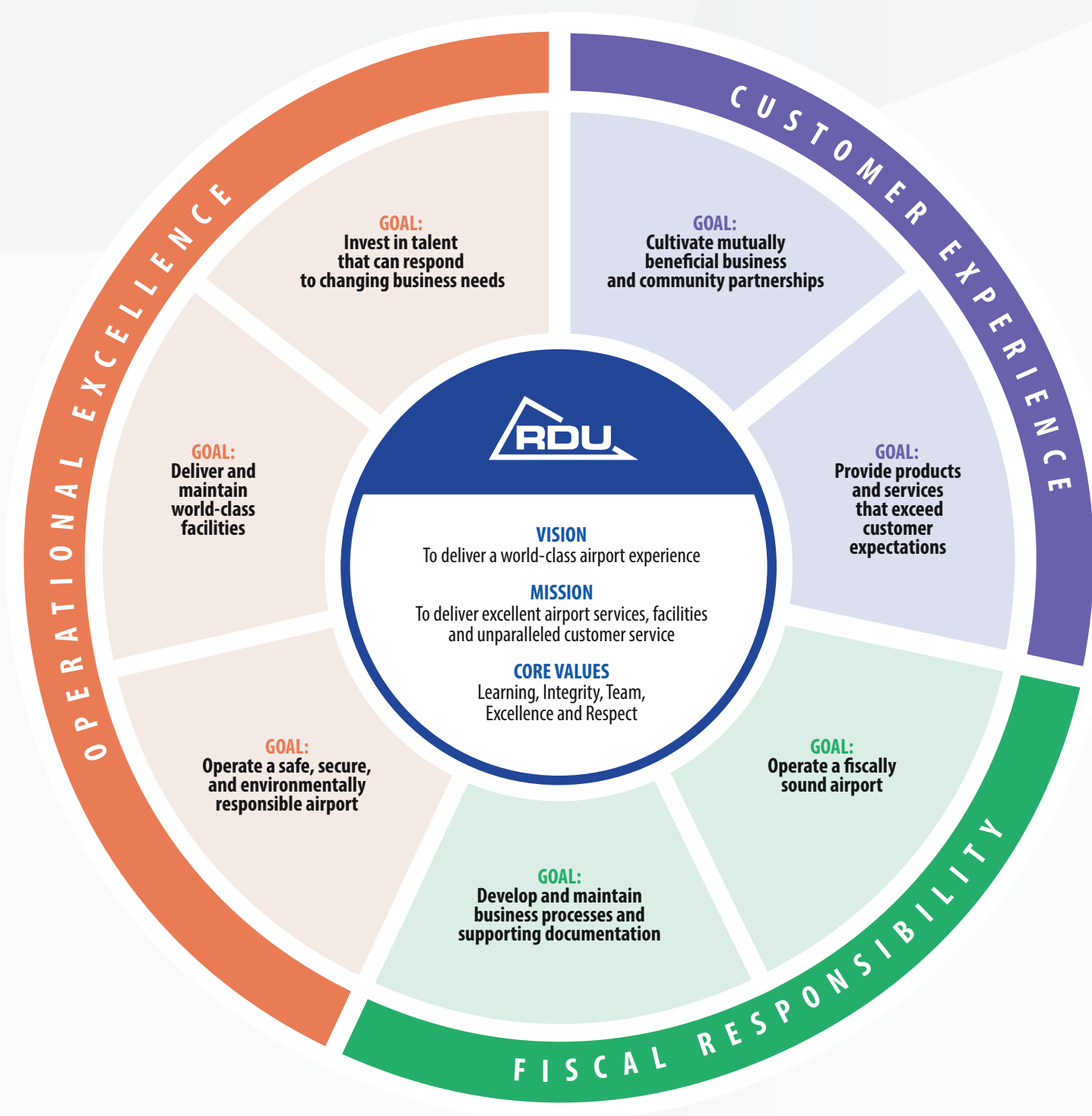
The Strategic Plan focuses on three competitive strategies:

- ▶ Customer Experience
- ▶ Fiscal Responsibility
- ▶ Operational Excellence

Seven goals and twenty associated objectives are designed to support our strategic focus over the next several years. Our values of learning, integrity, team, excellence and respect are at the core of all we do and are critical to fulfilling our vision of delivering a world-class airport experience and our mission to deliver excellent airport services, facilities and unparalleled customer service.

The Strategic Plan is a living document, providing a roadmap to guide our journey in the operation and development of Raleigh-Durham International Airport.





STRATEGIC ALIGNMENT

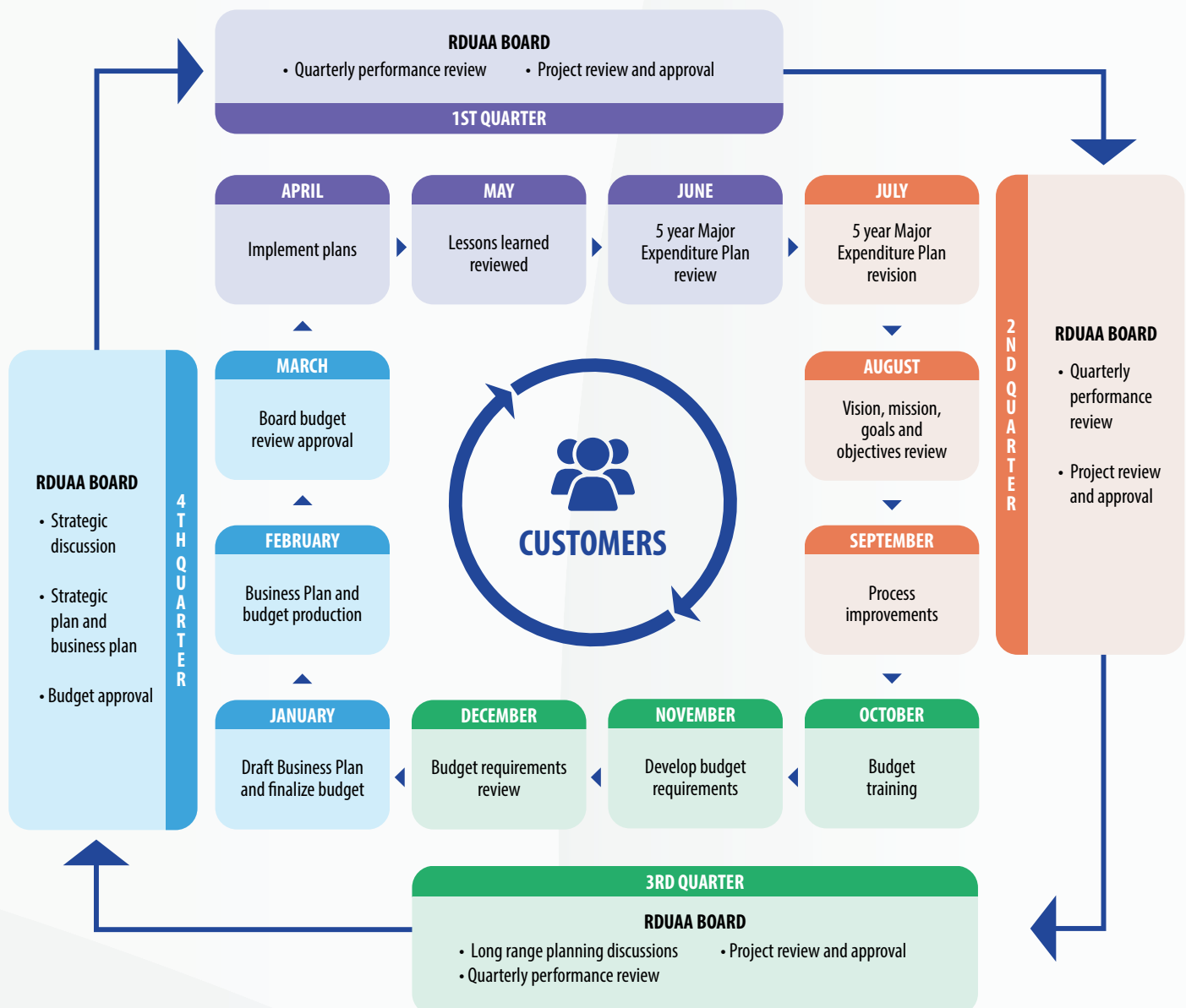
RDU's strategic alignment process illustrates how RDU's Business Plan builds upon the foundation created by our employees who, daily, embrace and exhibit the organization's core values. Our initiatives and projects support our goals and objectives, which align with our three competitive strategies, with the goal of enabling our vision and mission.



BUSINESS PLANNING

Business planning is a year-long process that begins and ends with our customers. Our vision, mission and core values guide the organization's goals and objectives. From this foundation, our staff identifies actions for each fiscal year that align with our three competitive strategies. From here, the organization's fiscal budget is built to allocate resources and funds for the actions that provide our customers with a world-class airport experience. Our process is explained in the diagram below. This is a repeatable process with a defined business planning calendar that we strive to improve each year by incorporating lessons learned from the previous year. This process allows us to create transparency while improving collaboration, providing training, setting expectations and improving communications between everyone across the campus.

PLANNING CYCLE





COMPETITIVE STRATEGY:

FISCAL RESPONSIBILITY

GOAL: Operate a fiscally sound airport

OBJECTIVE 1:

Improve the overall financial position

Tactic 1: FAA Letter of Intent Application and Benefit/Cost Analysis

Tactic 2: Letter of Credit Initiative

OBJECTIVE 2:

Maintain an exemplary level of risk management, controls and governance

Tactic 1: Enterprise Risk Management Project

GOAL: Develop and maintain business processes and supporting documentation

OBJECTIVE 1:

Develop, adopt and maintain up-to-date written policies and procedures

Tactic 1: Development of Policies & Procedures

OBJECTIVE 2:

Embrace industry best practices and focus on continuous improvement

Tactic 1: Oracle EBS Improvement Initiative

Tactic 2: Funding Analysis



COMPETITIVE STRATEGY:

CUSTOMER EXPERIENCE

GOAL: Cultivate mutually beneficial business and community partnerships

OBJECTIVE 1:

Inform and engage customers, community and business stakeholders

Tactic 1: Brand Development Initiative

Tactic 2: ParkRDU Central Preservation Project Taskforce

OBJECTIVE 2:

Engage public officials to advocate for airport priorities

Tactic 1: State of North Carolina Aviation Infrastructure Funding Advocacy Plan

GOAL: Provide products and services that exceed customer expectations

OBJECTIVE 1:

Develop business plans for facilities and services

Tactic 1: PARCS Replacement Project

Tactic 2: Rental Car Tenant Program

Tactic 3: T2 Concessions Refresh for FY17/18

Tactic 4: Terminal 2 Concourse D Food

OBJECTIVE 2:

Maintain, enhance, and expand flight choices and destinations as determined by travel demand and community support

Tactic 1: Air Service Development Initiative





COMPETITIVE STRATEGY:

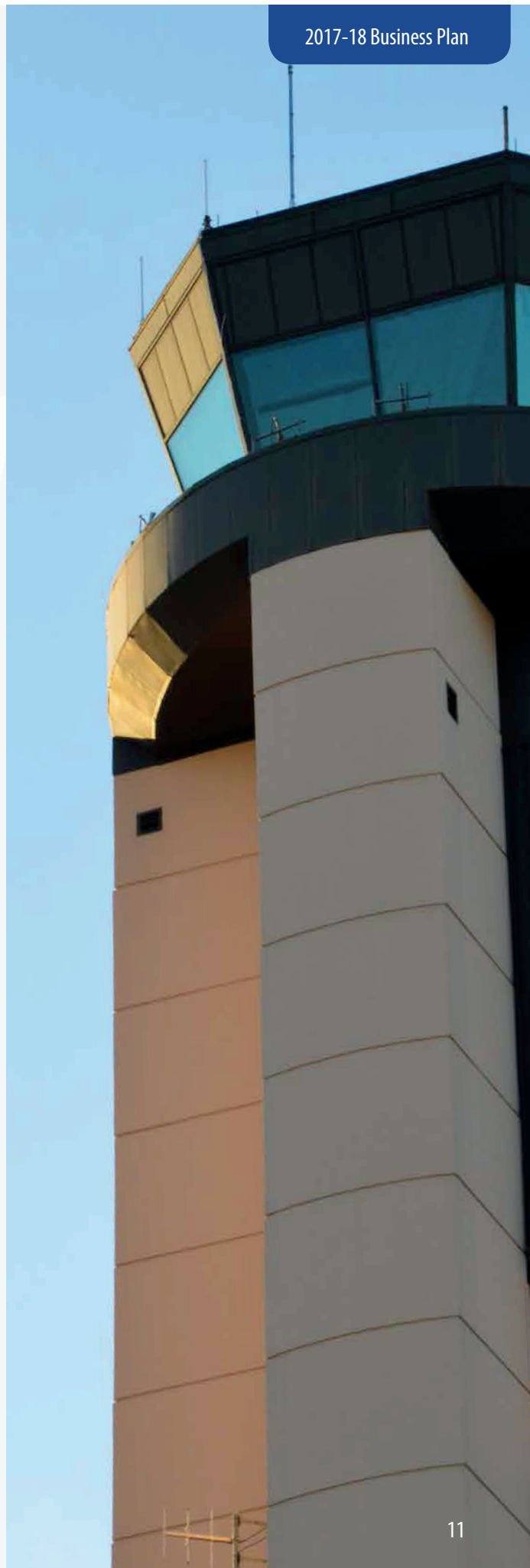
OPERATIONAL EXCELLENCE

GOAL: Deliver and maintain
world-class facilities

OBJECTIVE 1:

Create and implement a
comprehensive asset management
program

- Tactic 1: Airport Building Improvements
- Tactic 2: Economy 3 Lot Rehabilitation
- Tactic 3: Expand Terminal 2 Passenger Screening Checkpoint – Planning and Design
- Tactic 4: Expanded Passport Control, Baggage Claim, and Re-Check Facilities Planning
- Tactic 5: John Brantley Boulevard Improvements
- Tactic 6: ParkRDU Central Preservation Project
- Tactic 7: Roadway Informational Sign Rehabilitation
- Tactic 8: Runway 5L-23R and Taxiway B Replacement Program
- Tactic 9: Taxiway F and Taxiway B9 Rehabilitation





OBJECTIVE 2:

Complete and implement the Master Plan

- Tactic 1: Consolidated Rental Car Facility Development and New Rental Car Storage Lot (CONRAC) – Program Definition
- Tactic 2: General Aviation Corporate Campus Development – Planning
- Tactic 3: Expanded ParkRDU Economy 3 – Conceptual Design

GOAL: Invest in talent that can respond to changing business needs

OBJECTIVE 1:

Attract, develop and retain high-performing employees

- Tactic 1: Staffing Model Implementation
- Tactic 2: Talent Management Program (phase 5)

OBJECTIVE 2:

Foster a workplace that emphasizes communication, collaboration, consensus building, and commitment to achieve organizational goals

- Tactic 1: Conduct Cohort/Leadership Program

GOAL: Operate a safe, secure, and environmentally responsible airport

OBJECTIVE 1:
Deploy resources to ensure safety and security

- Tactic 1: Advanced Surveillance Program
- Tactic 2: Data Center Infrastructure Project
- Tactic 3: Disaster Recovery Enhancement
- Tactic 4: Emergency Operations Center Training



VISION 2040

An airport master plan is a comprehensive study of an airport, describing the short, medium, and long-term development plans needed to meet future aviation demand. Our 25-year Vision 2040 master plan focuses on four primary areas: airfield expansion, terminal development, ground transportation improvements and general aviation development. During the 2017-18 fiscal year, our team will focus on completing the financial plan and the implementation timeline. Vision 2040 is our flight plan for the future.

AIRFIELD EXPANSION

Rebuild Runway 5L/23R in a new location, with the ability to extend to 11,500 feet.

- ▶ Includes additional taxiways
- ▶ Allows current runway to be used while new one is built, no disruption in air service

TERMINAL DEVELOPMENT

Expand existing terminals incrementally as demand warrants.

- ▶ Expansion of Terminal 2, including new gates, ticketing, bag claim and the federal inspection services facility
- ▶ Minor expansion of Terminal 1

GROUND TRANSPORTATION IMPROVEMENTS

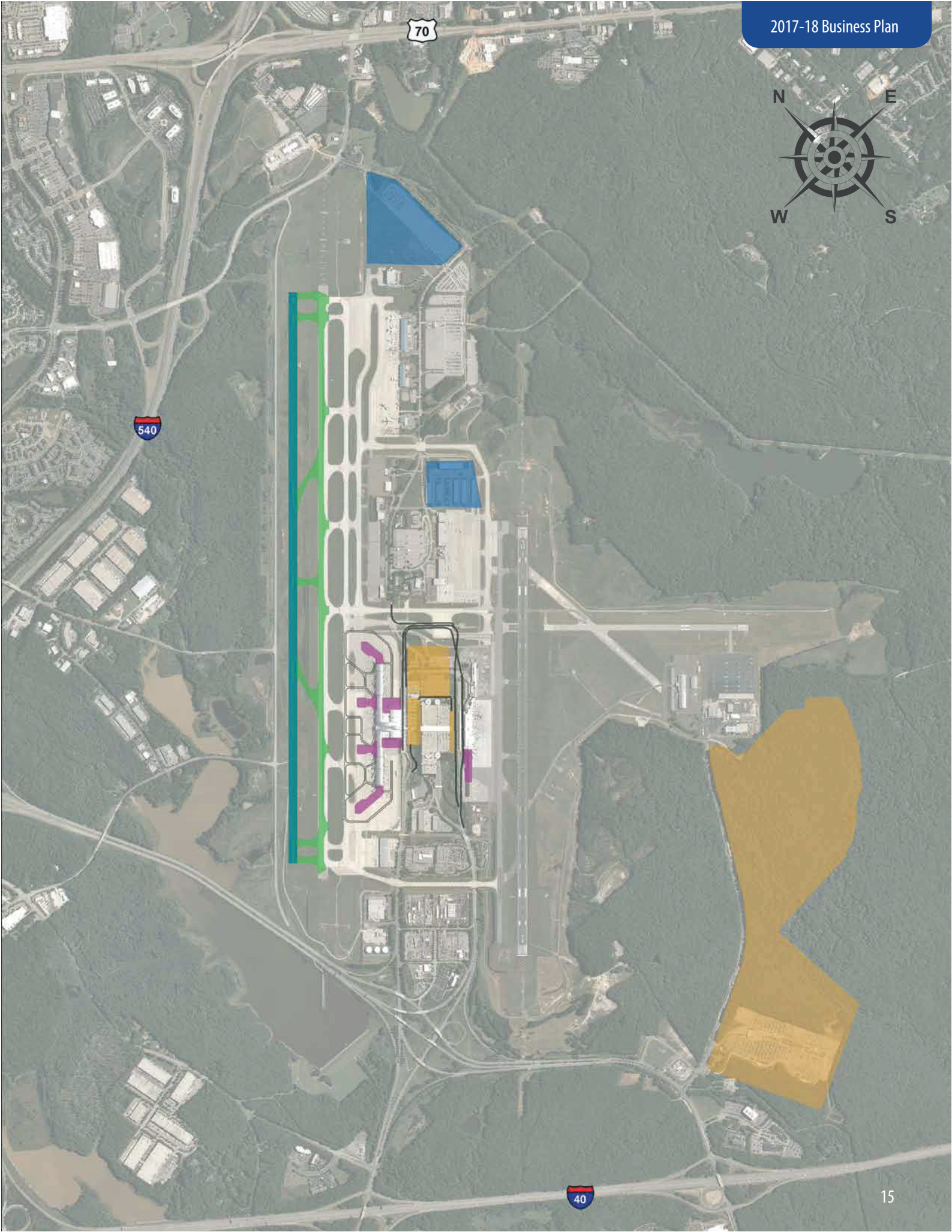
Create new ground transportation facilities, including a rental car facility, ground transportation center, parking and supporting roadway improvements.

- ▶ New Consolidated Rental Car Facility between terminals
- ▶ New Ground Transportation Centers at each terminal
- ▶ Additional parking between terminals
- ▶ Expanded parking along National Guard Drive as demand warrants

GENERAL AVIATION DEVELOPMENT

Support the growth of general aviation through new facilities and locations.

- ▶ Expanded fixed-based operator space on the current general aviation site
- ▶ New corporate hanger campus near north end of the airfield



TOP INITIATIVES

There are 11 strategic projects identified for FY 2017-2018. The complete implementation of these projects will span multiple fiscal years; the investment value reflected below is only representative of FY 2017-2018.

Strategic Projects	
1. Taxiway A Rehabilitation and Runway Rejuvenation	\$7,000,000
2. Rehabilitation and Energy Improvements of Parking Garages 1, 2, 3, 4	\$6,500,000
3. Taxiway F and Taxiway B9 Rehabilitation	\$5,000,000
4. Replacement Vehicles & Equipment	\$3,963,063
5. PARCS Replacement	\$3,000,000
6. Runway 5L-23R and Taxiway B Replacement Program	\$3,000,000
7. Terminal 1 North and South Concourse Demolition and Site Restoration	\$3,000,000
8. Roadway Informational Sign Rehabilitation	\$2,500,000
9. John Brantley Boulevard Improvements	\$2,300,000
10. Consolidated Rental Car Facility (CONRAC) and New Rental Car Storage Lot	\$2,000,000
11. T2 Baggage Handling System Lower Level Controls Upgrade	\$1,500,000





Raleigh-Durham Airport Authority

1000 Trade Drive, P.O. Box 80001

RDU Airport, NC 27623

rdu.com



RALEIGH-DURHAM AIRPORT AUTHORITY
OPERATING AND CAPITAL BUDGET INDEX
FOR THE YEAR ENDING
MARCH 31, 2018

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RALEIGH-DURHAM AIRPORT AUTHORITY
FY 2017-2018
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SUMMARY AND CASH FLOW

RALEIGH-DURHAM AIRPORT AUTHORITY
SUMMARY AND CASH FLOW
FOR THE YEAR ENDING
MARCH 31, 2018

SUMMARY AND CASH FLOW



SCHEDULE I
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2018

OPERATING CASH FLOW SCHEDULE

	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
Operating Revenue Cash Flow	144,003,020	120,447,656	19.6%
Total Operating Revenue Cash Flow	144,003,020	120,447,656	19.6%
Operating Expenses:			
Operations, Maintenance & Admin. Expenses	(73,674,238)	(62,704,728)	17.5%
OPEB and Separation Allowance (Excluded for Cash Flow Schedule) ¹	434,350	372,300	---
Depreciation (Excluded for Cash Flow Schedule)	n/a	n/a	---
Operating Income Cash Flow	70,763,132	58,115,228	21.8%
Non-Operating Cash Flow:			
Interest Income	2,884,000	2,800,000	3.0%
Capital Contributions	50,000	50,000	0.0%
Federal and State Grants	6,250,000	4,646,784	34.5%
TSA Checkpoint Reimbursement ²		394,200	-100.0%
Passenger Facility Charges (PFC's) ³	22,000,000	20,000,000	10.0%
Debt Service-Interest Expense:	31,184,000	27,890,984	11.8%
General Airport Revenue Bonds (GARB's):			
Airport Revenue Bonds Series 2015A&B (Fixed Rate)	(3,736,175)	(3,943,300.00)	
Airport Revenue Bonds Series 2010A (Fixed Rate)	(10,128,512)	(10,436,388)	-3.0%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(3,297,900)	(3,439,650)	-4.1%
Airport Revenue Bonds Series 2010B1 (Fixed Rate)	(1,703,100)	(1,703,100)	0.0%
Airport Revenue Bonds Series 2008C (Variable)	(600,000)	(1,211,889)	-50.5%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(6,455,650)	(6,636,400)	-2.7%
Bond Related Fees	(400,000)	-	n/a
Total Net Debt Service Interest	(26,321,337)	(27,370,727)	-3.8%
Debt Service-Principal:			
General Airport Revenue Bonds (GARB's):			
Airport Revenue Bonds Series 2015A&B (Fixed Rate)	(4,445,000)	(4,800,000.00)	
Airport Revenue Bonds Series 2010A (Fixed Rate)	(6,310,000)	(6,005,000)	5.1%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(4,865,000)	(4,725,000)	3.0%
Airport Revenue Bonds Series 2008C (Variable)	(1,925,000)	(1,840,000)	4.6%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(3,705,000)	(3,525,000)	5.1%
Total Principal Payments	(21,250,000)	(20,895,000)	1.7%
Total Operating and Non-Operating Cash Flows	54,375,795	37,740,485	44.1%
Less: Capital requests 17/18	55,026,458	33,839,081	62.6%
Increase (Decrease) To Cash Fund Balance	(650,663)	3,901,404	-116.7%

Notes:

1 The Governmental Accounting Standards Board (GASB) statement numbers 43 and 45 require all Local Governments to record and disclose the costs of future benefits other than pensions provided to current employees - Other Post-Employment Benefits (OPEB). In addition, Article 12D of Chapter 143 North Carolina General Statutes require that the Authority provide Separation Allowance for Law Enforcement Officers until age 62 and GASB 27 requires recording and disclosure of this annual pension cost. OPEB and Separation Allowance costs are expensed over the "working life" of employees. The Authority funds these costs on a Pay-As-You-Go basis and is now required to disclose and accrue the present value of estimated total future benefits. This accrual is reduced by the current Pay-As-You-Go amounts paid. Thus, the FY 17/18 and FY 16/17 required accrual amounts net of current funding are estimated to be \$434,350 and \$372,300, respectively. As these amounts are a non-cash expense, they are excluded from the Cash Flow Schedule.

2 FY 17/18 TSA Checkpoint Reimbursement included in Operating Revenue, amount reclassified \$394,200.

3 RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004. Passenger Facility Charges (PFC's) under the Authority's Master Trust Indenture have been irrevocably committed to offset designated debt service. This amount for FY 17/18 is \$1,000 and FY 16/17 was \$1,000. The remaining FY 17/18 PFC commitment of \$21,999,000 will be used to reduce debt service.

SCHEDULE II
CASH BALANCE
FOR THE FISCAL YEAR
ENDING MARCH 31, 2018

CASH BALANCE SCHEDULE

Projected RDU Cash Available:

Total Unrestricted Cash Balance on Hand Beginning of Fiscal Year-April 1st
Add: Net Unrestricted Cash Transferred from Operating Budget
Subtotal Cash Available

Less: Reserve Fund equal to 1 year Total OM&A Expenses

Net Cash Available for Capital Budget

Projected Cash Required by Capital Projects:

Remaining Cash Available

Add Back Reserve Fund

Projected/Cash Fund Balance at End of Fiscal Year- March 31st

	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
	51,000,000	95,852,875	-46.8%
	54,375,795	37,740,485	44.1%
	105,375,795	133,593,360	-21.1%
	(50,000,000)	(50,000,000)	0.0%
	55,375,795	83,593,360	-33.8%
	55,026,458	33,839,081	62.6%
	349,337	49,754,279	-99.3%
	50,000,000	50,000,000	0.0%
	50,349,337	99,754,279	-49.5%

SCHEDULE III
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2018

STATEMENT OF OPERATIONS

	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
Operating Revenues	144,003,020	120,447,656	19.6%
Total Operating Revenues	144,003,020	120,447,656	19.6%
Operating Expenses:			
Operations, Maintenance & Admin. Expenses	(73,239,888)	(62,332,428)	17.5%
OPEB and Separation Allowance ¹	(434,350)	(372,300)	16.7%
Depreciation	(49,021,599)	(49,021,599)	0.0%
Total Operating Expenses	(122,695,837)	(111,726,327)	9.8%
Operating Income	21,307,183	8,721,329	144.3%
Non-Operating Revenues:			
Interest Income	2,884,000	2,800,000	3.0%
Capital Contributions	50,000	50,000	0.0%
Federal and State Grants	6,250,000	4,646,784	34.5%
TSA Checkpoint Reimbursement	0	394,200	-100.0%
Passenger Facility Charges (PFC's) ²	22,000,000	20,000,000	10.0%
Total Non-Operating Revenues	31,184,000	27,890,984	11.8%
Non-Operating Expenses			
Interest Expense:			
General Airport Revenue Bonds (GARB's):			
Airport Revenue Bonds Series 2015A&B (Fixed Rate)	(3,736,175)	(3,943,300)	-5.3%
Airport Revenue Bonds Series 2010A (Fixed Rate)	(10,128,512)	(10,436,388)	-3.0%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(3,297,900)	(3,439,650)	-4.1%
Airport Revenue Bonds Series 2010B1 (Fixed Rate)	(1,703,100)	(1,703,100)	0.0%
Airport Revenue Bonds Series 2008C (Variable)	(600,000)	(1,211,889)	-50.5%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(6,455,650)	(6,636,400)	-2.7%
Airport Revenue Bonds Series 2005 A&B (Fixed Rate)	(400,000)	-	n/a
Amortization of Prior Bond Issue Premiums	2,216,760	2,216,760	0.0%
Total Non-Operating Expenses	(24,104,577)	(25,153,967)	-4.2%
Net Earnings	28,386,606	11,458,346	147.7%

Notes:

¹ The Governmental Accounting Standards Board (GASB) statement numbers 43 and 45 require all Local Governments to record and disclose the costs of future benefits other than pensions provided to current employees - Other Post-Employment Benefits (OPEB). In addition, Article 12D of Chapter 143 North Carolina General Statutes require that the Authority provide Separation Allowance for Law Enforcement Officers until age 62 and GASB 27 requires recording and disclosure of this annual pension cost. OPEB and Separation Allowance costs are expensed over the "working life" of employees. The Authority funds these costs on a Pay-As-You-Go basis and is now required to disclose and accrue the present value of estimated total future benefits. This accrual is reduced by the current Pay-As-You-Go amounts paid. Thus, the FY 17/18 and FY 16/17 required accrual amounts net of current funding are estimated to be \$434,350 and \$372,300, respectively. As these amounts are a non-cash expense, they are excluded from the Cash Flow Schedule.

² RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004. PFC's are used to directly offset Terminal 2 debt service.

RALEIGH-DURHAM AIRPORT AUTHORITY
2017-2018 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2017-2018 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2017 and ending March 31, 2018 in accordance with the following schedule:

EXPENDITURES:

Airport Operating Expenses	\$	73,239,888
Transfer to Capital Projects		55,026,458
Net Debt Service – Interest		26,321,337
Debt Service – Principal		21,250,000
Total	\$	175,837,683

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2017 and ending March 31, 2018: (reference Rates and Charges notice)

REVENUES:

Airfield	\$	15,394,200	
General Aviation		1,900,814	
Buildings and Grounds		126,708,006	
Total Operating Revenues			\$ 144,003,020
Interest Income			2,884,000
Federal & State Grants			6,250,000
Local Grants			50,000
PFC Revenues			22,000,000
Appropriated Fund Balance			650,662
Total	\$		175,837,682

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2017.

Adopted this 23rd, day of March 2017

SCHEDULE IV
OPERATING REVENUE SUMMARY
FOR THE FISCAL YEAR
ENDING MARCH 31, 2018

OPERATING REVENUE SUMMARY

COMPLEX	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
<u>Airfield Complex:</u>			
Airfield-211	14,987,200	13,377,193	12.0%
Fuel Flowage-214	385,000	350,000	10.0%
Other Airfield-219	22,000	20,890	5.3%
Total Airfield Complex	15,394,200	13,748,083	12.0%
<u>Terminal Complex:</u>			
Terminal 1-321	6,743,446	5,223,901	29.1%
Terminal 2-322	32,371,792	24,750,656	30.8%
Terminal Security-332	6,817,051	4,814,143	41.6%
Terminal-Misc.-351	922,045	726,476	26.9%
Total Terminal Complex	46,854,334	35,515,176	31.9%
<u>General Aviation Complex:</u>			
G/A General-381	1,712,293	1,577,513	8.5%
G/A Terminal-382	188,521	156,127	20.7%
Total General Aviation Complex	1,900,814	1,733,640	9.6%
<u>Cargo Complex:</u>			
North Cargo-431	1,086,051	1,042,907	4.1%
South Cargo 1 & 2-432	714,677	700,405	2.0%
South Cargo 3-434	656,056	594,642	10.3%
Total Cargo Complex	2,456,784	2,337,954	5.1%
<u>Fuel Farm Complex:</u>			
Fuel Farm-441	1,832,000	1,403,400	30.5%
<u>Rental Car Complex:</u>			
Rental Car-561	16,309,556	16,066,940	1.5%
<u>Office & Other Buildings Complex:</u>			
Aviation Station-491	256,000	219,656	16.5%
Other Locations-489	479,440	238,069	101.4%
Total Office & Other Buildings Complex	735,440	457,725	60.7%
<u>Parking Complex:</u>			
RDU Parking-651	54,968,959	47,680,398	15.3%
Off-Airport Parking-661	417,000	370,000	12.7%
Total Parking Complex	55,385,959	48,050,398	15.3%
<u>Ground Transportation Complex:</u>			
Taxi Operation-721	260,560	212,724	22.5%
AVI Ground Transportation Fees-725	2,839,373	867,000	227.5%
Total Ground Transportation Complex	3,099,933	1,079,724	187.1%
<u>General Grounds Complex:</u>			
Traffic Ordinance Violation Fees-881	34,000	54,616	-37.7%
Total General Grounds Complex	34,000	54,616	-37.7%
TOTAL OPERATING REVENUE	144,003,020	120,447,656	19.6%

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	BUDGET DEPARTMENT/SECTION/COMPLEX	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
			Chief Executive Officer Division:	---	---	---
1010	000		Airport Authority & President/CEO	881,472	826,235	6.7%
1030	000		Audit	383,265	480,943	-20.3%
1050	000		Legal and Compliance	652,235	507,780	28.4%
			Communications Division:	---	---	---
2010	000		Air Service Development	533,146	1,972,582	-73.0%
2030	000		Communications & Community Affairs	805,493	904,572	-11.0%
2050	000		Guest Services	879,391	833,040	5.6%
			Human Capital Management Division:	---	---	---
3030	000		Human Resources & Payroll	1,224,327	1,374,690	-10.9%
3050	000		Talent Management	665,004	262,307	153.5%
			Revenue Development Division:	---	---	---
4010	000		Business Development	731,540	635,590	15.1%
4030	000		Information Services	6,458,108	4,405,958	46.6%
4050	000		Marketing	869,746	492,893	76.5%
4070	000		Parking	4,257,883	3,611,702	17.9%
4080	000		Property Development	235,509	215,503	9.3%
			Finance, Business & Admin. Division:	---	---	---
5030	000		Finance Department	2,557,141	1,331,637	92.0%
5050	000		Procurement Department	704,951	768,221	-8.2%
5070	000		Risk Management and Safety	299,215	172,007	74.0%
			Operations Division:	---	---	---
			Airport Operations Business Unit:	---	---	---
6110	000		Aircraft Rescue & Fire Fighting	1,966,295	1,726,939	13.9%
6120	000		Communications Center	999,047	850,418	17.5%
6140	000		Ground Transportation Department	1,594,996	1,472,593	8.3%
6150	000		Law Enforcement Department	4,717,831	3,993,248	18.1%
6170	000		Operations Department	1,933,546	1,591,337	21.5%
6180	000		Traffic Control Section	1,700,906	1,433,127	18.7%
			Facilities Asset Management Business Unit:	---	---	---
6310	000		Building & Building Systems	465,944	392,095	18.8%
6330	000		Facilities Asset Management	438,046	494,081	-11.3%
6340	000		Facilities Engineering	297,430	285,940	4.0%
6350	000		GIS Section	268,503	257,363	4.3%
			Operational Asset Management Business Unit:	---	---	---
6510	000		Baggage Systems	128,636	125,036	2.9%
6520	000		Contract Facilities Maintenance	232,359	175,862	32.1%
6540	000		Fleet Maintenance Section	1,445,399	1,354,574	6.7%
6550	000		Fueling Systems	1,519,476	1,136,936	33.6%
6570	000		Facilities Maintenance	3,193,004	2,618,789	21.9%
6580	000		Fields Maintenance	1,753,839	1,633,281	7.4%
			Planning and Environment Business Unit:	---	---	---
6750	000		Noise	246,260	182,495	34.9%
6760	000		Environment	185,246	215,118	-13.9%
6770	000		Planning	248,734	240,069	3.6%
			Airport Facilities	---	---	---
---	211		Airfield Complex	2,547,908	1,463,659	74.1%
---	321		Terminal 1 Complex	2,533,524	2,477,645	2.3%
---	331		Terminal 2 Complex	13,394,435	11,316,868	18.4%
---	341		Central Energy Plant	1,226,140	1,147,420	6.9%
---	381		General Aviation-General	691,502	75,519	815.7%
---	382		General Aviation Terminal	481,623	445,854	8.0%
---	431		North Cargo Complex	44,622	45,269	-1.4%
---	432		South Cargo Complex 1	58,757	75,524	-22.2%
---	433		South Cargo Complex 2	50,404	0	n/a
---	434		South Cargo 3	357,373	141,663	152.3%
---	441		Fuel Farm Complex	142,964	292,968	-51.2%
---	451		Authority Building Complex	243,616	234,816	3.7%
---	452		Department of Transportation DOT Hangar	20,357	0	n/a
---	453		Maintenance Building Complex	341,793	304,233	12.3%
---	454		Airport Operations Center (AOC)	405,402	401,496	1.0%
---	455		Centralized Waste Complex	237,871	135,451	75.6%
---	456		Fire and Rescue Building	13,985	0	n/a
---	489		Miscellaneous Other Locations	69,014	275,189	-74.9%
---	491		Sheetz	2,538	2,520	0.7%
---	561		Rental Car Complex	133,258	18,938	603.7%
---	601		Parking Lot 1	10,896	0	n/a
---	602-604		Park RDU Economy 2,3,4	35,774	0	n/a
---	621		Park RDU Central	470,221	0	n/a
---	631		Parking-General Aviation	1,899	0	n/a
---	651		RDU Parking General	1,106,238	1,848,705	-40.2%
---	721		Taxi Operations	34,803	39,287	-11.4%
---	881		Roadways	1,874,378	1,542,604	21.5%
---	889		Water & Sewer Lines	1,234,670	1,071,839	15.2%
			Total Expenses Before OPEB & Separation Allowance	73,239,888	62,332,428	17.5%
			OPEB and Separation Allowance	434,350	372,300	16.7%
			Total Operating Expenses	73,674,238	62,704,728	17.5%

SCHEDULE VI
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2018

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
70110			Salaries	23,518,083	20,541,914	14.5%
70120			Overtime	539,010	521,000	3.5%
			Total Salaries and Overtime	24,057,093	21,062,914	14.2%
70210			Health Insurance	2,404,496	2,447,390	-1.8%
70220			Accident Insurance	430	430	0.0%
70230/40			Retirement/401K Match	2,688,016	2,250,787	19.4%
70250			Social Security	1,766,611	1,528,668	15.6%
70260			Dental	234,772	0	n/a
70270			Vision	40,117	0	n/a
			Total Employee Benefits	7,134,442	6,227,275	14.6%
70335			Bring your own Device	65,000	0	n/a
70340			Physical Examinations	77,546	72,306	7.2%
70350			Professional Training & Dues	437,211	420,728	3.9%
70370			Unemployment Compensation	15,000	15,000	0.0%
70380			Uniforms	183,439	144,680	26.8%
			Total Employee Related	778,196	652,714	19.2%
			Total Salaries, Benefits & Related	31,969,731	27,942,903	14.4%
71110			Advertising and Marketing Services	216,577	443,252	-51.1%
71120			Audit Fees	50,800	55,300	-8.1%
71130			Legal Fees	320,000	320,000	0.0%
71140			Technology Services	1,223,181	1,314,304	-6.9%
71190			Other Professional Services	995,000	0	n/a
			Total Professional Services	2,805,558	2,132,856	31.5%
71310			Airport Operations Information System (AOIS) Services	588,000	628,000	-6.4%
71320			Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	2,365,952	2,173,945	8.8%
71330			Elevators/Escalators	1,023,153	633,417	61.5%
71340			Heating Ventilation & Air Conditioning (HVAC)	644,420	498,492	29.3%
71350			Janitorial	4,767,880	4,726,306	0.9%
71360			Landscaping	1,035,155	980,000	5.6%
71370			Repairs and Maintenance	1,681,870	1,318,304	27.6%
71380			Ramp Tower	846,144	846,173	0.0%
71390			Snow Removal	220,000	0	n/a
71400			Waste Disposal	234,419	132,000	77.6%
71900			Other Contracted Labor	10,922,603	6,551,540	66.7%
			Total Contractual Labor	24,329,596	18,488,177	31.6%
72010			Electricity	4,348,224	4,348,211	0.0%
72020			Natural Gas	537,992	558,468	-3.7%
72030			Water	416,000	326,550	27.4%
72040			Sewer	729,000	647,850	12.5%
72050			Telecommunications	336,319	230,594	45.8%
72060			TV Service Providers	66,717	56,580	17.9%
			Total Utilities	6,434,252	6,168,253	4.3%
73010			Computer Hardware	929,275	212,356	337.6%
73020			Computer Software	238,416	91,437	160.7%
73030			Small Equipment	385,403	243,867	58.0%
73040			Fuel	444,567	450,694	-1.4%
73050			Promotional Supplies	137,304	98,835	38.9%
73060			Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) S	522,900	529,327	-1.2%
73070			ID System Supplies	38,330	43,445	-11.8%
73090			Parts and Supplies	1,480,824	1,470,594	0.7%
			Total Materials and Supplies	4,177,019	3,140,555	33.0%
74010			Insurance Premiums	1,319,700	1,463,700	-9.8%
74080			Insurance Claims	100,000	25,000	300.0%
			Total Insurance	1,419,700	1,488,700	-4.6%
75020			Credit Card Fees	1,222,428	1,166,392	4.8%
75030			Division of Criminal Information Access Fees	147,928	6,264	2261.6%
75040			K-9 Program	9,144	5,000	82.9%
75050			Permit Administration	34,257	34,515	-0.7%
75060			Office and General Supplies	76,991	61,916	24.3%
75070			Copier Expense	72,500	72,500	0.0%
75080			Postage	15,586	15,420	1.1%
75090			Printing	99,052	80,847	22.5%
75100			Meals and Per Diem	83,331	78,762	5.8%
75110			Travel Expenses	217,815	199,368	9.3%
75800			Incentive Program Expense	125,000	1,250,000	-90.0%
			Total General and Administrative	2,104,032	2,970,984	-29.2%
			Total Expenses Before OPEB & Separation Allowance	73,239,888	62,332,428	17.5%
			OPEB and Separation Allowance	434,350	372,300	16.7%
			Total Operating Expenses	73,674,238	62,704,728	17.5%



DETAILED OPERATING REVENUE

RALEIGH-DURHAM AIRPORT AUTHORITY
DETAILED OPERATING REVENUE
FOR THE YEAR ENDING
MARCH 31, 2018

DETAILED OPERATING REVENUE



SCHEDULE VII-A

OPERATING REVENUE SUMMARY

COMPLEX	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
<u>Airfield Complex:</u>			
Airfield-211	14,987,200	13,377,193	12.0%
Fuel Flowage-214	385,000	350,000	10.0%
Other Airfield-219	22,000	20,890	5.3%
Total Airfield Complex	15,394,200	13,748,083	12.0%
<u>Terminal Complex:</u>			
Terminal 1-321	6,743,446	5,223,901	29.1%
Terminal 2-322	32,371,792	24,750,656	30.8%
Terminal Security-332	6,817,051	4,814,143	41.6%
Terminal-Misc.-351	922,045	726,476	26.9%
Total Terminal Complex	46,854,334	35,515,176	31.9%
<u>General Aviation Complex:</u>			
G/A General-381	1,712,293	1,577,513	8.5%
G/A Terminal-382	188,521	156,127	20.7%
Total General Aviation Complex	1,900,814	1,733,640	9.6%
<u>Cargo Complex:</u>			
North Cargo-431	1,086,051	1,042,907	4.1%
South Cargo 1 & 2-432	714,677	700,405	2.0%
South Cargo 3-434	656,056	594,642	10.3%
Total Cargo Complex	2,456,784	2,337,954	5.1%
<u>Fuel Farm Complex:</u>			
Fuel Farm-441	1,832,000	1,403,400	30.5%
<u>Rental Car Complex:</u>			
Rental Car-561	16,309,556	16,066,940	1.5%
<u>Office & Other Buildings Complex:</u>			
Aviation Station-491	256,000	219,656	16.5%
Other Locations-489	479,440	238,069	101.4%
Total Office & Other Buildings Complex	735,440	457,725	60.7%
<u>Parking Complex:</u>			
RDU Parking-651	54,968,959	47,680,398	15.3%
Off-Airport Parking-661	417,000	370,000	12.7%
Total Parking Complex	55,385,959	48,050,398	15.3%
<u>Ground Transportation Complex:</u>			
Taxi Operation-721	260,560	212,724	22.5%
AVI Ground Transportation Fees-725	2,839,373	867,000	227.5%
Total Ground Transportation Complex	3,099,933	1,079,724	187.1%
<u>General Grounds Complex:</u>			
Traffic Ordinance Violation Fees-881	34,000	54,616	-37.7%
Total General Grounds Complex	34,000	54,616	-37.7%
TOTAL OPERATING REVENUE	144,003,021	120,447,656	19.6%

SCHEDULE VII-A-1
OPERATING REVENUE
AIRFIELD COMPLEX

ACCOUNTING CODE			LANDING FEES AIR CARRIER	FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>211 Airfield Complex</u>						
61100	0000	211	Domestic Landing Fees Terminal 1	2,816,712	2,572,528	9.5%
61200	0000	211	Domestic Landing Fees Terminal 2	11,167,668	9,942,470	12.3%
61300	0000	211	International Landing Fees Terminal 2	0	0	n/a
61400	0000	211	Landing Fees Cargo	1,002,820	862,195	16.3%
Total Landing Fees				14,987,200	13,377,193	12.0%
<u>214 G/A Fuel Flowage Complex</u>						
61700	0000	214	Fuel Flowage Fees	385,000	350,000	10.0%
Total Fuel Flowage				385,000	350,000	10.0%
<u>219 Other Airfield Complex</u>						
62340	0000	219	Maint & Operating (M&O) Expense Recovery	16,000	14,890	7.5%
66900	0000	211	Miscellaneous Revenue Aeronautical	1,200	1,200	0.0%
66900	0000	219	Miscellaneous Revenue Aeronautical	4,800	4,800	0.0%
Total Other Airfield				22,000	20,890	5.3%
TOTAL AIRFIELD COMPLEX				15,394,200	13,748,083	12.0%

SCHEDULE VII-A-2
OPERATING REVENUE
TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 1 COMPLEX	FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>321 Terminal 1</u>						
62100	0000	321	Fixed Rent Aeronautical T1	2,370,719	1,536,451	54.3%
62150	0000	321	Fixed Rent Non-Aeronautical T1	296,131	192,116	54.1%
Total Terminal 1 Fixed Rent				2,666,850	1,728,567	54.3%
<u>PERCENTAGE RENT</u>						
62410	0000	321	Percentage Rent T1	23,000	24,800	-7.3%
62420	0000	321	Percentage Rent Food & Beverage T1	986,000	915,100	7.7%
62430	0000	321	Percentage Rent Retail T1	423,600	473,000	-10.4%
62450	0000	321	Percentage Rent Other Terminal Services T1	308,300	261,200	18.0%
Total Terminal 1 Percentage Rent				1,740,900	1,674,100	4.0%
<u>MISCELLANEOUS RENT</u>						
68400	0000	321	Telecommunications Services T1	42,783	37,400	14.4%
62310	0000	321	Bag Claim Recovery	1,997,419	1,487,453	34.3%
62320	0000	321	Airport Operation Information System (AOIS) Recovery	121,494	121,494	0.0%
62340	0000	321	Maint & Operating (M&O) Expense Recovery	94,000	94,437	-0.5%
66100	0000	321	Gate Usage Fees	80,000	80,000	0.0%
68900	0000	321	Miscellaneous Revenue NonAeronautical	0	450	-100.0%
Total Terminal 1 Miscellaneous Rent				2,335,696	1,821,234	-51.8%
TOTAL TERMINAL 1 COMPLEX				6,743,446	5,223,901	29.1%

SCHEDULE VII - A - 2 CONTINUED
OPERATING REVENUE
TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 2 COMPLEX	FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>331 Terminal 2</u>						
62100	0000	331	Fixed Rent Aeronautical T2	14,224,233	9,551,846	48.9%
62150	0000	331	Fixed Rent Non-Aeronautical T2	595,544	314,668	89.3%
Total Terminal 2 Fixed Rent				14,819,777	9,866,514	50.2%
<u>PERCENTAGE RENT</u>						
62410	0000	331	Percentage Rent T2	39,000	15,300	154.9%
62420	0000	331	Percentage Rent Food & Beverage T2	3,910,000	3,224,000	21.3%
62430	0000	331	Percentage Rent Retail T2	1,820,600	1,984,700	-8.3%
62440	0000	331	Percentage Rent Duty Free	19,000	41,900	-54.7%
62450	0000	331	Percentage Rent Other Terminal Services T2	768,100	808,100	-4.9%
Total Terminal 2 Percentage Rent				6,556,700	6,074,000	7.9%
<u>MISCELLANEOUS RENT</u>						
68400	0000	331	Telecommunications Services T2	198,521	156,300	27.0%
62310	0000	331	Bag Claim Recovery	7,532,252	5,172,542	45.6%
62320	0000	331	Airport Operation Information System (AOIS) Recovery	958,173	1,164,220	-17.7%
62330	0000	331	Ramp Tower Recovery	828,369	836,580	-1.0%
62340	0000	331	Maint & Operating (M&O) Expense Recovery	418,000	418,300	-0.1%
66100	0000	331	Gate Usage Fees	1,058,000	1,058,000	0.0%
66900	0000	331	Miscellaneous Revenue Aeronautical	0	2,400	-100.0%
68900	0000	331	Miscellaneous Revenue NonAeronautical	2,000	1,800	11.1%
Total Terminal 2 Miscellaneous Rent				10,995,315	8,810,142	24.8%
TOTAL TERMINAL 2 COMPLEX				32,371,792	24,750,656	30.8%

SCHEDULE VII-A - 2 CONTINUED

OPERATING REVENUE

TERMINAL COMPLEX

				FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
<u>333 Terminal Security</u>						
<u>SECURITY FEES</u>						
66200	0000	332	T2 Security CheckPoint	4,182,851	2,670,703	56.6%
66250	0000	333	Transportation Security Administration (TSA) Checkpoint R	394,200	0	n/a
66300	0000	334	Federal Inspection Services (FIS) Int'l Passenger Fee	2,240,000	2,143,440	4.5%
Total Terminal Security Fees				6,817,051	4,814,143	41.6%
<u>351 Terminal Miscellaneous</u>						
<u>MISC. TERMINAL RELATED</u>						
62150	0000	351	Fixed Rent Non-Aeronautical Terminal Miscellaneous	24,275	21,110	15.0%
62410	0000	351	Percentage Rent Terminal Miscellaneous	726,000	506,260	43.4%
68400	0000	351	Telecommunications Services Terminal Miscellaneous	162,240	162,240	0.0%
62340	0000	351	Maint & Operating (M&O) Expense Recovery	8,530	35,666	-76.1%
68900	0000	351	Miscellaneous Revenue NonAeronautical	1,000	1,200	-16.7%
Total Terminal Miscellaneous				922,045	726,476	26.9%
TOTAL TERMINAL COMPLEX				46,854,334	35,515,176	31.9%

SCHEDULE VII-A-3
OPERATING REVENUE
GENERAL AVIATION COMPLEX

ACCOUNTING CODE			GENERAL AVIATION	FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>381 General Aviation-General</u>						
			<u>FIXED RENTS</u>			
62150	0000	381	Fixed Rent Non-Aeronautical General Aviation Complex	1,096,420	1,012,824	8.3%
62200	0000	381	Ground Rent General Aviation Complex	183,835	143,978	27.7%
62340	0000	381	Maint & Operating (M&O) Expense Recovery	364,500	329,225	10.7%
68400	0000	381	Telecommunications Services General Aviation Complex	16,539	14,900	11.0%
68900	0000	381	Miscellaneous Revenue NonAeronautical	0	25,386	-100.0%
			Total General Aviation-General Fixed Rent	1,661,293	1,526,313	8.8%
			<u>PERCENTAGE RENT</u>			
62410	0000	381	Percentage Rent General Aviation Complex	51,000	51,200	-0.4%
			Total General Aviation-General Percentage Rent	51,000	51,200	-0.4%
			Total General Aviation-General	1,712,293	1,577,513	8.5%
<u>382 General Aviation Terminal</u>						
			<u>FIXED RENTS</u>			
62150	0000	382	Fixed Rent Non-Aeronautical General Aviation Terminal	159,127	106,227	49.8%
63200	0000	382	Tenant Parking	16,000	28,000	-42.9%
68400	0000	382	Telecommunications Services General Aviation Terminal	4,394	4,400	-0.1%
			Total General Aviation-Terminal Fixed Rents	179,521	138,627	29.5%
			<u>PERCENTAGE RENT</u>			
62410	0000	382	Percentage Rent General Aviation Terminal	9,000	12,900	-30.2%
66500	0000	382	Charter Security Screening	-	4,600	-100.0%
			Total General Aviation-Terminal Percentage Rent	9,000	17,500	-48.6%
			Total General Aviation-Terminal	188,521	156,127	20.7%
			TOTAL GENERAL AVIATION COMPLEX	1,900,814	1,733,640	9.6%

SCHEDULE VII-A-4
OPERATING REVENUE
CARGO COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	
<u>431 North Cargo</u>						
62100	0000	431	Fixed Rent Aeronautical North Cargo	339,397	328,557	3.3%
62150	0000	431	Fixed Rent Non-Aeronautical North Cargo	220,280	249,432	-11.7%
62200	0000	431	Ground Rent North Cargo	335,365	304,234	10.2%
68400	0000	431	Telecommunications Services North Cargo	509	480	6.0%
62340	0000	431	Maint & Operating (M&O) Expense Recovery	190,500	160,204	18.9%
Total North Cargo Fixed Rent				1,086,051	1,042,907	4.1%
<u>433 South Cargo 1 & 2</u>						
62150	0000	432	Fixed Rent Non-Aeronautical South Cargo 1	188,855	188,855	0.0%
68400	0000	432	Telecommunications Services South Cargo 1	3,571	0	n/a
62340	0000	432	Maint & Operating (M&O) Expense Recovery	147,000	81,226	81.0%
68900	0000	432	Miscellaneous Revenue NonAeronautical	1,000	1,200	-16.7%
62100	0000	433	Fixed Rent Aeronautical South Cargo 1	106,056	106,056	0.0%
62150	0000	433	Fixed Rent Non-Aeronautical South Cargo 2	171,596	222,846	-23.0%
68400	0000	433	Telecommunications Services South Cargo 2	2,599	5,900	-55.9%
62340	0000	433	Maint & Operating (M&O) Expense Recovery	92,000	91,922	0.1%
68900	0000	433	Miscellaneous Revenue NonAeronautical	2,000	2,400	-16.7%
Total South Cargo 1& 2 Fixed Rent				714,677	700,405	2.0%
<u>434 South Cargo 3</u>						
62100	0000	434	Fixed Rent Aeronautical South Cargo 3	265,901	265,901	0.0%
62150	0000	434	Fixed Rent Non-Aeronautical South Cargo 3	46,708	47,428	-1.5%
62200	0000	434	Ground Rent South Cargo 3	101,947	91,334	11.6%
62340	0000	434	Maint & Operating (M&O) Expense Recovery	241,500	189,979	27.1%
Total South Cargo 3 Fixed Rent				656,056	594,642	10.3%
TOTAL CARGO COMPLEX				2,456,784	2,337,954	5.1%

SCHEDULE VII-A-5
OPERATING REVENUE
FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	
<u>441 Fuel Farm</u>						
62150	0000	441	Fixed Rent NonAeronautical	1,000	1,200	-16.7%
68300	0000	441	Fuel Farm	1,830,000	1,401,000	30.6%
68900	0000	441	Miscellaneous Revenue NonAeronautical	1,000	1,200	-16.7%
TOTAL FUEL FARM COMPLEX				1,832,000	1,403,400	30.5%

SCHEDULE VII-A-6
OPERATING REVENUE
RENTAL CAR COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	RENTAL CAR COMPLEX	BUDGET	BUDGET	% CHANGE
<u>561 Rental Car</u>						
<u>FIXED RENTS</u>						
62150	0000	561	Fixed Rent Non-Aeronautical	980,908	952,338	3.0%
62200	0000	561	Ground Rent	385,448	375,817	2.6%
62340	0000	561	Maint & Operating (M&O) Expense Recovery	447,000	393,785	13.5%
Total Fixed Rent				1,813,356	1,721,940	5.3%
<u>PERCENTAGE RENT</u>						
62410	0000	561	Percentage Rent	14,496,200	14,345,000	1.1%
Total Percentage Rent				14,496,200	14,345,000	1.1%
TOTAL RENTAL CAR COMPLEX				16,309,556	16,066,940	1.5%

SCHEDULE VII-A-7
OPERATING REVENUE
OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE			OFFICE & OTHER BUILDINGS	FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>491-Aviation Station</u>						
62200	0000	491	Ground Rent Sheetz	150,000	150,000	0.0%
62340	0000	491	Maint & Operating (M&O) Expense Recovery	106,000	69,656	52.2%
Total Fixed Rent				256,000	219,656	16.5%
<u>489-Other Locations</u>						
 <u>MISCELLANEOUS RENT</u>						
62900	0000	489	Conference Rooms-Authority Bldg.	0	26,250	-100.0%
62150	0000	489	Fixed Rent Non-Aeronautical Other Buildings	44,816	80,816	-44.5%
62200	0000	489	Ground Rent Other Buildings	12,000	0	n/a
68100	0000	489	Security Authorization Badges	285,700	124,600	129.3%
68200	0000	489	Fingerprinting	131,898	0	n/a
62340	0000	489	Maint & Operating (M&O) Expense Recovery	4,026	5,203	-22.6%
68900	0000	489	Miscellaneous Revenue NonAeronautical	1,000	1,200	-16.7%
Total Miscellaneous Rent				479,440	238,069	101.4%
TOTAL OFFICE & OTHER BUILDINGS COMPLEX				735,440	457,725	60.7%

SCHEDULE VII-A-8
OPERATING REVENUE
PARKING COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	PARKING	BUDGET	BUDGET	% CHANGE
<u>641-651 RDU PARKING</u>						
<u>RDU PARKING</u>						
63100	0000	651	Public Parking Fees	54,400,000	47,130,398	15.4%
63200	0000	641	Employee Parking Fees	353,000	549,000	-35.7%
63300	0000	651	Parking Other	215,000	0	n/a
68400	0000	651	Telecommunications Services	959	1,000	-4.1%
Total RDU Parking				54,968,959	47,680,398	15.3%
<u>661: OFF-AIRPORT PARKING</u>						
<u>OFF-AIRPORT PARKING</u>						
62460	0000	661	Airport Fast Park	417,000	370,000	12.7%
Total Off-Airport Parking				417,000	370,000	12.7%
TOTAL PARKING COMPLEX				55,385,959	48,050,398	15.3%

SCHEDULE VII-A-9
OPERATING REVENUE
GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	GROUND TRANSPORTATION	BUDGET	BUDGET	% CHANGE
<u>721 Taxi Operation</u>						
62340	0000	721	Maint & Operating (M&O) Expense Recovery	3,000	3,204	-6.4%
68400	0000	721	Telecommunication Services	6,240	6,200	0.6%
64100	0000	721	RDU Taxi, Inc. Concession Fees	251,320	203,320	23.6%
Total Taxi Related Revenues				260,560	212,724	22.5%
<u>725 AVI Ground Transportation Fees</u>						
64200	0000	725	AVI-Trip Fees	2,839,373	867,000	227.5%
Total AVI Transportation Fees				2,839,373	867,000	227.5%
TOTAL GROUND TRANSPORTATION COMPLEX				3,099,933	1,079,724	187.1%

SCHEDULE VII-A-10
OPERATING REVENUE
GENERAL GROUNDS COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	GROUND TRANSPORTATION	BUDGET	BUDGET	% CHANGE
<u>881 Roadways</u>						
64300	0000	881	Traffic Ordinance Violation Fees	34,000	54,616	-37.7%
			Total Traffic Ordinance Violation Fees	34,000	54,616	-37.7%
			TOTAL GENERAL GROUNDS COMPLEX	34,000	54,616	-37.7%
			TOTAL AIRPORT OPERATING REVENUE	144,003,021	120,447,656	19.6%



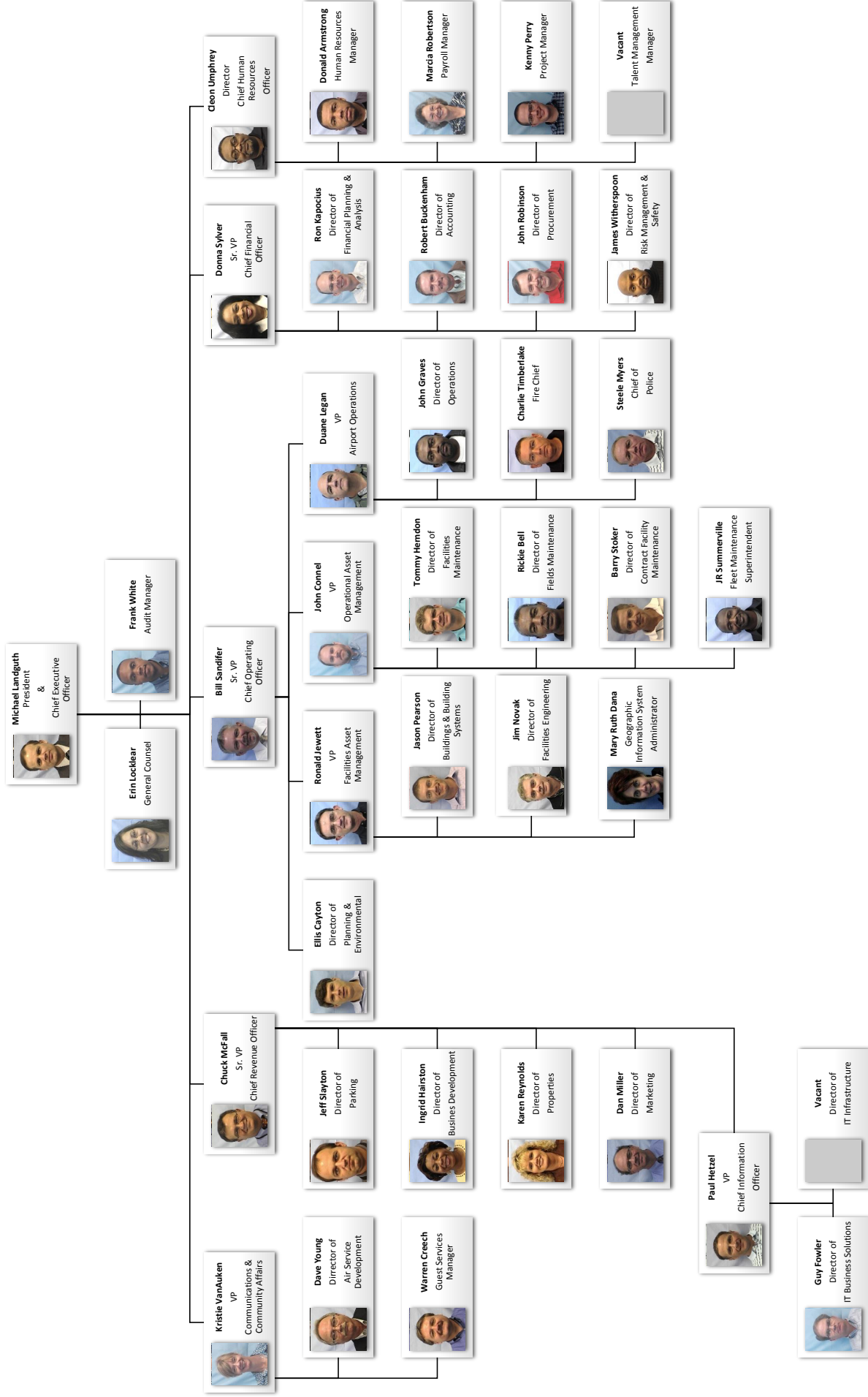
DETAILED OPERATING EXPENSES

RALEIGH-DURHAM AIRPORT AUTHORITY
DETAILED OPERATING EXPENSES
FOR THE YEAR ENDING
MARCH 31, 2018

DETAILED OPERATING EXPENSES



RALEIGH-DURHAM AIRPORT AUTHORITY 2017 ORGANIZATIONAL STRUCTURE CHART



SCHEDULE VIII-A
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2018

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	BUDGET DEPARTMENT/SECTION/COMPLEX	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
			Chief Executive Officer Division:	---	---	---
1010	000		Airport Authority & President/CEO	881,472	826,235	6.7%
1030	000		Audit	383,265	480,943	-20.3%
1050	000		Legal and Compliance	652,235	507,780	28.4%
			Communications Division:	---	---	---
2010	000		Air Service Development	533,146	1,972,582	-73.0%
2030	000		Communications & Community Affairs	805,493	904,572	-11.0%
2050	000		Guest Services	879,391	833,040	5.6%
			Human Capital Management Division:	---	---	---
3030	000		Human Resources & Payroll	1,224,327	1,374,690	-10.9%
3050	000		Talent Management	665,004	262,307	153.5%
			Revenue Development Division:	---	---	---
4010	000		Business Development	731,540	635,590	15.1%
4030	000		Information Services	6,458,108	4,405,958	46.6%
4050	000		Marketing	869,746	492,893	76.5%
4070	000		Parking	4,257,883	3,611,702	17.9%
4080	000		Property Development	235,509	215,503	9.3%
			Finance, Business & Admin. Division:	---	---	---
5030	000		Finance Department	2,557,141	1,331,637	92.0%
5050	000		Procurement Department	704,951	768,221	-8.2%
5070	000		Risk Management and Safety	299,215	172,007	74.0%
			Operations Division:	---	---	---
			Airport Operations Business Unit:	---	---	---
6110	000		Aircraft Rescue & Fire Fighting	1,966,295	1,726,939	13.9%
6120	000		Communications Center	999,047	850,418	17.5%
6140	000		Ground Transportation Department	1,594,996	1,472,593	8.3%
6150	000		Law Enforcement Department	4,717,831	3,993,248	18.1%
6170	000		Operations Department	1,933,546	1,591,337	21.5%
6180	000		Traffic Control Section	1,700,906	1,433,127	18.7%
			Facilities Asset Management Business Unit:	---	---	---
6310	000		Building & Building Systems	465,944	392,095	18.8%
6330	000		Facilities Asset Management	438,046	494,081	-11.3%
6340	000		Facilities Engineering	297,430	285,940	4.0%
6350	000		GIS Section	268,503	257,363	4.3%
			Operational Asset Management Business Unit:	---	---	---
6510	000		Baggage Systems	128,636	125,036	2.9%
6520	000		Contract Facilities Maintenance	232,359	175,862	32.1%
6540	000		Fleet Maintenance Section	1,445,399	1,354,574	6.7%
6550	000		Fueling Systems	1,519,476	1,136,936	33.6%
6570	000		Facilities Maintenance	3,193,004	2,618,789	21.9%
6580	000		Fields Maintenance	1,753,839	1,633,281	7.4%
			Planning and Environment Business Unit:	---	---	---
6750	000		Noise	246,260	182,495	34.9%
6760	000		Environment	185,246	215,118	-13.9%
6760	000		Planning	248,734	240,069	3.6%
			Airport Facilities:	---	---	---
---	211		Airfield Complex	2,547,908	1,463,659	74.1%
---	321		Terminal 1 Complex	2,533,524	2,477,645	2.3%
---	331		Terminal 2 Complex	13,394,435	11,316,868	18.4%
---	341		Central Energy Plant	1,226,140	1,147,420	6.9%
---	381		General Aviation-General	691,502	75,519	815.7%
---	382		General Aviation Terminal	481,623	445,854	8.0%
---	431		North Cargo Complex	44,622	45,269	-1.4%
---	432		South Cargo Complex 1	58,757	75,524	-22.2%
---	433		South Cargo Complex 2	50,404	0	n/a
---	434		South Cargo 3	357,373	141,663	152.3%
---	441		Fuel Farm Complex	142,964	292,968	-51.2%
---	451		Authority Building Complex	243,616	234,816	3.7%
---	452		Department of Transportation DOT Hangar	20,357	0	n/a
---	453		Maintenance Building Complex	341,793	304,233	12.3%
---	454		Airport Operations Center (AOC)	405,402	401,496	1.0%
---	455		Centralized Waste Complex	237,871	135,451	75.6%
---	456		Fire and Rescue Building	13,985	0	n/a
---	489		Miscellaneous Other Locations	69,014	275,189	-74.9%
---	491		Sheetz	2,538	2,520	0.7%
---	561		Rental Car Complex	133,258	18,938	603.7%
---	601		Parking Lot 1	10,896	0	n/a
---	602-604		Park RDU Economy 2,3,4	35,774	0	n/a
---	621		Park RDU Central	470,221	0	n/a
---	631		Parking-General Aviation	1,899	0	n/a
---	651		RDU Parking General	1,106,238	1,848,705	-40.2%
---	721		Taxi Operations	34,803	39,287	-11.4%
---	881		Roadways	1,874,378	1,542,604	21.5%
---	889		Water & Sewer Lines	1,234,670	1,071,839	15.2%
Total Expenses Before OPEB & Separation Allowance				73,239,888	62,332,428	17.5%
OPEB and Separation Allowance				434,350	372,300	16.7%
Total Operating Expenses				73,674,238	62,704,728	17.5%

SCHEDULE VIII-B
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2018

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE G/L # DEPT COMPLEX	ACCOUNT TITLE	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
70110	Salaries	23,518,083	20,541,914	14.5%
70120	Overtime	539,010	521,000	3.5%
	Total Salaries and Overtime	24,057,093	21,062,914	14.2%
70210	Health Insurance	2,404,496	2,447,390	-1.8%
70220	Accident Insurance	430	430	0.0%
70230/40	Retirement/401K Match	2,688,016	2,250,787	19.4%
70250	Social Security	1,766,611	1,528,668	15.6%
70260	Dental	234,772	0	n/a
70270	Vision	40,117	0	n/a
	Total Employee Benefits	7,134,442	6,227,275	14.6%
70335	Bring your own Device	65,000	0	n/a
70340	Physical Examinations	77,546	72,306	7.2%
70350	Professional Training & Dues	437,211	420,728	3.9%
70370	Unemployment Compensation	15,000	15,000	0.0%
70380	Uniforms	183,439	144,680	26.8%
	Total Employee Related	778,196	652,714	19.2%
	Total Salaries, Benefits & Related	31,969,731	27,942,903	14.4%
71110	Advertising and Marketing Services	216,577	443,252	-51.1%
71120	Audit Fees	50,800	55,300	-8.1%
71130	Legal Fees	320,000	320,000	0.0%
71140	Technology Services	1,223,181	1,314,304	-6.9%
71190	Other Professional Services	995,000	0	n/a
	Total Professional Services	2,805,558	2,132,856	31.5%
71310	Airport Operations Information System (AOIS) Services	588,000	628,000	-6.4%
71320	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	2,365,952	2,173,945	8.8%
71330	Elevators/Escalators	1,023,153	633,417	61.5%
71340	Heating Ventilation & Air Conditioning (HVAC)	644,420	498,492	29.3%
71350	Janitorial	4,767,880	4,726,306	0.9%
71360	Landscaping	1,035,155	980,000	5.6%
71370	Repairs and Maintenance	1,681,870	1,318,304	27.6%
71380	Ramp Tower	846,144	846,173	0.0%
71390	Snow Removal	220,000	0	n/a
71400	Waste Disposal	234,419	132,000	77.6%
71900	Other Contracted Labor	10,922,603	6,551,540	66.7%
	Total Contractual Labor	24,329,596	18,488,177	31.6%
72010	Electricity	4,348,224	4,348,211	0.0%
72020	Natural Gas	537,992	558,468	-3.7%
72030	Water	416,000	326,550	27.4%
72040	Sewer	729,000	647,850	12.5%
72050	Telecommunications	336,319	230,594	45.8%
72060	TV Service Providers	66,717	56,580	17.9%
	Total Utilities	6,434,252	6,168,253	4.3%
73010	Computer Hardware	929,275	212,356	337.6%
73020	Computer Software	238,416	91,437	160.7%
73030	Small Equipment	385,403	243,867	58.0%
73040	Fuel	444,567	450,694	-1.4%
73050	Promotional Supplies	137,304	98,835	38.9%
73060	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	522,900	529,327	-1.2%
73070	ID System Supplies	38,330	43,445	-11.8%
73090	Parts and Supplies	1,480,824	1,470,594	0.7%
	Total Materials and Supplies	4,177,019	3,140,555	33.0%
74010	Insurance Premiums	1,319,700	1,463,700	-9.8%
74080	Insurance Claims	100,000	25,000	300.0%
	Total Insurance	1,419,700	1,488,700	-4.6%
75020	Credit Card Fees	1,222,428	1,166,392	4.8%
75030	Division of Criminal Information Access Fees	147,928	6,264	2261.6%
75040	K-9 Program	9,144	5,000	82.9%
75050	Permit Administration	34,257	34,515	-0.7%
75060	Office and General Supplies	76,991	61,916	24.3%
75070	Copier Expense	72,500	72,500	0.0%
75080	Postage	15,586	15,420	1.1%
75090	Printing	99,052	80,847	22.5%
75100	Meals and Per Diem	83,331	78,762	5.8%
75110	Travel Expenses	217,815	199,368	9.3%
75800	Incentive Program Expense	125,000	1,250,000	-90.0%
	Total General and Administrative	2,104,032	2,970,984	-29.2%
	Total Expenses	73,239,888	62,332,428	17.5%
	OPEB and Separation Allowance	434,350	372,300	16.7%
	Total Operating Expenses	73,674,238	62,704,728	17.5%

SCHEDULE VIII-1
OPERATING EXPENSES**CHIEF EXECUTIVE OFFICER DIVISION**

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	1,041,930	971,445	7.3%
70120			Overtime	320	0	n/a
70210			Health Insurance Premiums	58,673	70,244	-16.5%
70230/40			Retirement/401K Match	115,470	104,307	10.7%
70250			Social Security	66,544	63,647	4.6%
70260			Dental	5,500	0	n/a
70270			Vision	940	0	n/a
70350			Professional Training and Dues	157,966	116,381	35.7%
71110			Advertising and Marketing Services	227	252	-9.9%
71130			Legal Fees	320,000	320,000	0.0%
74010			Insurance Premiums	93,800	109,400	-14.3%
75060			Office and General Supplies	3,010	2,835	6.2%
75090			Printing	80	200	-60.0%
75100			Meals and Per Diem	20,238	15,876	27.5%
75110			Travel Related Expenses	32,274	40,371	-20.1%
Total Expenses				1,916,972	1,814,958	5.6%

SCHEDULE VIII-1a
OPERATING EXPENSES
1010 AIRPORT AUTHORITY & PRESIDENT/CEO

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
70110	1010	000	Salaries	493,566	464,952	6.2%
70120	1010	000	Overtime	320	0	n/a
70210	1010	000	Health Insurance	15,967	21,802	-26.8%
70230/40	1010	000	Retirement/401K Match	52,250	45,871	13.9%
70250	1010	000	Social Security	27,552	26,543	3.8%
70260	1010	000	Dental	1,375	0	n/a
70270	1010	000	Vision	235	0	n/a
70350	1010	000	Professional Training and Dues	150,556	106,690	41.1%
71110	1010	000	Advertising and Marketing Services	227	252	-9.9%
74010	1010	000	Insurance Premiums	93,800	109,400	-14.3%
75060	1010	000	Office and General Supplies	2,460	2,285	7.7%
75100	1010	000	Meals and Per Diem	18,912	14,425	31.1%
75110	1010	000	Travel Related Expenses	24,252	34,015	-28.7%
Total Expenses				881,472	826,235	6.7%

SCHEDULE VIII-1b
OPERATING EXPENSES
1030 AUDIT

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
70110	1030	000	Salaries	287,705	361,498	-20.4%
70210	1030	000	Health Insurance Premiums	28,218	40,172	-29.8%
70230/40	1030	000	Retirement/401K Match	33,200	41,294	-19.6%
70250	1030	000	Social Security	22,010	27,655	-20.4%
70260	1030	000	Dental	2,750	0	n/a
70270	1030	000	Vision	470	0	n/a
70350	1030	000	Professional Training and Dues	3,885	6,966	-44.2%
75060	1030	000	Office and General Supplies	300	300	0.0%
75090	1030	000	Printing	80	200	-60.0%
75100	1030	000	Meals and Per Diem	725	547	32.5%
75110	1030	000	Travel Related Expenses	3,922	2,311	69.7%
Total Expenses				383,265	480,943	-20.3%

SCHEDULE VIII-1c
 OPERATING EXPENSES
1050 LEGAL AND COMPLIANCE

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	1050	000	Salaries	260,659	144,995	79.8%
70210	1050	000	Health Insurance	14,488	8,270	75.2%
70230/40	1050	000	Retirement/401K Match	30,020	17,142	75.1%
70250	1050	000	Social Security	16,982	9,449	79.7%
70260	1050	000	Dental	1,375	0	n/a
70270	1050	000	Vision	235	0	n/a
70350	1050	000	Professional Training and Dues	3,525	2,725	29.4%
71130	1050	000	Legal Fees	320,000	320,000	0.0%
75060	1050	000	Office and General Supplies	250	250	0.0%
75100	1050	000	Meals and Per Diem	601	904	-33.5%
75110	1050	000	Travel Related Expenses	4,100	4,045	1.4%
Total Expenses				652,235	507,780	28.4%

SCHEDULE VIII-2
OPERATING EXPENSES**COMMUNICATIONS DIVISION**

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	1,094,816	1,120,420	-2.3%
70120			Overtime	4,780	954	401.0%
70210			Health Insurance	119,513	143,796	-16.9%
70220			Accident Insurance	430	430	0.0%
70230/40			Retirement/401K Match	128,530	126,591	1.5%
70250			Social Security	81,972	85,710	-4.4%
70260			Dental	11,687	0	n/a
70270			Vision	1,997	0	n/a
70350			Professional Training and Dues	20,721	30,355	-31.7%
70380			Uniforms	6,900	6,900	0.0%
71110			Advertising and Marketing Services	187,000	425,000	-56.0%
71900			Other Contracted Labor	307,384	400,523	-23.3%
73030			Small Equipment	3,670	4,162	-11.8%
73050			Promotional Supplies	49,784	33,230	49.8%
75060			Office and General Supplies	8,660	9,640	-10.2%
74010			Insurance Premiums	13,300	15,900	-16.4%
75090			Printing	17,440	25,828	-32.5%
75100			Meals and Per Diem	17,379	16,605	4.7%
75110			Travel Related Expenses	17,067	14,150	20.6%
75800			Incentive Program Expense	125,000	1,250,000	-90.0%
Total Expenses				2,218,030	3,710,194	-40.2%

SCHEDULE VIII-2a
OPERATING EXPENSES
2010 AIR SERVICE DEVELOPMENT

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
70110	2010	000	Salaries	117,798	169,643	-30.6%
70210	2010	000	Health Insurance	7,204	10,962	-34.3%
70230/40	2010	000	Retirement/401K Match	14,342	17,788	-19.4%
70250	2010	000	Social Security	9,012	12,978	-30.6%
70260	2010	000	Dental	687	0	n/a
70270	2010	000	Vision	117	0	n/a
70350	2010	000	Professional Training and Dues	7,800	7,535	3.5%
71110	2010	000	Advertising and Marketing Services	175,000	425,000	-58.8%
71900	2010	000	Other Contracted Labor	57,100	56,800	0.5%
75060	2010	000	Office and General Supplies	3,000	4,500	-33.3%
75090	2010	000	Printing	1,500	1,500	0.0%
75100	2010	000	Meals and Per Diem	2,836	7,406	-61.7%
75110	2010	000	Travel Related Expenses	11,750	8,470	38.7%
75800	2010	000	Incentive Program Expense	125,000	1,250,000	-90.0%
Total Expenses				533,146	1,972,582	-73.0%

SCHEDULE VIII-2b
OPERATING EXPENSES
2030 COMMUNICATIONS & COMMUNITY AFFAIRS

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2030	000	Salaries	377,779	387,888	-2.6%
70210	2030	000	Health Insurance	28,510	37,408	-23.8%
70230/40	2030	000	Retirement/401K Match	42,631	45,274	-5.8%
70250	2030	000	Social Security	27,119	29,670	-8.6%
70260	2030	000	Dental	2,750	0	n/a
70270	2030	000	Vision	470	0	n/a
70350	2030	000	Professional Training and Dues	8,194	17,381	-52.9%
71110	2030	000	Advertising and Marketing Services	12,000	0	n/a
71900	2030	000	Other Contracted Labor	232,449	327,727	-29.1%
73030	2030	000	Small Equipment	2,185	4,082	-46.5%
73050	2030	000	Promotional Supplies	36,500	20,500	78.0%
75060	2030	000	Office and General Supplies	2,000	1,500	33.3%
75090	2030	000	Printing	14,500	20,703	-30.0%
75100	2030	000	Meals and Per Diem	14,194	7,814	81.6%
75110	2030	000	Travel Related Expenses	4,212	4,625	-8.9%
Total Expenses				805,493	904,572	-11.0%

SCHEDULE VIII-2c
OPERATING EXPENSES
2050 GUEST SERVICES

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2050	000	Salaries	599,239	562,889	6.5%
70120	2050	000	Overtime	4,780	954	401.0%
70210	2050	000	Health Insurance	83,799	95,426	-12.2%
70220	2050	000	Accident Insurance	430	430	0.0%
70230/40	2050	000	Retirement/401K Match	71,557	63,529	12.6%
70250	2050	000	Social Security	45,841	43,062	6.5%
70260	2050	000	Dental	8,250	0	n/a
70270	2050	000	Vision	1,410	0	n/a
70350	2050	000	Professional Training and Dues	4,727	5,439	-13.1%
70380	2050	000	Uniforms	6,900	6,900	0.0%
71900	2050	000	Other Contracted Labor	17,835	15,996	11.5%
73030	2050	000	Small Equipment	1,485	80	1756.3%
73050	2050	000	Promotional Supplies	13,284	12,730	4.4%
74010	2050	000	Insurance Premiums	13,300	15,900	-16.4%
75060	2050	000	Office and General Supplies	3,660	3,640	0.5%
75090	2050	000	Printing	1,440	3,625	-60.3%
75100	2050	000	Meals and Per Diem	349	1,385	-74.8%
75110	2050	000	Travel Related Expenses	1,105	1,055	4.7%
Total Expenses				879,391	833,040	5.6%

SCHEDULE VIII-3
OPERATING EXPENSES**HUMAN CAPITAL MANAGEMENT DIVISION**

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	872,209	892,483	-2.3%
70120			Overtime	440	120	266.7%
70210			Health Insurance	77,863	72,397	7.6%
70230/40			Retirement/401K Match	102,951	77,188	33.4%
70250			Social Security	65,292	50,139	30.2%
70260			Dental	7,562	0	n/a
70270			Vision	1,292	0	n/a
70350			Professional Training and Dues	17,605	14,277	23.3%
70370			Unemployment Compensation	15,000	15,000	0.0%
71110			Advertising and Marketing Services	7,250	5,000	45.0%
71900			Other Contracted Labor	643,408	449,820	43.0%
73050			Promotional Supplies	59,432	43,330	37.2%
75060			Office and General Supplies	4,000	3,000	33.3%
75090			Printing	4,400	5,600	-21.4%
75100			Meals and Per Diem	1,880	1,289	45.8%
75110			Travel Related Expenses	8,747	7,354	18.9%
Total Expenses				1,889,331	1,636,997	15.4%

SCHEDULE VIII-3a
OPERATING EXPENSES
3030 HUMAN RESOURCES & PAYROLL

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	3030	000	Salaries	703,451	747,168	-5.9%
70120	3030	000	Overtime	440	120	266.7%
70210	3030	000	Health Insurance	63,674	56,325	13.0%
70230/40	3030	000	Retirement/401K Match	84,257	62,915	33.9%
70250	3030	000	Social Security	52,382	39,022	34.2%
70260	3030	000	Dental	6,187	0	n/a
70270	3030	000	Vision	1,057	0	n/a
70350	3030	000	Professional Training and Dues	15,742	14,277	10.3%
70370	3030	000	Unemployment Compensation	15,000	15,000	0.0%
71110	3030	000	Advertising and Marketing Services	7,250	5,000	45.0%
71900	3030	000	Other Contracted Labor	201,458	378,320	-46.7%
73050	3030	000	Promotional Supplies	56,402	40,300	40.0%
75060	3030	000	Office and General Supplies	2,000	2,000	0.0%
75090	3030	000	Printing	4,400	5,600	-21.4%
75100	3030	000	Meals and Per Diem	1,880	1,289	45.8%
75110	3030	000	Travel Related Expenses	8,747	7,354	18.9%
Total Expenses				1,224,327	1,374,690	-10.9%

SCHEDULE VIII-3b
OPERATING EXPENSES
3050 TALENT MANAGEMENT

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	3050	000	Salaries	168,758	145,315	16.1%
70210	3050	000	Health Insurance	14,189	16,072	-11.7%
70230/40	3050	000	Retirement/401K Match	18,694	14,273	31.0%
70250	3050	000	Social Security	12,910	11,117	16.1%
70260	3050	000	Dental	1,375	0	n/a
70270	3050	000	Vision	235	0	n/a
70350	3050	000	Professional Training and Dues	1,863	0	n/a
71900	3050	000	Other Contracted Labor	441,950	71,500	518.1%
73050	3050	000	Promotional Supplies	3,030	3,030	0.0%
75060	3050	000	Office and General Supplies	2,000	1,000	100.0%
Total Expenses				665,004	262,307	153.5%

SCHEDULE VIII-4
OPERATING EXPENSES**REVENUE DEVELOPMENT DIVISION**

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	4,804,361	4,140,152	16.0%
70120			Overtime	45,720	66,357	-31.1%
70210			Health Insurance	440,094	446,095	-1.3%
70230/40			Retirement/401K Match	542,604	450,227	20.5%
70250			Social Security	362,128	310,638	16.6%
70260			Dental	42,795	0	n/a
70270			Vision	7,313	0	n/a
70335			Bring your own Device	65,000	0	n/a
70350			Professional Training and Dues	82,936	92,193	-10.0%
70380			Uniforms	10,706	7,827	36.8%
71110			Advertising and Marketing Services	22,100	13,000	70.0%
71140			Technology Services	1,192,331	1,306,114	-8.7%
71190			Other Professional Services	110,000	0	n/a
71310			Airport Operations Information System (AOIS) Services	588,000	628,000	-6.4%
71370			Repairs and Maintenance	104,107	113,147	-8.0%
71900			Other Contracted Labor	2,458,915	1,585,430	55.1%
72050			Telecommunications	336,319	230,594	45.8%
72060			TV Service Providers	64,217	54,780	17.2%
73010			Computer Hardware	929,275	212,356	337.6%
73020			Computer Software	183,420	91,437	100.6%
73030			Small Equipment	105,474	48,302	118.4%
73050			Promotional Supplies	24,938	18,675	33.5%
73090			Parts and Supplies	339,065	279,015	21.5%
74010			Insurance Premiums	27,700	28,100	-1.4%
75020			Credit Card Fees	1,221,348	1,138,372	7.3%
75060			Office and General Supplies	17,235	13,164	30.9%
75090			Printing	55,285	27,157	103.6%
75100			Meals and Per Diem	14,111	13,015	8.4%
75110			Travel Related Expenses	51,235	42,658	20.1%
Total Expenses				14,248,732	11,356,805	25.5%

SCHEDULE VIII-4a
OPERATING EXPENSES
4010 BUSINESS DEVELOPMENT

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4010	000	Salaries	560,656	458,001	22.4%
70210	4010	000	Health Insurance	35,924	32,684	9.9%
70230/40	4010	000	Retirement/401K Match	63,113	43,240	46.0%
70250	4010	000	Social Security	38,310	30,251	26.6%
70260	4010	000	Dental	3,437	0	n/a
70270	4010	000	Vision	587	0	n/a
70350	4010	000	Professional Training and Dues	8,207	7,804	5.2%
71110	4010	000	Advertising and Marketing Services	2,000	0	n/a
71900	4010	000	Other Contracted Labor	0	44,660	-100.0%
75060	4010	000	Office and General Supplies	1,000	1,000	0.0%
75100	4010	000	Meals and Per Diem	3,689	4,247	-13.1%
75110	4010	000	Travel Related Expenses	14,617	13,703	6.7%
Total Non-Complex Expenses				731,540	635,590	15.1%
<u>Complex Expenses</u>						
71900	4010	331	Other Contracted Labor	59,000	16,000	268.8%
71900	4010	382	Other Contracted Labor	150,085	150,085	0.0%
71900	4010	561	Other Contracted Labor	0	2,750	-100.0%
Total Complex Expenses				209,085	168,835	23.8%
Total Expenses				940,625	804,425	16.9%

SCHEDULE VIII-4b
OPERATING EXPENSES
4030 INFORMATION SERVICES

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4030	000	Salaries	2,553,947	2,106,249	21.3%
70120	4030	000	Overtime	7,530	15,072	-50.0%
70210	4030	000	Health Insurance	214,509	209,478	2.4%
70230/40	4030	000	Retirement/401K Match	285,101	233,709	22.0%
70250	4030	000	Social Security	194,551	159,829	21.7%
70260	4030	000	Dental	20,796	0	n/a
70270	4030	000	Vision	3,554	0	n/a
70335	4030	000	Bring your own Device	65,000	0	n/a
70350	4030	000	Professional Training and Dues	55,395	61,449	-9.9%
70380	4030	000	Uniforms	4,306	4,306	0.0%
71140	4030	000	Technology Services	1,006,091	1,048,340	-4.0%
71370	4030	000	Repairs and Maintenance	57,757	8,500	579.5%
71900	4030	000	Other Contracted Labor	628,490	181,195	246.9%
72050	4030	000	Telecommunications	103,850	10,729	867.9%
73010	4030	000	Computer Hardware	879,875	150,456	484.8%
73020	4030	000	Computer Software	180,241	89,017	102.5%
73030	4030	000	Small Equipment	41,083	7,625	438.8%
73090	4030	000	Parts and Supplies	119,780	91,745	30.6%
75060	4030	000	Office and General Supplies	8,462	3,985	112.3%
75090	4030	000	Printing	280	280	0.0%
75100	4030	000	Meals and Per Diem	5,312	5,994	-11.4%
75110	4030	000	Travel Related Expenses	22,198	18,000	23.3%
Total Non-Complex Expenses				6,458,108	4,405,958	46.6%
71140	4030	331	Technology Services	103,521	153,910	-32.7%
71140	4030	341	Technology Services	8,008	7,774	3.0%
71140	4030	441	Technology Services	30,750	30,750	0.0%
71140	4030	451	Technology Services	9,000	35,940	-75.0%
71140	4030	456	Technology Services	4,861	0	n/a
71140	4030	881	Technology Services	30,100	29,400	2.4%
71310	4030	331	Airport Operations Information System (AOIS) Services	588,000	628,000	-6.4%
71370	4030	321	Repairs and Maintenance	3,300	754	337.7%
71370	4030	331	Repairs and Maintenance	10,200	13,321	-23.4%
71370	4030	451	Repairs and Maintenance	0	1,100	-100.0%
71370	4030	651	Repairs and Maintenance	30,000	63,250	-52.6%
71900	4030	331	Other Contracted Labor	4,000	279,000	-98.6%
71900	4030	651	Other Contracted Labor	0	23,492	-100.0%
72050	4030	211	Telecommunications	21,777	20,740	5.0%
72050	4030	321	Telecommunications	3,269	3,113	5.0%
72050	4030	331	Telecommunications	37,642	35,849	5.0%
72050	4030	341	Telecommunications	530	505	5.0%
72050	4030	381	Telecommunications	438	417	5.0%
72050	4030	382	Telecommunications	1,876	1,787	5.0%
72050	4030	431	Telecommunications	438	417	5.0%
72050	4030	432	Telecommunications	7,145	6,805	5.0%
72050	4030	434	Telecommunications	670	0	n/a
72050	4030	441	Telecommunications	4,960	638	677.4%
72050	4030	451	Telecommunications	39,123	4,724	728.2%
72050	4030	452	Telecommunications	462	37,260	-98.8%
72050	4030	453	Telecommunications	24,185	23,033	5.0%
72050	4030	454	Telecommunications	73,494	68,461	7.4%
72050	4030	489	Telecommunications	4,387	4,618	-5.0%
72050	4030	491	Telecommunications	438	417	5.0%
72050	4030	561	Telecommunications	438	417	5.0%
72050	4030	651	Telecommunications	10,183	9,698	5.0%
72050	4030	721	Telecommunications	576	549	4.9%
72050	4030	881	Telecommunications	438	417	5.0%
72060	4030	321	TV Service Providers	8,938	7,800	14.6%
72060	4030	331	TV Service Providers	40,772	36,000	13.3%
72060	4030	382	TV Service Providers	4,867	4,440	9.6%
72060	4030	451	TV Service Providers	3,576	1,200	198.0%
72060	4030	454	TV Service Providers	6,064	5,340	13.6%
73010	4030	331	Computer Hardware	47,200	59,800	-21.1%
73010	4030	651	Computer Hardware	2,200	2,100	4.8%
73030	4030	331	Small Equipment	3,000	18,977	-84.2%
73030	4030	651	Small Equipment	0	20,500	-100.0%
73090	4030	331	Parts and Supplies	214,285	181,505	18.1%
73090	4030	651	Parts and Supplies	1,750	1,750	0.0%
75060	4030	331	Office and General Supplies	0	356	-100.0%
Total Complex Expenses				1,386,861	1,826,324	-24.1%
Total Expenses				7,844,969	6,232,282	25.9%

SCHEDULE VIII-4c
OPERATING EXPENSES
4050 MARKETING

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4050	000	Salaries	333,232	251,353	32.6%
70210	4050	000	Health Insurance	28,366	24,215	17.1%
70230/40	4050	000	Retirement/401K Match	36,706	26,303	39.6%
70250	4050	000	Social Security	25,492	19,228	32.6%
70260	4050	000	Dental	2,750	0	n/a
70270	4050	000	Vision	470	0	n/a
70350	4050	000	Professional Training and Dues	9,415	4,722	99.4%
71110	4050	000	Advertising and Marketing Services	20,100	13,000	54.6%
71900	4050	000	Other Contracted Labor	347,500	121,000	187.2%
73020	4050	000	Computer Software	3,179	2,420	31.4%
73030	4050	000	Small Equipment	5,437	0	n/a
73050	4050	000	Promotional Supplies	24,938	18,675	33.5%
75060	4050	000	Office and General Supplies	2,300	2,100	9.5%
75090	4050	000	Printing	20,900	4,500	364.4%
75100	4050	000	Meals and Per Diem	3,899	1,990	95.9%
75110	4050	000	Travel Related Expenses	5,062	3,387	49.5%
Total Expenses				869,746	492,893	76.5%

SCHEDULE VIII-4d
OPERATING EXPENSES
4070 PARKING

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4070	000	Salaries	1,186,720	1,163,459	2.0%
70120	4070	000	Overtime	38,190	51,285	-25.5%
70210	4070	000	Health Insurance	147,101	163,596	-10.1%
70230/40	4070	000	Retirement/401K Match	137,010	127,930	7.1%
70250	4070	000	Social Security	90,785	89,006	2.0%
70260	4070	000	Dental	14,437	0	n/a
70270	4070	000	Vision	2,467	0	n/a
70350	4070	000	Professional Training and Dues	8,100	15,918	-49.1%
70380	4070	000	Uniforms	6,400	3,521	81.8%
71370	4070	000	Repairs and Maintenance	2,850	26,222	-89.1%
71900	4070	000	Other Contracted Labor	1,269,840	767,248	65.5%
73030	4070	000	Small Equipment	55,954	1,200	4562.8%
73090	4070	000	Parts and Supplies	3,250	4,015	-19.1%
74010	4070	000	Insurance Premiums	27,700	28,100	-1.4%
75020	4070	000	Credit Card Fees	1,221,348	1,138,372	7.3%
75060	4070	000	Office and General Supplies	4,973	4,723	5.3%
75090	4070	000	Printing	34,105	22,377	52.4%
75100	4070	000	Meals and Per Diem	725	230	215.2%
75110	4070	000	Travel Related Expenses	5,928	4,500	31.7%
Total Expenses				4,257,883	3,611,702	17.9%

SCHEDULE VIII-4e
OPERATING EXPENSES
4080 PROPERTY DEVELOPMENT

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4080	000	Salaries	169,806	161,090	5.4%
70210	4080	000	Health Insurance	14,194	16,122	-12.0%
70230/40	4080	000	Retirement/401K Match	20,674	19,045	8.6%
70250	4080	000	Social Security	12,990	12,324	5.4%
70260	4080	000	Dental	1,375	0	n/a
70270	4080	000	Vision	235	0	n/a
70350	4080	000	Professional Training and Dues	1,819	2,300	-20.9%
71190	4080	000	Other Professional Services	10,000	0	n/a
75060	4080	000	Office and General Supplies	500	1,000	-50.0%
75100	4080	000	Meals and Per Diem	486	554	-12.3%
75110	4080	000	Travel Related Expenses	3,430	3,068	11.8%
Total Non-Complex Expenses				235,509	215,503	9.3%
71190	4080	331	Other Professional Services	90,000	0	n/a
71190	4080	489	Other Professional Services	10,000	0	n/a
Total Complex Expenses				100,000	0	n/a
Total Expenses				335,509	215,503	55.7%

SCHEDULE VIII-5
OPERATING EXPENSES**FINANCE, RISK & PROCUREMENT DIVISION**

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
70110			Salaries	1,821,002	1,479,634	23.1%
70210			Health Insurance	138,824	129,268	7.4%
70230/40			Retirement/401K Match	219,114	173,444	26.3%
70250			Social Security	134,734	112,418	19.9%
70260			Dental	13,405	0	n/a
70270			Vision	2,291	0	n/a
70350			Professional Training and Dues	39,358	50,148	-21.5%
71120			Audit Fees	50,800	55,300	-8.1%
71140			Technology Services	4,020	3,540	13.6%
71190			Other Professional Services	885,000	0	n/a
71900			Other Contracted Labor	25,367	111,140	-77.2%
73020			Computer Software	54,996	0	n/a
73030			Small Equipment	2,125	500	325.0%
73050			Promotional Supplies	3,150	3,600	-12.5%
74010			Insurance Premiums	829,900	910,300	-8.8%
74080			Insurance Claims	100,000	25,000	300.0%
75060			Office and General Supplies	31,690	31,207	1.5%
75070			Copier Expense	72,500	72,500	0.0%
75080			Postage	15,586	15,420	1.1%
75090			Printing	3,813	5,689	-33.0%
75100			Meals and Per Diem	7,285	6,255	16.5%
75110			Travel Related Expenses	36,247	21,802	66.3%
Total Expenses				4,491,207	3,207,165	40.0%

SCHEDULE VIII-5a
OPERATING EXPENSES
5030 FINANCE

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	5030	000	Salaries	1,228,070	880,044	39.5%
70210	5030	000	Health Insurance	90,899	77,661	17.0%
70230/40	5030	000	Retirement/401K Match	147,965	102,559	44.3%
70250	5030	000	Social Security	89,376	66,551	34.3%
70260	5030	000	Dental	8,765	0	n/a
70270	5030	000	Vision	1,498	0	n/a
70350	5030	000	Professional Training and Dues	15,598	15,069	3.5%
71120	5030	000	Audit Fees	50,800	55,300	-8.1%
71140	5030	000	Technology Services	4,020	3,540	13.6%
71190	5030	000	Other Professional Services	810,000	0	n/a
71900	5030	000	Other Contracted Labor	10,368	89,740	-88.4%
73020	5030	000	Computer Software	54,996	0	n/a
73030	5030	000	Small Equipment	400	500	-20.0%
75060	5030	000	Office and General Supplies	5,100	5,117	-0.3%
75080	5030	000	Postage	15,586	15,420	1.1%
75090	5030	000	Printing	2,030	3,906	-48.0%
75100	5030	000	Meals and Per Diem	3,900	2,140	82.2%
75110	5030	000	Travel Related Expenses	17,770	14,090	26.1%
Total Expenses				2,557,141	1,331,637	92.0%

SCHEDULE VIII-5b
OPERATING EXPENSES
5050 PROCUREMENT

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	5050	000	Salaries	432,377	479,141	-9.8%
70210	5050	000	Health Insurance	35,510	42,838	-17.1%
70230/40	5050	000	Retirement/401K Match	52,643	56,646	-7.1%
70250	5050	000	Social Security	33,076	36,653	-9.8%
70260	5050	000	Dental	3,437	0	n/a
70270	5050	000	Vision	587	0	n/a
70350	5050	000	Professional Training and Dues	20,195	32,515	-37.9%
71900	5050	000	Other Contracted Labor	4,000	8,000	-50.0%
73030	5050	000	Small Equipment	1,725	0	n/a
73050	5050	000	Promotional Supplies	3,150	3,600	-12.5%
75060	5050	000	Office and General Supplies	25,790	25,790	0.0%
75070	5050	000	Copier Expense	72,500	72,500	0.0%
75090	5050	000	Printing	1,783	1,783	0.0%
75100	5050	000	Meals and Per Diem	3,025	3,755	-19.4%
75110	5050	000	Travel Related Expenses	15,153	5,000	203.1%
Total Expenses				704,951	768,221	-8.2%

SCHEDULE VIII-5c
OPERATING EXPENSES
5070 RISK MANAGEMENT AND SAFETY

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	5070	000	Salaries	160,555	120,449	33.3%
70210	5070	000	Health Insurance	12,415	8,769	41.6%
70230/40	5070	000	Retirement/401K Match	18,506	14,239	30.0%
70250	5070	000	Social Security	12,282	9,214	33.3%
70260	5070	000	Dental	1,203	0	n/a
70270	5070	000	Vision	206	0	n/a
70350	5070	000	Professional Training and Dues	3,565	2,564	39.0%
71190	5070	000	Other Professional Services	75,000	0	n/a
71900	5070	000	Other Contracted Labor	10,999	13,400	-17.9%
75060	5070	000	Office and General Supplies	800	300	166.7%
75100	5070	000	Meals and Per Diem	360	360	0.0%
75110	5070	000	Travel Related Expenses	3,324	2,712	22.6%
Total Non-Complex Expenses				299,215	172,007	74.0%
74010	5070	211	Insurance Premiums	117,500	189,500	-38.0%
74010	5070	321	Insurance Premiums	86,400	84,000	2.9%
74010	5070	331	Insurance Premiums	363,500	357,200	1.8%
74010	5070	341	Insurance Premiums	7,500	7,000	7.1%
74010	5070	431	Insurance Premiums	10,200	10,100	1.0%
74010	5070	432	Insurance Premiums	7,300	7,400	-1.4%
74010	5070	434	Insurance Premiums	11,900	11,700	1.7%
74010	5070	441	Insurance Premiums	12,300	12,000	2.5%
74010	5070	381	Insurance Premiums	4,700	8,900	-47.2%
74010	5070	382	Insurance Premiums	5,700	4,400	29.5%
74010	5070	561	Insurance Premiums	9,000	12,700	-29.1%
74010	5070	451	Insurance Premiums	6,800	8,000	-15.0%
74010	5070	453	Insurance Premiums	8,200	8,000	2.5%
74010	5070	454	Insurance Premiums	8,900	9,900	-10.1%
74010	5070	455	Insurance Premiums	100	100	0.0%
74010	5070	489	Insurance Premiums	18,300	18,800	-2.7%
74010	5070	889	Insurance Premiums	900	900	0.0%
74010	5070	651	Insurance Premiums	144,000	158,000	-8.9%
74010	5070	721	Insurance Premiums	900	1,100	-18.2%
74010	5070	881	Insurance Premiums	5,800	600	866.7%
74080	5070	321	Insurance Claims	18,000	4,500	300.0%
74080	5070	331	Insurance Claims	58,800	14,700	300.0%
74080	5070	434	Insurance Claims	800	200	300.0%
74080	5070	381	Insurance Claims	1,600	400	300.0%
74080	5070	382	Insurance Claims	1,000	250	300.0%
74080	5070	561	Insurance Claims	1,000	250	300.0%
74080	5070	651	Insurance Claims	11,200	2,800	300.0%
74080	5070	881	Insurance Claims	7,600	1,900	300.0%
Total Complex Expenses				929,900	935,300	-0.6%
Total Expenses				1,229,115	1,107,307	11.0%

SCHEDULE VIII-6
OPERATING EXPENSESOPERATIONS DIVISION

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	13,883,765	11,937,780	16.3%
70120			Overtime	487,750	453,569	7.5%
70210			Health Insurance	1,569,529	1,585,590	-1.0%
70230/40			Retirement/401K Match	1,579,347	1,319,030	19.7%
70250			Social Security	1,055,941	906,116	16.5%
70260			Dental	153,823	0	n/a
70270			Vision	26,284	0	n/a
70340			Physical Examinations	77,546	72,306	7.2%
70350			Professional Training and Dues	118,625	117,374	1.1%
70380			Uniforms	165,833	129,953	27.6%
71140			Technology Services	26,830	4,650	477.0%
71320			Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	2,365,952	2,173,945	8.8%
71330			Elevators/Escalators	1,023,153	633,417	61.5%
71340			Heating Ventilation & Air Conditioning (HVAC)	644,420	498,492	29.3%
71350			Janitorial	4,767,880	4,726,306	0.9%
71360			Landscaping	1,035,155	980,000	5.6%
71370			Repairs and Maintenance	1,577,763	1,205,157	30.9%
71380			Ramp Tower	846,144	846,173	0.0%
71390			Snow Removal	220,000	0	n/a
71400			Waste Disposal	234,419	132,000	77.6%
71900			Other Contracted Labor	7,487,529	4,004,627	87.0%
72010			Electricity	4,348,224	4,348,211	0.0%
72020			Natural Gas	537,992	558,468	-3.7%
72030			Water	416,000	326,550	27.4%
72040			Sewer	729,000	647,850	12.5%
72060			TV Service Providers	2,500	1,800	38.9%
73030			Small Equipment	274,134	190,903	43.6%
73040			Fuel	444,567	450,694	-1.4%
73060			Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	522,900	529,327	-1.2%
73070			ID System Supplies	38,330	43,445	-11.8%
73090			Parts and Supplies	1,141,759	1,191,579	-4.2%
74010			Insurance Premiums	355,000	400,000	-11.3%
75020			Credit Card Fees	1,080	28,020	-96.1%
75030			Division of Criminal Information Access Fees	147,928	6,264	2261.6%
75040			K-9 Program	9,144	5,000	82.9%
75050			Permit Administration	34,257	34,515	-0.7%
75060			Office and General Supplies	12,396	2,070	498.8%
75090			Printing	18,034	16,373	10.1%
75100			Meals and Per Diem	22,438	25,722	-12.8%
75110			Travel Related Expenses	72,245	73,033	-1.1%
Total Expenses				48,475,616	40,606,309	19.4%

SCHEDULE VIII-6-1
OPERATING EXPENSES**AIRPORT OPERATIONS BUSINESS UNIT**

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	7,745,674	6,417,282	20.7%
70120			Overtime	205,590	280,834	-26.8%
70210			Health Insurance	881,347	862,021	2.2%
70230/40			Retirement/401K Match	869,396	693,359	25.4%
70250			Social Security	591,702	489,803	20.8%
70260			Dental	86,451	0	n/a
70270			Vision	14,772	0	n/a
70340			Physical Examinations	75,646	70,406	7.4%
70350			Professional Training and Dues	48,973	42,129	16.2%
70380			Uniforms	108,914	72,353	50.5%
71140			Technology Services	26,830	4,650	477.0%
71370			Repairs and Maintenance	113,977	155,487	-26.7%
71380			Ramp Tower	846,144	846,173	0.0%
71900			Other Contracted Labor	1,536,065	1,559,852	-1.5%
72060			TV Service Providers	2,500	1,800	38.9%
73030			Small Equipment	227,396	122,799	85.2%
73070			ID System Supplies	38,330	43,445	-11.8%
73090			Parts and Supplies	70,506	90,414	-22.0%
74010			Insurance Premiums	189,400	226,900	-16.5%
75020			Credit Card Fees	1,080	28,020	-96.1%
75030			Division of Criminal Information Access Fees	147,928	6,264	2261.6%
75040			K-9 Program	9,144	5,000	82.9%
75060			Office and General Supplies	6,666	0	n/a
75090			Printing	17,399	15,658	11.1%
75100			Meals and Per Diem	13,021	11,136	16.9%
75110			Travel Related Expenses	27,883	26,526	5.1%
Total Expenses				13,902,734	12,072,311	15.2%

SCHEDULE VIII-6-1a
OPERATING EXPENSES
6110 AIRCRAFT RESCUE & FIRE FIGHTING

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6110	000	Salaries	1,287,595	1,056,293	21.9%
70120	6110	000	Overtime	93,820	161,771	-42.0%
70210	6110	000	Health Insurance	149,051	151,623	-1.7%
70230/40	6110	000	Retirement/401K Match	150,871	121,471	24.2%
70250	6110	000	Social Security	98,499	80,805	21.9%
70260	6110	000	Dental	14,609	0	n/a
70270	6110	000	Vision	2,496	0	n/a
70340	6110	000	Physical Examinations	12,380	8,755	41.4%
70350	6110	000	Professional Training and Dues	27,735	20,205	37.3%
70380	6110	000	Uniforms	27,292	11,425	138.9%
71370	6110	000	Repairs and Maintenance	18,197	13,930	30.6%
72060	6110	000	TV Service Providers	2,500	1,800	38.9%
73030	6110	000	Small Equipment	6,600	7,450	-11.4%
73090	6110	000	Parts and Supplies	26,000	32,646	-20.4%
74010	6110	000	Insurance Premiums	29,900	41,200	-27.4%
75090	6110	000	Printing	1,100	1,100	0.0%
75100	6110	000	Meals and Per Diem	6,600	5,115	29.0%
75110	6110	000	Travel Related Expenses	11,050	11,350	-2.6%
Total Expenses				1,966,295	1,726,939	13.9%

SCHEDULE VIII-6-1b
OPERATING EXPENSES
6120 COMMUNICATIONS CENTER

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6120	000	Salaries	594,777	466,791	27.4%
70120	6120	000	Overtime	38,010	49,366	-23.0%
70210	6120	000	Health Insurance	85,408	79,512	7.4%
70230/40	6120	000	Retirement/401K Match	69,198	53,736	28.8%
70250	6120	000	Social Security	45,497	35,708	27.4%
70260	6120	000	Dental	8,422	0	n/a
70270	6120	000	Vision	1,439	0	n/a
70350	6120	000	Professional Training and Dues	1,530	1,530	0.0%
70380	6120	000	Uniforms	500	0	n/a
71370	6120	000	Repairs and Maintenance	74,500	73,500	1.4%
71900	6120	000	Other Contracted Labor	16,000	16,000	0.0%
73030	6120	000	Small Equipment	49,700	58,375	-14.9%
73090	6120	000	Parts and Supplies	800	800	0.0%
74010	6120	000	Insurance Premiums	11,100	13,300	-16.5%
75030	6120	000	Division of Criminal Information Access Fees	1,800	1,800	0.0%
75100	6120	000	Meals and Per Diem	366	0	n/a
Total Expenses				999,047	850,418	17.5%

SCHEDULE VIII-6-1c
OPERATING EXPENSES
6140 GROUND TRANSPORTATION

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
70110	6140	000	Salaries	132,257	122,164	8.3%
70210	6140	000	Health Insurance	14,072	15,995	-12.0%
70230/40	6140	000	Retirement/401K Match	16,103	14,443	11.5%
70250	6140	000	Social Security	10,118	9,345	8.3%
70260	6140	000	Dental	1,375	0	n/a
70270	6140	000	Vision	235	0	n/a
70350	6140	000	Professional Training and Dues	2,280	1,960	16.3%
70380	6140	000	Uniforms	0	150	-100.0%
71370	6140	000	Repairs and Maintenance	3,890	34,970	-88.9%
71900	6140	000	Other Contracted Labor	1,379,270	1,214,492	13.6%
73030	6140	000	Small Equipment	3,505	3,175	10.4%
73090	6140	000	Parts and Supplies	1,123	1,475	-23.9%
74010	6140	000	Insurance Premiums	19,800	19,200	3.1%
75020	6140	000	Credit Card Fees	360	27,300	-98.7%
75090	6140	000	Printing	4,888	3,819	28.0%
75100	6140	000	Meals and Per Diem	1,100	1,115	-1.3%
75110	6140	000	Travel Related Expenses	4,620	2,990	54.5%
Total Expenses				1,594,996	1,472,593	8.3%

SCHEDULE VIII-6-1d
OPERATING EXPENSES
6150 LAW ENFORCEMENT

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6150	000	Salaries	3,294,444	2,811,597	17.2%
70120	6150	000	Overtime	54,030	47,953	12.7%
70210	6150	000	Health Insurance	323,204	319,944	1.0%
70230/40	6150	000	Retirement/401K Match	354,331	279,081	27.0%
70250	6150	000	Social Security	252,033	215,096	17.2%
70260	6150	000	Dental	31,624	0	n/a
70270	6150	000	Vision	5,404	0	n/a
70340	6150	000	Physical Examinations	63,266	61,651	2.6%
70350	6150	000	Professional Training and Dues	12,029	12,029	0.0%
70380	6150	000	Uniforms	59,293	42,164	40.6%
71140	6150	000	Technology Services	1,380	1,200	15.0%
71370	6150	000	Repairs and Maintenance	8,240	22,490	-63.4%
73030	6150	000	Small Equipment	131,662	45,074	192.1%
73090	6150	000	Parts and Supplies	20,159	22,678	-11.1%
74010	6150	000	Insurance Premiums	81,300	95,000	-14.4%
75030	6150	000	Division of Criminal Information Access Fees	4,128	4,464	-7.5%
75040	6150	000	K9 Program	9,144	5,000	82.9%
75060	6150	000	Office and General Supplies	4,416	0	n/a
75090	6150	000	Printing	981	791	24.0%
75100	6150	000	Meals and Per Diem	1,900	2,000	-5.0%
75110	6150	000	Travel Related Expenses	4,863	5,036	-3.4%
Total Expenses				4,717,831	3,993,248	18.1%

SCHEDULE VIII-6-1e
OPERATING EXPENSES
6170 OPERATIONS

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6170	000	Salaries	1,257,673	993,154	26.6%
70120	6170	000	Overtime	1,780	1,114	59.8%
70210	6170	000	Health Insurance	114,789	104,617	9.7%
70230/40	6170	000	Retirement/401K Match	147,118	117,415	25.3%
70250	6170	000	Social Security	95,371	74,848	27.4%
70260	6170	000	Dental	11,172	0	n/a
70270	6170	000	Vision	1,909	0	n/a
70350	6170	000	Professional Training and Dues	4,105	5,105	-19.6%
70380	6170	000	Uniforms	400	0	n/a
71140	6170	000	Technology Services	25,450	3,450	637.7%
71900	6170	000	Other Contracted Labor	20,000	203,098	-90.2%
73030	6170	000	Small Equipment	33,744	3,915	761.9%
73070	6170	000	ID System Supplies	38,330	43,445	-11.8%
73090	6170	000	Parts and Supplies	0	2,000	-100.0%
74010	6170	000	Insurance Premiums	20,600	23,700	-13.1%
75020	6170	000	Credit Card Fees	720	720	0.0%
75030	6170	000	Division of Criminal Information Access Fees	142,000	0	n/a
75060	6170	000	Office and General Supplies	1,300	0	n/a
75090	6170	000	Printing	7,080	5,400	31.1%
75100	6170	000	Meals and Per Diem	2,655	2,206	20.4%
75110	6170	000	Travel Related Expenses	7,350	7,150	2.8%
Total Non-Complex Expenses				1,933,546	1,591,337	21.5%
71370	6170	211	Repairs and Maintenance	1,150	2,349	-51.0%
71380	6170	331	Ramp Tower	846,144	846,173	0.0%
71900	6170	211	Other Contracted Labor	120,795	123,562	-2.2%
71900	6170	382	Other Contracted Labor	0	2,700	-100.0%
73090	6170	211	Parts and Supplies	22,024	29,865	-26.3%
Total Complex Expenses				990,113	1,004,649	-1.4%
Total Expenses				2,923,659	2,595,986	12.6%

SCHEDULE VIII-6-1f
OPERATING EXPENSES
6180 TRAFFIC CONTROL

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6180	000	Salaries	1,178,928	967,283	21.9%
70120	6180	000	Overtime	17,950	20,630	-13.0%
70210	6180	000	Health Insurance	194,823	190,330	2.4%
70230/40	6180	000	Retirement/401K Match	131,775	107,213	22.9%
70250	6180	000	Social Security	90,184	74,001	21.9%
70260	6180	000	Dental	19,249	0	n/a
70270	6180	000	Vision	3,289	0	n/a
70350	6180	000	Professional Training and Dues	1,294	1,300	-0.5%
70380	6180	000	Uniforms	21,429	18,614	15.1%
71370	6180	000	Repairs and Maintenance	8,000	8,248	-3.0%
73030	6180	000	Small Equipment	2,185	4,810	-54.6%
73090	6180	000	Parts and Supplies	400	950	-57.9%
74010	6180	000	Insurance Premiums	26,700	34,500	-22.6%
75060	6180	000	Office and General Supplies	950	0	n/a
75090	6180	000	Printing	3,350	4,548	-26.3%
75100	6180	000	Meals and Per Diem	400	700	-42.9%
Total Expenses				1,700,906	1,433,127	18.7%

SCHEDULE VIII-6-2
OPERATING EXPENSES**FACILITIES ASSET MANAGEMENT BUSINESS UNIT**

ACCOUNTING CODE			ACCOUNT TITLE	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
70110			Salaries	1,049,563	1,012,117	3.7%
70120			Overtime	710	457	55.4%
70210			Health Insurance	71,617	81,278	-11.9%
70230/40			Retirement/401K Match	121,494	115,028	5.6%
70250			Social Security	75,058	71,898	4.4%
70260			Dental	6,875	0	n/a
70270			Vision	1,175	0	n/a
70350			Professional Training and Dues	21,638	26,825	-19.3%
71900			Other Contracted Labor	5,043,400	2,248,934	124.3%
73030			Small Equipment	2,055	0	n/a
73090			Parts and Supplies	2,000	2,100	-4.8%
74010			Insurance Premiums	21,400	22,700	-5.7%
75060			Office and General Supplies	5,730	2,070	176.8%
75090			Printing	600	680	-11.8%
75100			Meals and Per Diem	4,440	4,190	6.0%
75110			Travel Related Expenses	20,268	23,536	-13.9%
Total Expenses				6,448,023	3,611,813	78.5%

SCHEDULE VIII-6-2a
OPERATING EXPENSES
6310 BUILDING & BUILDING SYSTEMS

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6310	000	Salaries	349,018	290,748	20.0%
70210	6310	000	Health Insurance	28,416	24,341	16.7%
70230/40	6310	000	Retirement/401K Match	40,169	34,373	16.9%
70250	6310	000	Social Security	26,700	22,243	20.0%
70260	6310	000	Dental	2,750	0	n/a
70270	6310	000	Vision	470	0	n/a
70350	6310	000	Professional Training and Dues	7,130	9,450	-24.6%
73030	6310	000	Small Equipment	1,065	0	n/a
71900	6310	000	Other Contracted Labor	5,000	5,000	0.0%
75100	6310	000	Meals and Per Diem	576	840	-31.4%
75110	6310	000	Travel Related Expenses	4,650	5,100	-8.8%
Total Non-Complex Expenses				465,944	392,095	18.8%
71900	6310	331	Other Contracted Labor	2,333,000	660,000	253.5%
71900	6310	341	Other Contracted Labor	0	70,000	-100.0%
71900	6310	382	Other Contracted Labor	135,100	110,000	22.8%
71900	6310	434	Other Contracted Labor	190,000	0	n/a
71900	6310	453	Other Contracted Labor	0	30,334	-100.0%
71900	6310	489	Other Contracted Labor	0	205,000	-100.0%
71900	6310	561	Other Contracted Labor	120,000	0	n/a
71900	6310	651	Other Contracted Labor	0	65,000	-100.0%
Total Complex Expenses				2,778,100	1,140,334	143.6%
Total Expenses				3,244,044	1,532,429	111.7%

SCHEDULE VIII-6-2b
OPERATING EXPENSES
6330 FACILITIES ASSET MANAGEMENT

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6330	000	Salaries	338,794	380,535	-11.0%
70120	6330	000	Overtime	0	457	-100.0%
70210	6330	000	Health Insurance	14,741	24,633	-40.2%
70230/40	6330	000	Retirement/401K Match	41,249	42,547	-3.1%
70250	6330	000	Social Security	20,684	23,581	-12.3%
70260	6330	000	Dental	1,375	0	n/a
70270	6330	000	Vision	235	0	n/a
70350	6330	000	Professional Training and Dues	6,520	7,200	-9.4%
71900	6330	000	Other Contracted Labor	0	1,000	-100.0%
73090	6330	000	Parts and Supplies	2,000	2,100	-4.8%
75090	6330	000	Printing	0	80	-100.0%
75100	6330	000	Meals and Per Diem	2,480	1,980	25.3%
75110	6330	000	Travel Related Expenses	9,968	9,968	0.0%
Total Expenses				438,046	494,081	-11.3%

SCHEDULE VIII-6-2c
OPERATING EXPENSES
6340 FACILITIES ENGINEERING

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6340	000	Salaries	217,478	201,253	8.1%
70210	6340	000	Health Insurance	14,349	16,252	-11.7%
70230/40	6340	000	Retirement/401K Match	22,511	21,606	4.2%
70250	6340	000	Social Security	16,637	15,396	8.1%
70260	6340	000	Dental	1,375	0	n/a
70270	6340	000	Vision	235	0	n/a
70350	6340	000	Professional Training and Dues	1,815	4,635	-60.8%
74010	6340	000	Insurance Premiums	21,400	22,700	-5.7%
75100	6340	000	Meals and Per Diem	630	630	0.0%
75110	6340	000	Travel Related Expenses	1,000	3,468	-71.2%
Total Expenses				297,430	285,940	4.0%
71900	6340	211	Other Contracted Labor	1,500,000	412,000	264.1%
71900	6340	441	Other Contracted Labor	0	150,000	-100.0%
71900	6340	453	Other Contracted Labor	100,000	0	n/a
71900	6340	651	Other Contracted Labor	0	75,000	-100.0%
71900	6340	881	Other Contracted Labor	600,000	405,000	48.1%
Total Complex Expenses				2,200,000	1,068,798	105.8%
Total Expenses				2,497,430	1,327,940	88.1%

SCHEDULE VIII-6-2d
OPERATING EXPENSES
6350 GIS

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
70110	6350	000	Salaries	144,273	139,581	3.4%
70120	6350	000	Overtime	710	0	n/a
70210	6350	000	Health Insurance	14,111	16,052	-12.1%
70230/40	6350	000	Retirement/401K Match	17,565	16,502	6.4%
70250	6350	000	Social Security	11,037	10,678	3.4%
70260	6350	000	Dental	1,375	0	n/a
70270	6350	000	Vision	235	0	n/a
70350	6350	000	Professional Training and Dues	6,173	5,540	11.4%
71900	6350	000	Other Contracted Labor	60,300	60,600	-0.5%
73030	6350	000	Small Equipment	990	0	n/a
75060	6350	000	Office and General Supplies	5,730	2,070	176.8%
75090	6350	000	Printing	600	600	0.0%
75100	6350	000	Meals and Per Diem	754	740	1.9%
75110	6350	000	Travel Related Expenses	4,650	5,000	-7.0%
Total Expenses				268,503	257,363	4.3%

SCHEDULE VIII-6-3
OPERATING EXPENSES**OPERATIONAL ASSET MANAGEMENT BUSINESS UNIT**

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	4,756,455	4,186,186	13.6%
70120			Overtime	281,450	172,278	63.4%
70210			Health Insurance	588,201	610,046	-3.6%
70230/40			Retirement/401K Match	549,195	473,641	16.0%
70250			Social Security	363,875	320,170	13.7%
70260			Dental	57,748	0	n/a
70270			Vision	9,868	0	n/a
70340			Physical Examinations	1,900	1,900	0.0%
70350			Professional Training and Dues	41,154	41,025	0.3%
70380			Uniforms	56,919	57,600	-1.2%
71320			Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	2,365,952	2,173,945	8.8%
71330			Elevators/Escalators	1,023,153	633,417	61.5%
71340			Heating Ventilation & Air Conditioning (HVAC)	644,420	498,492	29.3%
71350			Janitorial	4,767,880	4,726,306	0.9%
71360			Landscaping	1,035,155	980,000	5.6%
71370			Repairs and Maintenance	1,379,786	964,570	43.0%
71390			Snow Removal	220,000	0	n/a
71400			Waste Disposal	234,419	132,000	77.6%
71900			Other Contracted Labor	79,226	49,230	60.9%
72010			Electricity	4,344,696	4,344,681	0.0%
72020			Natural Gas	537,992	558,468	-3.7%
72030			Water	416,000	326,550	27.4%
72040			Sewer	729,000	647,850	12.5%
73030			Small Equipment	44,038	67,654	-34.9%
73040			Fuel	444,567	450,694	-1.4%
73060			Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	522,900	529,327	-1.2%
73090			Parts and Supplies	1,068,482	1,098,180	-2.7%
74010			Insurance Premiums	143,100	149,100	-4.0%
75050			Permit Administration	27,887	27,285	2.2%
75100			Meals and Per Diem	3,960	8,852	-55.3%
75110			Travel Related Expenses	15,241	15,056	1.2%
Total Expenses				26,754,619	24,244,503	10.4%

SCHEDULE VIII-6-3a
OPERATING EXPENSES
6510 BAGGAGE SYSTEMS

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
70110	6510	000	Salaries	104,184	101,244	2.9%
70210	6510	000	Health Insurance	7,161	8,128	-11.9%
70230/40	6510	000	Retirement/401K Match	8,517	7,919	7.6%
70250	6510	000	Social Security	7,970	7,745	2.9%
70260	6510	000	Dental	687	0	n/a
70270	6510	000	Vision	117	0	n/a
			Total Non-Complex Expenses	128,636	125,036	2.9%
71320	6510	321	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	584,736	584,736	0.0%
71320	6510	331	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	1,781,216	1,589,209	12.1%
73060	6510	321	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	122,900	127,397	-3.5%
73060	6510	331	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	400,000	401,930	-0.5%
			Total Complex Expenses	2,888,852	2,703,272	6.9%
			Total Expenses	3,017,488	2,828,308	6.7%

SCHEDULE VIII-6-3b
OPERATING EXPENSES
6520 CONTRACT FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
70110	6520	000	Salaries	180,531	135,436	33.3%
70210	6520	000	Health Insurance	14,228	14,058	1.2%
70230/40	6520	000	Retirement/401K Match	21,979	15,257	44.1%
70250	6520	000	Social Security	13,811	10,361	33.3%
70260	6520	000	Dental	1,375	0	n/a
70270	6520	000	Vision	235	0	n/a
73090	6520	000	Parts and Supplies	200	750	-73.3%
Total Non-Complex Expenses				232,359	175,862	32.1%
71330	6520	321	Elevators/Escalators	166,807	108,463	53.8%
71330	6520	331	Elevators/Escalators	652,781	341,184	91.3%
71330	6520	381	Elevators/Escalators	0	1,755	-100.0%
71330	6520	382	Elevators/Escalators	2,400	1,755	36.8%
71330	6520	434	Elevators/Escalators	2,400	1,755	36.8%
71330	6520	451	Elevators/Escalators	2,400	1,755	36.8%
71330	6520	452	Elevators/Escalators	2,400	0	n/a
71330	6520	454	Elevators/Escalators	4,800	3,510	36.8%
71330	6520	621	Elevators/Escalators	189,165	0	n/a
71330	6520	651	Elevators/Escalators	0	173,240	-100.0%
71350	6520	321	Janitorial	716,251	709,419	1.0%
71350	6520	331	Janitorial	3,345,053	3,322,830	0.7%
71350	6520	341	Janitorial	16,876	16,877	0.0%
71350	6520	381	Janitorial	1,397	5,947	-76.5%
71350	6520	382	Janitorial	62,238	62,241	0.0%
71350	6520	434	Janitorial	4,130	4,131	0.0%
71350	6520	441	Janitorial	11,848	11,847	0.0%
71350	6520	451	Janitorial	106,235	102,275	3.9%
71350	6520	452	Janitorial	4,550	0	n/a
71350	6520	453	Janitorial	52,411	52,412	0.0%
71350	6520	454	Janitorial	88,337	88,333	0.0%
71350	6520	489	Janitorial	18,336	18,336	0.0%
71350	6520	601	Janitorial	10,896	0	n/a
71350	6520	602	Janitorial	2,746	0	n/a
71350	6520	603	Janitorial	20,764	0	n/a
71350	6520	604	Janitorial	12,264	0	n/a
71350	6520	621	Janitorial	261,529	0	n/a
71350	6520	631	Janitorial	1,899	0	n/a
71350	6520	651	Janitorial	0	299,205	-100.0%
71350	6520	721	Janitorial	30,120	32,453	-7.2%
71360	6520	881	Landscaping	1,035,155	980,000	5.6%
71370	6520	321	Repairs and Maintenance	27,020	27,020	0.0%
71370	6520	331	Repairs and Maintenance	55,071	53,098	3.7%
71370	6520	341	Repairs and Maintenance	960	960	0.0%
71370	6520	382	Repairs and Maintenance	9,240	9,240	0.0%
71370	6520	434	Repairs and Maintenance	960	960	0.0%
71370	6520	441	Repairs and Maintenance	960	960	0.0%
71370	6520	451	Repairs and Maintenance	7,956	7,956	0.0%
71370	6520	453	Repairs and Maintenance	4,164	4,164	0.0%
71370	6520	454	Repairs and Maintenance	5,424	5,424	0.0%
71370	6520	456	Repairs and Maintenance	960	0	n/a
71370	6520	489	Repairs and Maintenance	180	1,140	-84.2%
71370	6520	621	Repairs and Maintenance	15,552	0	n/a
71370	6520	651	Repairs and Maintenance	0	15,552	-100.0%
71370	6520	721	Repairs and Maintenance	960	960	0.0%
75050	6520	321	Permit Administration	2,550	2,550	0.0%
75050	6520	331	Permit Administration	8,150	8,150	0.0%
75050	6520	381	Permit Administration	175	175	0.0%
75050	6520	382	Permit Administration	175	175	0.0%
75050	6520	434	Permit Administration	175	175	0.0%
75050	6520	451	Permit Administration	175	175	0.0%
75050	6520	454	Permit Administration	350	350	0.0%
75050	6520	621	Permit Administration	3,975	0	n/a
75050	6520	651	Permit Administration	0	3,975	-100.0%
Total Complex Expenses				6,971,320	6,482,882	7.5%
Total Expenses				7,203,679	6,658,744	8.2%

SCHEDULE VIII-6-3c
OPERATING EXPENSES
6540 FLEET MAINTENANCE

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6540	000	Salaries	432,482	412,479	4.8%
70120	6540	000	Overtime	29,610	16,694	77.4%
70210	6540	000	Health Insurance	49,151	55,938	-12.1%
70230/40	6540	000	Retirement/401K Match	52,655	48,765	8.0%
70250	6540	000	Social Security	33,087	31,554	4.9%
70260	6540	000	Dental	4,812	0	n/a
70270	6540	000	Vision	822	0	n/a
70350	6540	000	Professional Training and Dues	1,827	1,955	-6.5%
70380	6540	000	Uniforms	4,762	4,150	14.7%
71370	6540	000	Repairs and Maintenance	151,306	75,125	101.4%
73030	6540	000	Small Equipment	10,433	6,000	73.9%
73040	6540	000	Fuel	424,091	426,690	-0.6%
73090	6540	000	Parts and Supplies	227,100	250,000	-9.2%
74010	6540	000	Insurance Premiums	11,300	12,000	-5.8%
75050	6540	000	Permit Administration	11,277	10,500	7.4%
75100	6540	000	Meals and Per Diem	193	754	-74.4%
75110	6540	000	Travel Related Expenses	491	1,970	-75.1%
Total Expenses				1,445,399	1,354,574	6.7%

SCHEDULE VIII-6-3d
OPERATING EXPENSES
6550 FUELING SYSTEMS

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6550	000	Salaries	724,794	674,609	7.4%
70120	6550	000	Overtime	55,610	22,593	146.1%
70210	6550	000	Health Insurance	84,207	95,784	-12.1%
70230/40	6550	000	Retirement/401K Match	83,766	77,051	8.7%
70250	6550	000	Social Security	55,450	51,608	7.4%
70260	6550	000	Dental	8,250	0	n/a
70270	6550	000	Vision	1,410	0	n/a
70350	6550	000	Professional Training and Dues	1,200	5,800	-79.3%
70380	6550	000	Uniforms	4,185	4,310	-2.9%
71370	6550	000	Repairs and Maintenance	381,487	50,850	650.2%
71900	6550	000	Other Contracted Labor	46,646	48,150	-3.1%
73030	6550	000	Small Equipment	1,875	46,059	-95.9%
73090	6550	000	Parts and Supplies	50,917	42,300	20.4%
74010	6550	000	Insurance Premiums	16,900	15,900	6.3%
75100	6550	000	Meals and Per Diem	418	586	-28.7%
75110	6550	000	Travel Related Expenses	2,361	1,336	76.7%
Total Expenses				1,519,476	1,136,936	33.6%

SCHEDULE VIII-6-3e

6570 FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6570	000	Salaries	2,135,436	1,764,159	21.0%
70120	6570	000	Overtime	116,490	56,066	107.8%
70210	6570	000	Health Insurance	265,917	249,310	6.7%
70230/40	6570	000	Retirement/401K Match	243,777	198,066	23.1%
70250	6570	000	Social Security	163,360	134,887	21.1%
70260	6570	000	Dental	26,124	0	n/a
70270	6570	000	Vision	4,464	0	n/a
70340	6570	000	Physical Examinations	1,900	1,900	0.0%
70350	6570	000	Professional Training and Dues	14,630	11,845	23.5%
70380	6570	000	Uniforms	28,792	27,795	3.6%
71370	6570	000	Repairs and Maintenance	1,020	1,000	2.0%
71900	6570	000	Other Contracted Labor	11,500	0	n/a
73030	6570	000	Small Equipment	17,950	10,545	70.2%
73040	6570	000	Fuel	10,000	0	n/a
73090	6570	000	Parts and Supplies	30,110	29,150	3.3%
74010	6570	000	Insurance Premiums	114,900	121,200	-5.2%
75100	6570	000	Meals and Per Diem	1,539	5,968	-74.2%
75110	6570	000	Travel Related Expenses	5,095	6,898	-26.1%
Total Non-Complex Expenses				3,193,004	2,618,789	21.9%
71340	6570	211	Heating Ventilation & Air Conditioning (HVAC)	600	650	-7.7%
71340	6570	321	Heating Ventilation & Air Conditioning (HVAC)	97,911	108,675	-9.9%
71340	6570	331	Heating Ventilation & Air Conditioning (HVAC)	178,558	175,002	2.0%
71340	6570	341	Heating Ventilation & Air Conditioning (HVAC)	281,609	136,040	107.0%
71340	6570	381	Heating Ventilation & Air Conditioning (HVAC)	0	3,685	-100.0%
71340	6570	382	Heating Ventilation & Air Conditioning (HVAC)	6,409	5,220	22.8%
71340	6570	432	Heating Ventilation & Air Conditioning (HVAC)	2,004	4,000	-49.9%
71340	6570	433	Heating Ventilation & Air Conditioning (HVAC)	2,004	0	n/a
71340	6570	434	Heating Ventilation & Air Conditioning (HVAC)	15,000	10,000	50.0%
71340	6570	441	Heating Ventilation & Air Conditioning (HVAC)	600	500	20.0%
71340	6570	451	Heating Ventilation & Air Conditioning (HVAC)	7,974	8,720	-8.6%
71340	6570	452	Heating Ventilation & Air Conditioning (HVAC)	3,858	0	n/a
71340	6570	453	Heating Ventilation & Air Conditioning (HVAC)	6,924	6,725	3.0%
71340	6570	454	Heating Ventilation & Air Conditioning (HVAC)	33,829	33,275	1.7%
71340	6570	456	Heating Ventilation & Air Conditioning (HVAC)	1,020	0	n/a
71340	6570	489	Heating Ventilation & Air Conditioning (HVAC)	1,500	1,500	0.0%
71340	6570	651	Heating Ventilation & Air Conditioning (HVAC)	3,600	3,500	2.9%
71340	6570	721	Heating Ventilation & Air Conditioning (HVAC)	1,020	1,000	2.0%
71370	6570	321	Repairs and Maintenance	28,561	37,880	-24.6%
71370	6570	331	Repairs and Maintenance	233,190	183,277	27.2%
71370	6570	341	Repairs and Maintenance	49,783	41,230	20.7%
71370	6570	381	Repairs and Maintenance	1,200	17,175	-93.0%
71370	6570	382	Repairs and Maintenance	22,576	13,496	67.3%
71370	6570	431	Repairs and Maintenance	2,736	3,500	-21.8%
71370	6570	432	Repairs and Maintenance	24,272	6,483	274.4%
71370	6570	433	Repairs and Maintenance	14,200	0	n/a
71370	6570	434	Repairs and Maintenance	42,730	23,498	81.8%
71370	6570	441	Repairs and Maintenance	5,146	5,526	-6.9%
71370	6570	451	Repairs and Maintenance	5,598	11,494	-51.3%
71370	6570	452	Repairs and Maintenance	4,025	0	n/a
71370	6570	453	Repairs and Maintenance	15,334	27,996	-45.2%
71370	6570	454	Repairs and Maintenance	24,369	26,547	-8.2%
71370	6570	456	Repairs and Maintenance	4,144	0	n/a
71370	6570	489	Repairs and Maintenance	579	7,062	-91.8%
71370	6570	651	Repairs and Maintenance	14,992	5,177	189.6%
71370	6570	721	Repairs and Maintenance	231	2,225	-89.6%
71400	6570	455	Waste Disposal	10,000	10,000	0.0%
72010	6570	211	Electricity	99,276	99,273	0.0%
72010	6570	321	Electricity	520,716	520,714	0.0%
72010	6570	331	Electricity	1,847,796	1,847,797	0.0%
72010	6570	341	Electricity	604,464	604,464	0.0%
72010	6570	381	Electricity	19,992	19,995	0.0%
72010	6570	382	Electricity	46,956	46,957	0.0%
72010	6570	431	Electricity	29,256	29,252	0.0%
72010	6570	432	Electricity	16,836	16,836	0.0%
72010	6570	434	Electricity	84,612	84,606	0.0%
72010	6570	441	Electricity	67,140	67,143	0.0%
72010	6570	451	Electricity	39,384	39,383	0.0%
72010	6570	453	Electricity	60,840	60,836	0.0%
72010	6570	454	Electricity	122,148	122,146	0.0%

SCHEDULE VIII-6-3e (Continued)
OPERATING EXPENSES
6570 FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
72010	6570	455	Electricity	2,352	2,351	0.0%
72010	6570	489	Electricity	8,736	8,733	0.0%
72010	6570	491	Electricity	2,100	2,103	-0.1%
72010	6570	561	Electricity	2,820	2,821	0.0%
72010	6570	651	Electricity	748,968	748,971	0.0%
72010	6570	881	Electricity	12,540	12,542	0.0%
72010	6570	889	Electricity	7,764	7,758	0.1%
72020	6570	211	Natural Gas/Heating	3,996	4,000	-0.1%
72020	6570	321	Fuel-Natural Gas	114,000	114,000	0.0%
72020	6570	341	Fuel-Natural Gas	249,000	249,000	0.0%
72020	6570	381	Fuel-Natural Gas	11,004	11,000	0.0%
72020	6570	382	Fuel-Natural Gas	27,996	28,000	0.0%
72020	6570	432	Fuel-Natural Gas	0	33,000	-100.0%
72020	6570	433	Fuel-Natural Gas	33,000	0	n/a
72020	6570	441	Fuel-Natural Gas	6,000	6,000	0.0%
72020	6570	451	Fuel-Natural Gas	9,000	9,000	0.0%
72020	6570	453	Fuel-Natural Gas	50,000	70,468	-29.0%
72020	6570	454	Fuel-Natural Gas	30,000	30,000	0.0%
72020	6570	489	Fuel-Natural Gas	3,996	4,000	-0.1%
72030	6570	889	Water	416,000	326,550	27.4%
72040	6570	889	Sewer	729,000	647,850	12.5%
73040	6570	321	Fuel	0	1,309	-100.0%
73040	6570	341	Fuel	0	10,210	-100.0%
73040	6570	382	Fuel	0	103	-100.0%
73040	6570	441	Fuel	0	258	-100.0%
73040	6570	451	Fuel	0	103	-100.0%
73040	6570	453	Fuel	0	1,030	-100.0%
73040	6570	454	Fuel	0	515	-100.0%
73090	6570	321	Parts and Supplies	32,025	35,000	-8.5%
73090	6570	331	Parts and Supplies	93,556	93,600	0.0%
73090	6570	341	Parts and Supplies	7,050	3,000	135.0%
73090	6570	431	Parts and Supplies	1,992	2,000	-0.4%
73090	6570	432	Parts and Supplies	1,200	1,000	20.0%
73090	6570	433	Parts and Supplies	1,200	0	n/a
73090	6570	434	Parts and Supplies	3,996	4,000	-0.1%
73090	6570	441	Parts and Supplies	3,260	3,260	0.0%
73090	6570	381	Parts and Supplies	996	6,000	-83.4%
73090	6570	382	Parts and Supplies	4,935	4,935	0.0%
73090	6570	451	Parts and Supplies	6,325	6,325	0.0%
73090	6570	452	Parts and Supplies	4,992		n/a
73090	6570	453	Parts and Supplies	19,630	19,130	2.6%
73090	6570	454	Parts and Supplies	7,617	7,625	-0.1%
73090	6570	456	Parts and Supplies	3,000	0	n/a
73090	6570	489	Parts and Supplies	3,000	6,000	-50.0%
73090	6570	721	Parts and Supplies	996	1,000	-0.4%
75050	6570	321	Permit Administration	140	315	-55.6%
75050	6570	341	Permit Administration	360	360	0.0%
75050	6570	381	Permit Administration	0	70	-100.0%
75050	6570	382	Permit Administration	70	70	0.0%
75050	6570	451	Permit Administration	70	70	0.0%
75050	6570	452	Permit Administration	70	105	-33.3%
75050	6570	453	Permit Administration	105	70	50.0%
75050	6570	454	Permit Administration	70	0	n/a
Total Complex Expenses				7,372,429	7,006,070	5.2%
Total Expenses				10,565,433	9,624,859	9.8%

SCHEDULE VIII-6-3f
OPERATING EXPENSES
6580 FIELDS MAINTENANCE

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6580	000	Salaries	1,179,028	1,098,259	7.4%
70120	6580	000	Overtime	79,740	76,925	3.7%
70210	6580	000	Health Insurance	167,537	186,828	-10.3%
70230/40	6580	000	Retirement/401K Match	138,501	126,583	9.4%
70250	6580	000	Social Security	90,197	84,015	7.4%
70260	6580	000	Dental	16,500	0	n/a
70270	6580	000	Vision	2,820	0	n/a
70350	6580	000	Professional Training and Dues	23,497	21,425	9.7%
70380	6580	000	Uniforms	19,180	21,345	-10.1%
71370	6580	000	Repairs and Maintenance	7,500	1,000	650.0%
71900	6580	000	Other Contracted Labor	1,080	1,080	0.0%
73030	6580	000	Small Equipment	13,780	5,050	172.9%
73090	6580	000	Parts and Supplies	5,375	4,375	22.9%
75100	6580	000	Meals and Per Diem	1,810	1,544	17.2%
75110	6580	000	Travel Related Expenses	7,294	4,852	50.3%
Total Non-Complex Expenses				1,753,839	1,633,281	7.4%
71370	6580	211	Repairs and Maintenance	89,000	139,710	-36.3%
71370	6580	651	Repairs and Maintenance	58,450	60,660	-3.6%
71370	6580	881	Repairs and Maintenance	38,500	64,000	-39.8%
71370	6580	889	Repairs and Maintenance	29,450	32,225	-8.6%
71390	6580	211	Snow Removal	95,000	0	n/a
71390	6580	881	Snow Removal	125,000	0	n/a
71400	6580	455	Waste Disposal	224,419	122,000	84.0%
71900	6580	211	Other Contracted Labor	20,000	0	n/a
73040	6580	211	Fuel	8,210	8,210	0.0%
73040	6580	651	Fuel	2,060	2,060	0.0%
73040	6580	889	Fuel	206	206	0.0%
73090	6580	211	Parts and Supplies	408,580	393,800	3.8%
73090	6580	455	Parts and Supplies	1,000	1,000	0.0%
73090	6580	651	Parts and Supplies	78,835	78,835	0.0%
73090	6580	881	Parts and Supplies	19,245	48,745	-60.5%
73090	6580	889	Parts and Supplies	51,350	56,350	-8.9%
Total Complex Expenses				1,249,305	1,007,801	24.0%
Total Expenses				3,003,144	2,641,082	13.7%

SCHEDULE VIII-6-3g
OPERATING EXPENSES**PLANNING AND ENVIRONMENT BUSINESS UNIT**

ACCOUNTING CODE			ACCOUNT TITLE	FY 2017-2018 BUDGET	FY 2016-2017 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
70110			Salaries	332,073	322,195	3.1%
70210			Health Insurance	28,364	32,245	-12.0%
70230/40			Retirement/401K Match	39,262	37,002	6.1%
70250			Social Security	25,306	24,245	4.4%
70260			Dental	2,749	0	n/a
70270			Vision	469	0	n/a
70350			Professional Training and Dues	6,860	7,395	-7.2%
71370			Repairs and Maintenance	84,000	85,100	-1.3%
71900			Other Contracted Labor	828,838	146,611	465.3%
72010			Electricity	3,528	3,530	-0.1%
73030			Small Equipment	645	450	43.3%
73090			Parts and Supplies	771	885	-12.9%
74010			Insurance Premiums	1,100	1,300	-15.4%
75050			Permit Administration	6,370	7,230	-11.9%
75090			Printing	35	35	0.0%
75100			Meals and Per Diem	1,017	1,544	-34.1%
75110			Travel Related Expenses Related Expenses	8,853	7,915	11.9%
Total Expenses				1,370,240	677,682	102.2%

SCHEDULE VIII-6-3h
OPERATING EXPENSES
6750 NOISE SECTION

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6750	000	Salaries	68,787	68,787	0.0%
70210	6750	000	Health Insurance	7,046	8,023	-12.2%
70230/40	6750	000	Retirement/401K Match	8,374	8,132	3.0%
70250	6750	000	Social Security	5,262	5,262	0.0%
70260	6750	000	Dental	687	0	n/a
70270	6750	000	Vision	117	0	n/a
70350	6750	000	Professional Training and Dues	875	875	0.0%
71900	6750	000	Other Contracted Labor	65,000	0	n/a
71370	6750	000	Repairs and Maintenance	84,000	85,100	-1.3%
72010	6750	000	Electricity	3,528	3,530	-0.1%
73030	6750	000	Small Equipment	250	250	0.0%
73090	6750	000	Parts and Supplies	25	25	0.0%
74010	6750	000	Insurance Premiums	1,100	1,300	-15.4%
75100	6750	000	Meals and Per Diem	256	276	-7.2%
75110	6750	000	Travel Related Expenses	953	935	1.9%
Total Expenses				246,260	182,495	34.9%

SCHEDULE VIII-6-3i
OPERATING EXPENSES
6760 ENVIRONMENT

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6760	000	Salaries	76,169	73,941	3.0%
70210	6760	000	Health Insurance	7,069	8,040	-12.1%
70230/40	6760	000	Retirement/401K Match	9,273	8,742	6.1%
70250	6760	000	Social Security	5,826	5,656	3.0%
70260	6760	000	Dental	687	0	n/a
70270	6760	000	Vision	117	0	n/a
70350	6760	000	Professional Training and Dues	2,115	2,365	-10.6%
71900	6760	000	Other Contracted Labor	73,838	106,611	-30.7%
73030	6760	000	Small Equipment	395	200	97.5%
73090	6760	000	Parts and Supplies	646	660	-2.1%
75050	6760	000	Permit Administration	6,370	7,230	-11.9%
75100	6760	000	Meals and Per Diem	240	268	-10.4%
75110	6760	000	Travel Related Expenses	2,501	1,405	78.0%
Total Expenses				185,246	215,118	-13.9%
71900	6760	211	Other Contracted Labor	40,000	40,000	0.0%
				40,000	40,000	0.0%
				225,246	255,118	-11.7%

SCHEDULE VIII-6-3j
OPERATING EXPENSES
6770 PLANNING

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6770	000	Salaries	187,117	179,467	4.3%
70210	6770	000	Health Insurance Premiums	14,249	16,182	-11.9%
70230/40	6770	000	Retirement/401K Match	21,615	20,128	7.4%
70250	6770	000	Social Security	14,218	13,327	6.7%
70260	6770	000	Dental	1,375	0	n/a
70270	6770	000	Vision	235	0	n/a
70350	6770	000	Professional Training and Dues	3,870	4,155	-6.9%
73090	6770	000	Parts and Supplies	100	200	-50.0%
75090	6770	000	Printing	35	35	0.0%
75100	6770	000	Meals and Per Diem	521	1,000	-47.9%
75110	6770	000	Travel Related Expenses	5,399	5,575	-3.2%
Total Expenses				248,734	240,069	3.6%
71900	6770	381	Other Contracted Labor	650,000	0	n/a
				650,000	0 n/a	
				898,734	240,069	274.4%

SCHEDULE VIII-7
OPERATING EXPENSES
AIRFIELD COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>200 Airfield</u>						
71900	6170	211	Other Contracted Labor	120,795	123,562	-2.2%
71900	6340	211	Other Contracted Labor	1,500,000	412,000	264.1%
71900	6580	211	Other Contracted Labor	20,000	0	n/a
71900	6760	211	Other Contracted Labor	40,000	40,000	0.0%
72010	6570	211	Electricity	99,276	99,273	0.0%
72020	6570	211	Natural Gas	3,996	4,000	-0.1%
72050	4030	211	Telecommunications	21,777	20,740	5.0%
71340	6570	211	Heating Ventilation & Air Conditioning (HVAC)	600	650	-7.7%
71370	6170	211	Repairs and Maintenance	1,150	2,349	-51.0%
71370	6580	211	Repairs and Maintenance	89,000	139,710	-36.3%
71390	6580	211	Snow Removal	95,000	0	n/a
73040	6580	211	Fuel	8,210	8,210	0.0%
73090	6170	211	Parts and Supplies	22,024	29,865	-26.3%
73090	6580	211	Parts and Supplies	408,580	393,800	3.8%
74010	5070	211	Insurance Premiums	117,500	189,500	-38.0%
Total Airfield Complex Expenses				2,547,908	1,463,659	74.1%

SCHEDULE VIII-8
OPERATING EXPENSES
TERMINAL COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>321 Terminal 1</u>						
71320	6510	321	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	584,736	584,736	0.0%
71330	6520	321	Elevators/Escalators	166,807	108,463	53.8%
71340	6570	321	Heating Ventilation & Air Conditioning (HVAC)	97,911	108,675	-9.9%
71350	6520	321	Janitorial	716,251	709,419	1.0%
71370	4030	321	Repairs and Maintenance	3,300	754	337.7%
71370	6520	321	Repairs and Maintenance	27,020	27,020	0.0%
71370	6570	321	Repairs and Maintenance	28,561	37,880	-24.6%
72010	6570	321	Electricity	520,716	520,714	0.0%
72020	6570	321	Natural Gas	114,000	114,000	0.0%
72050	4030	321	Telecommunications	3,269	3,113	5.0%
72060	4030	321	TV Service Providers	8,938	7,800	14.6%
73040	6570	321	Fuel	0	1,309	-100.0%
73060	6510	321	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	122,900	127,397	-3.5%
73090	6570	321	Parts and Supplies	32,025	35,000	-8.5%
74010	5070	321	Insurance Premiums	86,400	84,000	2.9%
74080	5070	321	Insurance Claims	18,000	4,500	300.0%
75050	6520	321	Permit Administration	2,550	2,550	0.0%
75050	6570	321	Permit Administration	140	315	-55.6%
Total Terminal 1 Expenses				2,533,524	2,477,645	2.3%
<u>331 Terminal 2</u>						
71140	4030	331	Technology Services	103,521	153,910	-32.7%
71190	4080	331	Other Professional Services	90,000	0	n/a
71310	4030	331	Airport Operations Information System (AOIS) Services	588,000	628,000	-6.4%
71320	6510	331	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	1,781,216	1,589,209	12.1%
71330	6520	331	Elevators/Escalators	652,781	341,184	91.3%
71340	6570	331	Heating Ventilation & Air Conditioning (HVAC)	178,558	175,002	2.0%
71350	6520	331	Janitorial	3,345,053	3,322,830	0.7%
71370	4030	331	Repairs and Maintenance	10,200	13,321	-23.4%
71370	6520	331	Repairs and Maintenance	55,071	53,098	3.7%
71370	6570	331	Repairs and Maintenance	233,190	183,277	27.2%
71380	6170	331	Ramp Tower	846,144	846,173	0.0%
71900	4010	331	Other Contracted Labor	59,000	16,000	268.8%
71900	4030	331	Other Contracted Labor	4,000	279,000	-98.6%
71900	6310	331	Other Contracted Labor	2,333,000	660,000	253.5%
72010	6570	331	Electricity	1,847,796	1,847,797	0.0%
72050	4030	331	Telecommunications	37,642	35,849	5.0%
72060	4030	331	TV Service Providers	40,772	36,000	13.3%
73010	4030	331	Computer Hardware	47,200	59,800	-21.1%
73030	4030	331	Small Equipment	3,000	18,977	-84.2%
73060	6510	331	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	400,000	401,930	-0.5%
73090	4030	331	Parts and Supplies	214,285	181,505	18.1%
73090	6570	331	Parts and Supplies	93,556	93,600	0.0%
74010	5070	331	Insurance Premiums	363,500	357,200	1.8%
74080	5070	331	Insurance Claims	58,800	14,700	300.0%
75050	6520	331	Permit Administration	8,150	8,150	0.0%
75060	4030	331	Office and General Supplies	0	356	-100.0%
Total Terminal 2 Expenses				13,394,435	11,316,868	18.4%

SCHEDULE VIII-8 CONTINUED
 OPERATING EXPENSES
TERMINAL COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>341 Central Energy Plant</u>						
71140	4030	341	Technology Services	8,008	7,774	3.0%
71340	6570	341	Heating Ventilation & Air Conditioning (HVAC)	281,609	136,040	107.0%
71350	6520	341	Janitorial	16,876	16,877	0.0%
71370	6520	341	Repairs and Maintenance	960	960	0.0%
71370	6570	341	Repairs and Maintenance	49,783	41,230	20.7%
71900	6310	341	Other Contracted Labor	0	70,000	-100.0%
72010	6570	341	Electricity	604,464	604,464	0.0%
72020	6570	341	Natural Gas	249,000	249,000	0.0%
72050	4030	341	Telecommunications	530	505	5.0%
73040	6570	341	Fuel	0	10,210	-100.0%
73090	6570	341	Parts and Supplies	7,050	3,000	135.0%
74010	5070	341	Insurance Premiums	7,500	7,000	7.1%
75050	6570	341	Permit Administration	360	360	0.0%
Total Central Energy Plant				1,226,140	1,147,420	6.9%
Total Terminal Complex Expenses				17,154,099	14,941,933	14.8%

SCHEDULE VIII-9
OPERATING EXPENSES
GENERAL AVIATION COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>381 General Aviation-General</u>						
71330	6520	381	Elevators/Escalators	0	1,755	-100.0%
71340	6570	381	Heating Ventilation & Air Conditioning (HVAC)	0	3,685	-100.0%
71350	6520	381	Janitorial	1,397	5,947	-76.5%
71370	6570	381	Repairs and Maintenance	1,200	17,175	-93.0%
71900	6770	381	Other Contracted Labor	650,000	0	n/a
72010	6570	381	Electricity	19,992	19,995	0.0%
72020	6570	381	Natural Gas	11,004	11,000	0.0%
72050	4030	381	Telecommunications	438	417	5.0%
73090	6570	381	Parts and Supplies	996	6,000	-83.4%
74010	5070	381	Insurance Premiums	4,700	8,900	-47.2%
74080	5070	381	Insurance Claims	1,600	400	300.0%
75050	6520	381	Permit Administration	175	175	0.0%
75050	6570	381	Permit Administration	0	70	-100.0%
Total General Aviation-General Complex Expenses				691,502	75,519	815.7%
<u>382 General Aviation-Terminal</u>						
71330	6520	382	Elevators/Escalators	2,400	1,755	36.8%
71340	6570	382	Heating Ventilation & Air Conditioning (HVAC)	6,409	5,220	22.8%
71350	6520	382	Janitorial	62,238	62,241	0.0%
71370	6520	382	Repairs and Maintenance	9,240	9,240	2,959
71370	6570	382	Repairs and Maintenance	22,576	13,496	2,959
71900	4010	382	Other Contracted Labor	150,085	150,085	0.0%
71900	6170	382	Other Contracted Labor	0	2,700	-100.0%
71900	6310	382	Other Contracted Labor	135,100	110,000	22.8%
72010	6570	382	Electricity	46,956	46,957	0.0%
72020	6570	382	Natural Gas	27,996	28,000	0.0%
72050	4030	382	Telecommunications	1,876	1,787	5.0%
72060	4030	382	TV Service Providers	4,867	4,440	9.6%
73040	6570	382	Fuel	0	103	-100.0%
73090	6570	382	Parts and Supplies	4,935	4,935	0.0%
74010	5070	382	Insurance Premiums	5,700	4,400	29.5%
74080	5070	382	Insurance Claims	1,000	250	300.0%
75050	6520	382	Permit Administration	175	175	0.0%
75050	6570	382	Permit Administration	70	70	0.0%
Total General Aviation-Terminal Complex Expenses				481,623	445,854	8.0%
Total General Aviation Complex Expenses				1,173,125	521,373	125.0%

SCHEDULE VIII-10
OPERATING EXPENSES
CARGO COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>431 North Cargo</u>						
71370	6570	431	Repairs and Maintenance	2,736	3,500	-21.8%
72010	6570	431	Electricity	29,256	29,252	0.0%
72050	4030	431	Telecommunications	438	417	5.0%
73090	6570	431	Parts and Supplies	1,992	2,000	-0.4%
74010	5070	431	Insurance Premiums	10,200	10,100	1.0%
Total North Cargo Expenses				44,622	45,269	-1.4%
<u>432 South Cargo 1</u>						
71340	6570	432	Heating Ventilation & Air Conditioning (HVAC)	2,004	4,000	-49.9%
71370	6570	432	Repairs and Maintenance	24,272	6,483	274.4%
72010	6570	432	Electricity	16,836	16,836	0.0%
72020	6570	432	Natural Gas	0	33,000	-100.0%
72050	4030	432	Telecommunications	7,145	6,805	5.0%
73090	6570	432	Parts and Supplies	1,200	1,000	20.0%
74010	5070	432	Insurance Premiums	7,300	7,400	-1.4%
Total South Cargo 1 & 2 Expenses				58,757	75,524	-22.2%
<u>433 South Cargo 2</u>						
71340	6570	433	Heating Ventilation & Air Conditioning (HVAC)	2,004	0	n/a
71370	6570	433	Repairs and Maintenance	14,200	0	n/a
72020	6570	433	Natural Gas	33,000	0	n/a
73090	6570	433	Parts and Supplies	1,200	0	n/a
Total South Cargo 1 & 2 Expenses				50,404	0	n/a
<u>434 South Cargo 3</u>						
71330	6520	434	Elevators/Escalators	2,400	1,755	36.8%
71340	6570	434	Heating Ventilation & Air Conditioning (HVAC)	15,000	10,000	50.0%
71350	6520	434	Janitorial	4,130	4,131	0.0%
71370	6520	434	Repairs and Maintenance	960	960	0.0%
71370	6570	434	Repairs and Maintenance	42,730	23,498	81.8%
71900	6310	434	Other Contracted Labor	190,000	0	n/a
72010	6570	434	Electricity	84,612	84,606	0.0%
72050	4030	434	Telecommunications	670	638	5.0%
73090	6570	434	Parts and Supplies	3,996	4,000	-0.1%
74010	5070	434	Insurance Premiums	11,900	11,700	1.7%
74080	5070	434	Insurance Claims	800	200	300.0%
75050	6520	434	Permit Administration	175	175	0.0%
Total South Cargo 3 Expenses				357,373	141,663	152.3%
Total Cargo Complex Expenses				511,156	186,932	173.4%

SCHEDULE VIII-11
OPERATING EXPENSE
FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>441 Fuel Farm</u>						
71140	4030	441	Technology Services	30,750	30,750	0.0%
71340	6570	441	Heating Ventilation & Air Conditioning (HVAC)	600	500	20.0%
71350	6520	441	Janitorial	11,848	11,847	0.0%
71370	6520	441	Repairs and Maintenance	960	960	0.0%
71370	6570	441	Repairs and Maintenance	5,146	5,526	-6.9%
71900	6340	441	Other Contracted Labor	0	150,000	-100.0%
72010	6570	441	Electricity	67,140	67,143	0.0%
72020	6570	441	Natural Gas	6,000	6,000	0.0%
72050	4030	441	Telecommunications	4,960	4,724	5.0%
73040	6570	441	Fuel	0	258	-100.0%
73090	6570	441	Parts and Supplies	3,260	3,260	0.0%
74010	5070	441	Insurance Premiums	12,300	12,000	2.5%
Total Fuel Farm Complex Expenses				142,964	292,968	-51.2%

SCHEDULE VIII-12
OPERATING EXPENSES
OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>451 Authority Building</u>						
71140	4030	451	Technology Services	9,000	0	n/a
71330	6520	451	Elevators/Escalators	2,400	1,755	36.8%
71340	6570	451	Heating Ventilation & Air Conditioning (HVAC)	7,974	8,720	-8.6%
71350	6520	451	Janitorial	106,235	102,275	3.9%
71370	4030	451	Repairs and Maintenance	0	1,100	-100.0%
71370	6520	451	Repairs and Maintenance	7,956	7,956	0.0%
71370	6570	451	Repairs and Maintenance	5,598	11,494	-51.3%
72010	6570	451	Electricity	39,384	39,383	0.0%
72020	6570	451	Natural Gas	9,000	9,000	0.0%
72050	4030	451	Telecommunications	39,123	37,260	5.0%
72060	4030	451	TV Service Providers	3,576	1,200	198.0%
73040	6570	451	Fuel	0	103	-100.0%
73090	6570	451	Parts and Supplies	6,325	6,325	0.0%
74010	5070	451	Insurance Premiums	6,800	8,000	-15.0%
75050	6520	451	Permit Administration	175	175	0.0%
75050	6570	451	Permit Administration	70	70	0.0%
Total Authority Building Expenses				243,616	234,816	3.7%
<u>452 Department of Transportation (DOT) Hangar</u>						
71330	6520	452	Elevators/Escalators	2,400	0	n/a
71350	6520	452	Janitorial	4,550	0	n/a
71340	6570	452	Heating Ventilation & Air Conditioning (HVAC)	3,858	0	n/a
71370	6570	452	Repairs and Maintenance	4,025	0	n/a
72050	4030	452	Telecommunications	462	0	n/a
73090	6570	452	Parts and Supplies	4,992	0	n/a
75050	6570	452	Permit Administration	70	0	n/a
Total Maintenance Building Expenses				20,357	0	n/a
<u>453 Maintenance Building</u>						
71340	6570	453	Heating Ventilation & Air Conditioning (HVAC)	6,924	6,725	3.0%
71350	6520	453	Janitorial	52,411	52,412	0.0%
71370	6110	453	Repairs and Maintenance	0	0	n/a
71370	6520	453	Repairs and Maintenance	4,164	4,164	0.0%
71370	6570	453	Repairs and Maintenance	15,334	27,996	-45.2%
71900	6310	453	Other Contracted Labor	0	30,334	-100.0%
71900	6340	453	Other Contracted Labor	100,000	0	n/a
72010	6570	453	Electricity	60,840	60,836	0.0%
72020	6570	453	Natural Gas	50,000	70,468	-29.0%
72050	4030	453	Telecommunications	24,185	23,033	5.0%
73040	6570	453	Fuel	0	1,030	-100.0%
73090	6570	453	Parts and Supplies	19,630	19,130	2.6%
74010	5070	453	Insurance Premiums	8,200	8,000	2.5%
75050	6570	453	Permit Administration	105	105	0.0%
Total Maintenance Building Expenses				341,793	304,233	12.3%
<u>454 Operations Center - AOC</u>						
71330	6520	454	Elevators/Escalators	4,800	3,510	36.8%
71340	6570	454	Heating Ventilation & Air Conditioning (HVAC)	33,829	33,275	1.7%
71350	6520	454	Janitorial	88,337	88,333	0.0%
71370	6520	454	Repairs and Maintenance	5,424	5,424	0.0%
71370	6570	454	Repairs and Maintenance	24,369	26,547	-8.2%
72010	6570	454	Electricity	122,148	122,146	0.0%
72020	6570	454	Fuel-Natural Gas	30,000	30,000	0.0%
72050	4030	454	Natural Gas	73,494	68,461	7.4%
72060	4030	454	TV Service Providers	6,064	5,340	13.6%
73040	6570	454	Fuel	0	515	-100.0%
73090	6570	454	Parts and Supplies	7,617	7,625	-0.1%
74010	5070	454	Insurance Premiums	8,900	9,900	-10.1%
75050	6520	454	Permit Administration	350	350	0.0%
75050	6570	454	Permit Administration	70	70	0.0%
Total Operations Center - AOC Expenses				405,402	401,496	1.0%

SCHEDULE VIII-12 CONTINUED

OPERATING EXPENSES

OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>455 Centralized Waste Complex</u>						
71400	6570	455	Waste Disposal	10,000	10,000	0.0%
71400	6580	455	Waste Disposal	224,419	122,000	84.0%
72010	6570	455	Electricity	2,352	2,351	0.0%
73090	6580	455	Parts and Supplies	1,000	1,000	0.0%
74010	5070	455	Insurance Premiums	100	100	0.0%
Total Centralized Waste Complex				237,871	135,451	75.6%
<u>456 Fire and Rescue Building</u>						
71140	4030	456	Technology Services	4,861	0	n/a
71340	6570	456	Heating Ventilation & Air Conditioning (HVAC)	1,020	0	n/a
71370	6520	456	Repairs and Maintenance	960	0	n/a
71370	6570	456	Repairs and Maintenance	4,144	0	n/a
73090	6570	456	Parts and Supplies	3,000	0	n/a
Total Miscellaneous Other Locations				13,985	0	n/a
<u>489 Misc. Other Locations</u>						
71190	4080	489	Other Professional Services	10,000	0	n/a
71340	6570	489	Heating Ventilation & Air Conditioning (HVAC)	1,500	1,500	0.0%
71350	6520	489	Janitorial	18,336	18,336	0.0%
71370	6520	489	Repairs and Maintenance	180	1,140	-84.2%
71370	6570	489	Repairs and Maintenance	579	7,062	-91.8%
71900	6310	489	Other Contracted Labor	0	205,000	-100.0%
72010	6570	489	Electricity	8,736	8,733	0.0%
72020	6570	489	Natural Gas	3,996	4,000	-0.1%
72050	4030	489	Telecommunications	4,387	4,618	-5.0%
73090	6570	489	Parts and Supplies	3,000	6,000	-50.0%
74010	5070	489	Insurance Premiums	18,300	18,800	-2.7%
Total Miscellaneous Other Locations				69,014	275,189	-74.9%
<u>491 Sheetz</u>						
72010	6570	491	Electricity	2,100	2,103	-0.1%
72050	4030	491	Telecommunications	438	417	5.0%
Total Aviation Station				2,538	2,520	0.7%
Total Office and Other Locations Complex				1,334,576	1,353,705	-1.4%

SCHEDULE VIII-13
OPERATING EXPENSES
RENTAL CAR COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>561 Rental Car</u>						
71900	4010	561	Contracted Services-Other	0	2,750	-100.0%
71900	6310	561	Contracted Services-Other	120,000	0	n/a
72010	6570	561	Electricity	2,820	2,821	0.0%
72050	4030	561	Telecommunications	438	417	0.0%
74010	5070	561	Insurance Premiums	9,000	12,700	-29.1%
74080	5070	561	Insurance Claims	1,000	250	300.0%
Total Rental Car Complex Expenses				133,258	18,938	603.7%

SCHEDULE VIII-14
OPERATING EXPENSES
PARKING COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>601 Parking Lot 1</u>						
71350	6520	601	Janitorial	10,896	0	n/a
Total Parking Lot 1 Expenses				10,896	0	n/a
<u>602 ParkRDU Economy 2</u>						
71350	6520	602	Janitorial	2,746	0	n/a
Total ParkRDU Economy 2 Expenses				2,746	0	n/a
<u>603 ParkRDU Economy 3</u>						
71350	6520	603	Janitorial	20,764	0	n/a
Total ParkRDU Economy 3 Expenses				20,764	0	n/a
<u>604 ParkRDU Economy 4</u>						
71350	6520	604	Janitorial	12,264	0	n/a
Total ParkRDU Economy 4 Expenses				12,264	0	n/a
<u>621 ParkRDU Central</u>						
71330	6520	621	Elevators/Escalators	189,165	0	n/a
71350	6520	621	Janitorial	261,529	0	n/a
71370	6520	621	Repairs and Maintenance	15,552	0	n/a
75050	6520	621	Permit Administration	3,975	0	n/a
Total ParkRDU Central Expenses				470,221	0	n/a
<u>631 Parking - General Aviation</u>						
71350	6520	631	Janitorial	1,899	0	n/a
Total Parking - General Aviation Expenses				1,899	0	n/a
<u>651 RDU Parking General</u>						
71140	4030	651	Technology Services	0	35,940	-100.0%
71330	6520	651	Elevators/Escalators	0	173,240	-100.0%
71340	6570	651	Heating Ventilation & Air Conditioning (HVAC)	3,600	3,500	2.9%
71350	6520	651	Janitorial	0	299,205	-100.0%
71370	4030	651	Repairs and Maintenance	30,000	63,250	-52.6%
71370	6110	651	Repairs and Maintenance	0	0	n/a
71370	6520	651	Repairs and Maintenance	0	15,552	-100.0%
71370	6570	651	Repairs and Maintenance	14,992	5,177	189.6%
71370	6580	651	Repairs and Maintenance	58,450	60,660	-3.6%
71900	4030	651	Other Contracted Labor	0	23,492	-100.0%
71900	6310	651	Other Contracted Labor	0	65,000	-100.0%
71900	6340	651	Other Contracted Labor	0	75,000	-100.0%
72010	6570	651	Electricity	748,968	748,971	0.0%
72050	4030	651	Telecommunications	10,183	9,698	5.0%
73010	4030	651	Computer Hardware	2,200	2,100	4.8%
73030	4030	651	Small Equipment	0	20,500	-100.0%
73040	6580	651	Fuel	2,060	2,060	0.0%
73090	4030	651	Parts and Supplies	1,750	1,750	0.0%
73090	6580	651	Parts and Supplies	78,835	78,835	0.0%
74010	5070	651	Insurance Premiums	144,000	158,000	-8.9%
74080	5070	651	Insurance Claims	11,200	2,800	300.0%
75050	6520	651	Permit Administration	0	3,975	-100.0%
Total RDU Parking General				1,106,238	1,848,705	-40.2%
Total Parking Complex Expenses				1,625,028	1,848,705	-12.1%

SCHEDULE VIII-15
OPERATING EXPENSES
GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	TAXI OPERATION	BUDGET	BUDGET	% CHANGE
<u>721 Taxi Operation</u>						
71340	6570	721	Heating Ventilation & Air Conditioning (HVAC)	1,020	1,000	2.0%
71350	6520	721	Janitorial	30,120	32,453	-7.2%
71370	6520	721	Repairs and Maintenance	960	960	0.0%
71370	6570	721	Repairs and Maintenance	231	2,225	-89.6%
72050	4030	721	Telecommunications	576	549	4.9%
73090	6570	721	Parts and Supplies	996	1,000	-0.4%
74010	5070	721	Insurance Premiums	900	1,100	-18.2%
Total Taxi Operation Expenses				34,803	39,287	-11.4%

SCHEDULE VIII-16
OPERATING EXPENSES
GENERAL GROUNDS COMPLEX

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	
G/L #	DEPT	COMPLEX	TAXI OPERATION	BUDGET	BUDGET	% CHANGE
<u>881 Roadways</u>						
71140	4030	881	Technology Services	30,100	29,400	2.4%
71360	6520	881	Landscaping	1,035,155	980,000	5.6%
71370	6580	881	Repairs and Maintenance	38,500	64,000	-39.8%
71390	6580	881	Snow Removal	125,000	0	n/a
71900	6340	881	Other Contracted Labor	600,000	405,000	48.1%
72010	6570	881	Electricity	12,540	12,542	0.0%
72050	4030	881	Telecommunications	438	417	5.0%
73090	6580	881	Parts and Supplies	19,245	48,745	-60.5%
74010	5070	881	Insurance Premiums	5,800	600	866.7%
74080	5070	881	Insurance Claims	7,600	1,900	300.0%
Total Roadway Expenses				1,874,378	1,542,604	21.5%
<u>889 Water and Sewer Lines</u>						
71370	6580	889	Repairs and Maintenance	29,450	32,225	-8.6%
72010	6570	889	Electricity	7,764	7,758	0.1%
72030	6570	889	Water	416,000	326,550	27.4%
72040	6570	889	Sewer	729,000	647,850	12.5%
73040	6580	889	Fuel	206	206	0.0%
73090	6580	889	Supplies	51,350	56,350	-8.9%
74010	5070	889	Insurance Premiums	900	900	0.0%
Total Utilities Complex Expenses				1,234,670	1,071,839	15.2%
Total General Grounds Complex Expenses				3,109,048	2,614,443	18.9%

SCHEDULE IX
OPERATING EXPENSES
OPEB & SEPARATION ALLOWANCE

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	COMPLEX/DEPARTMENT	BUDGET	BUDGET	
70280	1010	000	Airport Authority & President/CEO	2,460	2,460	0.0%
70280	1030	000	Auditing	4,910	7,260	-32.4%
70280	1050	000	Legal and compliance	2,460	2,460	0.0%
70280	2010	000	Air Service Development	1,230	2,460	-50.0%
70280	2030	000	Communications & Community Affairs	4,910	6,060	-19.0%
70280	2050	000	Guest Services	14,730	16,860	-12.6%
70280	3030	000	Human Resources & Payroll	11,050	9,660	14.4%
70280	3050	000	Talent Management	2,460	2,460	0.0%
70280	4010	000	Business Development	6,140	8,460	-27.4%
70280	4030	000	Information Systems	38,060	38,460	-1.0%
70280	4050	000	Marketing	4,910	4,860	1.0%
70280	4070	000	Parking	25,780	24,060	7.1%
70280	4080	000	Property Development	2,460	0	n/a
70280	5030	000	Finance	15,960	10,860	47.0%
70280	5050	000	Procurement	6,140	6,060	1.3%
70280	5070	000	Risk Management & Safety	2,460	2,460	0.0%
70280	6110	000	Aircraft Rescue & Fire Fighting	27,010	26,460	2.1%
70280	6120	000	Communications Center	15,960	14,460	10.4%
70280	6140	000	Ground Transportation	2,460	2,460	0.0%
70280/90	6150	000	Law Enforcement	64,780	3,420	1794.2%
70280	6170	000	Operations	20,870	18,060	15.6%
70280	6180	000	Traffic control	34,370	37,260	-7.8%
70280	6310	000	Building and Building Systems	4,910	4,860	1.0%
70280	6330	000	Facilities Asset Management	2,460	0	n/a
70280	6340	000	Facilities Engineering	2,460	9,660	-74.5%
70280	6350	000	GIS	2,460	2,460	0.0%
70280	6510	000	Baggage Systems	1,230	0	n/a
70280	6520	000	Contract Facilities Maintenance	2,460	0	n/a
70280	6540	000	Fleet Maintenance	8,590	9,660	-11.1%
70280	6550	000	Fueling Systems	14,730	16,860	-12.6%
70280	6570	000	Facilities Maintenance	49,100	75,660	-35.1%
70280	6580	000	Fields Maintenance	29,460	0	n/a
70280	6750	000	Noise	1,230	1,260	-2.4%
70280	6760	000	Planning	1,230	4,860	-74.7%
70280	6770	000	Environment	2,460	0	n/a
Total OPEB & Separation Allowance Expense				434,350	372,300	16.7%

SCHEDULE X
OPERATING EXPENSES
DEPRECIATION

ACCOUNTING CODE				FY 2017-2018	FY 2016-2017	% CHANGE
G/L #	DEPT	COMPLEX	COMPLEX/DEPARTMENT	BUDGET	BUDGET	
79100	0000	211	Airfield Complex	6,305,835	6,305,835	0.0%
79100	0000	321	Terminal 1 Complex	4,594,145	4,594,145	0.0%
79100	0000	331	Terminal 2 Complex	18,767,812	18,767,812	0.0%
79100	0000	341	Central Energy Plant	554,593	554,593	0.0%
79100	0000	431	North Cargo	31,907	31,907	0.0%
79100	0000	434	South Cargo Buildings	153,747	153,747	0.0%
79100	0000	441	Fuel Farm Complex	631,108	631,108	0.0%
79100	0000	381	General Aviation Complex	2,787,753	2,787,753	0.0%
79100	0000	382	General Aviation Terminal Complex	251,503	251,503	0.0%
79100	0000	451	Authority Building	353,022	353,022	0.0%
79100	0000	452	NCDOT Building	119,912	119,912	0.0%
79100	0000	453	Maintenance Building	581,825	581,825	0.0%
79100	0000	454	AOC Building	571,112	571,112	0.0%
79100	0000	455	Centralized Waste Complex	46,785	46,785	0.0%
79100	0000	491	Aviation Station	97,218	97,218	0.0%
79100	0000	489	Office & Other Buildings Complex	860,970	860,970	0.0%
79100	0000	889	Utilities Complex	68,795	68,795	0.0%
79100	0000	651	Parking Complex	8,961,212	8,961,212	0.0%
79100	0000	721	Taxi Complex	6,238	6,238	0.0%
79100	0000	881	Ground Transportation Complex	1,416,811	1,416,811	0.0%
79100	2030	000	Communications & Community Affairs	98,278	98,278	0.0%
79100	4010	000	Business Development	33,759	33,759	0.0%
79100	5030	000	Finance	24,490	24,490	0.0%
79100	4030	000	Information Systems	310,163	310,163	0.0%
79100	6330	000	Facilities Engineering	12,085	12,085	0.0%
79100	6760	000	Environment	8,660	8,660	0.0%
79100	6570	000	Facilities Maintenance	0	0	n/a
79100	6540	000	Fleet Maintenance	1,206,935	1,206,935	0.0%
79100	6150	000	Law Enforcement	19,678	19,678	0.0%
79100	6110	000	Aircraft Rescue & Fire Fighting	22,362	22,362	0.0%
79100	6170	000	Operations	2,561	2,561	0.0%
79100	6120	000	Communications	95,877	95,877	0.0%
79100	6140	000	Ground Transportation	22,032	22,032	0.0%
79100	6180	000	Traffic Control	2,416	2,416	0.0%
Total Depreciation Expense				49,021,599	49,021,599	0.0%



RALEIGH-DURHAM AIRPORT AUTHORITY
CAPITAL PROJECTS
FOR THE YEAR ENDING
MARCH 31, 2018

CAPITAL PROJECTS



RALEIGH-DURHAM AIRPORT AUTHORITY
APRIL 1, 2017 - MARCH 31, 2018 CAPITAL BUDGET

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY 16/17 PROJECT COST	Increase/Decrease For 17/18	TOTAL COST	EST. EXP THROUGH 3/31/2017	PROJECT REMAINING BALANCE	FY 2017-2018 ESTIMATED CASH FLOW
010729	12-13	Replacement of Oracle E Business Suite	2,500,000		2,500,000	1,215,691	1,284,309	250,000
010829	14-15	Informational Sign Standards & Rehab Roadway Signs	10,500,000		10,500,000	350,550	10,149,450	2,500,000
011009	14-15	FY 14/15 Business Development and Concessions Marketing	766,472	(190,100)	576,372	150,003	426,369	375,000
011079	15-16	Airport Master Plan	4,050,000		4,050,000	2,956,150	1,093,850	150,000
011109	15-16	Heritage Displays at Observation Park	250,000	626,467	876,467	76,467	800,000	800,000
011259	16-17	RDU Center Conference Room 100 A/B Improvements	900,000	450,000	1,350,000	89,086	1,260,914	1,200,000
011309	16-17	FY 16/17 Vehicles and Maintenance Equipment	1,644,759		1,644,759	565,107	1,079,652	880,000
011339	17-18	FY 17/18 Vehicles and Maintenance Equipment		5,083,063	5,083,063		5,083,063	4,676,458
011349	17-18	ADA Kiosks		88,000	88,000		88,000	88,000
011359	17-18	Advanced Surveillance Program		2,550,000	2,550,000		2,550,000	300,000
011369	17-18	Airfield Deicer Storage Tanks		100,000	100,000		100,000	100,000
011379	17-18	Airfield lighting computer replacements		197,000	197,000		197,000	97,000
011389	17-18	Airfield Lighting Fixtures PM's		150,000	150,000		150,000	100,000
011399	17-18	Automated Retail Cash Management System		115,000	115,000		115,000	115,000
011409	17-18	Data Center Infrastructure * Backups (Avamar, Data Domain, etc)		450,000	450,000		450,000	250,000
011419	17-18	Data Center Infrastructure * Servers (PCFs)		400,000	400,000		400,000	150,000
011429	17-18	Data Center Infrastructure * Storage (PCFs)		410,000	410,000		410,000	160,000
011439	17-18	FIDS Computer and Hardware Replacement		200,000	200,000		200,000	200,000
011449	17-18	Lenel Video * Isilon Video Storage		400,000	400,000		400,000	200,000
011459	17-18	Schneider Electric BMS Software Upgrade		30,000	30,000		30,000	30,000
011469	17-18	Schneider Electric Powerlogic Energy Management System Upgrade		50,000	50,000		50,000	50,000
011479	17-18	T2 Monitor Refresh		25,000	25,000		25,000	25,000
011489	17-18	Threat Management Gateway Replacement		100,000	100,000		100,000	100,000
		Subtotal	20,611,231	11,234,430	31,845,661	5,403,053	26,442,608	12,796,458
070519	13-14	Terminal 1 North and South Concourse Demolition			16,000,000	12,951,529	3,048,471	3,000,000
070529	17-18	Phased replacement of PC Air units at T2	16,000,000	3,750,000	3,750,000		3,750,000	750,000
070539	17-18	T2 BHS lower level controls upgrade		1,500,000	1,500,000		1,500,000	1,500,000
070549	17-18	Terminal 2 Checkpoint Expansion		500,000	500,000		500,000	500,000
		Subtotal	16,000,000	5,750,000	21,750,000	12,951,529	8,798,471	5,750,000
080669	14-15	Water & Sewer Systems Assessments and Improvements	535,000		535,000	126,547	408,453	160,000
080689	14-15	Rehab & Energy Improvements for PG 1,2,3 and 4	20,000,000	2,000,000	22,000,000	680,959	21,319,041	6,500,000
080729	15-16	Park & Ride 3 Rehabilitation and Expansion	4,800,000		4,800,000	163,034	4,636,966	500,000
080739	16-17	Rehabilitate Taxiway A	15,000,000	4,000,000	19,000,000	748,804	18,251,196	7,000,000
080749	16-17	Building Improvements 2015- RTRP Space	1,200,000		1,200,000	714,544	485,456	200,000
080759	16-17	Building Improvements 2016- Cargo/NC, DOT	1,400,000		1,400,000	277,584	1,122,416	1,200,000
080769	16-17	Rehabilitate Taxiway F	18,000,000	10,500,000	28,500,000	532,357	27,967,643	5,000,000
080779	17-18	Cemetery Road Rebuild		450,000	450,000		450,000	450,000
080789	17-18	Consolidated Rental Car Facility (CONRAC) and New Rental Car Storage Lot		200,000,000	200,000,000		200,000,000	3,000,000
080799	17-18	Expanded Park Economy 3		500,000	500,000		500,000	500,000
080809	17-18	General Aviation Terminal Chiller Replacement		70,000	70,000		70,000	70,000
080819	17-18	John Brantley Boulevard Improvements		16,000,000	16,000,000		16,000,000	2,300,000
080829	17-18	Lift Station 2 Repairs		45,000	45,000		45,000	45,000
080839	17-18	Operations Building - Security Office Expansion		750,000	750,000		750,000	250,000
080849	17-18	PARCS Replacement		10,000,000	10,000,000		10,000,000	5,000,000
080859	17-18	Pavement Surface Sensor Replacement		50,000	50,000		50,000	10,000
080869	17-18	Planning for FIS Facilities Expansion		200,000	200,000		200,000	200,000
080879	17-18	Runway 5L-23R and Taxiway B Replacement		280,000,000	280,000,000		280,000,000	4,000,000
080889	17-18	South Cargo 3 HVAC Units Replacement		95,000	95,000		95,000	95,000
		Subtotal	60,935,000	524,660,000	585,595,000	3,243,829	582,351,171	36,480,000
		RDU Capital Funds required for FY 17-18	97,546,231	541,644,430	639,190,661	21,598,411	617,592,250	55,026,458

PROJECT
NUMBER

PROJECT DESCRIPTIONS

- 010729 Replacement of Oracle E-business suite – \$2,500,000 – No change to the budget as adopted on 03/22/12 and amended on 03/28/13 to better reflect the mid-size government sector Enterprise Resource Planning (“ERP”) application suite providers’ latest generation pricing as well as better reflect the business system application suite scope. The current ERP will be “de-supported” by the vendor over the next couple of years. Better and more complete solutions are available which would include replacement, upgrade and/or addition of applications such as general ledger, budgeting, purchasing, bid management, small business program management, accounts payable, capital project and grant accounting, and rates & charges, inventory control, fleet management and maintenance work order management.
- 010829 Informational Sign Standards & Rehab Roadway Signs - \$10,500,000 – No change to the budget as adopted on 03/19/15 and amended on 03/17/16. This project is to develop comprehensive informational sign standards for roadways, parking facilities, and public buildings. With sign standards established, rehabilitate roadway signing system - including VMS components - across campus. Additionally, the scope includes engaging a wayfinding consultant for on-call services to address sign and wayfinding issues throughout the campus. The “Total Project Expenses” amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.
- 011009 FY 14-15 Business Development and Concession Marketing - \$576,372 – Decrease the budget from \$766,472 as adopted on 03/19/15 and amended on 03/17/16 to \$576,372. This project will implement the new T2 concession program through the issuance of a solicitation to all retail concessions and the foreign currency exchange and ATM concession. Retail shops will be designed/built in accordance will the retail phasing plan. Retail shops will be renovated in two phases. Additionally, this project will relocate RDU concession display screens and associated utilities that are located at the center of the concourse in the Marketplace.
- 011079 Airport Master Plan - \$4,050,000 – No change to the budget as adopted on 3/19/15 and amended on 03/17/16. The project is to complete a new Airport Master Plan and Airport Layout Plan (ALP) that meets current FAA requirements, including eALP standards. Scope involves inventorying existing, forecasting need future facility capacity, and developing requirements and preparing a plan for airport facilities including roadway system, the runway/taxiway system, the terminals (e.g. gates, passenger security checkpoint, ticket lobby, inbound and out-bound baggage handling system, both public curbs, commercial curb and FIS), public parking

facilities, rental car facilities, general aviation areas, water/sewer systems, airport land not reserved for aeronautical uses and other areas/functions.

- 011109 Heritage Displays at Observation Park - \$876,467 –Increase the budget from \$250,000 as adopted on 03/19/15 by \$626,467 to \$876,467. The project funds the installment of display elements at Observation Park and in the terminal buildings to highlight the heritage and history of RDU International Airport for visitors and users of the airport.
- 011259 RDU Center Conference Room 100 A/B Improvements - \$1,350,000 – Increase the budget from \$900,000 as adopted on 03/17/16 by \$450,000 to \$1,350,000. This project includes making modifications to RDUC Conference Room 100 A/B to bring it up to date in appearance and to better accommodate Board meetings. Improvements include new paint, carpet, acoustical panels, casework and replacing tables and chairs.
- 011309 FY 16/17 Vehicles and Maintenance Equipment - \$1,644,759 – No change to the budget as adopted on 03/17/16. The project scope includes acquisition of replacement vehicles and additional vehicles for all units and additional equipment for the Maintenance Department. The project involves purchasing 15 replacement vehicles and equipment, the addition of 5 vehicles, various types of new equipment and replacement of airfield in-pavement light fixtures.
- 011339 FY 17/18 Vehicles and Maintenance Equipment - \$5,083,063 - The project scope includes acquisition of replacement vehicles and additional vehicles for all units and additional equipment for the Maintenance Department. The project involves purchasing 23 replacement vehicles and equipment, the addition of 5 vehicles, and various types of new equipment
- 011359 Advanced Surveillance Program - \$2,550,000 - The Advanced Surveillance Program is the TSA's collaborative surveillance program between the TSA & the Authority. The ASP provides additional security capabilities as part of the TSA's layered approach to Risk Based Screening by enhancing the Authority's existing security system with the addition of cameras and other required equipment. As a result, TSA gains the ability to monitor people and property throughout the security screening process and the Authority receives funds to reimburse expenditures for expanding camera coverage into areas that are not currently covered. Through a collaborative process between Authority staff and the TSA, camera views were identified as being of significant importance to be considered for this project new network infrastructure for all offices and the conference room. Additionally, procurement of new Audio/Visual components will also be required and installed in the conference room.

- 011379 Airfield Lighting Computer Replacements - \$197,000 – This project includes a complete replacement of the computer controlled airfield light system that has reached the end of its useful life.
- 011389 Airfield Lighting Fixtures Improvements - \$150,000 – This project continues an asset management program of replacing airfield lighting fixtures that have exceeded their useful life.
- 011409 Data Center Infrastructure, Backups Upgrade - \$450,000 – This project is to upgrade the Authority's server and data backup solution to incorporate long-term archiving. The project also includes voice routers: Currently RDU utilizes voice routers for voice services for RDU-purposes as well as allowing connectivity for airline phone systems to incorporate with RDU's common use environment. These existing routers are end of life and end of support and must be replaced.
- 011419 Data Center Infrastructure Server Upgrades - \$400,000 – This project is to upgrade the server and virtual desktop infrastructure within the Authority's data centers as several of the hosts are at or approaching end-of-life status and need to be replaced. These hosts (blades) provide the computing power and memory for our Windows and Linux systems, and also serve as the virtual machines for Authority desktops, Common Us Use workstations, and Flight Information Display (FIDS) clients.
- 011429 Data Center Infrastructure Storage Upgrades - \$410,000 – This project is to expand storage capacity in the data center to meet organizational demands for storing production systems, their respective data, and end user files.
- 011439 FIDS Computer and Hardware Replacement - \$200,000 – This project is to replace the end-of-life computers and equipment that supports the FIDS and advertising monitors in the Terminals. This also includes the data center host(s) and related equipment / software
- 011449 Lenel Video, Isilon Video Storage Upgrade - \$400,000 – This project is to expand storage capacity in the data centers to account for the increased video storage requirements. This is a direct result from replacing older end-of-life cameras with those that record in higher resolution, and also from additional cameras installed at various campus locations.
- 070519 Terminal 1 North and South Concourse Demolition - \$16,000,000 No change to the budget as adopted on 03/28/13 and amended on 03/20/15 and 03/17/16. The project is the demolition phase of Terminal 1 North and Terminal 1 South Concourses as well as restoration of the site.

- 070529 Phased Replacement of PC Air Units at T2 - \$3,750,000 – This project is to replace 5 Passenger Boarding Bridge PCAir units that have been identified as nearing end of life.
- 070539 T2 BHS Lower Level Controls Upgrade - \$1,500,000 – This project involves the replacement of components of the Baggage Handling System that have reached obsolescence and face compatibility issues with current products on the market. Improve reliability and resolve degradation issues. Prepare the system for the possibility future enhancement projects including TSA recapitalization projects.
- 070549 Terminal 2 Checkpoint Expansion - \$500,000 – This project will conduct planning study and develop design documents for adding passenger screening security checkpoint queuing lanes in Terminal 2
- 080669 Water & Sewer Systems Assessments and Improvements - \$535,000 – No change to the budget as adopted on 03/19/15 and amended of 03/17/16. This project will conduct water and sewer systems assessment study throughout campus. The findings of the study will dictate repairs, rehabilitations, and improvements that will require funds to accomplish in future fiscal years. The cost of such repairs, rehabilitations, and improvements cannot be estimated at this time. Additionally, the scope includes engaging the water and sewer consultant to provide on-call services to address issues as needed. Included in the project is to address improvements to the fuel facility fire suppression system (\$325,000, from previous FY). Completing the design and construction of improvements to the fire suppression system align best with this capital budget going forward.
- 080689 Rehab & Energy Improvements for PG 1, 2, 3 & 4 - \$22,000,000 – Increase the project as adopted on 3/19/15 and amended on 03/17/16 by \$2,000,000 to \$22,000,000. The project includes the rehabilitation and evaluation/implementation of energy improvements (electric usage primarily) of PGs 1, 2, 3, & 4. Includes condition assessment of structures; mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls; architectural finishes; signing system; water intrusion protection elements; concrete surfaces & finishes; stairways; glass and other enclosures; elevators and power walks, and other related items. Scope includes replacement of existing lighting systems with more energy efficient systems. The “Total Project Expenses” amount is based on the cost estimate information in the condition assessment report from Walker.
- 080729 FY15/16 Park & Ride 3 Rehabilitation and Expansion - \$4,800,000 – No change to the budget as adopted on 3/19/15 and amended on 3/17/16 The project rehabilitates Park & Ride 3: re-paves lot; modernizes signage and traffic control devices; modernizes lighting and determines size, shape, phasing, and cost of lot expansion.

- 080739 Rehabilitate Taxiway A - \$19,000,000 – Increase the budget from \$15,000,000 as adopted on 3/17/16 by \$4,000,000 to \$19,000,000. The project will allow the design for rehabilitation of Taxiway Alpha in 2016-2017 and construction in 2017-2018. This corresponds with 5-yr MEP and FAA CIP.
- 080749 Building Improvements 2015 – RTRP Space Executive Area - \$1,200,000 – No change to the budget as adopted on 03/17/16. The project will support construction costs based on preliminary program definition assessments and does not represent cost estimates based on design.
- 080759 Building Improvements 2016 – Cargo/NC DOT - \$1,400,000 - No change to the budget as adopted on 03/17/16. The project includes Design Development, Construction Documents and Bidding services to improve the following buildings owned by the RDUAA on airport property: South Cargo Bldg. 1, South Cargo Bldg. 2 and the NCDOT DOA Bldg.
- 080769 Rehabilitate Taxiway F - \$28,500,000 – Increase the budget from \$18,000,000 as adopted on 03/17/16 by \$10,500,000 to \$28,500,000. The project will allow the design for rehabilitation of Taxiway Foxtrot in 2016-2017 and construction in 2017-2019. This corresponds with 5-yr MEP and FAA CIP.
- 080779 Cemetery Road Rebuild - \$450,000 – The project will allow for the rehabilitation of Cemetery Road which has reached the end of its useful life.
- 080789 Consolidated Rental Car Facility (CONRAC) and New Rental Car Storage Lot - \$200,000,000 – Several existing rental car facilities are approaching the end of their useful life. As RDU continues to grow, the existing facilities and roadway are constrained and do not provide a world class customer experience. This project is based on the recommended master plan alternative to construct a consolidated rental car facility at the parking garages and within walking distance of Terminals 1 & 2. The completed project will elevate the customer experience, improve traffic flow into and out of the terminal complex, reduce curbside congestion at both Terminals, and eliminate safety hazards from car haulers and traffic associated with the rental car agencies in their current locations.
- 080799 Expand Park Economy 3 - \$500,000 – The project involves the initial project planning and schematic design necessary to support an expansion of Park & Ride 3 if it is determined in the Master Plan to move forward with that effort.
- 080819 John Brantley Boulevard Improvements - \$16,000,000 – Plan, design, and construct improvements to John Brantley Boulevard. Renovate pavement, improve drainage, and restore traffic markings.

- 080839 Operations Building – Security Office Expansion - \$750,000 – Project includes expanding the RDU Badging Office in the AOC Building. This is to be achieved by designing a new, smaller training room (AOC 307) to permit expansion of the badge office into this space thereby increasing efficiency and capacity.
- 080849 PARCS Replacement - \$10,000,000 – The PARCS Replacement project will involve the complete replacement of RDU's existing Parking and Revenue Control System, including all hardware and software components. The primary, high-level objective of the project is to implement a fully-functional revenue control system that includes technology to implement future customer products and services that help generate additional parking revenues for the RDU Airport Authority.
- 080869 Planning for FIS Facility Expansion - \$200,000 – Conduct planning study for improvements needed to address FIS deficiencies identified in Master Plan including the need to expand queuing and processing area in the primary arrivals hall, develop a new bag claim carousel to allow enclosing T2 Bag Claim No. 4 into FIS. Includes capturing areas from MEP Item 6770-05 for reuse as replacement FIS office space in order to allow more efficient implementation of automated international check-in equipment.
- 080879 Runway 5L-23R and Taxiway B Replacement - \$280,000,000 – Replace Runway 5L-23R and convert runway (existing 5L-23R) to a taxiway (T/W B)

MISCELLANEOUS SMALL PROJECTS

- 011349 ADA Kiosks - \$88,000 - The project upgrades the hardware that the current Baggage Handling System is utilizing, either by virtualization or replacement of the physical hardware to a new updated solution. As of December 9th, 2016 all 6 ADA kiosk have been deployed to Terminal 2 ticketing and are functioning. An additional 5 ADA kiosk will be deployed over the next year throughout ticketing.
- 011369 Airfield Deicer Storage Tanks - \$100,000 – This project is a complete replacement of our above ground liquid airfield de-ice storage tank in order to accomplish two objectives: 1) bring it up to current environmental requirements; 2) increase the tank size to permit additional storage capability.
- 011399 Automated Retail Cash Management System - \$115,000 – This project includes the Installation of a centralized retail cash management system in the parking operation that reduces the manual handling of monies while streamlining the cashier deposit. This will reduce man hours required to manually reconcile monies on a daily basis. The system is designed to

automatically reconcile cashier deposits, store in a secure vault, and transmit deposit information to the Authority's banking account.

- 011459 Schneider Electric BMS Software Upgrade - \$30,000 – This project is to upgrade the current software for the Terminal 2 Building Management System, since the current software is no longer supported.
- 011469 Schneider Electric Powerlogic Energy Management System Upgrade - \$50,000 – This project is to upgrade the current software for the Energy Management System for Terminal 2, since the current software is no longer supported.
- 011479 T2 Monitor Refresh - \$25,000 – This project is to replace failed and failing monitors in the Terminals to ensure passengers have access to Flight Information as they move through the terminals.
- 011489 Threat Management Gateway Replacement - \$100,000 – This project is to replace our existing web proxy device that is out of support and end of life. The replacement will provide a secure implementation, consistent with best practices, initially supporting our extranet, irregular operations center, and mail, as well as provide a secure and scalable platform for growth.
- 080809 General Aviation Terminal Chiller Replacement - \$70,000 – This project is the replacement of a chiller at the General Aviation terminal that has reached the end of its useful life.
- 080829 Lift Station 2 Repairs - \$45,000 – This project is intended to perform repairs on lift station 2 and replace parts that have exceeded their useful life.
- 080859 Pavement Surface Sensor Replacement - \$50,000 – This project replaces several in-pavement temperature/condition sensors on the airfield that have failed or reached the end of their useful life.
- 080889 South Cargo 3 HVAC Units Replacement - \$95,000 – This project is the replacement of various HVAC units at South Cargo 3 that have reached the end of their useful life.

**2017-2018 CAPITAL PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section 1. The following amount is appropriated for the projects:

\$ 639,190,661

Section 2. The following funds are anticipated to be available for the projects:

Transfer Cash from Operating \$ 632,940,661

Total Grant Funds \$ 6,250,000

Section 3. The projects authorized are as follows and funded by Raleigh-Durham Airport Authority funds on hand in operations:

New 17/18 Projects		
011339	FY 17/18 Vehicles and Maintenance Equipment	\$ 5,083,063
011359	Advanced Surveillance Program	2,550,000
011379	Airfield lighting computer replacements	197,000
011389	Airfield Lighting Fixtures PM's	150,000
011409	Data Center Infrastructure * Backups (Avamar, Data Domain, etc)	450,000
011419	Data Center Infrastructure * Servers (PCFs)	400,000
011429	Data Center Infrastructure * Storage (PCFs)	410,000
011439	FIDS Computer and Hardware Replacement	200,000
011449	Lenel Video * Isilon Video Storage	400,000
070529	Phased replacement of PC Air units at T2	3,750,000
070539	T2 BHS lower level controls upgrade	1,500,000
070549	Terminal 2 Checkpoint Expansion	500,000
080779	Cemetery Road Rebuild	450,000
080789	Consolidated Rental Car Facility (CONRAC) and New Rental Car Storage	200,000,000
080799	Expanded Park Economy 3	500,000
080819	John Brantley Boulevard Improvements	16,000,000
080839	Operations Building - Security Office Expansion	750,000
080849	PARCS Replacement	10,000,000
080869	Planning for FIS Facilities Expansion	200,000
080879	Runway 5L-23R and Taxiway B Replacement	280,000,000
	Miscellaneous Small Projects	768,000
		\$ 524,258,063

Amended Projects		
011009	FY 14/15 Business Development and Concessions Marketing	\$ 576,372
011109	Heritage Displays at Observation Park	876,467
080689	Rehab & Energy Improvements for PG 1,2,3 and 4	22,000,000
080739	Rehabilitate Taxiway A	19,000,000
080769	Rehabilitate Taxiway F	28,500,000
		\$ 70,952,839
Ongoing Projects		
010729	Replacement of Oracle E Business Suite	2,500,000
010829	Informational Sign Standards & Rehab Roadway Signs	10,500,000
011079	Airport Master Plan	4,050,000
011259	RDU Center Conference Room 100 A/B Improvements	1,350,000
011309	FY 16/17 Vehicles and Maintenance Equipment	1,644,759
070519	Terminal 1 North and South Concourse Demolition	16,000,000
080669	Water & Sewer Systems Assessments and Improvements	535,000
080729	Park & Ride 3 Rehabilitation and Expansion	4,800,000
080749	Building Improvements 2015- RTRP Space	1,200,000
080759	Building Improvements 2016- Cargo/NC. DOT	1,400,000
		\$ 43,979,759
Project Ordinance Total		
		\$ 639,190,661

Section 4. This Capital Project Ordinance includes all amended, new and ongoing projects and replaces all previous capital project ordinances.

Section 5. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid projects. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Capital Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 23rd day of March, 2017



RALEIGH-DURHAM AIRPORT AUTHORITY
AIRLINE RATES AND CHARGES
FOR THE YEAR ENDING
MARCH 31, 2018

AIRLINE RATES AND CHARGES



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SOURCE: Raleigh Durham Airport Authority FY2017/2018 Operating Budget

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Rates & Charges Exhibits

Exhibit A: Airfield Requirement and Landing Fee Rate

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

Exhibit A: Airfield Requirement and Landing Fee Rate

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
Airfield Requirement		
Maintenance and Operation Expenses	\$7,103,213	\$10,711,092
Land Cost	906,302	-
Depreciation and Imputed Interest	\$3,049,385	\$2,782,168
Debt Service (including fees)	1,945,762	\$1,847,333
Less: PFCs	-	-
Imputed Debt Service	950,670	985,880
Total Airfield Requirement	\$13,955,331	\$16,326,473
Less: GA allocation	(669,856)	(799,997)
Adjusted by: Prior Year Reconciliation	\$91,718	(\$541,576)
Net Airfield Requirement	\$13,377,193	\$14,984,900
Divided by: Landed Weight (000s of lbs.)	6,500,000	6,800,000
Landing Fee Rate (per 1,000 lbs.)	\$2.058	\$2.204

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
<u>Terminal Requirement</u>		
Maintenance and Operation Expenses	\$31,405,229	\$38,109,691
Depreciation and Imputed Interest	6,445,891	6,459,923
Debt Service (including fees)	43,956,615	42,252,575
Less: PFCs	(20,373,990)	(22,000,000)
Imputed Debt Service	1,749,330	1,814,120
Total Terminal Requirement	\$63,183,075	\$66,636,309
Less: AOIS Charges	(1,285,714)	(1,113,996)
Less: RMC Charges	(836,581)	(828,397)
Less: JBT Contract Costs	(2,008,423)	(1,818,096)
Net Terminal Requirement	\$59,052,358	\$62,875,819
Divided by: Rentable Square Footage	400,625	406,841
Average Terminal Rental Rate	\$147.40	\$154.55
Calculated Terminal Rental Rate (Class I)	\$219.54	\$233.78
Charged Terminal Rate (Class I)	\$120.23	\$192.37
Discount Percentage	45.2%	17.7%

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
<u>Space Weighting</u>		
Class I	100.0%	100.0%
Class II	75.0%	75.0%
Class III	50.0%	50.0%
Class IV	25.0%	25.0%
<u>Rentable Space</u>		
<i>Airline plus Nonairline areas</i>		
Class I	69,230	68,962
Class II	174,366	174,892
Class III	118,861	112,317
Class IV	38,167	50,669
Total Rentable Space	400,625	406,841
<u>Weighted Calculated Terminal Rates</u>		
Class I	\$219.54	\$233.78
Class II	\$164.66	\$175.33
Class III	\$109.77	\$116.89
Class IV	\$54.89	\$58.44
<u>Weighted Charged Terminal Rates</u>		
Class I	\$120.23	\$192.37
Class II	\$90.17	\$144.28
Class III	\$60.12	\$96.18
Class IV	\$30.06	\$48.09

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Supplemental Information

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Table 1a: Operating Expenses Summary

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
<u>Complex Expenses</u>		
<u>Direct Cost Centers</u>		
Airfield	\$1,463,659	\$2,547,908
Terminal 1	2,477,645	2,533,524
Terminal 2	11,316,868	13,394,435
North Cargo	45,269	44,622
South Cargo	217,187	466,534
Fuel Farm	292,968	142,964
General Aviation	521,373	1,173,125
Airport Operations Center	401,496	405,402
Parking	1,848,705	1,625,028
Rental Car	18,938	133,258
Ground Transportation	1,581,891	1,909,181
Authority Building	234,816	243,616
Maintenance Building	304,233	341,793
Office & Other Buildings	275,189	103,356
Aviation Station	2,520	2,538
Central Energy Plant	1,147,420	1,226,140
Centralized Waste	135,451	237,871
Utilities	1,071,839	1,234,670
Total Complex Expenses	\$23,357,467	\$27,765,965
<u>Departmental (Indirect) Expenses</u>		
Administration	\$14,985,584	\$18,780,055
Communications	850,418	999,047
Service Departments	21,494,759	25,175,621
Total Departmental (Indirect) Expenses	\$37,330,761	\$44,954,723
Subtotal Operating Expenses	\$60,688,228	\$72,720,688
Air Service Incentives	\$1,250,000	\$125,000
TSA Reimbursements	394,200	394,200
Total Operating Expenses	\$62,332,428	\$73,239,888

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 1b: Allocated Operating Expenses

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2017	2018
<u>Total Operating Expenses by Cost Center</u>		
Airfield	\$7,103,213	\$10,711,092
Terminal 1	7,872,359	8,562,358
Terminal 2	23,532,870	27,915,597
North Cargo	162,761	197,722
South Cargo	532,064	900,736
Fuel Farm	1,621,165	1,856,026
General Aviation	1,090,139	1,883,457
Airport Operations Center	66,847	87,638
Parking	7,670,836	7,699,843
Rental Car	190,628	361,874
Ground Transportation	4,012,958	5,340,605
Authority Building	31,511	41,312
Maintenance Building	39,299	51,522
Office & Other Buildings	2,911,141	3,037,590
Aviation Station	158,942	209,323
Central Energy Plant	1,364,002	1,631,736
Centralized Waste	234,029	306,704
Utilities	1,275,814	1,517,407
Subtotal Operating Expenses	\$59,870,578	\$72,312,542
Unallocated Air Service Department	\$722,582	\$408,146
Air Service Incentives	1,250,000	125,000
TSA Reimbursements	394,200	394,200
Adjustments for (Over)/Under Recovery	95,068	0
Total Operating Expenses	\$62,332,428	\$73,239,888

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 2: Debt Service

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
<u>Allocation of Debt Service</u>		
Airfield	\$1,945,762	\$1,820,665
Terminal	43,956,615	41,929,357
GA/Other	3,656,393	3,421,316
Total	\$49,558,771	\$47,171,338
<u>Allocation of PFC-backed debt service</u>		
Airfield	\$0	\$0
Terminal	20,373,990	22,000,000
GA/Other	-	-
Total	\$20,373,990	\$22,000,000
<u>Allocation of Debt Service Fees</u>		
Airfield		\$26,668
Terminal		323,218
GA/Other		50,114
Total	\$0	\$400,000
<u>Net Debt Service</u>		
Airfield	\$1,945,762	\$1,847,333
Terminal	23,582,625	20,252,575
GA/Other	3,656,393	3,471,430
Total	\$29,184,781	\$25,571,338

SOURCE: Raleigh Durham Airport Authority
 PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 3: Depreciation and Imputed Interest

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
Airfield	\$3,042,798	\$2,782,168
<u>Terminal</u>		
Terminal 1	\$6,445,891	\$6,280,723
Terminal 2	-	-
Baggage claim	184,800	179,200
AOIS	-	-
RMC	-	-
Loading bridges	-	-
Subtotal	\$6,630,691	\$6,459,923
<u>GA/Other</u>		
Parking	\$0	\$0
Rental car	-	-
Ground transportation	-	-
Roadways	-	-
General aviation	-	-
Fuel farm	-	-
Cargo	-	-
Unspecified	-	-
Subtotal	\$0	\$0
Total	\$9,673,489	\$9,242,091

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 4: Amortization of the Series 2002 Bonds (Defeased)

(Fiscal Years Ending March 31)

				BUDGET 2017	BUDGET 2018
Amortization of Series 2002 Variable Bonds (Defeased)				\$2,700,000	\$2,800,000
Asset	Date	Existing Amortization	Cost		
7741	6/1/2002	Multi-Purpose Bldg TC Lease Buy-Out	\$3,027,000		
7940	3/31/2003	Term C Leasehold Acquisition	362,244		
7930	3/31/2003	Term C Leasehold Appraisal	146,913		
7740	6/1/2002	Terminal C Lease Buy-Out	25,503,000		
11638	10/26/2008	Buyout of Anton Lease Due to Closure of Terminal C	433,754		
			<u>\$29,472,910</u>		
Allocation based on Appraisal					
		Airfield	35.21%	\$950,670	\$985,880
		Terminal 2	64.79%	\$1,749,330	\$1,814,120
		Total		<u>\$2,700,000</u>	<u>\$2,800,000</u>

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 5: Airline Rented Space

(Fiscal Years Ending March 31)

		BUDGET	BUDGET
	Class	2017	2018
Terminal 1			
<i>Exclusive Use Space</i>			
Ticketing	I	689	689
Holdroom	II	9,021	9,021
Office	III	6,657	6,657
Queue	II	1,987	1,042
Storage	IV	-	-
Bag Service Office	III	455	-
Club	III	-	-
Subtotal Airline Rented Exclusive Use Space		18,810	17,409
<i>Joint Use Space</i>			
<u>Airline Joint Use Checkpoint and Queue</u>			
Checkpoint	II	4,837	6,495
Checkpoint Queue	II	4,160	5,063
Subtotal Airline Joint Use Checkpoint and Queue		8,997	11,558
<u>Airline Joint Use Baggage Space</u>			
Bag Makeup	IV	6,209	9,246
Bag Claim	II	7,321	2,475
Subtotal Joint Use Baggage Space		13,530	11,721
Subtotal Joint Use Space		22,527	23,279
<u>Total Terminal 1 Space by Class</u>			
Class	I	689	689
Class	II	27,327	24,096
Class	III	7,112	6,657
Class	IV	6,209	9,246
Total Terminal 1 Rented Space		41,337	40,688

Table 5: Airline Rented Space

(Fiscal Years Ending March 31)

	Class	BUDGET 2017	BUDGET 2018
<u>Terminal 2</u>			
<i>Exclusive Use Space</i>			
Ticketing	I	2,817	2,853
Holdroom	II	63,663	58,474
Office	III	27,199	20,560
Queue	II	6,727	6,407
Storage	IV	45	7,649
Bag Service Office	III	2,583	819
Club	III	9,031	9,031
Subtotal Airline Rented Exclusive Use Space		112,065	105,793
<i>Joint Use Space</i>			
<u>Airline Joint Use Checkpoint and Queue</u>			
Checkpoint	II	10,717	13,494
Checkpoint Queue	II	6,642	6,676
Subtotal Airline Joint Use Checkpoint and Queue		17,359	20,170
<u>Airline Joint Use Baggage Space</u>			
Bag Makeup	IV	29,123	29,123
Bag Claim	II	34,236	34,236
Subtotal Joint Use Baggage Space		63,359	63,359
Subtotal Joint Use Space		80,717	83,529
<u>Total Terminal 2 Space by Class</u>			
Class	I	2,817	2,853
Class	II	121,984	119,287
Class	III	38,813	30,411
Class	IV	29,168	36,772
Total Terminal 2 Rented Space		192,783	189,322

Table 5: Airline Rented Space

(Fiscal Years Ending March 31)

	Class	BUDGET 2017	BUDGET 2018
<u>Total Terminal Rented Space</u>			
<i>Exclusive Use Space</i>			
Ticketing	I	3,506	3,542
Holdroom	II	72,684	67,495
Office	III	33,856	27,217
Queue	II	8,714	7,449
Storage	IV	45	7,649
Bag Service Office	III	3,038	819
Club	III	9,031	9,031
Subtotal Airline Rented Exclusive Use Space		130,875	123,203
<i>Joint Use Space</i>			
<u>Airline Joint Use Checkpoint and Queue</u>			
Checkpoint	II	15,554	19,989
Checkpoint Queue	II	10,802	11,739
Subtotal Airline Joint Use Checkpoint and Queue		26,356	31,728
<u>Airline Joint Use Baggage Space</u>			
Bag Makeup	IV	35,332	38,369
Bag Claim	II	41,557	36,711
Subtotal Joint Use Baggage Space		76,888	75,080
Subtotal Joint Use Space		103,244	106,808
<u>Total Terminal Space by Class</u>			
Class	I	3,506	3,542
Class	II	149,311	143,383
Class	III	45,926	37,068
Class	IV	35,377	46,018
Total Terminal Rented Space		234,119	230,011

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 6: Terminal 1 Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
<u>Capital Costs</u>		
Capital Expenditures	\$1,000,000	\$1,000,000
Amortization Rate	4.00%	4.00%
Period (years)	10	10
Total System Cost	\$121,494	\$121,494

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 7: Terminal 2 Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
<u>M&O Costs</u>		
ULTRA Contract	\$628,000	\$588,000
Paper Stock	151,936	178,335
Subtotal	\$779,936	\$766,335
<u>Capital Costs</u>		
Capital Expenditures	\$12,643,329	\$12,643,329
Less: PFC Portion (75%)	(\$9,482,497)	(\$9,482,497)
Non-PFC Amount	\$3,160,832	\$3,160,832
Amortization Rate	4.73%	4.73%
Period (years) (Ends 9/30/2017)	10	10
Subtotal	\$452,335	\$226,167
Total System Cost	\$1,232,271	\$992,502
<u>Allocation Basis of Net Requirements</u>		
Equipment Positions	20.0%	20.0%
Enplaned Passengers	80.0%	80.0%
Total	100.0%	100.0%
<u>Base Units (Terminal 2 Only)</u>		
Existing Equipment Positions	134	142
Estimated Enplaned Passengers	3,900,032	4,282,388
<u>AOIS Fees</u>		
Per Equipment Position	\$1,839.21	\$1,397.89
Per Enplaned Passenger	\$0.25	\$0.19

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 8: Resource Management Center (RMC) Charges

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
<u>Operating Expenses</u>		
Estimated annual M&O	\$846,173	\$846,173
Prior-year reconciliation	(\$10)	(\$29)
Subtotal	\$846,163	\$846,144
<u>Capital Costs</u>		
Capital Expenditures (net of AOIS-related costs)	\$645,828	\$645,828
Less: PFC Portion (75%)	(484,371)	(484,371)
Non-PFC Amount	\$161,457	\$161,457
Amortization Rate	4.73%	4.73%
Period (years) (Ends 10/31/2017)	10	10
Subtotal	\$20,295	\$11,839
Total System Cost	\$866,458	\$857,983
Estimated Leased Gates	29	29
RMC Fee per Gate	\$29,878	\$29,586

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 9: Baggage Claim Charges

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
<u>Total Space</u>		
Class II (Inside Space)	41,557	41,557
Class IV (Tug Corridor)	35,332	35,332
<u>Annual Rates</u>		
Class II (Inside Space)	\$90.17	\$144.28
Class IV (Tug Corridor)	\$30.06	\$48.09
<u>Baggage Claim Requirements</u>		
Class II (Inside Space)	\$3,406,507	\$5,995,672
Class IV (Tug Corridor)	965,397	1,699,164
Amortized Capital Costs (Historical)	\$441,086	\$310,215
Amortized Capital Costs	184,800	179,200
Net Requirements (excl. JBT Contract)	\$4,997,790	\$8,184,251
Plus: JBT Contract Costs	2,008,423	1,346,096
Total Requirement	\$7,006,213	\$9,530,347
<u>Allocation Basis of Net Requirements (excl. JBT Contract)</u>		
Net Requirement (excl. JBT Contract)	\$4,997,790	\$8,184,251
Per Capita Percentage for Major Carrier Status	20.0%	20.0%
Major Carrier Requirement	\$999,558	\$1,636,850
Major Carriers	6	5
Per Capita Major Carrier Charge (monthly)	\$13,883	\$27,281
Net Requirement Allocated by Enplaned Passengers	80.0%	80.0%
Remaining Net Requirement to be Allocated to All Carriers Based on Share of Enplaned Passengers	\$3,998,232	\$6,547,401
Plus: JBT Contract	2,008,423	1,346,096
Total Requirement Allocated Based on Enplaned Passengers	\$6,006,655	\$7,893,497

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 10: Security Fees

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2017	2018
<u>Security Space (Sq. Ft.)</u>		
Terminal 2 Second Floor Checkpoint	10,717	10,717
Queue Space	6,642	6,642
Terminal 1 First Floor Checkpoint	4,837	4,837
Queue Space	4,160	4,160
Total Security Space	26,356	26,356
Multiplied by: Class II Rental Rate	\$90.17	\$144.28
Total Rental Requirement	\$2,376,510	\$3,802,521
LE Cost Recovery of Prior Year Calls	\$58,972	\$9,893
TSA Checkpoint known under recovery for prior year	235,221	370,542
Security Fee Requirement	\$2,670,703	\$4,182,956
Divided by: Enplaned Passengers	5,100,000	5,600,000
Security Fee per Passenger	\$0.524	\$0.747

Notes:

1. Increase in FY2018 for "Add: LE Cost Recovery of Prior Year Calls" and "Add: TSA Checkpoint known under recovery for prior year" is reflective of historical actuals and anticipated amounts in FY2017.

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 11: Loading Bridge Fees

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2017	2018
<u>Loading Bridge Cost Calculation</u>		
<u>Amortized Capital</u>		
Capital Costs (per loading bridge, net of PFCs)	\$221,934	\$221,934
Useful Life (months)	240	240
Amortization Rate	6.00%	6.00%
Monthly Capital Cost	\$1,590	\$1,590
Estimated Daily Capital Cost	\$52.27	\$52.27
Plus: Estimated Daily Electricity Costs	8.67	8.93
Plus: Estimated Daily Maintenance Costs	38.12	39.26
Total Daily Loading Bridge Cost (rounded)	\$100.00	\$100.00
Total Monthly Cost	\$3,041.67	\$3,041.67

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 12: Federal Inspection Service Fees

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2017	2018
<u>Federal Inspection Services Costs</u>		
Total Square Feet Occupied	51,909	51,909
Calculated Class III Terminal Rental Rate	\$60.12	\$116.89
Total Terminal Cost	\$3,120,485	\$6,067,504
International Deplaned Passengers	107,172	112,000
Calculated FIS Fee	\$29.12	\$54.17
Charged FIS Fee	\$20.00	\$20.00
<i>discount</i>	<i>31.3%</i>	<i>63.1%</i>

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 13: Prior-Year Landing Fee Reconciliation

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
<u>Preliminary Recovery (1 Year Prior)</u>		
Projected Amount Collected	\$11,161,475	\$12,703,945
Less: Projected Net Requirement	(11,430,125)	(12,437,480)
Subtotal Over (Under) Recovery	(\$268,650)	\$266,465
<u>Final Recovery (2 Years Prior)</u>		
Projected Amount Collected	\$11,809,786	\$13,377,193
Less: Projected Net Requirement	(11,165,573)	(13,994,400)
Less: Projected Adjustment	18,553	(166,146)
Subtotal Over (Under) Recovery	\$662,766	(\$783,353)
<u>Interest (4% Cost of Capital)</u>		
Year 1	\$53,021	\$0
Year 2	(10,746)	(24,688)
Subtotal	\$42,275	(\$24,688)
Total Adjustment Over (Under)	\$436,391	(\$541,576)

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.

Table 14: Air Traffic and Activity

(Fiscal Years Ending March 31)

	BUDGET 2017	BUDGET 2018
Total Enplaned Passengers	5,100,000	5,600,000
<i>percent change</i>		9.80%
Total Landed Weight	6,500,000	6,800,000
<i>percent change</i>		4.62%

SOURCE: Raleigh Durham Airport Authority

PREPARED BY: Ricondo & Associates, Inc., February 2017.



RALEIGH-DURHAM AIRPORT AUTHORITY
OTHER FINANCIAL INFORMATION
FOR THE YEAR ENDING
MARCH 31, 2018

OTHER FINANCIAL INFORMATION





NOTICE

Date: March 23, 2017

To: Raleigh-Durham Airport Authority

From: Donna Sylver, CFO

Subject: **Rate Changes Effective April 1, 2017**

	Rates Effective 4/1/2017 <u>FY 2017-2018</u>	Rates Effective 4/1/2016 <u>FY 2016-2017</u>
<u>Airline Fees:</u>		
Landing Fee:		
(per 1000 pounds)		
All Airlines/Operators	\$2.204	\$2.058
FIS-International Deplanement Fee (per passenger)	\$20.00	\$20.00
Terminals 1 & 2 :		
(per square foot per year)		
I-Ticket Counter	\$192.37	\$120.23
II-Holdroom/bag claim/ticket counter queuing	\$144.27	\$90.17
III-Office (ATO, operations,bag service)	\$96.18	\$60.12
IV-Bag makeup/tug corridor/storage	\$48.08	\$30.05
Gate Use	\$400.00	\$400.00
Fuel Farm:		
Fuel Throughput Fee:	\$0.02	\$0.02
<u>Tenant Fees:</u>		
RAC Service Center :		
(per square foot per year)		
RAC Service Center Facility Rent	\$15.45	\$15.00
RAC Service Center Ground Rent	\$0.24	\$0.20
Ground Rent Lot 1	\$0.30	\$0.30
Rental Car M & O Lot 1	\$0.07	\$0.07
RAC Overflow Parking Park & Ride 5	per square foot	
	per space	\$8.00
General Aviation Fees:		
GA Charter Screening	each	\$75.00
		\$75.00
Fuel Flowage Fee - Jet Fuel:	per gallon	\$0.09
		\$0.08
Fuel flowage Fee - AV Gas:	per gallon	\$0.07
		\$0.07

	Rates Effective 4/1/2017 FY 2017-2018	Rates Effective 4/1/2016 FY 2016-2017
Maintenance & Operation:		
(per square foot per year)		
South Cargo 1 & 2	\$6.12	\$4.10
South Cargo 3	\$6.47	\$4.78
General Aviation	\$1.27	\$0.84
North Cargo	\$0.32	\$0.23
Rental Car	\$0.37	\$0.28
Aviation Station	\$1.01	\$0.66
Security Badging/Access Fees:		
Fingerprinting fees and Security Threat Assessment fees: (Non-Refundable):		
TSA Security Threat Assessment Fee: (required for all badge types)	\$15.00	\$15.00
Fingerprint Submittal Fee	\$100.00	\$50.00
SIDA/Ramp Training Class (Computer Based)	\$20.00	
Tenant One Time Fees:		
RDU Tenant Badge fee	\$50.00	\$25.00
Renewal fees	No Charge	No Charge
Non-Tenant One Time Fees		
RDU Off Airport Contractor Badge fee	\$100.00	\$50.00
RDU General Aviation Badge fee	\$100.00	\$50.00
RDU Issued Key fee	\$50.00	\$50.00
RDU Airside Vehicle Permit	\$50.00	\$50.00
Renewal fees	No Charge	No Charge
Replacement for Lost Badge, Key or Permit: (Tenant or Non-Tenant)		
First time replacement fee	\$50.00	\$50.00
Second time replacement fee	\$100.00	\$100.00
Penalty Fees assessed against Employers who fail to recover RDU issued ID badges and/or keys from a departing employee		
TSA regulated SIDA Badge	\$500.00	\$250.00
TSA Regulated Sterile Area or AOA badge	\$200.00	\$100.00
RDU issued keys to RDU facilities	\$25.00	\$25.00
Taxicab/shuttle van driver authorization badge	\$50.00	\$50.00
Recording fee for each access portal to be rekeyed	\$100.00	\$100.00
Non-Tenant Fees:		
License/Permit to Operate	Annual \$1,200.00	\$1,200.00
News rack	Annual \$150.00	\$150.00
Employee/commuter parking fees (Non-refundable for any portion of a month):		
Park and Ride 4 Annex (based employees)		
Per month / per employee	\$11.00	\$11.00
Park and Ride 4 Annex (non-based flight crew members)		
Per month / per employee	\$20.00	\$20.00
Non-Based flight crew members late payment fee	\$10.00	\$10.00
(Note: charged after the 5th day of the month due)		
Terminal 1 Extension & Terminal 2 Managers Lots		
Per month / per employee	\$15.00	\$15.00
Prox Card Replacement Fee	\$25.00	\$25.00
Parking Hang Tag Replacement Fee	\$5.00	\$5.00
General Aviation Terminal Employee Parking		
Per month / per employee	\$6.00	\$6.00

R a l e i g h - D u r h a m A i r p o r t A u t h o r i t y M e m b e r s

WAKE COUNTY
John M. Kane, Secretary
Lawrence R. Zucchini

DURHAM COUNTY
Patrick Hannah, Esq.
John T. "Tommy" Hunt

RALEIGH
Dickie Thompson, Chairman
Adrienne Cole

DURHAM
Farad Ali, Vice Chairman
Robert D. Teer, Jr., Treasurer

	Rates Effective 4/1/2017 FY 2017-2018	Rates Effective 4/1/2016 FY 2016-2017
Ground Transportation Fees:		
Application for Registration Fee	\$150.00	\$125.00
Interior Mounted Transponder Fee	\$25.00	\$25.00
Exterior Mounted Transponder Fee	\$50.00	\$50.00
Reactivation Fee	\$100.00	\$100.00
Special Event / Single Day Permit	\$50.00	\$50.00
Courtesy Shuttle Temporary Permit: (2 weeks)	\$50.00	\$100.00
Non-Tenant rental car operator fee*	10%	10%
Non-Tenant parking lot operator fee*	10%	10%
*Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport facilities.		
AVI Fees:		
Headway Fees @ 3 minutes	\$4.00	\$4.00
Trip Fees: (Non-Tenant Transportation Operators)		
1-5 passengers	\$3.00	\$1.00
6-11 passengers	\$3.00	\$1.50
12-24 passengers	\$3.00	\$2.00
more than 24 passengers	\$5.00	\$4.00
Trip Fees:		
Baggage Delivery vehicle < 23 feet	\$3.00	\$2.00
vehicle = or > 23 feet	\$4.00	\$3.00
Dwell Fees:		
(Transportation, parking, rental, and courtesy shuttle) per 10 minutes	\$4.00	\$1.00
Charter Buses per 21 minutes	\$6.00	\$1.00
Dwell Fees: Baggage Delivery:		
Baggage Delivery per 10 minutes	\$5.00	\$1.00
> than 30 minutes	\$10.00	\$5.00
Recirculation Fee: per 3rd circle	trip fee: see above	trip fee: see above
Transportation Network Companies:		
Trip Fees:		
X vehicles Pickups	\$3.00	\$1.00
X vehicles Drop-offs	\$3.00	\$1.00
XL vehicles Pickups	\$3.00	\$1.50
XL vehicles Drop-offs	\$3.00	\$1.50

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