





**RALEIGH-DURHAM AIRPORT AUTHORITY**

**FY 2011-2012**

**INDEX**

**OPERATING BUDGET**

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RALEIGH-DURHAM AIRPORT AUTHORITY  
2011-2012 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2011-2012 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2011 and ending March 31, 2012 in accordance with the following schedules:

EXPENDITURES:

|                                                                                    |                   |
|------------------------------------------------------------------------------------|-------------------|
| Airport Operating Expenses                                                         | \$ 48,169,094     |
| OPEB & Separation Allowance Expense                                                | 776,000           |
| Net Debt Service – Interest                                                        | 8,524,644         |
| Debt Service – Principal                                                           | 16,790,000        |
| Operating & Non-Operating Cash Flows net of<br>OPEB & Separation Allowance Expense | <u>46,967,469</u> |
| Total                                                                              | \$121,227,207     |

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2011 and ending March 31, 2012:

REVENUES:

|                                     |                   |
|-------------------------------------|-------------------|
| Airfield                            | \$11,964,492      |
| General Aviation                    | 1,405,354         |
| Buildings and Grounds               | 77,218,972        |
| Interest Income                     | 2,300,000         |
| Federal Grants                      | 5,250,000         |
| State Grants                        | 875,000           |
| TSA In-line Baggage Screening Grant | 2,172,784         |
| TSA Security Grant                  | 581,605           |
| Local Grants                        | 50,000            |
| PFC Revenues                        | <u>19,409,000</u> |
| Total                               | \$121,227,207     |

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2011.

Adopted this 24th, day of March 2011.

SCHEDULE I  
OPERATING BUDGET  
FOR THE FISCAL YEAR  
ENDING MARCH 31, 2012

**CASH FLOW SCHEDULE**

|                                                                        | FY 2011-2012<br>BUDGET | FY 2010-2011<br>BUDGET | % CHANGE |
|------------------------------------------------------------------------|------------------------|------------------------|----------|
| Operating Revenue Cash Flow                                            | 90,588,818             | 86,295,852             | 5.0%     |
| Total Operating Revenue Cash Flow                                      | 90,588,818             | 86,295,852             | 5.0%     |
| Operating Expenses:                                                    |                        |                        |          |
| Operations, Maintenance & Admin. Expenses                              | (48,169,094)           | (46,898,505)           | 2.7%     |
| OPEB and Separation Allowance (Excluded for Cash Flow Schedule)        | n/a                    | n/a                    | ---      |
| Depreciation (Excluded for Cash Flow Schedule)                         | n/a                    | n/a                    | ---      |
| Operating Income Cash Flow                                             | 42,419,724             | 39,397,347             | 7.7%     |
| Non-Operating Cash Flow:                                               |                        |                        |          |
| Interest Income                                                        | 2,300,000              | 2,050,000              | 12.2%    |
| Capital Contributions                                                  | 50,000                 | 50,000                 | 0.0%     |
| Federal and State Grants <sup>1</sup>                                  | 8,879,389              | 5,246,988              | 69.2%    |
| Passenger Facility Charges (PFC's) <sup>2</sup>                        | 19,409,000             | 19,000,000             | 2.2%     |
|                                                                        | 30,638,389             | 26,346,988             | 16.3%    |
| Debt Service-Interest Expense:                                         |                        |                        |          |
| General Airport Revenue Bonds (GARB's):                                |                        |                        |          |
| Airport Revenue Bonds Series 2010A (Fixed Rate)                        | (11,401,463)           | n/a                    | n/a      |
| Airport Revenue Bonds Series 2010B (Fixed Rate)                        | (4,205,100)            | n/a                    | n/a      |
| Airport Revenue Bonds Series 2010B1 (Fixed Rate)                       | (1,703,100)            | n/a                    | n/a      |
| Airport Revenue Bonds Series 2008C (Variable) \$75m                    | (1,280,048)            | (1,558,504)            | -17.9%   |
| Airport Revenue Bonds Series 2008ABC (Synthetic Fixed Rate) \$225m     | -                      | (10,175,541)           | n/a      |
| Airport Revenue Bonds Series 2007 (Fixed Rate)                         | (7,406,575)            | (7,467,875)            | n/a      |
| Airport Rev. Bonds Series 2005A&B (Fixed Rate)                         | (5,474,359)            | (5,645,828)            | -3.0%    |
| Airport Revenue Bonds Series 2001A&B (Fixed Rate)                      | -                      | (7,694,594)            | -100.0%  |
| Total Debt Service Interest                                            | (31,470,644)           | (32,542,341)           | -3.3%    |
| Less: PFC's Irrevocably Committed <sup>3</sup>                         | 22,946,000             | 22,441,000             | n/a      |
| Total Net Debt Service Interest                                        | (8,524,644)            | (10,101,341)           | -15.6%   |
| Debt Service-Principal:                                                |                        |                        |          |
| General Airport Revenue Bonds (GARB's):                                |                        |                        |          |
| Airport Revenue Bonds Series 2010A (Fixed Rate)                        | (5,040,000)            | n/a                    | n/a      |
| Airport Revenue Bonds Series 2010B (Fixed Rate)                        | (3,960,000)            | n/a                    | n/a      |
| Airport Revenue Bonds Series 2010B1 (Fixed Rate)                       | -                      | n/a                    | n/a      |
| Airport Revenue Bonds Series 2008C (Variable)                          | (1,450,000)            | n/a                    | n/a      |
| Airport Revenue Bonds Series 2008ABC (Synthetic Fixed Rate & Variable) | n/a                    | (5,545,000)            | n/a      |
| Airport Revenue Bonds Series 2007 (Fixed Rate)                         | (2,755,000)            | -                      | n/a      |
| Airport Revenue Bonds Series 2005A&B (Fixed Rate)                      | (3,585,000)            | (3,415,000)            | 5.0%     |
| Airport Revenue Bonds Series 2001A&B (Fixed Rate)                      | -                      | (6,865,000)            | -100.0%  |
| Total Principal Payments                                               | (16,790,000)           | (15,825,000)           | 6.1%     |
| Total Operating and Non-Operating Cash Flows                           | 47,743,469             | 39,817,993             | 19.9%    |
| Less: Restricted Cash for PFCs, Federal and State Grants <sup>4</sup>  | (28,288,389)           | (24,246,988)           | 16.7%    |
| Net Unrestricted Cash Flow <sup>4</sup>                                | 19,455,080             | 15,571,005             | 24.9%    |

**Notes:**

- Grants for FY 11/12 consist of a TSA Grant of \$581,605 (Checkpoint LE), Federal Grants of \$5.25 million (2 years Entitlement Grants), State Grants of \$875,000, and TSA Inline Baggage Screening Grant of \$2.17 million. Grants for FY 10/11 consist of a TSA Grant of \$581,605 (checkpoint LE) and Federal Grants of \$3,816,583 (Airfield Lighting Projects) and \$848,800 of State Grant Funding (Airfield Lighting).
- RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004.
- Passenger Facility Charges (PFC's) under the Authority's Master Trust Indenture have been irrevocably committed to offset designated debt service. This amount for FY 11/12 is \$22,946,000. This amount for FY 10/11 was \$22,441,000. Both of these amounts are shown as an offset to debt service in their respective fiscal years.
- Total Operating and Non-Operating Cash Flows deducts Restricted Earnings of PFC's and Federal & State Grants. This net balance of \$19,455,080 is transferred to the Capital Budget, page CF-2.



SCHEDULE I-A  
OPERATING BUDGET  
FOR THE FISCAL YEAR  
ENDING MARCH 31, 2012

**STATEMENT OF OPERATIONS**

|                                                                           | FY 2011-2012<br>BUDGET | FY 2010-2011<br>BUDGET | % CHANGE |
|---------------------------------------------------------------------------|------------------------|------------------------|----------|
| Operating Revenues                                                        | 90,588,818             | 86,295,852             | 5.0%     |
| Total Operating Revenues                                                  | 90,588,818             | 86,295,852             | 5.0%     |
| Operating Expenses:                                                       |                        |                        |          |
| Operations, Maintenance & Admin. Expenses                                 | (48,169,094)           | (46,898,505)           | 2.7%     |
| OPEB and Separation Allowance <sup>1</sup>                                | (776,000)              | 0                      | n/a      |
| Depreciation                                                              | (52,037,025)           | (47,273,715)           | 10.1%    |
| Total Operating Expenses                                                  | (100,982,119)          | (94,172,220)           | 7.2%     |
| Operating Income                                                          | (10,393,301)           | (7,876,368)            | 32.0%    |
| Non-Operating Revenues:                                                   |                        |                        |          |
| Interest Income                                                           | 2,300,000              | 2,050,000              | 12.2%    |
| Capital Contributions                                                     | 50,000                 | 50,000                 | 0.0%     |
| Federal and State Grants <sup>2</sup>                                     | 8,879,389              | 5,246,988              | 69.2%    |
| Passenger Facility Charges (PFC's) <sup>3</sup>                           | 19,409,000             | 19,000,000             | 2.2%     |
| Total Non-Operating Revenues                                              | 30,638,389             | 26,346,988             | 16.3%    |
| Non-Operating Expenses                                                    |                        |                        |          |
| Interest Expense:                                                         |                        |                        |          |
| General Airport Revenue Bonds (GARBS):                                    |                        |                        |          |
| Airport Revenue Bonds Series 2010A (Fixed Rate)                           | (11,007,304)           | n/a                    |          |
| Airport Revenue Bonds Series 2010B (Fixed Rate)                           | (3,765,121)            | n/a                    |          |
| Airport Revenue Bonds Series 2010B1 (Fixed Rate)                          | (1,642,919)            | n/a                    |          |
| Airport Revenue Bonds Series 2008ABC (Variable) \$75m                     | (1,280,048)            | (1,558,505)            | -17.9%   |
| Airport Revenue Bonds Series 2008ABC (Synthetic Fixed Rate) \$225m        | -                      | (10,175,541)           | n/a      |
| Add: GAAP Capitalization of Interest Expense (Const. period) <sup>4</sup> | -                      | 10,756,209             | -100.0%  |
| Airport Revenue Bonds Series 2007 (Fixed Rate)                            | (7,277,801)            | (7,467,875)            | -2.5%    |
| Airport Revenue Bonds Series 2005 A&B (Fixed Rate)                        | (5,414,904)            | (5,645,828)            | -4.1%    |
| Airport Revenue Bonds Series 2001A&B (Fixed Rate)                         | 0                      | (7,741,247)            | -100.0%  |
| Total Non-Operating Expenses                                              | (30,388,096)           | (21,832,786)           | 39.2%    |
| Net Earnings                                                              | (10,143,008)           | (3,362,165)            | 201.7%   |

**Notes:**

- <sup>1</sup> The Governmental Accounting Standards Board (GASB) statement numbers 43 and 45 requires all Local Governments to record and disclose the costs of future benefits other than pensions provided to current employees - Other Post-Employment Benefits (OPEB). In addition, Article 12D of Chapter 143 North Carolina General Statutes require that the Authority provide Separation Allowance for Law Enforcement Officers until age 62 and GASB 27 requires recording and disclosure of this annual pension cost. OPEB and Separation Allowance costs are expensed over the "working life" of employees. The Authority funds these costs on a Pay-As-You-Go basis and is now required to disclose and accrue the present value of estimated total future benefits. This accrual is reduced by the current Pay-As-You-Go amounts paid. Thus, the FY 11/12 required accrual amount net of current funding is \$776,000. This amount consists of 737,000 for OPEB expense and \$39,000 for Separation Allowance expense. As this net accrual amount of \$776,000 is a non-cash expense, it is excluded from the Cash Flow Schedule.
- <sup>2</sup> Grants for FY 11/12 consist of a TSA Grant of \$581,605 (Checkpoint LE), Federal Grants of \$5.25 million (2 years Entitlement Grants), State Grants of \$875,000, and TSA Inline Baggage Screening Grant of \$2.17 million. Grants for FY 10/11 consist of a TSA Grant of \$581,605 (checkpoint LE) and Federal Grants of \$3,816,583 (Airfield Lighting Projects) and \$848,800 of State Grant Funding (Airfield Lighting).
- <sup>3</sup> RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004.
- <sup>4</sup> This portion of Revenue Bond Interest Expense will be incurred during the construction phase of bond related projects (Terminal 2) and should be capitalized as a cost of the asset under construction pursuant to Generally Accepted Accounting Principles or GAAP. This treatment in effect removes this portion of interest expense from the Operating Budget and records in in the appropriate capital project (to be expensed in future years as depreciation). Consequently, to accurately budget Net Earnings for this statement, we add back this construction period or capitalized portion of interest expense. As this Statement of Operations is designed to project GAAP based net earnings for the year, this treatment mirrors our financial statement treatment of this portion of construction period interest expense.

SCHEDULE II  
**OPERATING REVENUE SUMMARY**

| COMPLEX                                          | FY 2011-2012<br>BUDGET | FY 2010-2011<br>BUDGET | % CHANGE      |
|--------------------------------------------------|------------------------|------------------------|---------------|
| <u>Airfield Complex-010:</u>                     |                        |                        |               |
| Airfield-011                                     | 11,631,659             | 11,336,105             | 2.6%          |
| Fuel Flowage-014                                 | 323,000                | 304,000                | 6.3%          |
| Other Airfield-019                               | <u>9,833</u>           | <u>17,450</u>          | <u>-43.7%</u> |
| Total Airfield Complex                           | 11,964,492             | 11,657,555             | 2.6%          |
| <u>Terminal Complex-020:</u>                     |                        |                        |               |
| Terminal 1-021                                   | 3,337,035              | 6,881,516              | -51.5%        |
| Terminal 2-022                                   | 19,769,788             | 14,417,795             | 37.1%         |
| Terminal Security-023                            | 1,650,914              | 1,792,778              | -7.9%         |
| Terminal-Misc.-029                               | <u>572,692</u>         | <u>624,636</u>         | <u>-8.3%</u>  |
| Total Terminal Complex                           | 25,330,429             | 23,716,725             | 6.8%          |
| <u>Cargo Complex-030:</u>                        |                        |                        |               |
| North Cargo-031                                  | 909,781                | 954,796                | -4.7%         |
| South Cargo 1 & 2-032                            | 599,128                | 527,280                | 13.6%         |
| South Cargo 3-033                                | <u>582,917</u>         | <u>554,380</u>         | <u>5.1%</u>   |
| Total Cargo Complex                              | 2,091,825              | 2,036,456              | 2.7%          |
| <u>Fuel Farm Complex-040:</u>                    |                        |                        |               |
| Fuel Farm-041                                    | 926,700                | 960,200                | -3.5%         |
| <u>General Aviation Complex-050:</u>             |                        |                        |               |
| G/A General-051                                  | 1,278,010              | 1,339,228              | -4.6%         |
| G/A Terminal-052                                 | <u>127,344</u>         | <u>135,137</u>         | <u>-5.8%</u>  |
| Total General Aviation Complex                   | 1,405,354              | 1,474,365              | -4.7%         |
| <u>Rental Car Complex-060:</u>                   |                        |                        |               |
| Rental Car-061                                   | 12,316,901             | 11,448,954             | 7.6%          |
| <u>Office &amp; Other Buildings Complex-070:</u> |                        |                        |               |
| Authority Building-071                           | 37,371                 | 37,371                 | 0.0%          |
| Aviation Station-076                             | 173,044                | 166,969                | 3.6%          |
| Other Locations-079                              | <u>182,281</u>         | <u>194,866</u>         | <u>-6.5%</u>  |
| Total Office & Other Buildings Complex           | 392,695                | 399,205                | -1.6%         |
| <u>Parking Complex-110:</u>                      |                        |                        |               |
| RDU Parking-111                                  | 35,419,720             | 33,915,000             | 4.4%          |
| Off-Airport Parking-112                          | <u>280,000</u>         | <u>262,900</u>         | <u>6.5%</u>   |
| Total Parking Complex                            | 35,699,720             | 34,177,900             | 4.5%          |
| <u>Ground Transportation Complex-120:</u>        |                        |                        |               |
| Taxi Operation-121                               | 208,621                | 208,472                | 0.1%          |
| AVI Ground Transportation Fees                   | 242,000                | 207,700                | 16.5%         |
| Other Ground Transportation-129                  | <u>10,080</u>          | <u>8,320</u>           | <u>21.2%</u>  |
| Total Ground Transportation Complex              | 460,701                | 424,492                | 8.5%          |
| <b>TOTAL OPERATING REVENUE</b>                   | <b>90,588,818</b>      | <b>86,295,852</b>      | <b>5.0%</b>   |

SCHEDULE II-A  
OPERATING REVENUE  
**010 AIR: AIRFIELD COMPLEX**

| ACCOUNTING CODE                              |      |         | LANDING FEES<br>AIR CARRIER          | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|----------------------------------------------|------|---------|--------------------------------------|--------------|--------------|----------|
| G/L #                                        | DEPT | COMPLEX |                                      | BUDGET       | BUDGET       |          |
| <b><u>011 Airfield Complex</u></b>           |      |         |                                      |              |              |          |
| 41200                                        | 0000 | 011     | Jazz Air, LP                         | 96,419       | 87,418       | 10.3%    |
| 41020                                        | 0000 | 011     | Airtran Airways                      | 96,419       | 276,869      | -65.2%   |
| 41015                                        | 0000 | 011     | Air Wisconsin (US Airways Express)   | 319,119      | 325,285      | -1.9%    |
| 41030                                        | 0000 | 011     | American Airlines                    | 1,203,982    | 1,195,381    | 0.7%     |
| 41062                                        | 0000 | 011     | Chautauqua/American Connection       | 0            | 37,442       | -100.0%  |
| 41035                                        | 0000 | 011     | American Eagle                       | 749,829      | 840,167      | -10.8%   |
| 41075                                        | 0000 | 011     | Continental                          | 192,270      | 221,835      | -13.3%   |
| 41068                                        | 0000 | 011     | Colgan/Continental Connection        | 210,483      | 181,045      | 16.3%    |
| 41076                                        | 0000 | 011     | Continental Express                  | 57,780       | 117,792      | -50.9%   |
| 41063                                        | 0000 | 011     | Chautauqua/Continental               | 60,644       | 84,361       | -28.1%   |
| 41077                                        | 0000 | 011     | Skywest/Continental                  | 0            | 0            | n/a      |
| 41071                                        | 0000 | 011     | Compass                              | 152,682      | 0            | n/a      |
| 41090                                        | 0000 | 011     | Delta Air Lines                      | 1,214,089    | 1,416,971    | -14.3%   |
| 41045                                        | 0000 | 011     | Atlantic Southeast/Delta Connection  | 25,423       | 18,612       | 36.6%    |
| 41070                                        | 0000 | 011     | Comair/Delta Connection              | 798,397      | 564,306      | 41.5%    |
| 41061                                        | 0000 | 011     | Chautauqua Airlines/Delta Connection | 68,730       | 78,067       | -12.0%   |
| 41365                                        | 0000 | 011     | Mesaba Airlines                      | 152,973      | 0            | n/a      |
| 41453                                        | 0000 | 011     | Pinnacle                             | 361,787      | 225,224      | 60.6%    |
| 41370                                        | 0000 | 011     | Frontier                             | 98,180       | 0            | n/a      |
| 41225                                        | 0000 | 011     | JetBlue Airways                      | 514,936      | 424,463      | 21.3%    |
| 41369                                        | 0000 | 011     | Midwest                              | 0            | 100,077      | -100.0%  |
| 41538                                        | 0000 | 011     | Shuttle America                      | 49,090       | 200,154      | -75.5%   |
| 41540                                        | 0000 | 011     | Southwest Airlines                   | 2,350,842    | 2,412,535    | -2.6%    |
| 41590                                        | 0000 | 011     | United Airlines                      | 379,712      | 293,722      | 29.3%    |
| 41361                                        | 0000 | 011     | Mesa/United Express                  | 136,474      | 33,769       | 304.1%   |
| 41100                                        | 0000 | 011     | Express Jet/Skywest                  | 86,669       | 0            | n/a      |
| 41600                                        | 0000 | 011     | US Airways                           | 910,950      | 938,613      | -2.9%    |
| 41060                                        | 0000 | 011     | Chautauqua/US Airways Express        | 72,773       | 69,852       | 4.2%     |
| 41150                                        | 0000 | 011     | Mesa/Freedom                         | 0            | 1,023        | -100.0%  |
| 41360                                        | 0000 | 011     | Mesa/US Airways Express              | 101,982      | 17,184       | 493.5%   |
| 41455                                        | 0000 | 011     | PSA/US Airways Express               | 45,491       | 69,556       | -34.6%   |
| 41510                                        | 0000 | 011     | Republic/US Airways Express          | 149,074      | 102,058      | 46.1%    |
| 41572                                        | 0000 | 011     | Trans States/US Airways Express      | 72,184       | 69,142       | 4.4%     |
| 41815                                        | 0000 | 011     | Air Transport Intl./BAX Global       | 128,234      | 132,162      | -3.0%    |
| 41850                                        | 0000 | 011     | Federal Express                      | 467,584      | 454,738      | 2.8%     |
| 41860                                        | 0000 | 011     | Martinaire                           | 15,964       | 17,648       | -9.5%    |
| 41890                                        | 0000 | 011     | United Parcel Service                | 255,633      | 290,771      | -12.1%   |
| 41901                                        | 0000 | 011     | Charter Express                      | 34,860       | 37,862       | -7.9%    |
| Total Landing Fees                           |      |         |                                      | 11,631,659   | 11,336,105   | 2.6%     |
| <b><u>014 G/A Fuel Flowage Complex</u></b>   |      |         |                                      |              |              |          |
| 40201                                        | 0000 | 014     | Fuel Flowage Fees                    | 323,000      | 304,000      | 6.3%     |
| Total Fuel Flowage                           |      |         |                                      | 323,000      | 304,000      | 6.3%     |
| <b><u>011-019 Other Airfield Complex</u></b> |      |         |                                      |              |              |          |
| 42770                                        | 0000 | 011     | Gate Security Permits                | 1,200        | 1,200        | 0.0%     |
| 42751                                        | 0000 | 019     | NC National Guard                    | 8,633        | 16,250       | -46.9%   |
| Total Other Airfield                         |      |         |                                      | 9,833        | 17,450       | -43.7%   |
| TOTAL AIRFIELD COMPLEX                       |      |         |                                      | 11,964,492   | 11,657,555   | 2.6%     |

SCHEDULE II-B  
OPERATING REVENUE  
**020 TRM: TERMINAL COMPLEX**

| ACCOUNTING CODE              |      |         | TERMINAL 1 COMPLEX                     | FY 2011-2012 | FY 2010-2011 |          |
|------------------------------|------|---------|----------------------------------------|--------------|--------------|----------|
| G/L #                        | DEPT | COMPLEX | FIXED RENT                             | BUDGET       | BUDGET       | % CHANGE |
| <b><u>021 Terminal 1</u></b> |      |         |                                        |              |              |          |
| 42020                        | 0000 | 021     | Air Wisconsin                          | 0            | 52,700       | -100.0%  |
| 42025                        | 0000 | 021     | AirTran Airways                        | 291,969      | 356,039      | -18.0%   |
| 42075                        | 0000 | 021     | Comair                                 | 13,536       | 0            | n/a      |
| 42080                        | 0000 | 021     | Continental <sup>1</sup>               | 0            | 802,056      | -100.0%  |
| 42125                        | 0000 | 021     | JetBlue Airways                        | 177,566      | 360,560      | -50.8%   |
| 42170                        | 0000 | 021     | Southwest Airlines                     | 1,475,779    | 1,482,677    | -0.5%    |
| 42190                        | 0000 | 021     | US Airways <sup>1</sup>                | 0            | 1,247,184    | -100.0%  |
| 42403                        | 0000 | 021     | Aeronautical Radio, Inc                | 600          | 600          | 0.0%     |
| 42405                        | 0000 | 021     | Anton Airfood                          | 74,306       | 76,181       | -2.5%    |
| 42406                        | 0000 | 021     | Acsestial Services                     | 7,427        | 0            | n/a      |
| 42425                        | 0000 | 021     | DAL Global Svcs (GAT Ground)           | 0            | 1,200        | -100.0%  |
| 42440                        | 0000 | 021     | Sandhills Delivery Service             | 6,641        | 17,710       | -62.5%   |
| 42448                        | 0000 | 021     | G2 Secure Staff (Globe Security)       | 0            | 21,569       | -100.0%  |
| 42466                        | 0000 | 021     | Network Communications                 | 6,000        | 6,000        | 0.0%     |
| 42467                        | 0000 | 021     | Passur Aerospace                       | 528          | 528          | 0.0%     |
| 42480                        | 0000 | 021     | St.Emp.Credit Un.-ATM                  | 6,556        | 6,000        | 9.3%     |
| 42481                        | 0000 | 021     | Superior Aircraft Service              | 5,236        | 5,236        | 0.0%     |
| 42482                        | 0000 | 021     | Superior Shine, CTN                    | 3,000        | 9,000        | -66.7%   |
| 42485                        | 0000 | 021     | Paradies (Storage)                     | 0            | 18,916       | -100.0%  |
| 42487                        | 0000 | 021     | Transportation Security Administration | 146,665      | 115,129      | 27.4%    |
| 42755                        | 0000 | 021     | RDU Taxi                               | 9,606        | 9,500        | 1.1%     |
| 42778                        | 0000 | 021     | Super Shuttle                          | 0            | 18,016       | -100.0%  |
| 42795                        | 0000 | 021     | Aviation Repair Tech                   | 1,200        | 1,200        | 0.0%     |
| 42801/15                     | 0000 | 021     | Telecommunications Services            | 14,720       | 13,515       | 8.9%     |
| Total Terminal 1 Fixed Rent  |      |         |                                        | 2,241,335    | 4,621,516    | -51.5%   |

**Notes:**

<sup>1</sup> Reflects move to Terminal 2 South Concourse effective January 23, 2011.

SCHEDULE II-B - CONTINUED  
 OPERATING REVENUE  
020 TRM: TERMINAL COMPLEX

| ACCOUNTING CODE                     |      |         | TERMINAL 1 COMPLEX                           | FY 2011-2012 | FY 2010-2011 |          |
|-------------------------------------|------|---------|----------------------------------------------|--------------|--------------|----------|
| G/L #                               | DEPT | COMPLEX | PERCENTAGE RENT                              | BUDGET       | BUDGET       | % CHANGE |
| <hr/>                               |      |         |                                              |              |              |          |
| <b><u>021 Terminal 1</u></b>        |      |         |                                              |              |              |          |
| 43060                               | 0000 | 021     | 24 Hour Flower                               | 0            | 1,500        | -100.0%  |
|                                     |      |         | Anton's Airfood:                             | ---          | ---          | ---      |
| 43001                               | 0000 | 021     | A & W All American Food                      | 0            | 37,700       | -100.0%  |
| 43009-11                            | 0000 | 021     | AJ Tavern/Greenleaf's Grill                  | 355,000      | 323,600      | 9.7%     |
| 43004/05                            | 0000 | 021     | Carolina Landings/Varsity Bar                | 0            | 217,400      | -100.0%  |
| 43026                               | 0000 | 021     | Cinnabon                                     | 84,000       | 73,900       | 13.7%    |
| 43015                               | 0000 | 021     | Fresh Attractions                            | 0            | 0            | n/a      |
| 43017                               | 0000 | 021     | Starbucks                                    | 0            | 79,000       | -100.0%  |
|                                     |      |         | Food Court 1:                                | ---          | ---          | ---      |
| 43007                               | 0000 | 021     | Godfather's                                  | 0            | 17,400       | -100.0%  |
| 43008                               | 0000 | 021     | Popeye's Chicken                             | 0            | 81,200       | -100.0%  |
| 43018                               | 0000 | 021     | Freshens                                     | 0            | 26,600       | -100.0%  |
|                                     |      |         | Food Court 2:                                | ---          | ---          | ---      |
| 43016                               | 0000 | 021     | Great American Bagel                         | 0            | 60,000       | -100.0%  |
| 43020                               | 0000 | 021     | Borders                                      | 0            | 84,400       | -100.0%  |
| 43076                               | 0000 | 021     | Classic Food Services (Vending)              | 0            | 9,300        | -100.0%  |
| 43065                               | 0000 | 021     | Clear Channel-Interspace Airport Advertising | 215,000      | 351,700      | -38.9%   |
|                                     |      |         | JQ Enterprises                               | ---          | ---          | ---      |
| 43025                               | 0000 | 021     | Corner Café                                  | 13,100       | 13,200       | -0.8%    |
| 43059                               | 0000 | 021     | RDU Air Ventures:                            | ---          | ---          | ---      |
| 43085                               | 0000 | 021     | Redbox                                       | 3,500        | 3,500        | 0.0%     |
| 43063                               | 0000 | 021     | SBC Internet Services                        | 30,000       | 30,000       | 0.0%     |
| 43069                               | 0000 | 021     | Smarte Cart                                  | 4,500        | 6,300        | -28.6%   |
| 43082                               | 0000 | 021     | RDU Currency                                 | 5,700        | 11,900       | -52.1%   |
|                                     |      |         | The Paradies Shops                           | ---          | ---          | ---      |
| 43041                               | 0000 | 021     | A Southern Season                            | 0            | 37,300       | -100.0%  |
| 43033                               | 0000 | 021     | PGA Tour Shop                                | 0            | 17,700       | -100.0%  |
| 43030                               | 0000 | 021     | 2nd Edition Booksellers                      | 0            | 7,800        | -100.0%  |
| 43034-40                            | 0000 | 021     | RDU Press Plus (7 locations)                 | 253,500      | 454,400      | -44.2%   |
| 43042                               | 0000 | 021     | Brighton Shop                                | 44,600       | 74,300       | -40.0%   |
| 43066                               | 0000 | 021     | Pay Phones/Kelley Communications             | 0            | 6,500        | -100.0%  |
| 43064                               | 0000 | 021     | Checkpoint Mailers                           | 0            | 800          | -100.0%  |
| 43079                               | 0000 | 021     | XpresSpa                                     | 0            | 30,300       | -100.0%  |
| 43084                               | 0000 | 021     | National Aviation Services                   | 26,000       | 17,300       | 50.3%    |
|                                     |      |         |                                              | <hr/>        |              |          |
| Total Terminal 1 Percentage Rent    |      |         |                                              | 1,034,900    | 2,075,000    | -50.1%   |
| <hr/>                               |      |         |                                              |              |              |          |
| <u>MISCELLANEOUS RENT</u>           |      |         |                                              |              |              |          |
| 40306                               | 0000 | 021     | Janitorial Revenues                          | 60,800       | 185,000      | -67.1%   |
|                                     |      |         |                                              | <hr/>        |              |          |
| Total Terminal 1 Miscellaneous Rent |      |         |                                              | 60,800       | 185,000      | -67.1%   |
| <hr/>                               |      |         |                                              |              |              |          |
| TOTAL TERMINAL 1 COMPLEX            |      |         |                                              | 3,337,035    | 6,881,516    | -51.5%   |
| <hr/>                               |      |         |                                              |              |              |          |

SCHEDULE II-B - CONTINUED  
 OPERATING REVENUE  
020 TRM: TERMINAL COMPLEX

| ACCOUNTING CODE              |      |         | Terminal 2 Complex                     | FY 2011-2012 | FY 2010-2011 |          |
|------------------------------|------|---------|----------------------------------------|--------------|--------------|----------|
| G/L #                        | DEPT | COMPLEX | FIXED RENT                             | BUDGET       | BUDGET       | % CHANGE |
| <b><u>022 Terminal 2</u></b> |      |         |                                        |              |              |          |
| 44101                        | 0000 | 022     | American Airlines                      | 3,533,296    | 3,875,663    | -8.8%    |
| 44102                        | 0000 | 022     | American Eagle                         | 377,155      | 694,466      | -45.7%   |
| 44103                        | 0000 | 022     | Air Wisconsin                          | 61,732       | 5,925        | 941.8%   |
| 44120                        | 0000 | 022     | Charter Express                        | 21,869       | 16,922       | 29.2%    |
| 44125                        | 0000 | 022     | Continental Airlines <sup>1</sup>      | 1,564,024    | 123,948      | 1161.8%  |
| 44130                        | 0000 | 022     | Delta Airlines                         | 3,837,188    | 3,799,629    | 1.0%     |
| 44150                        | 0000 | 022     | Jazz Air LP                            | 35,778       | 41,905       | -14.6%   |
| 44153                        | 0000 | 022     | Jetblue Airways                        | 378,000      | 0            | n/a      |
| 44165                        | 0000 | 022     | Mesa                                   | 56,512       | 73,533       | -23.1%   |
| 44170                        | 0000 | 022     | Frontier Airlines (Midwest Republic)   | 53,028       | 0            | n/a      |
| 44180                        | 0000 | 022     | United Airlines <sup>1</sup>           | 1,008,530    | 1,178,298    | -14.4%   |
| 44185                        | 0000 | 022     | US Airways <sup>1</sup>                | 2,653,373    | 182,459      | 1354.2%  |
| 44210                        | 0000 | 022     | RDU Air Ventures                       | 12,352       | 8,936        | 38.2%    |
| 44212                        | 0000 | 022     | Anton/HMS Host                         | 11,374       | 0            | n/a      |
| 44215                        | 0000 | 022     | Borders                                | 1,848        | 0            | n/a      |
| 44217                        | 0000 | 022     | DAL Global Services                    | 1,200        | 0            | n/a      |
| 44220                        | 0000 | 022     | G2 Secure Staff (Globe Security)       | 46,684       | 0            | n/a      |
| 44225                        | 0000 | 022     | Host International                     | 46,827       | 21,505       | 117.7%   |
| 44235                        | 0000 | 022     | JQ Enterprises                         | 11,265       | 11,265       | 0.0%     |
| 44265                        | 0000 | 022     | Skytanking                             | 0            | 7,348        | -100.0%  |
| 44270                        | 0000 | 022     | SSP America                            | 10,658       | 10,658       | 0.0%     |
| 44271                        | 0000 | 022     | Super Shuttle                          | 18,656       | 0            | n/a      |
| 44272                        | 0000 | 022     | Superior Shine/CTN                     | 3,000        | 3,000        | 0.0%     |
| 44273                        | 0000 | 022     | St.Emp.Credit Un.-ATM                  | 6,556        | 6,000        | 9.3%     |
| 44274                        | 0000 | 022     | The Paradies Shops                     | 32,107       | 10,664       | 201.1%   |
| 44278                        | 0000 | 022     | Transportation Security Administration | 71,891       | 56,012       | 28.3%    |
| 42801/15                     | 0000 | 022     | Telecommunication Services             | 119,712      | 83,858       | 42.8%    |
| Total Terminal 2 Fixed Rent  |      |         |                                        | 13,974,616   | 10,211,995   | 36.8%    |

Notes:

1 Reflects move to Terminal 2 South Concourse effective January 23, 2011.

RDU Airport Authority  
SCHEDULE II-B - CONTINUED  
OPERATING REVENUE

FY 2011/2012  
Operating Budget

11-12 Master Budget Print.xls

**020 TRM: TERMINAL COMPLEX**

| ACCOUNTING CODE                     |      |         | TERMINAL 2 COMPLEX                           | FY 2011-2012 | FY 2010-2011 |          |
|-------------------------------------|------|---------|----------------------------------------------|--------------|--------------|----------|
| G/L #                               | DEPT | COMPLEX | PERCENTAGE RENT                              | BUDGET       | BUDGET       | % CHANGE |
| <b>022 Terminal 2</b>               |      |         |                                              |              |              |          |
| 44301                               | 0000 | 022     | ABM /Onesource                               | 14,100       | 16,200       | -13.0%   |
|                                     |      |         | Airport Management Services, LLC:            | ---          | ---          | ---      |
| 44311/12                            | 0000 | 022     | AeroMart                                     | 153,400      | 132,100      | 16.1%    |
| 44317/18                            | 0000 | 022     | Shaw News                                    | 139,900      | 117,800      | 18.8%    |
| 44360                               | 0000 | 022     | Borders                                      | 204,000      | 204,000      | 0.0%     |
| 44376                               | 0000 | 022     | Checkpoint Mailers                           | 200          | 400          | -50.0%   |
| 44380                               | 0000 | 022     | Classic Food Services (Vending)              | 12,300       | 4,900        | 151.0%   |
| 44385                               | 0000 | 022     | Clear Channel-Interspace Airport Advertising | 590,132      | 284,500      | 107.4%   |
| 44400                               | 0000 | 022     | EJE Retail                                   | 48,700       | 57,700       | -15.6%   |
| 44319                               | 0000 | 022     | Hudson News - gifts¹                         | 72,800       | 6,100        | 1093.4%  |
| 44320                               | 0000 | 022     | Hudson News - News¹                          | 72,800       | 6,100        | 1093.4%  |
| 44325                               | 0000 | 022     | Kids Works¹                                  | 89,300       | 7,400        | 1106.8%  |
| 44330                               | 0000 | 022     | Life Is Good¹                                | 89,300       | 7,400        | 1106.8%  |
| 44340                               | 0000 | 022     | Pylones¹                                     | 36,800       | 3,100        | 1087.1%  |
|                                     |      |         | Host International, Inc:                     | ---          | ---          | ---      |
| 44431/32                            | 0000 | 022     | 42nd Street Oyster Bar                       | 237,600      | 224,600      | 5.8%     |
| 44440                               | 0000 | 022     | Brookwood Farms BBQ                          | 86,800       | 95,100       | -8.7%    |
| 44445                               | 0000 | 022     | California Pizza Kitchen                     | 83,700       | 80,600       | 3.8%     |
| 44448/49                            | 0000 | 022     | Carolina Ale House                           | 188,300      | 225,700      | -16.6%   |
| 44460/61                            | 0000 | 022     | Gordon Biersch                               | 104,600      | 78,800       | 32.7%    |
| 44490                               | 0000 | 022     | Starbucks                                    | 162,500      | 144,700      | 12.3%    |
| 44491                               | 0000 | 022     | Starbucks - Pre-Security¹                    | 182,000      | 15,200       | 1097.4%  |
| 44496                               | 0000 | 022     | Vintage NC Wine - Food¹                      | 70,400       | 9,200        | 665.2%   |
| 44497                               | 0000 | 022     | Vintage NC Wine - Alcohol¹                   | 34,700       | 18,700       | 85.6%    |
|                                     |      |         | JQ Enterprises, Inc:                         | ---          | ---          | ---      |
| 44505                               | 0000 | 022     | A&W All American Food/KFC Express            | 71,800       | 89,000       | -19.3%   |
| 44510                               | 0000 | 022     | Bruegger's Bagels                            | 101,300      | 112,800      | -10.2%   |
| 44520                               | 0000 | 022     | Kellee Communications                        | 2,000        | 3,000        | -33.3%   |
| 44535                               | 0000 | 022     | RDU Currency Exchange                        | 84,000       | 70,000       | 20.0%    |
| 44536                               | 0000 | 022     | Redbox                                       | 0            | 3,500        | -100.0%  |
| 44540                               | 0000 | 022     | SBC Internet Services                        | 100,000      | 75,000       | 33.3%    |
| 44545                               | 0000 | 022     | Smartecarte                                  | 10,900       | 9,100        | 19.8%    |
|                                     |      |         | SSP America:                                 | ---          | ---          | ---      |
| 44565/66                            | 0000 | 022     | Panopolis                                    | 62,900       | 121,500      | -48.2%   |
| 44560                               | 0000 | 022     | Five Guys¹                                   | 61,600       | 5,000        | 1132.0%  |
| 44562                               | 0000 | 022     | Flavours¹                                    | 100,100      | 8,300        | 1106.0%  |
| 44563/64                            | 0000 | 022     | Jason's¹                                     | 61,600       | 5,000        | 1132.0%  |
| 44552                               | 0000 | 022     | Camden Food Company                          | 144,000      | 154,400      | -6.7%    |
| 44585                               | 0000 | 022     | TechShowcase                                 | 84,000       | 84,000       | 0.0%     |
| 44591                               | 0000 | 022     | 2nd Edition Book Sellers                     | 12,000       | 6,300        | 90.5%    |
|                                     |      |         | The Paradies Shops:                          | ---          | ---          | ---      |
| 44605                               | 0000 | 022     | Brighton's¹                                  | 98,000       | 8,200        | 1095.1%  |
| 44606                               | 0000 | 022     | Brooks Bros¹                                 | 92,400       | 7,700        | 1100.0%  |
| 44608                               | 0000 | 022     | CNBC - Gifts¹                                | 54,600       | 9,100        | 500.0%   |
| 44609                               | 0000 | 022     | CNBC - News¹                                 | 54,600       | 9,100        | 500.0%   |
| 44635                               | 0000 | 022     | PGA Tour Shop¹                               | 50,400       | 4,200        | 1100.0%  |
| 44610/11                            | 0000 | 022     | OTC Drugs & More                             | 99,900       | 98,600       | 1.3%     |
| 44650                               | 0000 | 022     | Taxco Sterling                               | 49,500       | 62,700       | -21.1%   |
| 44660                               | 0000 | 022     | University Kids                              | 15,700       | 18,300       | -14.2%   |
| 44663/64                            | 0000 | 022     | University Market                            | 160,800      | 237,400      | -32.3%   |
| 44675                               | 0000 | 022     | 24 Hour Flower                               | 2,200        | 1,400        | 57.1%    |
| 44698                               | 0000 | 022     | XpresSpa                                     | 38,200       | 37,200       | 2.7%     |
|                                     |      |         | Zoom Systems:                                | ---          | ---          | ---      |
| 44725                               | 0000 | 022     | Rosetta Stone                                | 0            | 13,800       | -100.0%  |
| 44727                               | 0000 | 022     | Skymall                                      | 0            | 1,400        | -100.0%  |
| 44728                               | 0000 | 022     | Best Buy Express                             | 15,200       | 0            | n/a      |
| Total Terminal 2 Percentage Rent    |      |         |                                              | 4,302,032    | 2,996,300    | 43.6%    |
| <u>MISCELLANEOUS RENT</u>           |      |         |                                              |              |              |          |
| 40903                               | 0000 | 022     | FIS International PAX Deplanement Fee        | 825,000      | 780,000      | 5.8%     |
| 40905                               | 0000 | 022     | Gate Usage Fees                              | 330,000      | 200,000      | 65.0%    |
| 40306                               | 0000 | 022     | Janitorial Revenues                          | 338,140      | 229,500      | 47.3%    |
| Total Terminal 2 Miscellaneous Rent |      |         |                                              | 1,493,140    | 1,209,500    | 23.5%    |
| TOTAL TERMINAL 2 COMPLEX            |      |         |                                              | 19,769,788   | 14,417,795   | 37.1%    |

Notes:

<sup>1</sup> Reflects Business Concepts opening in Terminal 2 South Concourse effective January 23, 2011

SCHEDULE II-B - CONTINUED  
 OPERATING REVENUE  
020 TRM: TERMINAL COMPLEX

023 Terminal SecuritySECURITY FEES

|                              |      |     |                                             | FY 2011-2012<br>BUDGET | FY 2010-2011<br>BUDGET | % CHANGE |
|------------------------------|------|-----|---------------------------------------------|------------------------|------------------------|----------|
| 40701                        | 0000 | 023 | Security-Check Point/Space-Terminals 1 & 2  | 1,531,850              | 1,644,882              | -6.9%    |
| 40703                        | 0000 | 023 | Security-L/E Cost Recovery- Terminals 1 & 2 | 119,064                | 147,896                | -19.5%   |
| Total Terminal Security Fees |      |     |                                             | 1,650,914              | 1,792,778              | -7.9%    |

029 Terminal MiscellaneousMISC. TERMINAL RELATED

|                                |      |     |                     |         |         |        |
|--------------------------------|------|-----|---------------------|---------|---------|--------|
| 42730                          | 0000 | 029 | Colonial Pipeline   | 17,956  | 15,960  | 12.5%  |
| 42775                          | 0000 | 029 | LSG Sky Chefs (M&O) | 20,261  | 28,889  | -29.9% |
| 43159                          | 0000 | 029 | LSG Sky Chefs       | 401,000 | 446,800 | -10.3% |
| 42780                          | 0000 | 029 | US Postal Service   | 25,475  | 24,987  | 2.0%   |
| 42902                          | 0000 | 029 | AT&T Mobility       | 108,000 | 108,000 | 0.0%   |
| Total General Terminal Charges |      |     |                     | 572,692 | 624,636 | -8.3%  |

## TOTAL TERMINAL COMPLEX

|            |            |      |
|------------|------------|------|
| 25,330,429 | 23,716,726 | 6.8% |
|------------|------------|------|



SCHEDULE II-C  
OPERATING REVENUE  
**030 CGO: CARGO COMPLEX**

| ACCOUNTING CODE                         |      |         |                            | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------------------------------|------|---------|----------------------------|--------------|--------------|----------|
| G/L #                                   | DEPT | COMPLEX | FIXED RENT                 | BUDGET       | BUDGET       |          |
| <b><u>031 North Cargo</u></b>           |      |         |                            |              |              |          |
| 42205                                   | 0000 | 031     | ABX Air                    | 110,754      | 116,645      | -5.1%    |
| 42220                                   | 0000 | 031     | UPS Supply Chain           | 171,871      | 178,558      | -3.7%    |
| 42225                                   | 0000 | 031     | Federal Express            | 307,028      | 322,088      | -4.7%    |
| 42280                                   | 0000 | 031     | United Parcel Service      | 223,336      | 235,761      | -5.3%    |
| 42290                                   | 0000 | 031     | Worldwide Flight Services  | 96,792       | 101,744      | -4.9%    |
| Total North Cargo Fixed Rent            |      |         |                            | 909,781      | 954,796      | -4.7%    |
| <b><u>032 South Cargo 1 &amp; 2</u></b> |      |         |                            |              |              |          |
| 42210                                   | 0000 | 032     | Anton Airfood              | 116,592      | 99,159       | 17.6%    |
| 42090                                   | 0000 | 032     | Delta Air Lines            | 29,967       | 29,267       | 2.4%     |
| 42270                                   | 0000 | 032     | Raleigh Delivery Services  | 147,449      | 101,010      | 46.0%    |
| 42271                                   | 0000 | 032     | AT&T Mobility              | 29,043       | 28,365       | 2.4%     |
| 42275                                   | 0000 | 032     | Elite Line Services        | 60,349       | 58,949       | 2.4%     |
| 42170                                   | 0000 | 032     | Southwest Airlines         | 59,149       | 57,749       | 2.4%     |
| 42290                                   | 0000 | 032     | Worldwide Flight Services  | 149,140      | 145,640      | 2.4%     |
| 42801/15                                | 0000 | 032     | Telecommunication Services | 7,439        | 7,142        | 4.2%     |
| Total South Cargo 1& 2 Fixed Rent       |      |         |                            | 599,128      | 527,280      | 13.6%    |
| <b><u>033 South Cargo 3</u></b>         |      |         |                            |              |              |          |
| 42030                                   | 0000 | 033     | American Airlines          | 482,363      | 456,983      | 5.6%     |
| 42215                                   | 0000 | 033     | Schenker                   | 68,144       | 64,987       | 4.9%     |
| 42230                                   | 0000 | 033     | Jet Logistics              | 21,310       | 21,310       | 0.0%     |
| 42795                                   | 0000 | 033     | ART Line Services          | 6,007        | 6,007        | 0.0%     |
| 42282                                   | 0000 | 033     | USO of North Carolina      | 5,093        | 5,093        | 0.0%     |
| Total South Cargo 3 Fixed Rent          |      |         |                            | 582,917      | 554,380      | 5.1%     |
| TOTAL CARGO COMPLEX                     |      |         |                            | 2,091,825    | 2,036,456    | 2.7%     |

SCHEDULE II-D  
OPERATING REVENUE  
**040 FFM: FUEL FARM COMPLEX**

| ACCOUNTING CODE             |      |         |                               | FY 2011-2012 | FY 2010-2011 |          |
|-----------------------------|------|---------|-------------------------------|--------------|--------------|----------|
| G/L #                       | DEPT | COMPLEX | FIXED RENT                    | BUDGET       | BUDGET       | % CHANGE |
| <hr/>                       |      |         |                               |              |              |          |
| <b><u>041 Fuel Farm</u></b> |      |         |                               |              |              |          |
| 40202                       | 0000 | 041     | Jet A Fuel Thru Put           | 924,000      | 957,000      | -3.4%    |
| 40203                       | 0000 | 041     | Glycol/Mo Gas/Diesel Thru Put | 1,500        | 2,000        | -25.0%   |
| 42776                       | 0000 | 041     | License Fee-SkyTanking        | 1,200        | 1,200        | 0.0%     |
| TOTAL FUEL FARM COMPLEX     |      |         |                               | 926,700      | 960,200      | -3.5%    |
|                             |      |         |                               | =====        | =====        | =====    |

SCHEDULE II-E  
OPERATING REVENUE  
**050 GAC: GENERAL AVIATION COMPLEX**

| ACCOUNTING CODE                                 |      |         | GENERAL AVIATION                       | FY 2011-2012 | FY 2010-2011 |          |
|-------------------------------------------------|------|---------|----------------------------------------|--------------|--------------|----------|
| G/L #                                           | DEPT | COMPLEX | FIXED RENT                             | BUDGET       | BUDGET       | % CHANGE |
| <hr/>                                           |      |         |                                        |              |              |          |
| <b><u>051 General Aviation-General</u></b>      |      |         |                                        |              |              |          |
| 42620                                           | 0000 | 051     | Bellefonte/Ram Air                     | 16,952       | 15,501       | 9.4%     |
| 42623                                           | 0000 | 051     | AT&T (BellSouth)                       | 31,676       | 31,737       | -0.2%    |
| 42650                                           | 0000 | 051     | Jetcraft, Inc                          | 8,910        | 9,102        | -2.1%    |
| 42660                                           | 0000 | 051     | Lichtin, Inc                           | 8,910        | 9,102        | -2.1%    |
| 42665                                           | 0000 | 051     | Martin Marietta                        | 8,910        | 9,102        | -2.1%    |
| 42670                                           | 0000 | 051     | NC Dept. of Transportation(Aviation)   | 239,999      | 236,930      | 1.3%     |
| 42675                                           | 0000 | 051     | Landmark Aviation-(Piedmont Hawthorne) | 220,485      | 281,054      | -21.6%   |
| 42677                                           | 0000 | 051     | PK Enterprises                         | 8,910        | 9,102        | -2.1%    |
| 42679                                           | 0000 | 051     | Progress Energy, Inc                   | 22,001       | 22,363       | -1.6%    |
| 42685                                           | 0000 | 051     | SAS Institute, Inc                     | 31,456       | 32,187       | -2.3%    |
| 42686                                           | 0000 | 051     | TAC Air                                | 618,010      | 617,818      | 0.0%     |
| 42801/15                                        | 0000 | 051     | Telecommunication Services             | 12,591       | 11,932       | 5.5%     |
|                                                 |      |         |                                        | <hr/>        |              |          |
| Totalt General Aviation-General Fixed Rent      |      |         |                                        | 1,228,810    | 1,285,928    | -4.4%    |
| <br><u>PERCENTAGE RENT</u>                      |      |         |                                        |              |              |          |
| 43305                                           | 0000 | 051     | Hertz (Rental Car)                     | 0            | 39,900       | -100.0%  |
| 43309                                           | 0000 | 051     | Enterprise Rental Car                  | 34,800       | 0            | n/a      |
| 43306                                           | 0000 | 051     | Immaculate Flight                      | 2,700        | 3,600        | -25.0%   |
| 43301                                           | 0000 | 051     | Landmark Aviation-(Piedmont Hawthorne) | 9,700        | 7,100        | 36.6%    |
| 43303                                           | 0000 | 051     | TAC Air-Catering                       | 2,000        | 2,700        | -25.9%   |
|                                                 |      |         |                                        | <hr/>        |              |          |
| Total General Aviation-General Percentage Rent  |      |         |                                        | 49,200       | 53,300       | -7.7%    |
|                                                 |      |         |                                        | <hr/>        |              |          |
| Total General Aviation-General                  |      |         |                                        | 1,278,010    | 1,339,228    | -4.6%    |
| <br><b><u>052 General Aviation Terminal</u></b> |      |         |                                        |              |              |          |
| <br><u>FIXED RENTS</u>                          |      |         |                                        |              |              |          |
| 42640                                           | 0000 | 052     | Delta Airport Consultants              | 20,162       | 19,877       | 1.4%     |
| 42650                                           | 0000 | 052     | Jetcraft, Inc                          | 44,151       | 40,081       | 10.2%    |
| 42655                                           | 0000 | 052     | JQ Enterprises (Crosswinds Café)       | 4,448        | 6,281        | -29.2%   |
| 42801/12                                        | 0000 | 052     | Telecommunication Services             | 4,383        | 7,698        | -43.1%   |
| 40710                                           | 0000 | 052     | Charter Security Screening             | 2,100        | 2,100        | 0.0%     |
| 40525                                           | 0000 | 052     | Employee Parking                       | 23,100       | 23,000       | 0.4%     |
|                                                 |      |         |                                        | <hr/>        |              |          |
| Total General Aviation-Terminal Fixed Rents     |      |         |                                        | 98,344       | 99,037       | -0.7%    |
| <br><u>PERCENTAGE RENT</u>                      |      |         |                                        |              |              |          |
| 43305                                           | 0000 | 052     | Hertz (Rental Car)                     | -            | 3,900        | -100.0%  |
| 43309                                           | 0000 | 052     | Enterprise Rental Car                  | 2,500        | -            | n/a      |
| 43302                                           | 0000 | 052     | JQ Enterprises (Crosswinds Café)       | 9,100        | 10,700       | -15.0%   |
| 42635                                           | 0000 | 052     | CLS Management                         | 17,400       | 21,500       | -19.1%   |
|                                                 |      |         |                                        | <hr/>        |              |          |
| Total General Aviation-Terminal Percentage Rent |      |         |                                        | 29,000       | 36,100       | -19.7%   |
|                                                 |      |         |                                        | <hr/>        |              |          |
| Total General Aviation-Terminal                 |      |         |                                        | 127,344      | 135,137      | -5.8%    |
|                                                 |      |         |                                        | <hr/>        |              |          |
| TOTAL GENERAL AVIATION COMPLEX                  |      |         |                                        | 1,405,354    | 1,474,365    | -4.7%    |
|                                                 |      |         |                                        | <hr/>        |              |          |

SCHEDULE II-F  
OPERATING REVENUE  
**060 RAC: RENTAL CAR COMPLEX**

| ACCOUNTING CODE               |      |         | RENTAL CAR COMPLEX                | FY 2011-2012 | FY 2010-2011 |          |
|-------------------------------|------|---------|-----------------------------------|--------------|--------------|----------|
| G/L #                         | DEPT | COMPLEX | FIXED RENT                        | BUDGET       | BUDGET       | % CHANGE |
| <hr/>                         |      |         |                                   |              |              |          |
| <b><u>061 Rental Car</u></b>  |      |         |                                   |              |              |          |
| 42301                         | 0000 | 061     | Alamo Rent-A-Car                  | 46,964       | 44,329       | 5.9%     |
| 42302                         | 0000 | 061     | Avis Rent-A-Car                   | 117,078      | 110,510      | 5.9%     |
| 42305                         | 0000 | 061     | Budget Rent-A-Car                 | 67,584       | 63,793       | 5.9%     |
| 42310                         | 0000 | 061     | DTG Operations                    | 33,867       | 31,967       | 5.9%     |
| 42315                         | 0000 | 061     | Enterprise Car Rental             | 47,482       | 37,560       | 26.4%    |
| 42320                         | 0000 | 061     | Hertz Rent-A-Car                  | 146,346      | 138,137      | 5.9%     |
| 42340                         | 0000 | 061     | National/Enterprise Leasing Co.   | 79,023       | 74,590       | 5.9%     |
| 42350                         | 0000 | 061     | Thrifty Rental Car                | 26,557       | 25,068       | 5.9%     |
|                               |      |         |                                   | <hr/>        |              |          |
| Total Fixed Rent              |      |         |                                   | 564,901      | 525,954      | 7.4%     |
| <br>                          |      |         |                                   |              |              |          |
| <b><u>PERCENTAGE RENT</u></b> |      |         |                                   |              |              |          |
| 43201                         | 0000 | 061     | Alamo Rent-A-Car                  | 921,000      | 935,000      | -1.5%    |
| 43205                         | 0000 | 061     | Avis Rent-A-Car                   | 1,991,000    | 1,975,000    | 0.8%     |
| 43210                         | 0000 | 061     | Budget Rent-A-Car                 | 1,197,000    | 1,097,000    | 9.1%     |
| 43220                         | 0000 | 061     | Dollar Rent-A-Car                 | 701,000      | 733,000      | -4.4%    |
| 43230                         | 0000 | 061     | Enterprise Car Rental             | 1,510,000    | 1,283,000    | 17.7%    |
| 43231                         | 0000 | 061     | Enterprise Car Rental-Off Airport | 19,000       | 0            | n/a      |
| 43240                         | 0000 | 061     | Hertz Rent-A-Car                  | 3,196,000    | 2,813,000    | 13.6%    |
| 43250                         | 0000 | 061     | National Car Rental               | 1,627,000    | 1,462,000    | 11.3%    |
| 43290                         | 0000 | 061     | Thrifty Rent-A-Car                | 590,000      | 625,000      | -5.6%    |
|                               |      |         |                                   | <hr/>        |              |          |
| Total Percentage Rent         |      |         |                                   | 11,752,000   | 10,923,000   | 7.6%     |
| <hr/>                         |      |         |                                   |              |              |          |
| TOTAL RENTAL CAR COMPLEX      |      |         |                                   | 12,316,901   | 11,448,954   | 7.6%     |
| <hr/>                         |      |         |                                   |              |              |          |

SCHEDULE II-G  
OPERATING REVENUE  
**070 OTH: OFFICE & OTHER BUILDINGS COMPLEX**

| ACCOUNTING CODE                          |      |         | OFFICE & OTHER BUILDINGS<br>FIXED RENT | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|------------------------------------------|------|---------|----------------------------------------|--------------|--------------|----------|
| G/L #                                    | DEPT | COMPLEX |                                        | BUDGET       | BUDGET       |          |
| <b><u>071-RDU Authority Building</u></b> |      |         |                                        |              |              |          |
| 42760                                    | 0000 | 071     | Research Triangle Regional Partnership | 37,371       | 37,371       | 0.0%     |
| Total Fixed Rent                         |      |         |                                        | 37,371       | 37,371       | 0.0%     |
| <b><u>076-Aviation Station</u></b>       |      |         |                                        |              |              |          |
| 43535                                    | 0000 | 076     | Sheetz                                 | 173,044      | 166,969      | 3.6%     |
| Total Fixed Rent                         |      |         |                                        | 173,044      | 166,969      | 3.6%     |
| <b><u>079-Other Locations</u></b>        |      |         |                                        |              |              |          |
| <b><u>MISCELLANEOUS RENT</u></b>         |      |         |                                        |              |              |          |
| 40491                                    | 0000 | 079     | Conference Rooms-Authority Bldg.       | 18,000       | 9,000        | 100.0%   |
| 42735                                    | 0000 | 079     | FAA (M&O)                              | 7,265        | 3,850        | 88.7%    |
| 42750                                    | 0000 | 079     | NC DOT (Engineering)                   | 37,648       | 37,648       | 0.0%     |
| 42776                                    | 0000 | 079     | Skytanking                             | 36,000       | 36,000       | 0.0%     |
| 40904                                    | 0000 | 079     | Other (ID Badges, Keys & Permits)      | 75,000       | 100,000      | -25.0%   |
| 42290                                    | 0000 | 079     | Worldwide Flight Services              | 1,200        | 1,200        | 0.0%     |
| 42781                                    | 0000 | 079     | UNC Hospitals                          | 7,168        | 7,168        | 0.0%     |
| Total Miscellaneous Rent                 |      |         |                                        | 182,281      | 194,866      | -6.5%    |
| TOTAL OFFICE & OTHER BUILDINGS COMPLEX   |      |         |                                        | 392,695      | 399,205      | -1.6%    |

SCHEDULE II-H  
OPERATING REVENUE  
**110 PKG: PARKING COMPLEX**

| ACCOUNTING CODE                        |      |         |                             | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|----------------------------------------|------|---------|-----------------------------|--------------|--------------|----------|
| G/L #                                  | DEPT | COMPLEX | PARKING                     | BUDGET       | BUDGET       |          |
| <hr/>                                  |      |         |                             |              |              |          |
| <b><u>111: RDU PARKING</u></b>         |      |         |                             |              |              |          |
| <br>                                   |      |         |                             |              |              |          |
| <u>RDU PARKING</u>                     |      |         |                             |              |              |          |
| 40520                                  | 0000 | 111     | Employee Parking Fees       | 419,000      | 415,000      | 1.0%     |
| 40510                                  | 0000 | 111     | Public Parking Fees         | 35,000,000   | 33,500,000   | 4.5%     |
| 42801/15                               | 0000 | 111     | Telecommunications Services | 720          | 0            | n/a      |
|                                        |      |         |                             | <hr/>        |              |          |
| Total RDU Parking                      |      |         |                             | 35,419,720   | 33,915,000   | 4.4%     |
| <br>                                   |      |         |                             |              |              |          |
| <b><u>112: OFF-AIRPORT PARKING</u></b> |      |         |                             |              |              |          |
| <br>                                   |      |         |                             |              |              |          |
| <u>OFF-AIRPORT PARKING</u>             |      |         |                             |              |              |          |
| 43074                                  | 0000 | 112     | Off Apt-PreFlight Parking   | 160,000      | 175,500      | -8.8%    |
| 43083                                  | 0000 | 112     | Airport Fast park           | 120,000      | 87,400       | 37.3%    |
|                                        |      |         |                             | <hr/>        |              |          |
| Total Off-Airport Parking              |      |         |                             | 280,000      | 262,900      | 6.5%     |
| <br>                                   |      |         |                             |              |              |          |
|                                        |      |         |                             | <hr/>        |              |          |
| TOTAL PARKING COMPLEX                  |      |         |                             | 35,699,720   | 34,177,900   | 4.5%     |
|                                        |      |         |                             | <hr/>        |              |          |

SCHEDULE II-I  
OPERATING REVENUE  
**120 GTR: GROUND TRANSPORTATION COMPLEX**

| ACCOUNTING CODE                                  |      |         |                               | FY 2011-2012 | FY 2010-2011 |          |
|--------------------------------------------------|------|---------|-------------------------------|--------------|--------------|----------|
| G/L #                                            | DEPT | COMPLEX | GROUND TRANSPORTATION         | BUDGET       | BUDGET       | % CHANGE |
| <hr/>                                            |      |         |                               |              |              |          |
| <b><u>121 Taxi Operation</u></b>                 |      |         |                               |              |              |          |
| 42801/15                                         | 0000 | 121     | Telecommunication Services    | 5,301        | 5,152        | 2.9%     |
| 43601                                            | 0000 | 121     | RDU Taxi, Inc Concession Fees | 203,320      | 203,320      | 0.0%     |
| Total Taxi Related Revenues                      |      |         |                               | 208,621      | 208,472      | 0.1%     |
| <hr/>                                            |      |         |                               |              |              |          |
| <b><u>125 AVI Ground Transportation Fees</u></b> |      |         |                               |              |              |          |
| 43401                                            | 0000 | 125     | AVI-Trip Fees                 | 242,000      | 207,700      | 16.5%    |
| Total AVI Transportation Fees                    |      |         |                               | 242,000      | 207,700      | 16.5%    |
| <hr/>                                            |      |         |                               |              |              |          |
| <b><u>129 Other Ground Transportation</u></b>    |      |         |                               |              |              |          |
| 42801/15                                         | 0000 | 129     | Telecommunication Services    | 0            | 720          | -100.0%  |
| 40606                                            | 0000 | 129     | Super Shuttle                 | 10,080       | 7,600        | 32.6%    |
| Total Other Ground Transportation Revenues       |      |         |                               | 10,080       | 8,320        | 21.2%    |
| <hr/>                                            |      |         |                               |              |              |          |
| TOTAL GROUND TRANSPORTATION COMPLEX              |      |         |                               | 460,701      | 424,492      | 8.5%     |
|                                                  |      |         |                               | =====        | =====        | =====    |
| TOTAL AIRPORT OPERATING REVENUE                  |      |         |                               | \$90,588,818 | \$86,295,852 | 5.0%     |
|                                                  |      |         |                               | =====        | =====        | =====    |

SCHEDULE III-A  
OPERATING BUDGET  
FOR THE YEAR ENDING  
MARCH 31, 2012

**SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX**

| ACCOUNTING CODE |      |         | BUDGET DEPARTMENT/SECTION/COMPLEX        | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                                          | BUDGET       | BUDGET       |          |
| 1000            | ---  | ---     | Airport Authority & Director             | 1,405,960    | 1,363,410    | 3.1%     |
| 1200            | ---  | ---     | Legal and Compliance                     | 341,860      | 826,234      | -58.6%   |
| 1500            | ---  | ---     | Customer Svc. & Organ. Support Division: | 1,006,745    | 952,881      | 5.7%     |
| 1700            | ---  | ---     | Guest Services Section                   | 708,290      | 721,887      | -1.9%    |
|                 |      |         | Finance, Business & Admin. Division:     | ---          | ---          | ---      |
| 2000            | ---  | ---     | Administration Department                | 930,377      | 852,404      | 9.1%     |
| 2200            | ---  | ---     | Business Department                      | 336,565      | 315,784      | 6.6%     |
| 2300            | ---  | ---     | Audit                                    | 409,434      | 390,806      | 4.8%     |
| 2500            | ---  | ---     | Finance Department                       | 1,139,120    | 1,089,525    | 4.6%     |
| 2700            | ---  | ---     | Information Services Division            | 2,176,791    | 2,011,185    | 8.2%     |
| 3000            | ---  | ---     | Major Capital Improv. Program Division   | 618,060      | 594,905      | 3.9%     |
|                 |      |         | Facilities & Maintenance Division:       | ---          | ---          | ---      |
| 4000            | ---  | ---     | Facilities & Environmental Department    | 919,867      | 941,796      | -2.3%    |
| 4100            | ---  | ---     | Fueling Systems                          | 893,507      | 921,471      | -3.0%    |
| 4500            | ---  | ---     | Noise Section                            | 199,125      | 188,679      | 5.5%     |
| 5000            | ---  | ---     | Maintenance Department                   | 3,704,890    | 3,572,650    | 3.7%     |
| 5400            | ---  | ---     | Fleet Maintenance Section                | 1,199,045    | 1,113,688    | 7.7%     |
|                 |      |         | Operations Division:                     | ---          | ---          | ---      |
| 6000            | ---  | ---     | Law Enforcement Department               | 2,945,134    | 3,191,151    | -7.7%    |
| 6500            | ---  | ---     | Emergency Services Department            | 1,498,455    | 1,484,677    | 0.9%     |
| 7000            | ---  | ---     | Operations Department                    | 1,051,975    | 1,027,921    | 2.3%     |
| 7200            | ---  | ---     | Communications Department                | 707,240      | 679,266      | 4.1%     |
| 7500            | ---  | ---     | Parking Department                       | 2,744,565    | 2,629,507    | 4.4%     |
| 8000            | ---  | ---     | Ground Transportation Department         | 1,213,875    | 1,292,422    | -6.1%    |
| 8400            | ---  | ---     | Traffic Control Section                  | 1,351,590    | 1,382,321    | -2.2%    |
| 8500            | ---  | ---     | Terminal Services                        | 345,364      | 240,285      | 43.7%    |
| ---             | 011  | ---     | Airfield Complex                         | 600,000      | 726,500      | -17.4%   |
| ---             | 021  | ---     | Terminal 1 Complex                       | 2,169,915    | 3,394,975    | -36.1%   |
| ---             | 022  | ---     | Terminal 2 Complex                       | 10,827,485   | 8,237,900    | 31.4%    |
| ---             | 028  | ---     | Central Energy Plant                     | 1,269,080    | 1,012,025    | 25.4%    |
| ---             | 031  | ---     | North Cargo Complex                      | 44,400       | 89,100       | -50.2%   |
| ---             | 032  | ---     | South Cargo Complex 1 & 2                | 58,440       | 77,250       | -24.3%   |
| ---             | 033  | ---     | South Cargo 3                            | 112,385      | 107,450      | 4.6%     |
| ---             | 041  | ---     | Fuel Farm Complex                        | 133,565      | 131,400      | 1.6%     |
| ---             | 051  | ---     | General Aviation-General                 | 41,585       | 45,350       | -8.3%    |
| ---             | 052  | ---     | General Aviation Terminal                | 344,315      | 370,350      | -7.0%    |
| ---             | 061  | ---     | Rental Car Complex                       | 18,600       | 18,750       | -0.8%    |
| ---             | 071  | ---     | Authority Building Complex               | 195,360      | 206,150      | -5.2%    |
| ---             | 073  | ---     | Maintenance Building Complex             | 226,180      | 199,350      | 13.5%    |
| ---             | 074  | ---     | Airport Operations Center (AOC)          | 399,090      | 398,950      | 0.0%     |
| ---             | 075  | ---     | Centralized Waste Complex                | 128,950      | 122,650      | 5.1%     |
| ---             | 076  | ---     | Aviation Station                         | 2,000        | 850          | 135.3%   |
| ---             | 079  | ---     | Office & Other Buildings Complex         | 91,975       | 137,625      | -33.2%   |
| ---             | 089  | ---     | Utilities Complex                        | 955,925      | 936,450      | 2.1%     |
| ---             | 111  | ---     | Parking Complex                          | 1,551,870    | 1,616,025    | -4.0%    |
| ---             | 121  | ---     | Taxi Operation                           | 29,790       | 32,200       | -7.5%    |
| ---             | 129  | ---     | Ground Transportation Other              | 1,120,350    | 1,252,350    | -10.5%   |
| Total Expenses  |      |         |                                          | 48,169,094   | 46,898,505   | 2.7%     |



SCHEDULE III-B  
OPERATING BUDGET  
FOR THE YEAR ENDING  
MARCH 31, 2012

**SUMMARY OF EXPENSES BY ACCOUNT**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE                   | FY 2011-2012<br>BUDGET | FY 2010-2011<br>BUDGET | % CHANGE |
|-----------------|------|---------|---------------------------------|------------------------|------------------------|----------|
| G/L #           | DEPT | COMPLEX |                                 |                        |                        |          |
| 50101           |      |         | Salaries                        | 16,557,512             | 16,258,406             | 1.8%     |
| 50201           |      |         | Insurance Benefits              | 2,142,757              | 2,038,531              | 5.1%     |
| 50202           |      |         | Accident Insurance              | 350                    | 350                    | 0.0%     |
| 50203/04        |      |         | Retirement/401K Match           | 1,629,889              | 1,592,998              | 2.3%     |
| 50205           |      |         | Social Security                 | 1,242,262              | 1,222,260              | 1.6%     |
| 51101           |      |         | Uniforms                        | 83,155                 | 94,325                 | -11.8%   |
| 51105           |      |         | Physical Examinations           | 29,154                 | 34,075                 | -14.4%   |
| 51106           |      |         | Professional Education          | 200,036                | 190,375                | 5.1%     |
| 51107           |      |         | Unemployment Compensation       | 5,000                  | 5,000                  | 0.0%     |
| 51108           |      |         | Tuition Assistance              | 19,870                 | 18,000                 | 10.4%    |
| 51109           |      |         | Employee Assistance Program     | 5,000                  | 8,000                  | -37.5%   |
| 51201           |      |         | Advertising                     | 7,800                  | 11,500                 | -32.2%   |
| 51202           |      |         | Audit Fees                      | 48,420                 | 42,975                 | 12.7%    |
| 51205           |      |         | Contracted Services-Technology  | 529,779                | 451,825                | 17.3%    |
| 51206           |      |         | Legal Fees                      | 184,250                | 700,978                | -73.7%   |
| 51207           |      |         | Printing                        | 98,169                 | 98,775                 | -0.6%    |
| 51208           |      |         | DCI Access Fees                 | 3,600                  | 3,600                  | 0.0%     |
| 51241           |      |         | Credit Card Fees                | 719,580                | 700,800                | 2.7%     |
| 51251           |      |         | Contracted Services-Labor       | 1,452,290              | 1,475,000              | -1.5%    |
| 51252           |      |         | Contracted Services-AVSEC       | 98,952                 | 97,100                 | 1.9%     |
| 51253           |      |         | Contracted Services-Landscaping | 954,000                | 1,025,000              | -6.9%    |
| 51254           |      |         | Contracted Services-Ramp Tower  | 1,005,328              | 967,400                | 3.9%     |
| 51255           |      |         | Contracted Services-BHS & PBB   | 2,247,850              | 1,818,700              | 23.6%    |
| 51257           |      |         | Contracted Services - AOIS      | 859,560                | 816,000                | 5.3%     |
| 51258           |      |         | Contracted Services - Security  | 3,600                  | 21,600                 | -83.3%   |
| 51259           |      |         | Other Contracted Services       | 938,409                | 1,126,350              | -16.7%   |
| 51301           |      |         | Copiers                         | 76,174                 | 72,950                 | 4.4%     |
| 51401           |      |         | Electricity                     | 4,683,000              | 4,336,900              | 8.0%     |
| 51402           |      |         | Natural Gas                     | 587,000                | 545,050                | 7.7%     |
| 51403           |      |         | Water                           | 399,000                | 437,000                | -8.7%    |
| 51404           |      |         | Sewer                           | 494,000                | 423,000                | 16.8%    |
| 51405           |      |         | Telecommunications              | 244,658                | 253,425                | -3.5%    |
| 51406           |      |         | TV Service Providers            | 14,400                 | 18,000                 | -20.0%   |
| 51501           |      |         | Computer Hardware               | 10,811                 | 12,600                 | -14.2%   |
| 51502           |      |         | Computer Software               | 20,130                 | 21,425                 | -6.0%    |
| 51503           |      |         | Fuel-Vehicles and Equipment     | 505,462                | 393,900                | 28.3%    |
| 51504           |      |         | Printer Supplies                | 6,967                  | 10,550                 | -34.0%   |
| 51505           |      |         | Promotional Supplies            | 54,160                 | 67,200                 | -19.4%   |
| 51506           |      |         | Small Equipment                 | 162,774                | 119,582                | 36.1%    |
| 51507           |      |         | Supplies                        | 1,126,628              | 1,084,800              | 3.9%     |
| 51508           |      |         | Media & Documentation           | 826                    | 500                    | 65.2%    |
| 51509           |      |         | ID System Supplies              | 44,000                 | 44,950                 | -2.1%    |
| 51601           |      |         | Insurance                       | 1,886,500              | 1,962,200              | -3.9%    |
| 51603           |      |         | Insurance Claims                | 48,400                 | 30,000                 | 61.3%    |
| 51701           |      |         | R&M Computer Hardware           | 212,800                | 198,800                | 7.0%     |
| 51702           |      |         | R&M Public Address System       | 33,540                 | 2,000                  | 1577.0%  |
| 51703           |      |         | R&M Elevators/Escalators        | 476,966                | 409,050                | 16.6%    |
| 51704           |      |         | R&M Equipment                   | 402,690                | 306,850                | 31.2%    |
| 51705           |      |         | R&M General                     | 221,463                | 410,275                | -46.0%   |
| 51706           |      |         | R&M HVAC                        | 333,812                | 336,250                | -0.7%    |
| 51707           |      |         | R&M Janitorial                  | 4,711,643              | 4,265,625              | 10.5%    |
| 51709           |      |         | R&M Waste Disposal              | 125,250                | 120,700                | 3.8%     |
| 51711           |      |         | R&M Computer Software           | 101,610                | 85,650                 | 18.6%    |
| 51901           |      |         | Travel Expenses                 | 69,091                 | 62,500                 | 10.5%    |
| 51903           |      |         | Abandoned Vehicles              | 1,880                  | 1,850                  | 1.6%     |
| 51905           |      |         | Permit Administration           | 23,635                 | 20,600                 | 14.7%    |
| 51906           |      |         | Postage                         | 11,852                 | 13,000                 | -8.8%    |
| 51907           |      |         | K-9 Program                     | 5,000                  | 5,000                  | 0.0%     |
| 51908           |      |         | Authority Per Diem              | 6,400                  | 6,400                  | 0.0%     |
|                 |      |         |                                 | 48,169,094             | 46,898,505             | 2.7%     |

SCHEDULE III-A-1  
 OPERATING EXPENSES  
1000 AIRPORT AUTHORITY & DIRECTOR

| ACCOUNTING CODE |      |         |                           | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|---------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX | ACCOUNT TITLE             | BUDGET       | BUDGET       |          |
| 50101           | 1000 | 000     | Salaries                  | 981,513      | 929,935      | 5.5%     |
| 50201           | 1000 | 000     | Insurance Benefits        | 48,235       | 45,821       | 5.3%     |
| 50203/04        | 1000 | 000     | Retirement/401K Match     | 104,264      | 100,047      | 4.2%     |
| 50205           | 1000 | 000     | Social Security           | 57,165       | 54,457       | 5.0%     |
| 51201           | 1000 | 000     | Advertising               | 200          | 200          | 0.0%     |
| 51908           | 1000 | 000     | Authority Per Diem        | 6,400        | 6,400        | 0.0%     |
| 51301           | 1000 | 000     | Copying                   | 1,300        | 1,300        | 0.0%     |
| 51601           | 1000 | 000     | Insurance                 | 108,300      | 127,900      | -15.3%   |
| 51906           | 1000 | 000     | Postage                   | 750          | 850          | -11.8%   |
| 51106           | 1000 | 000     | Professional/Education    | 70,773       | 73,000       | -3.1%    |
| 51505           | 1000 | 000     | Promotional               | 0            | 1,000        | -100.0%  |
| 51507           | 1000 | 000     | Supplies                  | 1,500        | 1,500        | 0.0%     |
| 51901           | 1000 | 000     | Travel                    | 20,560       | 16,000       | 28.5%    |
| 51107           | 1000 | 000     | Unemployment Compensation | 5,000        | 5,000        | 0.0%     |
| Total Expenses  |      |         |                           | 1,405,960    | 1,363,410    | 3.1%     |

SCHEDULE III-A-2  
 OPERATING EXPENSES  
1200 LEGAL AND COMPLIANCE

| ACCOUNTING CODE |      |         |                        | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX | ACCOUNT TITLE          | BUDGET       | BUDGET       |          |
| 50101           | 1200 | 000     | Salaries               | 179,515      | 174,270      | 3.0%     |
| 50201           | 1200 | 000     | Insurance Benefits     | 15,471       | 14,705       | 5.2%     |
| 50203/04        | 1200 | 000     | Retirement/401K Match  | 19,050       | 18,450       | 3.3%     |
| 50205           | 1200 | 000     | Social Security        | 13,733       | 13,331       | 3.0%     |
| 51206           | 1200 | 000     | Legal Fees             | 100,000      | 605,478      | -83.5%   |
| 51259           | 1200 | 000     | Contracted Services    | 6,000        | 0            | n/a      |
| 51106           | 1200 | 000     | Professional/Education | 4,330        | 0            | n/a      |
| 51505           | 1200 | 000     | Promotional            | 1,200        | 0            | n/a      |
| 51901           | 1200 | 000     | Travel                 | 2,561        | 0            | n/a      |
| Total Expenses  |      |         |                        | 341,860      | 826,234      | -58.6%   |

SCHEDULE III-A-3  
 OPERATING EXPENSES  
1500 CUSTOMER SERVICE & ORGANIZATIONAL SUPPORT DIVISION

| ACCOUNTING CODE |      |         | ACCOUNT TITLE          | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                        | BUDGET       | BUDGET       |          |
| 50101           | 1500 | 000     | Salaries               | 655,485      | 601,620      | 9.0%     |
| 50201           | 1500 | 000     | Insurance Benefits     | 67,240       | 58,508       | 14.9%    |
| 50203/04        | 1500 | 000     | Retirement/401K Match  | 70,387       | 64,411       | 9.3%     |
| 50205           | 1500 | 000     | Social Security        | 48,940       | 45,042       | 8.7%     |
| 51108           | 1500 | 000     | Tuition Assistance     | 19,870       | 18,000       | 10.4%    |
| 51259           | 1500 | 000     | Contracted Services    | 84,998       | 86,000       | -1.2%    |
| 51301           | 1500 | 000     | Copying                | 1,928        | 1,300        | 48.3%    |
| 51906           | 1500 | 000     | Postage                | 150          | 200          | -25.0%   |
| 51207           | 1500 | 000     | Printing               | 14,759       | 13,000       | 13.5%    |
| 51106           | 1500 | 000     | Professional/Education | 7,243        | 6,000        | 20.7%    |
| 51505           | 1500 | 000     | Promotional            | 30,000       | 44,000       | -31.8%   |
| 51506           | 1500 | 000     | Small Equipment        | 536          | 6,800        | -92.1%   |
| 51502           | 1500 | 000     | Software               | 709          | 2,400        | -70.5%   |
| 51507           | 1500 | 000     | Supplies               | 2,000        | 2,400        | -16.7%   |
| 51901           | 1500 | 000     | Travel                 | 2,500        | 3,200        | -21.9%   |
| Total Expenses  |      |         |                        | 1,006,745    | 952,881      | 5.7%     |
|                 |      |         |                        | =====        | =====        | =====    |

SCHEDULE III-A-4  
OPERATING EXPENSES  
**1700 GUEST SERVICES SECTION**

| ACCOUNTING CODE |      |         |                        | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX | ACCOUNT TITLE          | BUDGET       | BUDGET       |          |
| 50101           | 1700 | 000     | Salaries               | 480,307      | 488,933      | -1.8%    |
| 50201           | 1700 | 000     | Insurance Benefits     | 90,895       | 93,494       | -2.8%    |
| 50202           | 1700 | 000     | Accident Insurance     | 350          | 350          | 0.0%     |
| 50203/04        | 1700 | 000     | Retirement/401K Match  | 47,622       | 47,558       | 0.1%     |
| 50205           | 1700 | 000     | Social Security        | 36,742       | 37,402       | -1.8%    |
| 51201           | 1700 | 000     | Advertising            | 1,800        | 1,800        | 0.0%     |
| 51259           | 1700 | 000     | Contracted Services    | 3,059        | 2,450        | 24.9%    |
| 51301           | 1700 | 000     | Copying                | 867          | 3,900        | -77.8%   |
| 51601           | 1700 | 000     | Insurance              | 19,300       | 22,800       | -15.4%   |
| 51906           | 1700 | 000     | Postage                | 50           | 50           | 0.0%     |
| 51207           | 1700 | 000     | Printing               | 1,750        | 2,850        | -38.6%   |
| 51106           | 1700 | 000     | Professional/Education | 1,250        | 2,450        | -49.0%   |
| 51505           | 1700 | 000     | Promotional            | 8,960        | 6,300        | 42.2%    |
| 51506           | 1700 | 000     | Small Equipment        | 7,252        | 150          | 4734.7%  |
| 51502           | 1700 | 000     | Software               | 0            | 2,600        | -100.0%  |
| 51507           | 1700 | 000     | Supplies               | 3,250        | 3,000        | 8.3%     |
| 51901           | 1700 | 000     | Travel                 | 336          | 300          | 12.0%    |
| 51101           | 1700 | 000     | Uniforms               | 4,500        | 5,500        | -18.2%   |
| Total Expenses  |      |         |                        | 708,290      | 721,887      | -1.9%    |

SCHEDULE III-A-5  
OPERATING EXPENSES  
**2000 ADMINISTRATION DEPARTMENT**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE            | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|--------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                          | BUDGET       | BUDGET       |          |
| 50101           | 2000 | 000     | Salaries                 | 481,422      | 414,821      | 16.1%    |
| 50201           | 2000 | 000     | Insurance Benefits       | 59,218       | 50,834       | 16.5%    |
| 50203/04        | 2000 | 000     | Retirement/401K Match    | 53,020       | 42,614       | 24.4%    |
| 50205           | 2000 | 000     | Social Security          | 36,322       | 31,735       | 14.5%    |
| 51109           | 2000 | 000     | Employee Assistance Prgm | 5,000        | 8,000        | -37.5%   |
| 51201           | 2000 | 000     | Advertising              | 4,000        | 8,000        | -50.0%   |
| 51259           | 2000 | 000     | Contracted Services      | 182,320      | 175,000      | 4.2%     |
| 51301           | 2000 | 000     | Copying                  | 4,010        | 2,800        | 43.2%    |
| 51206           | 2000 | 000     | Legal Fees               | 65,000       | 75,000       | -13.3%   |
| 51906           | 2000 | 000     | Postage                  | 1,600        | 1,600        | 0.0%     |
| 51207           | 2000 | 000     | Printing                 | 1,350        | 1,350        | 0.0%     |
| 51106           | 2000 | 000     | Professional/Education   | 12,300       | 15,450       | -20.4%   |
| 51505           | 2000 | 000     | Promotional              | 14,000       | 13,000       | 7.7%     |
| 51506           | 2000 | 000     | Small Equipment          | 2,200        | 0            | n/a      |
| 51502           | 2000 | 000     | Software                 | 4,800        | 6,200        | -22.6%   |
| 51507           | 2000 | 000     | Supplies                 | 2,000        | 2,000        | 0.0%     |
| 51901           | 2000 | 000     | Travel                   | 1,815        | 4,000        | -54.6%   |
| Total Expenses  |      |         |                          | 930,377      | 852,404      | 9.1%     |

SCHEDULE III-A-6  
OPERATING EXPENSES  
**2200 BUSINESS DEPARTMENT**

| ACCOUNTING CODE |      |         |                        | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX | ACCOUNT TITLE          | BUDGET       | BUDGET       |          |
| 50101           | 2200 | 000     | Salaries               | 246,829      | 235,448      | 4.8%     |
| 50201           | 2200 | 000     | Insurance Benefits     | 23,136       | 21,972       | 5.3%     |
| 50203/04        | 2200 | 000     | Retirement/401K Match  | 23,607       | 22,553       | 4.7%     |
| 50205           | 2200 | 000     | Social Security        | 18,882       | 18,011       | 4.8%     |
| 51259           | 2200 | 000     | Contracted Services    | 150          | 0            | n/a      |
| 51301           | 2200 | 000     | Copying                | 4,011        | 2,800        | 43.3%    |
| 51206           | 2200 | 000     | Legal Fees             | 10,000       | 5,000        | 100.0%   |
| 51906           | 2200 | 000     | Postage                | 300          | 400          | -25.0%   |
| 51106           | 2200 | 000     | Professional/Education | 3,700        | 2,550        | 45.1%    |
| 51505           | 2200 | 000     | Promotional            | 0            | 2,900        | -100.0%  |
| 51507           | 2200 | 000     | Supplies               | 1,000        | 1,000        | 0.0%     |
| 51901           | 2200 | 000     | Travel                 | 4,950        | 3,150        | 57.1%    |
| Total Expenses  |      |         |                        | 336,565      | 315,784      | 6.6%     |

SCHEDULE III-A-7  
 OPERATING EXPENSES  
2300 AUDIT DEPARTMENT

| ACCOUNTING CODE |      |         | ACCOUNT TITLE          | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                        | BUDGET       | BUDGET       |          |
| 50101           | 2300 | 000     | Salaries               | 308,187      | 295,711      | 4.2%     |
| 50201           | 2300 | 000     | Insurance Benefits     | 38,223       | 36,308       | 5.3%     |
| 50203/04        | 2300 | 000     | Retirement/401K Match  | 28,832       | 27,816       | 3.7%     |
| 50205           | 2300 | 000     | Social Security        | 23,578       | 22,621       | 4.2%     |
| 51301           | 2300 | 000     | Copying                | 4,014        | 2,800        | 43.4%    |
| 51906           | 2300 | 000     | Postage                | 200          | 200          | 0.0%     |
| 51207           | 2300 | 000     | Printing               | 0            | 150          | -100.0%  |
| 51106           | 2300 | 000     | Professional/Education | 4,000        | 3,300        | 21.2%    |
| 51507           | 2300 | 000     | Supplies               | 800          | 1,000        | -20.0%   |
| 51901           | 2300 | 000     | Travel                 | 1,600        | 900          | 77.8%    |
| Total Expenses  |      |         |                        | 409,434      | 390,806      | 4.8%     |



SCHEDULE III-A-8  
 OPERATING EXPENSES  
**2500 FINANCE DEPARTMENT**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE                  | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|--------------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                                | BUDGET       | BUDGET       |          |
| 50101           | 2500 | 000     | Salaries                       | 700,163      | 666,567      | 5.0%     |
| 50201           | 2500 | 000     | Insurance Benefits             | 76,719       | 72,860       | 5.3%     |
| 50203/04        | 2500 | 000     | Retirement/401K Match          | 61,514       | 58,592       | 5.0%     |
| 50205           | 2500 | 000     | Social Security                | 52,416       | 50,181       | 4.5%     |
| 51202           | 2500 | 000     | Audit Fees                     | 48,420       | 42,975       | 12.7%    |
| 51259           | 2500 | 000     | Contracted Services            | 10,350       | 15,200       | -31.9%   |
| 51301           | 2500 | 000     | Copying                        | 4,011        | 2,800        | 43.3%    |
| 51205           | 2500 | 000     | Contracted Services-Technology | 162,377      | 155,000      | 4.8%     |
| 51906           | 2500 | 000     | Postage                        | 5,000        | 5,000        | 0.0%     |
| 51207           | 2500 | 000     | Printing                       | 4,535        | 4,300        | 5.5%     |
| 51106           | 2500 | 000     | Professional/Education         | 4,940        | 6,100        | -19.0%   |
| 51506           | 2500 | 000     | Small Equipment                | 2,075        | 2,100        | -1.2%    |
| 51502           | 2500 | 000     | Software                       | 0            | 2,950        | -100.0%  |
| 51507           | 2500 | 000     | Supplies                       | 5,000        | 4,000        | 25.0%    |
| 51901           | 2500 | 000     | Travel                         | 1,600        | 900          | 77.8%    |
| Total Expenses  |      |         |                                | 1,139,120    | 1,089,525    | 4.6%     |
|                 |      |         |                                | =====        | =====        | =====    |

SCHEDULE III-A-9  
OPERATING EXPENSES  
**2700 INFORMATION TECHNOLOGY DEPARTMENT**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE                  | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|--------------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                                | BUDGET       | BUDGET       |          |
| 50101           | 2700 | 000     | Salaries                       | 1,397,811    | 1,327,827    | 5.3%     |
| 50201           | 2700 | 000     | Insurance Benefits             | 151,535      | 138,631      | 9.3%     |
| 50203/04        | 2700 | 000     | Retirement/401K Match          | 138,436      | 132,945      | 4.1%     |
| 50205           | 2700 | 000     | Social Security                | 106,930      | 101,582      | 5.3%     |
| 51205           | 2700 | 000     | Contracted Services-Technology | 314,903      | 240,000      | 31.2%    |
| 51301           | 2700 | 000     | Copying                        | 3,577        | 2,500        | 43.1%    |
| 51501           | 2700 | 000     | Hardware/Computer              | 7,718        | 7,525        | 2.6%     |
| 51508           | 2700 | 000     | Media & Documentation          | 826          | 500          | 65.2%    |
| 51105           | 2700 | 000     | Physical Examinations          | 55           | 0            | n/a      |
| 51906           | 2700 | 000     | Postage                        | 400          | 300          | 33.3%    |
| 51504           | 2700 | 000     | Printer Supplies               | 3,000        | 3,650        | -17.8%   |
| 51106           | 2700 | 000     | Professional/Education         | 20,000       | 20,000       | 0.0%     |
| 51701           | 2700 | 000     | R&M Computer Hardware          | 1,900        | 3,800        | -50.0%   |
| 51506           | 2700 | 000     | Small Equipment                | 4,800        | 14,875       | -67.7%   |
| 51502           | 2700 | 000     | Software                       | 13,900       | 6,800        | 104.4%   |
| 51507           | 2700 | 000     | Supplies                       | 7,000        | 7,000        | 0.0%     |
| 51901           | 2700 | 000     | Travel                         | 3,400        | 2,500        | 36.0%    |
| 51101           | 2700 | 000     | Uniforms                       | 600          | 750          | -20.0%   |
| Total Expenses  |      |         |                                | 2,176,791    | 2,011,185    | 8.2%     |

## SCHEDULE III-B-1

## OPERATING EXPENSES

**3000 MAJOR CAPITAL IMPROVEMENT PROGRAM DIVISION**

| ACCOUNTING CODE |      |         |                        | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX | ACCOUNT TITLE          | BUDGET       | BUDGET       |          |
| 50101           | 3000 | 000     | Salaries               | 480,360      | 466,773      | 2.9%     |
| 50201           | 3000 | 000     | Insurance Benefits     | 31,335       | 29,793       | 5.2%     |
| 50203/04        | 3000 | 000     | Retirement/401K Match  | 54,904       | 53,400       | 2.8%     |
| 50205           | 3000 | 000     | Social Security        | 33,113       | 32,739       | 1.1%     |
| 51301           | 3000 | 000     | Copying                | 1,928        | 1,300        | 48.3%    |
| 51601           | 3000 | 000     | Insurance              | 5,900        | 7,000        | -15.7%   |
| 51906           | 3000 | 000     | Postage                | 50           | 100          | -50.0%   |
| 51106           | 3000 | 000     | Professional Education | 4,170        | 2,000        | 108.5%   |
| 51507           | 3000 | 000     | Supplies               | 200          | 300          | -33.3%   |
| 51901           | 3000 | 000     | Travel                 | 6,100        | 1,500        | 306.7%   |
| Total Expenses  |      |         |                        | 618,060      | 594,905      | 3.9%     |

SCHEDULE III-B-2  
OPERATING EXPENSES  
**4000 FACILITIES AND ENVIRONMENTAL DEPARTMENT**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE          | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                        | BUDGET       | BUDGET       |          |
| 50101           | 4000 | 000     | Salaries               | 607,669      | 595,637      | 2.0%     |
| 50201           | 4000 | 000     | Insurance Benefits     | 68,973       | 65,560       | 5.2%     |
| 50203/04        | 4000 | 000     | Retirement/401K Match  | 60,930       | 59,858       | 1.8%     |
| 50205           | 4000 | 000     | Social Security        | 46,488       | 45,566       | 2.0%     |
| 51259           | 4000 | 000     | Contracted Services    | 24,771       | 62,000       | -60.0%   |
| 51301           | 4000 | 000     | Copying                | 1,928        | 1,300        | 48.3%    |
| 51502           | 4000 | 000     | Software               | 225          | 0            | n/a      |
| 51601           | 4000 | 000     | Insurance              | 53,200       | 56,500       | -5.8%    |
| 51206           | 4000 | 000     | Legal Fees             | 9,000        | 15,000       | -40.0%   |
| 51905           | 4000 | 000     | Permit Administration  | 5,890        | 6,275        | -6.1%    |
| 51906           | 4000 | 000     | Postage                | 300          | 500          | -40.0%   |
| 51504           | 4000 | 000     | Printer Supplies       | 1,833        | 4,300        | -57.4%   |
| 51106           | 4000 | 000     | Professional/Education | 7,290        | 7,150        | 2.0%     |
| 51207           | 4000 | 000     | Printing               | 0            | 350          | -100.0%  |
| 51704           | 4000 | 000     | R&M Equipment          | 150          | 150          | 0.0%     |
| 51506           | 4000 | 000     | Small Equipment        | 0            | 1,450        | -100.0%  |
| 51507           | 4000 | 000     | Supplies               | 1,800        | 1,900        | -5.3%    |
| 51711           | 4000 | 000     | R&M Computer Software  | 27,555       | 16,800       | 64.0%    |
| 51901           | 4000 | 000     | Travel                 | 1,865        | 1,500        | 24.3%    |
| Total Expenses  |      |         |                        | 919,867      | 941,796      | -2.3%    |

SCHEDULE III-B-3  
OPERATING EXPENSES  
**4100 FUELING SYSTEMS**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE                  | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|--------------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                                | BUDGET       | BUDGET       |          |
| 50101           | 4100 | 000     | Salaries                       | 529,778      | 565,091      | -6.2%    |
| 50201           | 4100 | 000     | Insurance Benefits             | 83,612       | 86,670       | -3.5%    |
| 50203/04        | 4100 | 000     | Retirement/401K Match          | 42,172       | 51,485       | -18.1%   |
| 50205           | 4100 | 000     | Social Security                | 40,526       | 43,225       | -6.2%    |
| 51205           | 4100 | 000     | Contracted Services-Technology | 24,000       | 24,000       | 0.0%     |
| 51259           | 4100 | 000     | Contracted Services            | 54,015       | 51,175       | 5.5%     |
| 51301           | 4100 | 000     | Copying                        | 965          | 3,000        | -67.8%   |
| 51601           | 4100 | 000     | Insurance                      | 24,300       | 30,400       | -20.1%   |
| 51105           | 4100 | 000     | Pyhsical Examinations          | 0            | 150          | -100.0%  |
| 51906           | 4100 | 000     | Postage                        | 100          | 100          | 0.0%     |
| 51106           | 4100 | 000     | Professional/Education         | 2,800        | 4,500        | -37.8%   |
| 51704           | 4100 | 000     | R&M Equipment                  | 55,405       | 27,000       | 105.2%   |
| 51506           | 4100 | 000     | Small Equipment                | 1,280        | 1,000        | 28.0%    |
| 51507           | 4100 | 000     | Supplies                       | 30,000       | 26,700       | 12.4%    |
| 51901           | 4100 | 000     | Travel                         | 474          | 2,850        | -83.4%   |
| 51101           | 4100 | 000     | Uniforms                       | 4,080        | 4,125        | -1.1%    |
| Total Expenses  |      |         |                                | 893,507      | 921,471      | -3.0%    |

SCHEDULE III-B-4  
OPERATING EXPENSES  
**4500 NOISE SECTION**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE          | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                        | BUDGET       | BUDGET       |          |
| 50101           | 4500 | 000     | Salaries               | 65,538       | 63,693       | 2.9%     |
| 50201           | 4500 | 000     | Insurance Benefits     | 7,658        | 7,276        | 5.3%     |
| 50203/04        | 4500 | 000     | Retirement/401K Match  | 7,491        | 7,287        | 2.8%     |
| 50205           | 4500 | 000     | Social Security        | 5,013        | 4,873        | 2.9%     |
| 51259           | 4500 | 000     | Contracted Services    | 53,125       | 50,000       | 6.3%     |
| 51301           | 4500 | 000     | Copying                | 1,928        | 1,300        | 48.3%    |
| 51401           | 4500 | 000     | Electricity            | 2,000        | 1,500        | 33.3%    |
| 51601           | 4500 | 000     | Insurance              | 1,500        | 1,800        | -16.7%   |
| 51206           | 4500 | 000     | Legal Fees             | 250          | 500          | -50.0%   |
| 51906           | 4500 | 000     | Postage                | 27           | 50           | -46.0%   |
| 51106           | 4500 | 000     | Professional/Education | 1,525        | 1,550        | -1.6%    |
| 51704           | 4500 | 000     | R&M Equipment          | 1,000        | 2,100        | -52.4%   |
| 51711           | 4500 | 000     | R&M Computer Software  | 48,870       | 43,000       | 13.7%    |
| 51506           | 4500 | 000     | Small Equipment        | 200          | 750          | -73.3%   |
| 51507           | 4500 | 000     | Supplies               | 300          | 500          | -40.0%   |
| 51901           | 4500 | 000     | Travel                 | 2,700        | 2,500        | 8.0%     |
| Total Expenses  |      |         |                        | 199,125      | 188,679      | 5.5%     |

SCHEDULE III-B-5  
OPERATING EXPENSES  
**5000 MAINTENANCE DEPARTMENT**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE                  | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|--------------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                                | BUDGET       | BUDGET       |          |
| 50101           | 5000 | 000     | Salaries                       | 2,551,431    | 2,495,186    | 2.3%     |
| 50201           | 5000 | 000     | Insurance Benefits             | 391,620      | 368,658      | 6.2%     |
| 50203/04        | 5000 | 000     | Retirement/401K Match          | 261,431      | 250,053      | 4.6%     |
| 50205           | 5000 | 000     | Social Security                | 195,186      | 190,853      | 2.3%     |
| 51205           | 5000 | 000     | Contracted Services-Technology | 23,799       | 29,400       | -19.1%   |
| 51301           | 5000 | 000     | Copying                        | 5,100        | 4,500        | 13.3%    |
| 51601           | 5000 | 000     | Insurance                      | 142,000      | 167,000      | -15.0%   |
| 51105           | 5000 | 000     | Physical Examinations          | 1,090        | 1,050        | 3.8%     |
| 51259           | 5000 | 000     | Contracted Services            | 1,400        | 1,400        | 0.0%     |
| 51906           | 5000 | 000     | Postage                        | 500          | 600          | -16.7%   |
| 51106           | 5000 | 000     | Professional/Education         | 12,510       | 7,400        | 69.1%    |
| 51704           | 5000 | 000     | R&M Equipment                  | 3,100        | 1,475        | 110.2%   |
| 51506           | 5000 | 000     | Small Equipment                | 80,023       | 14,875       | 438.0%   |
| 51507           | 5000 | 000     | Supplies                       | 15,000       | 20,000       | -25.0%   |
| 51901           | 5000 | 000     | Travel                         | 1,000        | 500          | 100.0%   |
| 51101           | 5000 | 000     | Uniforms                       | 19,700       | 19,700       | 0.0%     |
| Total Expenses  |      |         |                                | 3,704,890    | 3,572,650    | 3.7%     |

SCHEDULE III-B-6  
OPERATING EXPENSES  
**5400 FLEET MAINTENANCE SECTION**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE             | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|---------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                           | BUDGET       | BUDGET       |          |
| 50101           | 5400 | 000     | Salaries                  | 341,273      | 353,703      | -3.5%    |
| 50201           | 5400 | 000     | Insurance Benefits        | 45,776       | 43,565       | 5.1%     |
| 50203/04        | 5400 | 000     | Retirement/401K Match     | 36,651       | 38,075       | -3.7%    |
| 50205           | 5400 | 000     | Social Security           | 26,108       | 27,060       | -3.5%    |
| 51301           | 5400 | 000     | Copying                   | 465          | 2,000        | -76.8%   |
| 51503           | 5400 | 000     | Fuel-Vehicles & Equipment | 480,507      | 375,000      | 28.1%    |
| 51601           | 5400 | 000     | Insurance                 | 12,100       | 14,300       | -15.4%   |
| 51106           | 5400 | 000     | Professional/Education    | 5,525        | 325          | 1600.0%  |
| 51704           | 5400 | 000     | R&M Equipment             | 48,000       | 65,000       | -26.2%   |
| 51506           | 5400 | 000     | Small Equipment           | 2,160        | 2,160        | 0.0%     |
| 51507           | 5400 | 000     | Supplies                  | 198,000      | 190,000      | 4.2%     |
| 51101           | 5400 | 000     | Uniforms                  | 2,480        | 2,500        | -0.8%    |
| Total Expenses  |      |         |                           | 1,199,045    | 1,113,688    | 7.7%     |



SCHEDULE III-C-1  
OPERATING EXPENSES  
**6000 LAW ENFORCEMENT DEPARTMENT**

| ACCOUNTING CODE |      |         |                                | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|--------------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX | ACCOUNT TITLE                  | BUDGET       | BUDGET       |          |
| 50101           | 6000 | 000     | Salaries                       | 2,160,630    | 2,346,780    | -7.9%    |
| 50201           | 6000 | 000     | Insurance Benefits             | 251,398      | 246,777      | 1.9%     |
| 50203/04        | 6000 | 000     | Retirement/401K Match          | 179,086      | 195,954      | -8.6%    |
| 50205           | 6000 | 000     | Social Security                | 165,311      | 179,490      | -7.9%    |
| 51205           | 6000 | 000     | Contracted Services-Technology | 1,500        | 0            | n/a      |
| 51259           | 6000 | 000     | Contracted Services            | 750          | 13,700       | -94.5%   |
| 51301           | 6000 | 000     | Copying                        | 5,015        | 6,400        | -21.6%   |
| 51208           | 6000 | 000     | DCI Access Fees                | 2,700        | 2,700        | 0.0%     |
| 51601           | 6000 | 000     | Insurance                      | 105,200      | 124,000      | -15.2%   |
| 51105           | 6000 | 000     | Physical Examinations          | 17,464       | 19,600       | -10.9%   |
| 51906           | 6000 | 000     | Postage                        | 300          | 400          | -25.0%   |
| 51207           | 6000 | 000     | Printing                       | 550          | 900          | -38.9%   |
| 51106           | 6000 | 000     | Professional/Education         | 4,000        | 4,000        | 0.0%     |
| 51907           | 6000 | 000     | K9 Program                     | 5,000        | 5,000        | 0.0%     |
| 51704           | 6000 | 000     | R&M Equipment                  | 1,135        | 1,000        | 13.5%    |
| 51506           | 6000 | 000     | Small Equipment                | 9,895        | 2,500        | 295.8%   |
| 51507           | 6000 | 000     | Supplies                       | 14,400       | 20,000       | -28.0%   |
| 51901           | 6000 | 000     | Travel                         | 4,000        | 4,000        | 0.0%     |
| 51101           | 6000 | 000     | Uniforms                       | 16,800       | 17,950       | -6.4%    |
| Total Expenses  |      |         |                                | 2,945,134    | 3,191,151    | -7.7%    |

SCHEDULE III-C-2  
 OPERATING EXPENSES  
**6500 EMERGENCY SERVICES DEPARTMENT**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE          | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                        | BUDGET       | BUDGET       |          |
| 50101           | 6500 | 000     | Salaries               | 1,027,459    | 1,017,127    | 1.0%     |
| 50201           | 6500 | 000     | Insurance Benefits     | 144,782      | 137,630      | 5.2%     |
| 50203/04        | 6500 | 000     | Retirement/401K Match  | 110,220      | 109,536      | 0.6%     |
| 50205           | 6500 | 000     | Social Security        | 78,600       | 77,812       | 1.0%     |
| 51301           | 6500 | 000     | Copying                | 2,327        | 1,600        | 45.4%    |
| 51601           | 6500 | 000     | Insurance              | 40,800       | 44,700       | -8.7%    |
| 51105           | 6500 | 000     | Physical Examinations  | 9,797        | 9,825        | -0.3%    |
| 51906           | 6500 | 000     | Postage                | 50           | 100          | -50.0%   |
| 51106           | 6500 | 000     | Professional/Education | 24,980       | 20,000       | 24.9%    |
| 51704           | 6500 | 000     | R&M Equipment          | 10,440       | 10,425       | 0.1%     |
| 51709           | 6500 | 000     | R&M Waste Disposal     | 0            | 1,200        | -100.0%  |
| 51506           | 6500 | 000     | Small Equipment        | 16,500       | 13,322       | 23.9%    |
| 51507           | 6500 | 000     | Supplies               | 12,000       | 11,500       | 4.3%     |
| 51901           | 6500 | 000     | Travel                 | 5,500        | 6,500        | -15.4%   |
| 51101           | 6500 | 000     | Uniforms               | 15,000       | 23,400       | -35.9%   |
| Total Expenses  |      |         |                        | 1,498,455    | 1,484,677    | 0.9%     |
|                 |      |         |                        | =====        | =====        | =====    |

SCHEDULE III-C-3  
OPERATING EXPENSES  
**7000 OPERATIONS DEPARTMENT**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE                  | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|--------------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                                | BUDGET       | BUDGET       |          |
| 50101           | 7000 | 000     | Salaries                       | 736,406      | 710,428      | 3.7%     |
| 50201           | 7000 | 000     | Insurance Benefits             | 91,725       | 87,142       | 5.3%     |
| 50203/04        | 7000 | 000     | Retirement/401K Match          | 76,311       | 76,204       | 0.1%     |
| 50205           | 7000 | 000     | Social Security                | 56,335       | 54,347       | 3.7%     |
| 51205           | 7000 | 000     | Contracted Services-Technology | 3,200        | 3,425        | -6.6%    |
| 51301           | 7000 | 000     | Copying                        | 4,748        | 3,800        | 24.9%    |
| 51601           | 7000 | 000     | Insurance                      | 27,500       | 30,500       | -9.8%    |
| 51906           | 7000 | 000     | Postage                        | 200          | 400          | -50.0%   |
| 51207           | 7000 | 000     | Printing                       | 1,800        | 2,000        | -10.0%   |
| 51106           | 7000 | 000     | Professional/Education         | 2,100        | 2,000        | 5.0%     |
| 51704           | 7000 | 000     | R&M Equipment                  | 950          | 1,650        | -42.4%   |
| 51506           | 7000 | 000     | Small Equipment                | 1,000        | 3,625        | -72.4%   |
| 51507           | 7000 | 000     | Supplies                       | 2,400        | 4,500        | -46.7%   |
| 51509           | 7000 | 000     | Supplies - ID System           | 44,000       | 44,950       | -2.1%    |
| 51901           | 7000 | 000     | Travel                         | 3,050        | 2,950        | 3.4%     |
| 51101           | 7000 | 000     | Uniforms                       | 250          | 0            | n/a      |
| Total Expenses  |      |         |                                | 1,051,975    | 1,027,921    | 2.3%     |

SCHEDULE III-C-4  
OPERATING EXPENSES  
**7200 COMMUNICATIONS DEPARTMENT**

| ACCOUNTING CODE |      |         |                        | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX | ACCOUNT TITLE          | BUDGET       | BUDGET       |          |
| 50101           | 7200 | 000     | Salaries               | 449,570      | 418,018      | 7.5%     |
| 50201           | 7200 | 000     | Insurance Benefits     | 75,906       | 72,053       | 5.3%     |
| 50203/04        | 7200 | 000     | Retirement/401K Match  | 44,974       | 42,816       | 5.0%     |
| 50205           | 7200 | 000     | Social Security        | 34,394       | 31,979       | 7.6%     |
| 51301           | 7200 | 000     | Copying                | 1,021        | 950          | 7.5%     |
| 51208           | 7200 | 000     | DCI Access Fees        | 900          | 900          | 0.0%     |
| 51259           | 7200 | 000     | Contracted Services    | 15,700       | 20,550       | -23.6%   |
| 51601           | 7200 | 000     | Insurance              | 14,800       | 17,500       | -15.4%   |
| 51105           | 7200 | 000     | Physical Examinations  | 350          | 350          | 0.0%     |
| 51906           | 7200 | 000     | Postage                | 25           | 50           | -50.0%   |
| 51106           | 7200 | 000     | Professional/Education | 1,300        | 600          | 116.7%   |
| 51704           | 7200 | 000     | R&M Equipment          | 59,400       | 62,000       | -4.2%    |
| 51506           | 7200 | 000     | Small Equipment        | 7,200        | 9,300        | -22.6%   |
| 51507           | 7200 | 000     | Supplies               | 1,200        | 1,200        | 0.0%     |
| 51901           | 7200 | 000     | Travel                 | 500          | 1,000        | -50.0%   |
| Total Expenses  |      |         |                        | 707,240      | 679,266      | 4.1%     |

SCHEDULE III-C-5  
OPERATING EXPENSES  
**7500 PARKING DEPARTMENT**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE             | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|---------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                           | BUDGET       | BUDGET       |          |
| 50101           | 7500 | 000     | Salaries                  | 823,506      | 803,073      | 2.5%     |
| 50201           | 7500 | 000     | Insurance Benefits        | 136,679      | 129,862      | 5.2%     |
| 50203/04        | 7500 | 000     | Retirement/401K Match     | 88,220       | 81,759       | 7.9%     |
| 50205           | 7500 | 000     | Social Security           | 62,999       | 61,438       | 2.5%     |
| 51903           | 7500 | 000     | Abandoned Vehicles        | 1,880        | 1,850        | 1.6%     |
| 51201           | 7500 | 000     | Advertising               | 1,800        | 1,500        | 20.0%    |
| 51251           | 7500 | 000     | Contracted Services-Labor | 543,890      | 475,000      | 14.5%    |
| 51301           | 7500 | 000     | Copying                   | 23,270       | 22,500       | 3.4%     |
| 51241           | 7500 | 000     | Credit Card Fees          | 716,400      | 700,800      | 2.2%     |
| 51501           | 7500 | 000     | Hardware/Computer         | 1,500        | 3,125        | -52.0%   |
| 51701           | 7500 | 000     | R&M Computer Hardware     | 199,850      | 195,000      | 2.5%     |
| 51601           | 7500 | 000     | Insurance                 | 38,000       | 46,500       | -18.3%   |
| 51105           | 7500 | 000     | Physical Examinations     | 50           | 50           | 0.0%     |
| 51906           | 7500 | 000     | Postage                   | 1,400        | 1,600        | -12.5%   |
| 51504           | 7500 | 000     | Printer Supplies          | 1,600        | 2,600        | -38.5%   |
| 51207           | 7500 | 000     | Printing                  | 69,000       | 69,000       | 0.0%     |
| 51106           | 7500 | 000     | Professional/Education    | 2,600        | 10,200       | -74.5%   |
| 51704           | 7500 | 000     | R&M Equipment             | 1,060        | 550          | 92.7%    |
| 51506           | 7500 | 000     | Small Equipment           | 19,965       | 1,975        | 910.9%   |
| 51502           | 7500 | 000     | Software                  | 496          | 475          | 4.4%     |
| 51507           | 7500 | 000     | Supplies                  | 6,000        | 10,700       | -43.9%   |
| 51901           | 7500 | 000     | Travel                    | 2,400        | 7,000        | -65.7%   |
| 51101           | 7500 | 000     | Uniforms                  | 2,000        | 2,950        | -32.2%   |
| Total Expenses  |      |         |                           | 2,744,565    | 2,629,507    | 4.4%     |

SCHEDULE III-C-6  
 OPERATING EXPENSES  
**8000 GROUND TRANSPORTATION DEPARTMENT**

| ACCOUNTING CODE |      |         | ACCOUNT TITLE             | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|---------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX |                           | BUDGET       | BUDGET       |          |
| 50101           | 8000 | 000     | Salaries                  | 153,028      | 149,189      | 2.6%     |
| 50201           | 8000 | 000     | Insurance Benefits        | 22,832       | 21,694       | 5.2%     |
| 50203/04        | 8000 | 000     | Retirement/401K Match     | 15,421       | 15,026       | 2.6%     |
| 50205           | 8000 | 000     | Social Security           | 11,706       | 11,413       | 2.6%     |
| 51241           | 8000 | 000     | Credit Card Fees          | 3,180        | 0            | n/a      |
| 51251           | 8000 | 000     | Contracted Services-Labor | 908,400      | 1,000,000    | -9.2%    |
| 51301           | 8000 | 000     | Copying                   | 950          | 950          | 0.0%     |
| 51601           | 8000 | 000     | Insurance                 | 38,500       | 33,500       | 14.9%    |
| 51105           | 8000 | 000     | Physical Examinations     | 63           | 125          | -49.6%   |
| 51906           | 8000 | 000     | Postage                   | 450          | 500          | -10.0%   |
| 51207           | 8000 | 000     | Printing                  | 2,400        | 2,550        | -5.9%    |
| 51106           | 8000 | 000     | Professional/Education    | 1,800        | 450          | 300.0%   |
| 51704           | 8000 | 000     | R&M Equipment             | 22,320       | 22,450       | -0.6%    |
| 51506           | 8000 | 000     | Small Equipment           | 4,000        | 4,775        | -16.2%   |
| 51507           | 8000 | 000     | Supplies                  | 1,500        | 2,450        | -38.8%   |
| 51711           | 8000 | 000     | Software Maintenance      | 25,185       | 25,850       | -2.6%    |
| 51901           | 8000 | 000     | Travel                    | 2,020        | 1,250        | 61.6%    |
| 51101           | 8000 | 000     | Uniforms                  | 120          | 250          | -52.0%   |
| Total Expenses  |      |         |                           | 1,213,875    | 1,292,422    | -6.1%    |

SCHEDULE III-C-7  
OPERATING EXPENSES  
**8400 TRAFFIC CONTROL SECTION**

| ACCOUNTING CODE |      |         |                        | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX | ACCOUNT TITLE          | BUDGET       | BUDGET       |          |
| 50101           | 8400 | 000     | Salaries               | 932,276      | 952,851      | -2.2%    |
| 50201           | 8400 | 000     | Insurance Benefits     | 196,588      | 193,976      | 1.3%     |
| 50203/04        | 8400 | 000     | Retirement/401K Match  | 83,371       | 84,599       | -1.5%    |
| 50205           | 8400 | 000     | Social Security        | 71,322       | 72,895       | -2.2%    |
| 51301           | 8400 | 000     | Copying                | 950          | 950          | 0.0%     |
| 51601           | 8400 | 000     | Insurance              | 40,000       | 47,300       | -15.4%   |
| 51105           | 8400 | 000     | Physical Examinations  | 285          | 2,925        | -90.3%   |
| 51207           | 8400 | 000     | Printing               | 2,025        | 2,325        | -12.9%   |
| 51106           | 8400 | 000     | Professional/Education | 900          | 1,350        | -33.3%   |
| 51704           | 8400 | 000     | R&M Equipment          | 500          | 500          | 0.0%     |
| 51506           | 8400 | 000     | Small Equipment        | 3,688        | 2,075        | 77.7%    |
| 51507           | 8400 | 000     | Supplies               | 2,100        | 3,375        | -37.8%   |
| 51901           | 8400 | 000     | Travel                 | 160          | 0            | n/a      |
| 51101           | 8400 | 000     | Uniforms               | 17,425       | 17,200       | 1.3%     |
| Total Expenses  |      |         |                        | 1,351,590    | 1,382,321    | -2.2%    |

SCHEDULE III-C-8  
 OPERATING EXPENSES  
**8500 TERMINAL SERVICES DEPARTMENT**

| ACCOUNTING CODE |      |         |                           | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------|------|---------|---------------------------|--------------|--------------|----------|
| G/L #           | DEPT | COMPLEX | ACCOUNT TITLE             | BUDGET       | BUDGET       |          |
| 50101           | 8500 | 000     | Salaries                  | 267,356      | 185,725      | 44.0%    |
| 50201           | 8500 | 000     | Insurance Benefits        | 23,201       | 14,742       | 57.4%    |
| 50203/04        | 8500 | 000     | Retirement/401K Match     | 21,975       | 11,960       | 83.7%    |
| 50205           | 8500 | 000     | Social Security           | 20,453       | 14,208       | 44.0%    |
| 51259           | 8500 | 000     | Contracted Services-Other | 4,818        | 4,750        | 1.4%     |
| 51301           | 8500 | 000     | Copying                   | 1,861        | 2,200        | -15.4%   |
| 51601           | 8500 | 000     | Insurance                 | 4,600        | 5,400        | -14.8%   |
| 51507           | 8500 | 000     | Supplies                  | 900          | 1,300        | -30.8%   |
| 51101           | 8500 | 000     | Uniforms                  | 200          | 0            | n/a      |
| Total Expenses  |      |         |                           | 345,364      | 240,285      | 43.7%    |



SCHEDULE III-D  
OPERATING EXPENSES  
**010 AIR: AIRFIELD COMPLEX**

| ACCOUNTING CODE                 |      |         | ACCOUNT TITLE               | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|---------------------------------|------|---------|-----------------------------|--------------|--------------|----------|
| G/L #                           | DEPT | COMPLEX |                             | BUDGET       | BUDGET       |          |
| <u>011 Airfield</u>             |      |         |                             |              |              |          |
| 51252                           | 7000 | 011     | Contracted Services-Avsec   | 98,952       | 97,100       | 1.9%     |
| 51259                           | 4000 | 011     | Contracted Services-Repairs | 95,000       | 212,000      | -55.2%   |
| 51259                           | 7000 | 011     | Contracted Services-Repairs | 2,000        | 4,000        | -50.0%   |
| 51401                           | 5000 | 011     | Electricity                 | 105,000      | 126,300      | -16.9%   |
| 51402                           | 5000 | 011     | Natural Gas/Heating         | 5,000        | 6,300        | -20.6%   |
| 51503                           | 5000 | 011     | Fuel-Vehicles & Equipment   | 1,340        | 5,000        | -73.2%   |
| 51601                           | 2200 | 011     | Insurance                   | 120,100      | 128,900      | -6.8%    |
| 51704                           | 5000 | 011     | R&M Equipment               | 6,550        | 27,500       | -76.2%   |
| 51704                           | 7000 | 011     | R&M Equipment               | 450          | 0            | n/a      |
| 51705                           | 5000 | 011     | R&M General                 | 4,600        | 2,200        | 109.1%   |
| 51708                           | 5000 | 011     | R&M Snow Removal            | 0            | 0            | n/a      |
| 51507                           | 5000 | 011     | Supplies                    | 129,093      | 76,850       | 68.0%    |
| 51507                           | 7000 | 011     | Supplies                    | 20,445       | 24,000       | -14.8%   |
| 51405                           | 2700 | 011     | Telecommunications          | 11,470       | 16,350       | -29.8%   |
| Total Airfield Complex Expenses |      |         |                             | 600,000      | 726,500      | -17.4%   |

SCHEDULE III-E  
OPERATING EXPENSES**020 TRM: TERMINAL COMPLEX**

| ACCOUNTING CODE              |      |         | ACCOUNT TITLE                  | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|------------------------------|------|---------|--------------------------------|--------------|--------------|----------|
| G/L #                        | DEPT | COMPLEX |                                | BUDGET       | BUDGET       |          |
|                              |      |         |                                |              |              |          |
| <b><u>021 Terminal 1</u></b> |      |         |                                |              |              |          |
| 51255                        | 8500 | 021     | Contracted Services-BHS & PBB  | 112,392      | 356,475      | -68.5%   |
| 51258                        | 8500 | 021     | Contracted Services-Security   | 3,600        | 21,600       | -83.3%   |
| 51259                        | 2700 | 021     | Contracted Services-Other      | 0            | 1,200        | -100.0%  |
| 51259                        | 4000 | 021     | Contracted Services-Other      | 30,000       | 0            | n/a      |
| 51406                        | 2700 | 021     | Cable Television               | 0            | 3,600        | -100.0%  |
| 51401                        | 5000 | 021     | Electricity                    | 698,000      | 909,400      | -23.2%   |
| 51904                        | 2700 | 021     | Flight Information Display     | 0            | 0            | n/a      |
| 51402                        | 5000 | 021     | Fuel-Natural Gas               | 99,000       | 151,300      | -34.6%   |
| 51503                        | 5000 | 021     | Fuel-Vehicles & Equipment      | 950          | 0            | n/a      |
| 51601                        | 2200 | 021     | Insurance                      | 84,500       | 89,500       | -5.6%    |
| 51603                        | 2200 | 021     | Insurance Claim                | 9,300        | 5,600        | 66.1%    |
| 51905                        | 5000 | 021     | Permit Administration          | 3,045        | 3,050        | -0.2%    |
| 51702                        | 2700 | 021     | Public Address System          | 500          | 1,500        | -66.7%   |
| 51703                        | 8500 | 021     | R&M Elevators/Escalators       | 36,149       | 85,000       | -57.5%   |
| 51704                        | 5000 | 021     | R&M Equipment                  | 1,800        | 0            | n/a      |
| 51704                        | 6500 | 021     | R&M Equipment                  | 4,500        | 4,500        | 0.0%     |
| 51705                        | 5000 | 021     | R&M General                    | 4,300        | 31,900       | -86.5%   |
| 51705                        | 8500 | 021     | R&M General                    | 7,920        | 0            | n/a      |
| 51706                        | 5000 | 021     | R&M HVAC                       | 60,200       | 80,300       | -25.0%   |
| 51707                        | 8500 | 021     | R&M Janitorial                 | 950,304      | 1,530,000    | -37.9%   |
| 51506                        | 5000 | 021     | Small Equipment                | 0            | 250          | -100.0%  |
| 51507                        | 5000 | 021     | Supplies                       | 39,180       | 64,000       | -38.8%   |
| 51507                        | 8500 | 021     | Supplies-BHS & PBB             | 4,098        | 35,000       | -88.3%   |
| 51405                        | 2700 | 021     | Telecommunications             | 20,177       | 20,800       | -3.0%    |
| Total Terminal 1 Expenses    |      |         |                                | 2,169,915    | 3,394,975    | -36.1%   |
|                              |      |         |                                |              |              |          |
| <b><u>022 Terminal 2</u></b> |      |         |                                |              |              |          |
| 51254                        | 8500 | 022     | Contracted Services-Ramp Tower | 1,005,328    | 967,400      | 3.9%     |
| 51255                        | 8500 | 022     | Contracted Services-BHS &PBB   | 2,135,458    | 1,462,225    | 46.0%    |
| 51257                        | 2700 | 022     | Contracted Services-AOIS       | 859,560      | 816,000      | 5.3%     |
| 51259                        | 2700 | 022     | Cotracted Services-Other       | 49,215       | 57,950       | -15.1%   |
| 51259                        | 7000 | 022     | Cotracted Services-Other       | 1,000        | 0            | n/a      |
| 51259                        | 8500 | 022     | Cotracted Services-Other       | 2,000        | 0            | n/a      |
| 51401                        | 5000 | 022     | Electricity                    | 1,983,000    | 1,394,100    | 42.2%    |
| 51406                        | 2700 | 022     | TV Service Providers           | 14,400       | 14,400       | 0.0%     |
| 51501                        | 2700 | 022     | Hardware/Computer              | 1,353        | 1,950        | -30.6%   |
| 51601                        | 2200 | 022     | Insurance                      | 568,300      | 513,400      | 10.7%    |
| 51603                        | 2200 | 022     | Insurance Claim                | 8,000        | 5,600        | 42.9%    |
| 51905                        | 5000 | 022     | Permit Administration          | 8,575        | 5,125        | 67.3%    |
| 51504                        | 2700 | 022     | Printer Supplies               | 534          | 0            | n/a      |
| 51701                        | 2700 | 022     | R&M Computer Hardware          | 8,975        | 0            | n/a      |
| 51702                        | 2700 | 022     | Public Address System          | 33,040       | 500          | 6508.0%  |
| 51703                        | 8500 | 022     | R&M Elevators/Escalators       | 315,667      | 220,000      | 43.5%    |
| 51704                        | 5000 | 022     | R&M Equipment                  | 23,782       | 0            | n/a      |
| 51704                        | 6500 | 022     | R&M Equipment                  | 32,475       | 32,475       | 0.0%     |
| 51705                        | 5000 | 022     | R&M General                    | 27,959       | 87,450       | -68.0%   |
| 51705                        | 5000 | 022     | R&M General                    | 37,234       | 0            | n/a      |
| 51706                        | 5000 | 022     | R&M HVAC                       | 92,140       | 75,100       | 22.7%    |
| 51707                        | 8500 | 022     | R&M Janitorial                 | 3,104,892    | 2,095,000    | 48.2%    |
| 51506                        | 1700 | 022     | Small Equipment                | 0            | 19,250       | -100.0%  |
| 51506                        | 2700 | 022     | Small Equipment                | 0            | 18,275       | -100.0%  |
| 51507                        | 2700 | 022     | Supplies                       | 216,000      | 184,500      | 17.1%    |
| 51507                        | 5000 | 022     | Supplies                       | 99,000       | 134,500      | -26.4%   |
| 51507                        | 8500 | 022     | Supplies-BHS & PBB             | 167,935      | 100,000      | 67.9%    |
| 51405                        | 2700 | 022     | Telecommunications             | 31,663       | 32,700       | -3.2%    |
| Total Terminal 2 Expenses    |      |         |                                | 10,827,485   | 8,237,900    | 31.4%    |

## SCHEDULE III-E CONTINUED

## OPERATING EXPENSES

**020 TRM: TERMINAL COMPLEX****028 Central Energy Plant**

|       |      |     |                             |         |         |        |
|-------|------|-----|-----------------------------|---------|---------|--------|
| 51401 | 5000 | 028 | Electricity                 | 686,000 | 615,800 | 11.4%  |
| 51402 | 5000 | 028 | Fuel-Natural Gas            | 329,000 | 236,700 | 39.0%  |
| 51503 | 5000 | 028 | Fuel-Vehicles and Equipment | 13,425  | 10,000  | 34.3%  |
| 51601 | 2200 | 028 | Insurance                   | 36,800  | 37,200  | -1.1%  |
| 51905 | 5000 | 028 | Permit Administration       | 330     | 325     | 1.5%   |
| 51704 | 5000 | 028 | R&M Equipment               | 62,018  | 0       | n/a    |
| 51704 | 6500 | 028 | R&M Equipment               | 1,350   | 1,350   | 0.0%   |
| 51705 | 5000 | 028 | R&M General                 | 960     | 28,525  | -96.6% |
| 51706 | 5000 | 028 | R&M HVAC                    | 113,467 | 57,350  | 97.9%  |
| 51707 | 8500 | 028 | R&M Janitorial              | 23,015  | 22,500  | 2.3%   |
| 51507 | 5000 | 028 | Supplies                    | 1,500   | 1,000   | 50.0%  |
| 51405 | 2700 | 028 | Telecommunications          | 1,215   | 1,275   | -4.7%  |

## Total Central Energy Plant

|           |           |       |
|-----------|-----------|-------|
| 1,269,080 | 1,012,025 | 25.4% |
|-----------|-----------|-------|

## Total Terminal Complex Expenses

|            |            |       |
|------------|------------|-------|
| 14,266,480 | 12,644,900 | 12.8% |
|------------|------------|-------|

SCHEDULE III-F  
OPERATING EXPENSES  
**030 CGO: CARGO COMPLEX**

| ACCOUNTING CODE                         |      |         | ACCOUNT TITLE               | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------------------------------|------|---------|-----------------------------|--------------|--------------|----------|
| G/L #                                   | DEPT | COMPLEX |                             | BUDGET       | BUDGET       |          |
| <b><u>031 North Cargo</u></b>           |      |         |                             |              |              |          |
| 51259                                   | 4000 | 031     | Contracted Services - Other | 0            | 36,300       | -100.0%  |
| 51401                                   | 5000 | 031     | Electricity                 | 25,000       | 24,800       | 0.8%     |
| 51601                                   | 2200 | 031     | Insurance                   | 16,100       | 16,700       | -3.6%    |
| 51603                                   | 2200 | 031     | Insurance Claim             | 2,500        | 1,500        | 66.7%    |
| 51705                                   | 5000 | 031     | R&M General                 | 500          | 9,250        | -94.6%   |
| 51507                                   | 5000 | 031     | Supplies                    | 300          | 500          | -40.0%   |
| 51405                                   | 2700 | 031     | Telecommunications          | 0            | 50           | -100.0%  |
| Total North Cargo Expenses              |      |         |                             | 44,400       | 89,100       | -50.2%   |
| <b><u>032 South Cargo 1 &amp; 2</u></b> |      |         |                             |              |              |          |
| 51401                                   | 5000 | 032     | Electricity                 | 14,000       | 15,000       | -6.7%    |
| 51402                                   | 5000 | 032     | Fuel-Natural Gas            | 24,000       | 42,400       | -43.4%   |
| 51601                                   | 2200 | 032     | Insurance                   | 11,600       | 12,000       | -3.3%    |
| 51603                                   | 2200 | 032     | Insurance Claim             | 1,000        | 600          | 66.7%    |
| 51704                                   | 6500 | 032     | R&M Equipment               | 2,650        | 2,650        | 0.0%     |
| 51705                                   | 5000 | 032     | R&M General                 | 250          | 0            | n/a      |
| 51706                                   | 5000 | 032     | R&M HVAC                    | 2,000        | 1,500        | 33.3%    |
| 51507                                   | 5000 | 032     | Supplies                    | 250          | 250          | 0.0%     |
| 51405                                   | 2700 | 032     | Telecommunications          | 2,690        | 2,850        | -5.6%    |
| Total South Cargo 1 & 2 Expenses        |      |         |                             | 58,440       | 77,250       | -24.3%   |
| <b><u>033 South Cargo 3</u></b>         |      |         |                             |              |              |          |
| 51401                                   | 5000 | 033     | Electricity-MP4             | 56,000       | 57,200       | -2.1%    |
| 51601                                   | 2200 | 033     | Insurance                   | 18,700       | 19,300       | -3.1%    |
| 51603                                   | 2200 | 033     | Insurance Claim             | 1,300        | 900          | 44.4%    |
| 51905                                   | 5000 | 033     | Permit Administration       | 315          | 325          | -3.1%    |
| 51703                                   | 8500 | 033     | R & M Elevators/Escalators  | 2,160        | 2,000        | 8.0%     |
| 51704                                   | 5000 | 033     | R&M Equipment               | 1,260        | 0            | n/a      |
| 51704                                   | 6500 | 033     | R&M Equipment               | 2,200        | 2,200        | 0.0%     |
| 51705                                   | 5000 | 033     | R&M General                 | 2,000        | 525          | 281.0%   |
| 51706                                   | 5000 | 033     | R&M HVAC                    | 21,760       | 18,150       | 19.9%    |
| 51707                                   | 8500 | 033     | R&M Janitorial              | 4,613        | 4,500        | 2.5%     |
| 51507                                   | 5000 | 033     | Supplies                    | 250          | 500          | -50.0%   |
| 51405                                   | 2700 | 033     | Telecommunications          | 1,827        | 1,850        | -1.2%    |
| Total South Cargo 3 Expenses            |      |         |                             | 112,385      | 107,450      | 4.6%     |
| Total Cargo Complex Expenses            |      |         |                             | 215,225      | 273,800      | -21.4%   |

SCHEDULE III-G  
OPERATING EXPENSE  
**040 FFM: FUEL FARM COMPLEX**

| ACCOUNTING CODE                  |      |         |                             | FY 2011-2012 | FY 2010-2011 |          |
|----------------------------------|------|---------|-----------------------------|--------------|--------------|----------|
| G/L #                            | DEPT | COMPLEX | FIXED RENT                  | BUDGET       | BUDGET       | % CHANGE |
| <hr/>                            |      |         |                             |              |              |          |
| <b><u>041 Fuel Farm</u></b>      |      |         |                             |              |              |          |
| 51259                            | 2700 | 041     | Contracted Services         | 3,278        | 0            | n/a      |
| 51401                            | 5000 | 041     | Electricity                 | 69,000       | 71,600       | -3.6%    |
| 51402                            | 5000 | 041     | Fuel-Natural Gas            | 5,000        | 11,800       | -57.6%   |
| 51503                            | 5000 | 041     | Fuel-Vehicles and Equipment | 270          | 0            | n/a      |
| 51601                            | 2200 | 041     | Insurance                   | 20,300       | 20,900       | -2.9%    |
| 51905                            | 5000 | 041     | Permit Administration       | 280          | 275          | 1.8%     |
| 51704                            | 5000 | 041     | R&M Equipment               | 180          | 0            | n/a      |
| 51704                            | 6500 | 041     | R&M Equipment               | 600          | 600          | 0.0%     |
| 51705                            | 5000 | 041     | R&M General                 | 2,960        | 1,150        | 157.4%   |
| 51706                            | 5000 | 041     | R&M HVAC                    | 500          | 500          | 0.0%     |
| 51707                            | 8500 | 041     | R&M Janitorial              | 16,685       | 16,600       | 0.5%     |
| 51507                            | 5000 | 041     | Supplies                    | 9,082        | 2,000        | 354.1%   |
| 51405                            | 2700 | 041     | Telecommunications          | 5,430        | 5,975        | -9.1%    |
|                                  |      |         |                             |              |              |          |
| Total Fuel Farm Complex Expenses |      |         |                             | 133,565      | 131,400      | 1.6%     |
|                                  |      |         |                             |              |              |          |

SCHEDULE III-H  
OPERATING EXPENSES  
**050 GAV: GENERAL AVIATION COMPLEX**

| ACCOUNTING CODE                                  |      |         |                              | FY 2011-2012 | FY 2010-2011 |          |
|--------------------------------------------------|------|---------|------------------------------|--------------|--------------|----------|
| G/L #                                            | DEPT | COMPLEX | ACCOUNT TITLE                | BUDGET       | BUDGET       | % CHANGE |
| <hr/>                                            |      |         |                              |              |              |          |
| <b><u>051 General Aviation-General</u></b>       |      |         |                              |              |              |          |
| 51401                                            | 5000 | 051     | Electricity                  | 8,000        | 7,000        | 14.3%    |
| 51601                                            | 2200 | 051     | Insurance                    | 10,500       | 11,200       | -6.3%    |
| 51603                                            | 2200 | 051     | Insurance Claim              | 2,800        | 1,700        | 64.7%    |
| 51905                                            | 5000 | 051     | Permit Administration        | 245          | 250          | -2.0%    |
| 51703                                            | 8500 | 051     | R&M Elevator/Escalator       | 1,655        | 2,150        | -23.0%   |
| 51704                                            | 5000 | 051     | R&M Equipment                | 5,900        | 0            | n/a      |
| 51705                                            | 5000 | 051     | R&M General                  | 1,000        | 125          | 700.0%   |
| 51706                                            | 5000 | 051     | R&M HVAC                     | 4,175        | 15,575       | -73.2%   |
| 51707                                            | 8500 | 051     | R&M Janitorial               | 6,810        | 6,800        | 0.1%     |
| 51507                                            | 5000 | 051     | Supplies                     | 500          | 500          | 0.0%     |
| 51405                                            | 2700 | 051     | Telecommunications           | 0            | 50           | -100.0%  |
|                                                  |      |         |                              | <hr/>        |              |          |
| Total General Aviation-General Complex Expenses  |      |         |                              | 41,585       | 45,350       | -8.3%    |
|                                                  |      |         |                              | <hr/>        |              |          |
| <b><u>052 General Aviation-Terminal</u></b>      |      |         |                              |              |              |          |
| 51259                                            | 2200 | 052     | Contracted Services-Bldg Mgr | 158,900      | 160,000      | -0.7%    |
| 51259                                            | 7000 | 052     | Contracted Services          | 0            | 1,200        | -100.0%  |
| 51259                                            | 8500 | 052     | Contracted Services          | 1,800        | 1,800        | 0.0%     |
| 51401                                            | 5000 | 052     | Electricity                  | 50,000       | 51,300       | -2.5%    |
| 51402                                            | 5000 | 052     | Fuel-Natural Gas             | 35,000       | 34,600       | 1.2%     |
| 51601                                            | 2200 | 052     | Insurance                    | 6,000        | 10,300       | -41.7%   |
| 51603                                            | 2200 | 052     | Insurance Claim              | 2,000        | 1,200        | 66.7%    |
| 51905                                            | 5000 | 052     | Permit Administration        | 245          | 250          | -2.0%    |
| 51703                                            | 8500 | 052     | R&M Elevator/Escalator       | 2,420        | 2,400        | 0.8%     |
| 51704                                            | 5000 | 052     | R&M Equipment                | 180          | 0            | n/a      |
| 51704                                            | 6500 | 052     | R&M Equipment                | 2,080        | 2,075        | 0.2%     |
| 51705                                            | 5000 | 052     | R&M General                  | 2,959        | 5,450        | -45.7%   |
| 51705                                            | 8500 | 052     | R&M General                  | 4,301        | 0            | n/a      |
| 51706                                            | 5000 | 052     | R&M HVAC                     | 4,485        | 29,500       | -84.8%   |
| 51707                                            | 8500 | 052     | R&M Janitorial               | 63,260       | 62,900       | 0.6%     |
| 51507                                            | 5000 | 052     | Supplies                     | 4,800        | 1,350        | 255.6%   |
| 51507                                            | 7000 | 052     | Supplies                     | 165          | 175          | -5.7%    |
| 51405                                            | 2700 | 052     | Telecommunications           | 5,720        | 5,850        | -2.2%    |
|                                                  |      |         |                              | <hr/>        |              |          |
| Total General Aviation-Terminal Complex Expenses |      |         |                              | 344,315      | 370,350      | -7.0%    |
|                                                  |      |         |                              | <hr/>        |              |          |
| Total General Aviation Complex Expenses          |      |         |                              | 385,900      | 415,700      | -7.2%    |
|                                                  |      |         |                              | <hr/>        |              |          |

SCHEDULE III-I  
 OPERATING EXPENSES  
**060 RAC: RENTAL CAR COMPLEX**

| ACCOUNTING CODE                   |      |         |                    | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------------------------|------|---------|--------------------|--------------|--------------|----------|
| G/L #                             | DEPT | COMPLEX | ACCOUNT TITLE      | BUDGET       | BUDGET       |          |
| <hr/>                             |      |         |                    |              |              |          |
| <b><u>061 Rental Car</u></b>      |      |         |                    |              |              |          |
| 51401                             | 5000 | 061     | Electricity        | 4,000        | 3,800        | 5.3%     |
| 51601                             | 2200 | 061     | Insurance          | 13,200       | 14,100       | -6.4%    |
| 51603                             | 2200 | 061     | Insurance Claim    | 1,400        | 800          | 75.0%    |
| 51405                             | 2700 | 061     | Telecommunications | 0            | 50           | -100.0%  |
|                                   |      |         |                    | <hr/>        |              |          |
| Total Rental Car Complex Expenses |      |         |                    | 18,600       | 18,750       | -0.8%    |
|                                   |      |         |                    | <hr/>        |              |          |

## SCHEDULE III-J

## OPERATING EXPENSES

**070 OTH: OFFICE & OTHER BUILDINGS COMPLEX**

| ACCOUNTING CODE                             |      |         |                           | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|---------------------------------------------|------|---------|---------------------------|--------------|--------------|----------|
| G/L #                                       | DEPT | COMPLEX | ACCOUNT TITLE             | BUDGET       | BUDGET       |          |
| <b><u>071 Authority Building</u></b>        |      |         |                           |              |              |          |
| 51401                                       | 5000 | 071     | Electricity               | 43,000       | 43,800       | -1.8%    |
| 51402                                       | 5000 | 071     | Fuel-Natural Gas          | 10,000       | 9,500        | 5.3%     |
| 51503                                       | 5000 | 071     | Fuel-Vehicles & Equipment | 160          | 0            | n/a      |
| 51601                                       | 2200 | 071     | Insurance                 | 11,700       | 12,200       | -4.1%    |
| 51905                                       | 5000 | 071     | Permit Administration     | 245          | 250          | -2.0%    |
| 51701                                       | 2700 | 071     | R&M Computer Hardware     | 800          | 0            | n/a      |
| 51703                                       | 8500 | 071     | R&M Elevators/Escalators  | 1,655        | 2,000        | -17.3%   |
| 51704                                       | 6500 | 071     | R&M Equipment             | 2,500        | 2,500        | 0.0%     |
| 51705                                       | 5000 | 071     | R&M/B&G General           | 4,361        | 7,650        | -43.0%   |
| 51705                                       | 8500 | 071     | R&M/B&G General           | 6,189        | 0            | n/a      |
| 51706                                       | 5000 | 071     | R&M/B&G HVAC              | 3,485        | 18,750       | -81.4%   |
| 51707                                       | 8500 | 071     | R&M/B&G Janitorial        | 80,569       | 80,000       | 0.7%     |
| 51506                                       | 2700 | 071     | Small Equipment           | 0            | 75           | -100.0%  |
| 51507                                       | 5000 | 071     | Supplies                  | 3,025        | 5,000        | -39.5%   |
| 51405                                       | 2700 | 071     | Telecommunications        | 27,671       | 24,425       | 13.3%    |
| Total Authority Building Expenses           |      |         |                           | 195,360      | 206,150      | -5.2%    |
| <b><u>073 Maintenance Building</u></b>      |      |         |                           |              |              |          |
| 51401                                       | 5000 | 073     | Electricity               | 54,000       | 56,000       | -3.6%    |
| 51402                                       | 5000 | 073     | Fuel-Natural Gas          | 54,000       | 30,150       | 79.1%    |
| 51501                                       | 2700 | 073     | Computer Hardware         | 240          | 0            | n/a      |
| 51503                                       | 5000 | 073     | Fuel-Vehicles & Equipment | 3,680        | 1,400        | 162.9%   |
| 51601                                       | 2200 | 073     | Insurance                 | 14,000       | 14,400       | -2.8%    |
| 51905                                       | 5000 | 073     | Permit Administration     | 70           | 75           | -6.7%    |
| 51704                                       | 5000 | 073     | R&M Equipment             | 1,000        | 0            | n/a      |
| 51704                                       | 6500 | 073     | R&M Equipment             | 1,800        | 1,800        | 0.0%     |
| 51705                                       | 5000 | 073     | R&M/B&G General           | 24,312       | 9,850        | 146.8%   |
| 51705                                       | 8500 | 073     | R&M/B&G General           | 1,918        | 0            | n/a      |
| 51706                                       | 5000 | 073     | R&M/B&G HVAC              | 2,000        | 3,925        | -49.0%   |
| 51707                                       | 8500 | 073     | R&M/B&G Janitorial        | 48,042       | 47,750       | 0.6%     |
| 51507                                       | 5000 | 073     | Supplies                  | 4,000        | 10,600       | -62.3%   |
| 51405                                       | 2700 | 073     | Telecommunications        | 17,118       | 23,400       | -26.8%   |
| Total Maintenance Building Expenses         |      |         |                           | 226,180      | 199,350      | 13.5%    |
| <b><u>074 Operations Center - AOC</u></b>   |      |         |                           |              |              |          |
| 51401                                       | 5000 | 074     | Electricity               | 125,000      | 118,000      | 5.9%     |
| 51402                                       | 5000 | 074     | Fuel-Natural Gas          | 24,000       | 21,000       | 14.3%    |
| 51503                                       | 5000 | 074     | Fuel-Vehicles & Equipment | 725          | 750          | -3.3%    |
| 51601                                       | 2200 | 074     | Insurance                 | 14,900       | 15,500       | -3.9%    |
| 51905                                       | 5000 | 074     | Permit Administration     | 420          | 425          | -1.2%    |
| 51703                                       | 8500 | 074     | R&M Elevators/Escalators  | 5,600        | 5,500        | 1.8%     |
| 51704                                       | 5000 | 074     | R&M Equipment             | 6,955        | 0            | n/a      |
| 51704                                       | 6500 | 074     | R&M Equipment             | 4,950        | 4,950        | 0.0%     |
| 51705                                       | 5000 | 074     | R&M/B&G General           | 4,702        | 11,800       | -60.2%   |
| 51705                                       | 8500 | 074     | R&M/B&G General           | 2,568        | 0            | n/a      |
| 51706                                       | 5000 | 074     | R&M/B&G HVAC              | 26,100       | 33,850       | -22.9%   |
| 51707                                       | 8500 | 074     | R&M/B&G Janitorial        | 112,378      | 111,650      | 0.7%     |
| 51507                                       | 5000 | 074     | Supplies                  | 5,000        | 6,000        | -16.7%   |
| 51405                                       | 2700 | 074     | Telecommunications        | 65,792       | 69,525       | -5.4%    |
| Total Operations Center - AOC Expenses      |      |         |                           | 399,090      | 398,950      | 0.0%     |
| <b><u>075 Centralized Waste Complex</u></b> |      |         |                           |              |              |          |
| 51401                                       | 5000 | 075     | Electricity               | 3,000        | 2,400        | 25.0%    |
| 51601                                       | 2200 | 075     | Insurance                 | 200          | 200          | 0.0%     |
| 51709                                       | 5000 | 075     | Waste Disposal            | 125,250      | 119,500      | 4.8%     |
| 51507                                       | 5000 | 075     | Supplies                  | 500          | 500          | 0.0%     |
| 51405                                       | 2700 | 075     | Telecommunications        | 0            | 50           | -100.0%  |
| Total Centralized Waste Complex             |      |         |                           | 128,950      | 122,650      | 5.1%     |



## SCHEDULE III-J CONTINUED

## OPERATING EXPENSES

**070 OTH: OFFICE & OTHER BUILDINGS COMPLEX****076 Aviation Station**

|                        |      |     |                    |       |     |         |
|------------------------|------|-----|--------------------|-------|-----|---------|
| 51401                  | 5000 | 076 | Electricity        | 2,000 | 800 | 150.0%  |
| 51405                  | 2700 | 076 | Telecommunications | 0     | 50  | -100.0% |
| Total Aviation Station |      |     |                    | 2,000 | 850 | 135.3%  |

**079 Misc. Other Locations**

|                                          |      |     |                   |           |           |        |
|------------------------------------------|------|-----|-------------------|-----------|-----------|--------|
| 51401                                    | 5000 | 079 | Electricity       | 12,000    | 12,000    | 0.0%   |
| 51402                                    | 5000 | 079 | Fuel-Natural Gas  | 2,000     | 1,300     | 53.8%  |
| 51601                                    | 2200 | 079 | Insurance         | 25,600    | 22,900    | 11.8%  |
| 51603                                    | 2200 | 079 | Insurance Claim   | 1,900     | 1,100     | 72.7%  |
| 51704                                    | 5000 | 079 | R&M Equipment     | 1,625     | 0         | n/a    |
| 51704                                    | 6500 | 079 | R&M Equipment     | 300       | 500       | -40.0% |
| 51705                                    | 5000 | 079 | R&M General       | 9,800     | 60,750    | -83.9% |
| 51706                                    | 5000 | 079 | R&M HVAC          | 500       | 750       | -33.3% |
| 51707                                    | 8500 | 079 | R&M Janitorial    | 17,785    | 17,650    | 0.8%   |
| 51507                                    | 5000 | 079 | Supplies          | 1,500     | 1,500     | 0.0%   |
| 51405                                    | 2700 | 079 | Telecommunicatons | 18,965    | 19,175    | -1.1%  |
| Total Miscellaneous Other Locations      |      |     |                   | 91,975    | 137,625   | -33.2% |
| Total Office and Other Locations Complex |      |     |                   | 1,043,555 | 1,065,575 | -2.1%  |

SCHEDULE III-K  
OPERATING EXPENSES  
**080 UTL: UTILITIES COMPLEX**

| ACCOUNTING CODE                   |      |         |                           | FY 2011-2012 | FY 2010-2011 |          |
|-----------------------------------|------|---------|---------------------------|--------------|--------------|----------|
| G/L #                             | DEPT | COMPLEX | ACCOUNT TITLE             | BUDGET       | BUDGET       | % CHANGE |
| <hr/>                             |      |         |                           |              |              |          |
| <b><u>089 Misc. Utilities</u></b> |      |         |                           |              |              |          |
| 51401                             | 5000 | 089     | Electricity               | 7,000        | 6,400        | 9.4%     |
| 51503                             | 5000 | 089     | Fuel-Vehicles & Equipment | 270          | 0            | n/a      |
| 51601                             | 2200 | 089     | Insurance                 | 1,500        | 1,100        | 36.4%    |
| 51705                             | 5000 | 089     | R&M General               | 35,000       | 55,150       | -36.5%   |
| 51507                             | 5000 | 089     | Supplies                  | 19,155       | 13,750       | 39.3%    |
| 51403                             | 5000 | 089     | Water                     | 399,000      | 437,000      | -8.7%    |
| 51404                             | 5000 | 089     | Sewer                     | 494,000      | 423,000      | 16.8%    |
| 51405                             | 2700 | 089     | Telecommunications        | 0            | 50           | -100.0%  |
|                                   |      |         |                           | <hr/>        |              |          |
| Total Utilities Complex Expenses  |      |         |                           | 955,925      | 936,450      | 2.1%     |
|                                   |      |         |                           | <hr/>        |              |          |

SCHEDULE III-L  
OPERATING EXPENSES  
**110 PKG: PARKING COMPLEX**

| ACCOUNTING CODE                |      |         | ACCOUNT TITLE               | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|--------------------------------|------|---------|-----------------------------|--------------|--------------|----------|
| G/L #                          | DEPT | COMPLEX |                             | BUDGET       | BUDGET       |          |
| <b><u>111 RDU Parking</u></b>  |      |         |                             |              |              |          |
| 51401                          | 5000 | 111     | Electricity                 | 715,000      | 797,100      | -10.3%   |
| 51259                          | 2700 | 111     | Contracted Services - Other | 17,760       | 2,675        | 563.9%   |
| 51259                          | 4000 | 111     | Contracted Services - Other | 40,000       | 35,000       | 14.3%    |
| 51503                          | 5000 | 111     | Fuel-Vehicles & Equipment   | 4,135        | 1,750        | 136.3%   |
| 51601                          | 2200 | 111     | Insurance                   | 234,500      | 243,600      | -3.7%    |
| 51603                          | 2200 | 111     | Insurance Claim             | 18,200       | 11,000       | 65.5%    |
| 51905                          | 5000 | 111     | Permit Administration       | 3,975        | 3,975        | 0.0%     |
| 51701                          | 2700 | 111     | R&M Computer Hardware       | 1,275        | 0            | n/a      |
| 51703                          | 8500 | 111     | R&M Elevators/Escalators    | 111,660      | 90,000       | 24.1%    |
| 51704                          | 5000 | 111     | R&M Equipment               | 1,575        | 0            | n/a      |
| 51704                          | 6500 | 111     | R&M Equipment               | 4,600        | 4,600        | 0.0%     |
| 51705                          | 5000 | 111     | R&M General                 | 13,270       | 80,100       | -83.4%   |
| 51705                          | 8500 | 111     | R&M General                 | 16,440       | 0            | n/a      |
| 51706                          | 5000 | 111     | R&M HVAC                    | 3,000        | 1,000        | 200.0%   |
| 51707                          | 8500 | 111     | R&M Janitorial              | 257,685      | 242,500      | 6.3%     |
| 51507                          | 5000 | 111     | Supplies                    | 75,000       | 75,000       | 0.0%     |
| 51405                          | 2700 | 111     | Telecommunications          | 33,795       | 27,725       | 21.9%    |
| Total Parking Complex Expenses |      |         |                             | 1,551,870    | 1,616,025    | -4.0%    |

SCHEDULE III-M  
OPERATING EXPENSES  
**120 GTR: GROUND TRANSPORTATION COMPLEX**

| ACCOUNTING CODE                               |      |         |                                  | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-----------------------------------------------|------|---------|----------------------------------|--------------|--------------|----------|
| G/L #                                         | DEPT | COMPLEX | TAXI OPERATION                   | BUDGET       | BUDGET       |          |
| <b><u>121 Taxi Operation</u></b>              |      |         |                                  |              |              |          |
| 51601                                         | 2200 | 121     | Insurance                        | 1,400        | 1,100        | 27.3%    |
| 51707                                         | 8500 | 121     | R&M Janitorial                   | 25,605       | 27,775       | -7.8%    |
| 51704                                         | 6500 | 121     | R&M Equipment                    | 200          | 200          | 0.0%     |
| 51705                                         | 5000 | 121     | R&M General                      | 960          | 950          | 1.1%     |
| 51507                                         | 5000 | 121     | Supplies                         | 500          | 1,000        | -50.0%   |
| 51405                                         | 2700 | 121     | Telecommunications               | 1,125        | 1,175        | -4.3%    |
| Total Taxi Operation Expenses                 |      |         |                                  | 29,790       | 32,200       | -7.5%    |
| <b><u>129 Ground Transportation Other</u></b> |      |         |                                  |              |              |          |
| 51253                                         | 4000 | 129     | Landscaping Contract Maintenance | 954,000      | 1,025,000    | -6.9%    |
| 51259                                         | 4000 | 129     | Contracted Services-Repairs      | 96,000       | 132,000      | -27.3%   |
| 51601                                         | 2200 | 129     | Insurance                        | 600          | 600          | 0.0%     |
| 51401                                         | 5000 | 129     | Electricity                      | 22,000       | 22,600       | -2.7%    |
| 51704                                         | 5000 | 129     | R&M Equipment                    | 25,750       | 24,650       | 4.5%     |
| 51705                                         | 5000 | 129     | R&M General                      | 5,000        | 17,450       | -71.3%   |
| 51507                                         | 5000 | 129     | Supplies                         | 17,000       | 30,000       | -43.3%   |
| 51405                                         | 2700 | 129     | Telecommunications               | 0            | 50           | -100.0%  |
| Total Ground Transportation Other Expenses    |      |         |                                  | 1,120,350    | 1,252,350    | -10.5%   |
| Total Ground Transportation Complex Expenses  |      |         |                                  | 1,150,140    | 1,284,550    | -10.5%   |

SCHEDULE IV-A  
OPERATING EXPENSES  
OPEB & SEPARATION ALLOWANCE

| ACCOUNTING CODE                           |      |         |                                           | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|-------------------------------------------|------|---------|-------------------------------------------|--------------|--------------|----------|
| G/L #                                     | DEPT | COMPLEX | COMPLEX/DEPARTMENT                        | BUDGET       | BUDGET       |          |
| 50208                                     | 1000 | 000     | Airport Authority & Director              | 16,511       | 0            | n/a      |
| 50208                                     | 1200 | 000     | Legal and compliance                      | 5,504        | 0            | n/a      |
| 50208                                     | 1500 | 000     | Customer Service & Organizational Support | 24,766       | 0            | n/a      |
| 50208                                     | 1700 | 000     | Visitor Services                          | 33,021       | 0            | n/a      |
| 50208                                     | 2000 | 000     | Administration                            | 22,014       | 0            | n/a      |
| 50208                                     | 2200 | 000     | Business Development                      | 8,255        | 0            | n/a      |
| 50208                                     | 2300 | 000     | Auditing                                  | 13,759       | 0            | n/a      |
| 50208                                     | 2500 | 000     | Finance, Business and Administration      | 27,518       | 0            | n/a      |
| 50208                                     | 2700 | 000     | Information Systems                       | 55,035       | 0            | n/a      |
| 50208                                     | 3000 | 000     | Major Capital Improvement Program Dept.   | 11,007       | 0            | n/a      |
| 50208                                     | 4000 | 000     | Facilities & Environmental Department     | 24,766       | 0            | n/a      |
| 50208                                     | 4100 | 000     | Fuel Farm Maintenance                     | 30,270       | 0            | n/a      |
| 50208                                     | 4500 | 000     | Noise                                     | 2,752        | 0            | n/a      |
| 50208                                     | 5000 | 000     | Maintenance Department                    | 143,092      | 0            | n/a      |
| 50208                                     | 5400 | 000     | Fleet Maintenance Section                 | 16,511       | 0            | n/a      |
| 50208                                     | 6000 | 000     | Law Enforcement Department                | 90,809       | 0            | n/a      |
| 50208                                     | 6500 | 000     | Emergency Services Department             | 52,284       | 0            | n/a      |
| 50208                                     | 7000 | 000     | Operations Department                     | 33,021       | 0            | n/a      |
| 50208                                     | 7200 | 000     | Telecommunications                        | 27,518       | 0            | n/a      |
| 50208                                     | 7500 | 000     | Parking Department                        | 49,532       | 0            | n/a      |
| 50208                                     | 8000 | 000     | Ground Transportation Department          | 8,255        | 0            | n/a      |
| 50208                                     | 8400 | 000     | Traffic control                           | 71,546       | 0            | n/a      |
| 50208                                     | 8500 | 000     | Terminal Services                         | 8,255        | 0            | n/a      |
| Total OPEB & Separation Allowance Expense |      |         |                                           | 776,000      | 0            | n/a      |

Note

- 1 The Governmental Accounting Standards Board (GASB) statement numbers 43 and 45 requires all Local Governments to record and disclose the costs of future benefits other than pensions provided to current employees - Other Post-Employment Benefits (OPEB). In addition, Article 12D of Chapter 143 North Carolina General Statutes require that the Authority provide Separation Allowance for Law Enforcement Officers until age 62 and GASB 27 requires recording and disclosure of this annual pension cost. OPEB and Separation Allowance costs are expensed over the "working life" of employees. The Authority funds these costs on a Pay-As-You-Go basis and is now required to disclose and accrue the present value of estimated total future benefits. This accrual is reduced by the current Pay-As-You-Go amounts paid. Thus, the FY 11/12 required accrual amount net of current funding is \$776,000. This amount consists of 737,000 for OPEB expense and \$39,000 for Separation Allowance expense. As this net accrual amount of \$776,000 is a non-cash expense, it is excluded from the Cash Flow Schedule.

SCHEDULE IV-B  
OPERATING EXPENSES  
**DEPRECIATION**

| ACCOUNTING CODE            |      |         |                                           | FY 2011-2012 | FY 2010-2011 | % CHANGE |
|----------------------------|------|---------|-------------------------------------------|--------------|--------------|----------|
| G/L #                      | DEPT | COMPLEX | COMPLEX/DEPARTMENT                        | BUDGET       | BUDGET       |          |
| 52101                      | 0000 | 011     | Airfield Complex                          | 5,571,732    | 5,647,795    | -1.3%    |
| 52101                      | 0000 | 021     | Terminal 1 Complex                        | 2,205,473    | 3,056,162    | -27.8%   |
| 52101                      | 0000 | 022     | Terminal 2 Complex                        | 22,217,293   | 17,975,110   | 23.6%    |
| 52101                      | 0000 | 028     | Central Energy Plant                      | 554,593      | 554,593      | 0.0%     |
| 52101                      | 0000 | 031     | North Cargo                               | 1,029,115    | 1,029,115    | 0.0%     |
| 52101                      | 0000 | 033     | South Cargo Buildings                     | 161,338      | 157,753      | 2.3%     |
| 52101                      | 0000 | 041     | Fuel Farm Complex                         | 652,447      | 663,954      | -1.7%    |
| 52101                      | 0000 | 051     | General Aviation Complex                  | 2,693,058    | 2,787,111    | -3.4%    |
| 52101                      | 0000 | 052     | General Aviation Terminal Complex         | 248,864      | 247,825      | 0.4%     |
| 52101                      | 0000 | 071     | Authority Building                        | 352,058      | 352,058      | 0.0%     |
| 52101                      | 0000 | 072     | NCDOT Building                            | 119,912      | 119,912      | 0.0%     |
| 52101                      | 0000 | 073     | Maintenance Building                      | 580,577      | 580,577      | 0.0%     |
| 52101                      | 0000 | 074     | AOC Building                              | 569,832      | 570,776      | -0.2%    |
| 52101                      | 0000 | 075     | Centralized Waste Complex                 | 93,570       | 95,192       | -1.7%    |
| 52101                      | 0000 | 076     | Aviation Station                          | 34,571       | 40,071       | -13.7%   |
| 52101                      | 0000 | 079     | Office & Other Buildings Complex          | 1,677,179    | 83,305       | 1913.3%  |
| 52101                      | 0000 | 089     | Utilities Complex                         | 28,254       | 22,492       | 25.6%    |
| 52101                      | 0000 | 111     | Parking Complex                           | 9,385,608    | 9,310,601    | 0.8%     |
| 52101                      | 0000 | 129     | Ground Transportation Complex             | 2,533,499    | 2,524,484    | 0.4%     |
| 52101                      | 0000 | 121     | Taxi Complex                              | 56,473       | 59,715       | -5.4%    |
| 52101                      | 1000 | 000     | Airport Authority & Director              | 22,242       | 42,663       | -47.9%   |
| 52101                      | 1500 | 000     | Customer Service & Organizational Support | 40,071       | 63,360       | -36.8%   |
| 52101                      | 2500 | 000     | Finance, Business and Administration      | 122,388      | 103,584      | n/a      |
| 52101                      | 2700 | 000     | Information Systems                       | 196,833      | 193,900      | 1.5%     |
| 52101                      | 4000 | 000     | Facilities & Environmental Department     | 377,708      | 346,261      | 9.1%     |
| 52101                      | 5000 | 000     | Maintenance Department                    | 112,137      | 124,468      | -9.9%    |
| 52101                      | 5400 | 000     | Fleet Maintenance Section                 | 9,967        | 4,389        | 127.1%   |
| 52101                      | 6000 | 000     | Law Enforcement Department                | 29,066       | 32,752       | -11.3%   |
| 52101                      | 6500 | 000     | Emergency Services Department             | 6,447        | 82,896       | -92.2%   |
| 52101                      | 7000 | 000     | Operations Department                     | 17,834       | 28,183       | -36.7%   |
| 52101                      | 7200 | 000     | Communications Section                    | 61,714       | 83,378       | -26.0%   |
| 52101                      | 7500 | 000     | Parking Department                        | 26,119       | 37,092       | -29.6%   |
| 52101                      | 8000 | 000     | Ground Transportation Department          | 249,053      | 252,189      | -1.2%    |
| Total Depreciation Expense |      |         |                                           | 52,037,025   | 47,273,715   | 10.1%    |







RALEIGH-DURHAM AIRPORT AUTHORITY

CAPITAL BUDGET

FOR THE YEAR ENDING

MARCH 31, 2012

RALEIGH-DURHAM AIRPORT AUTHORITY  
APRIL 1, 2011 - MARCH 31, 2012 CAPITAL BUDGET

| PROJECT NUMBER                                            | PROJECT TITLE                                                                                      | PROJECT COST  | AIP FUNDS | STATE FUNDS | RDU FUNDS     |
|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------|---------------|-----------|-------------|---------------|
| <b>A. NON-CONSTRUCTION PROJECTS:</b>                      |                                                                                                    |               |           |             |               |
| 010019                                                    | Non-Runway Property Acquisition                                                                    | \$ 11,700,000 | \$ 0      | \$ 0        | \$ 11,700,000 |
| 010029                                                    | Maintenance Vehicles & Equipment                                                                   | 4,656,000     | 0         | 0           | 4,656,000     |
| 010079                                                    | Crash/Fire/Rescue Vehicles & Equipment                                                             | 2,650,000     | 0         | 0           | 2,650,000     |
| 010189                                                    | Radio Communications System                                                                        | 3,043,100     | 0         | 0           | 3,043,100     |
| 010228                                                    | Wildlife Hazard Assessment & Management Plan                                                       | 80,000        | 0         | 0           | 80,000        |
| 010229                                                    | Operations/Law Enforcement Vehicles & Equipment                                                    | 2,170,700     | 0         | 0           | 2,170,700     |
| 010279                                                    | Air Service & Airport Business Marketing                                                           | 1,700,000     | 0         | 0           | 1,700,000     |
| 010299                                                    | Administrative/Financial Computer System                                                           | 3,600,000     | 0         | 0           | 3,600,000     |
| 010419                                                    | Arts in the Airport                                                                                | 476,800       | 0         | 0           | 476,800       |
| 010459                                                    | Business Development & Concessions Marketing                                                       | 640,000       | 0         | 0           | 640,000       |
| 010469                                                    | Financial System Software Replacement, Additional Modules & Maintenance Management System Software | 2,600,000     | 0         | 0           | 2,600,000     |
| 010509                                                    | Water/Sewer Systems & Stormwater Planning & Permits                                                | 1,435,000     | 0         | 0           | 1,435,000     |
| 010559                                                    | Geographic Information System (GIS) Implementation                                                 | 2,107,000     | 0         | 0           | 2,107,000     |
| 010579                                                    | Public Transportation Shuttle Buses                                                                | 3,653,000     | 0         | 0           | 3,653,000     |
| 010609                                                    | Forest Management Program                                                                          | 25,000        | 0         | 0           | 25,000        |
| 010619                                                    | Small & Emerging Business Assistance Program                                                       | 1,500,000     | 0         | 0           | 1,500,000     |
| 010629                                                    | Financial Model Update                                                                             | 25,000        | 0         | 0           | 25,000        |
|                                                           | Total                                                                                              | \$42,061,600  | \$ 0      | \$ 0        | \$ 42,061,600 |
| <b>B. 2005-11 AERONAUTICAL FACILITIES BONDS PROJECTS:</b> |                                                                                                    |               |           |             |               |
| 010278                                                    | Terminal 2 Communications Plan                                                                     | \$ 200,000    | \$ 0      | \$ 0        | \$ 200,000    |
| 070399                                                    | Terminal 2 Reconfiguration & Expansion                                                             | 573,000,000   | 0         | 0           | 573,000,000   |
|                                                           | Total                                                                                              | \$573,200,000 | \$ 0      | \$ 0        | \$573,200,000 |
| <b>C. TERMINAL AREA PROJECTS:</b>                         |                                                                                                    |               |           |             |               |
| 070479                                                    | Terminal 2 Baggage Handling System & Passenger Loading Bridges Initial Spare Parts Inventory       | 370,950       | 0         | 0           | 370,950       |
| 070489                                                    | Terminal 1 Bypass Roadway Improvements                                                             | \$ 350,000    | \$ 0      | \$ 0        | \$ 350,000    |
| 070499                                                    | Terminal 1 Interior Reconfiguration & Renovation                                                   | 60,000,000    | 0         | 0           | 60,000,000    |
|                                                           | Total                                                                                              | \$ 60,720,950 | \$ 0      | \$ 0        | \$ 60,720,950 |

RALEIGH-DURHAM AIRPORT AUTHORITY  
APRIL 1, 2011 - MARCH 31, 2012 CAPITAL BUDGET

| PROJECT<br>NUMBER              | PROJECT TITLE                                                     | PROJECT<br>COST | AIP<br>FUNDS | STATE<br>FUNDS | RDU<br>FUNDS   |
|--------------------------------|-------------------------------------------------------------------|-----------------|--------------|----------------|----------------|
| D. NON-TERMINAL AREA PROJECTS: |                                                                   |                 |              |                |                |
| 080329                         | Authority Buildings Tenant Space Improvements                     | \$ 1,369,000    | \$ 0         | \$ 0           | \$ 1,369,000   |
| 080429                         | Airport Structures Condition Inspection & Rehabilitation          | 4,085,000       | 0            | 0              | 4,085,000      |
| 080549                         | Authority Office Building Expansion                               | 3,800,000       | 0            | 0              | 3,800,000      |
| 080569                         | Airport Facilities Improvements                                   | 2,070,000       | 0            | 0              | 2,070,000      |
| 080579                         | Future CONRAC Area Land Use Planning                              | 400,000         | 0            | 0              | 400,000        |
| 080589                         | Taxiway F Pavement Rehabilitation& Airfield Lighting Improvements | 7,500,000       | 5,250,000    | 875,000        | 1,375,000      |
|                                | Total                                                             | \$ 19,224,000   | \$ 5,250,000 | \$ 875,000     | \$ 13,099,000  |
|                                |                                                                   |                 |              |                |                |
|                                | GRAND TOTAL                                                       | \$ 695,206,550  | \$ 5,250,000 | \$875,000      | \$689,081,550  |
|                                |                                                                   |                 |              |                |                |
|                                |                                                                   |                 |              |                | March 11, 2011 |

# ESTIMATED FY 2011-2012 CASH REQUIRED FOR CAPITAL PROJECTS

| PROJECT NUMBER                                                                              | PROJECT NAME                                                                                       | PROJECT BUDGET | EXPENDITURES THROUGH 3/31/11 | REMAINING BALANCE | FY 2011-2012 ESTIMATED EXPENDITURES |
|---------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|----------------|------------------------------|-------------------|-------------------------------------|
| <b>A. NON-CONSTRUCTION PROJECTS:</b>                                                        |                                                                                                    |                |                              |                   |                                     |
| 010019                                                                                      | Non-Runway Property Acquisition                                                                    | 11,700,000     | 10,902,186                   | 797,814           | 0                                   |
| 010029                                                                                      | Maintenance Vehicles & Equipment                                                                   | 4,656,000      | 4,380,131                    | 275,869           | 275,869                             |
| 010079                                                                                      | Crash/Fire/Rescue Vehicles & Equipment                                                             | 2,650,000      | 2,617,056                    | 32,944            | 32,944                              |
| 010189                                                                                      | Radio Communications System                                                                        | 3,043,100      | 2,348,108                    | 694,992           | 694,992                             |
| 010228                                                                                      | Wildlife Hazard Assessment & Management Plan                                                       | 80,000         | 77,287                       | 2,713             | 2,713                               |
| 010229                                                                                      | Operations/Law Enforcement Vehicles & Equipment                                                    | 2,170,700      | 1,981,822                    | 188,878           | 188,878                             |
| 010279                                                                                      | Air Service & Airport Business Marketing                                                           | 1,700,000      | 1,597,150                    | 102,850           | 102,850                             |
| 010299                                                                                      | Administration/Financial Computer System Replacement                                               | 3,600,000      | 2,946,802                    | 653,198           | 653,198                             |
| 010419                                                                                      | Arts in the Airport                                                                                | 476,800        | 446,807                      | 29,993            | 29,993                              |
| 010459                                                                                      | Business Development & Concessions Marketing                                                       | 640,000        | 594,652                      | 45,348            | 45,348                              |
| 010469                                                                                      | Financial System Software Replacement, Additional Modules & Maintenance Management System Software | 2,600,000      | 2,188,000                    | 412,000           | 412,000                             |
| 010509                                                                                      | Water/Sewer Systems & Stormwater Planning & Permits                                                | 1,435,000      | 1,385,000                    | 50,000            | 50,000                              |
| 010559                                                                                      | Geographic Information System (GIS) Implementation                                                 | 2,107,000      | 2,037,140                    | 69,860            | 69,860                              |
| 010579                                                                                      | Public Transportation Shuttle Buses                                                                | 3,653,000      | 3,650,618                    | 2,382             | 0                                   |
| 010609                                                                                      | Forest Management Program                                                                          | 25,000         | 0                            | 25,000            | 25,000                              |
| 010619                                                                                      | Small & Emerging Business Assistance Program                                                       | 1,500,000      | 0                            | 1,500,000         | 0                                   |
| 010629                                                                                      | Financial Model Update                                                                             | 25,000         | 0                            | 25,000            | 25,000                              |
| Subtotal                                                                                    |                                                                                                    | 42,061,600     | 37,152,759                   | 4,908,841         | 2,608,645                           |
| <b>B. 2005-2011 AERONAUTICAL FACILITIES BONDS PROJECTS:</b>                                 |                                                                                                    |                |                              |                   |                                     |
| 010278                                                                                      | Terminal 2 Communications Plan                                                                     | 200,000        | 154,660                      | 45,340            | 45,340                              |
| 070399                                                                                      | Terminal 2 Reconfiguration & Expansion                                                             | 573,000,000    | 559,850,000                  | 13,150,000        | 13,150,000                          |
| [Note: 2,172,784 to be paid from TSA OTA funds & 10,977,216 from committed Authority funds] |                                                                                                    |                |                              |                   |                                     |
| Subtotal                                                                                    |                                                                                                    | 573,200,000    | 560,004,660                  | 13,195,340        | 13,195,340                          |
| <b>C. TERMINAL AREA PROJECTS:</b>                                                           |                                                                                                    |                |                              |                   |                                     |
| 070479                                                                                      | Terminal 2 Baggage Handling System & Passenger Loading Bridges Initial Spare Parts Inventory       | 370,950        | 252,035                      | 118,915           | 118,915                             |

# ESTIMATED FY 2011-2012 CASH REQUIRED FOR CAPITAL PROJECTS

| PROJECT NUMBER                                                                                                                      | PROJECT NAME                                                           | PROJECT BUDGET | EXPENDITURES THROUGH 3/31/11                      | REMAINING BALANCE | FY 2011-2012 ESTIMATED EXPENDITURES |
|-------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----------------|---------------------------------------------------|-------------------|-------------------------------------|
| 070489                                                                                                                              | Terminal 1 Bypass Roadway Improvements                                 | 350,000        | 155,193                                           | 194,807           | 0                                   |
| 070499                                                                                                                              | Terminal 1 Interior Reconfiguration & Renovation                       | 60,000,000     | 1,963,990                                         | 58,036,010        | 6,036,010                           |
| Subtotal                                                                                                                            |                                                                        | 60,720,950     | 2,371,218                                         | 58,349,732        | 6,154,925                           |
|                                                                                                                                     |                                                                        |                |                                                   |                   |                                     |
| D. NON-TERMINAL AREA PROJECTS:                                                                                                      |                                                                        |                |                                                   |                   |                                     |
| 080329                                                                                                                              | Authority Buildings Tenant Space Improvements                          | 1,369,000      | 1,220,749                                         | 148,251           | 148,251                             |
| 080429                                                                                                                              | Airport Structures Condition Inspection & Improvement                  | 4,085,000      | 3,393,601                                         | 691,399           | 691,399                             |
| 080549                                                                                                                              | Authority Office Building Expansion                                    | 3,800,000      | 39,813                                            | 3,760,187         | 450,000                             |
| 080569                                                                                                                              | Airport Facilities Improvements                                        | 2,070,000      | 762,000                                           | 1,308,000         | 1,308,000                           |
| 080579                                                                                                                              | Future CONRAC Area Land Use Planning                                   | 400,000        | 213,673                                           | 186,327           | 186,327                             |
|                                                                                                                                     | Taxiway F Pavement Rehabilitation & Airfield Lighting                  |                |                                                   |                   |                                     |
| 080589                                                                                                                              | Improvements                                                           | 7,500,000      | 100,000                                           | 7,400,000         | 7,400,000                           |
|                                                                                                                                     | [Note: 5,250,000 to be paid from AIP funds & 875,000 from State funds] |                |                                                   |                   |                                     |
| Subtotal                                                                                                                            |                                                                        | 19,224,000     | 5,729,836                                         | 13,494,164        | 10,183,977                          |
|                                                                                                                                     |                                                                        |                |                                                   |                   |                                     |
| Total                                                                                                                               |                                                                        | 695,206,550    | 605,258,473                                       | 89,948,077        | 32,142,887                          |
| Note: 2,172,784 to be paid from TSA funds, 10,977,216 from committed RDU funds, 5,250,000 from AIP funds & 875,000 from State funds |                                                                        |                |                                                   |                   |                                     |
|                                                                                                                                     |                                                                        |                |                                                   |                   |                                     |
|                                                                                                                                     | Estimated RDU Cash Required                                            | 12,867,887     |                                                   |                   |                                     |
|                                                                                                                                     | Cash on Hand April 1, 2010                                             | 129,000,000    | (Excluding the 10,977,216 in committed RDU funds) |                   |                                     |
|                                                                                                                                     | Net Cash Earnings FY 2011-2012                                         | 19,455,080     |                                                   |                   |                                     |
|                                                                                                                                     | Subtotal                                                               | 148,455,080    |                                                   |                   |                                     |
|                                                                                                                                     | Less: Reserve of 1 Year's Budgeted OM&A Expenses                       | 50,000,000     |                                                   |                   |                                     |
|                                                                                                                                     | Net Cash Available                                                     | 98,455,080     |                                                   |                   |                                     |
|                                                                                                                                     |                                                                        |                |                                                   |                   | March 11, 2011                      |

2011-2012 CAPITAL BUDGET  
RALEIGH-DURHAM AIRPORT AUTHORITY

| <u>PROJECT<br/>NUMBER</u> | <u>RECOMMENDED CHANGE</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|---------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 010019                    | <u>Non-Runway Property Acquisition</u> - \$11,700,000 – No change in the adjusted budget adopted 3/22/07. The project covers the costs of acquiring property adjoining Airport land and for value appraisal and legal expenses. No new acquisition is proposed; however, the budget includes funds covering the estimated costs of acquiring several parcels of property for which negotiations previously have been undertaken. The only activity during FY 2010-11 was relocation of the grave of Mrs. Rosa Rich Lynn.                                                                                                                                                                                                                                                                                                                                                   |
| 010029                    | <u>Maintenance Vehicles &amp; Equipment</u> - \$4,656,000 - Increase the adjusted budget from \$4,403,150 as adopted 3/18/10 to \$4,656,000 to cover the estimated costs of replacing two (2) 2000 ¾-ton pickup trucks #5612 & #5802 (\$42,000), a 1996 compact pickup truck #5015 (\$16,500) and a 1985 large truck & powered rotary broom #5685 (\$198,404), and purchasing a propane-powered forklift for warehouse operations (\$12,900) and a multi-use walk-behind tractor with power broom and snow plow (\$5,889).                                                                                                                                                                                                                                                                                                                                                 |
| 010079                    | <u>Crash/Fire/Rescue Vehicles &amp; Equipment</u> - \$2,650,000 – Increase the adjusted budget from \$2,619,350 as adopted 3/18/10 to \$2,650,000 to cover the estimated cost of installing a vertical vehicle exhaust system in the Emergency Services station bay area (\$33,000).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 010189                    | <u>Radio Communications System</u> - \$3,043,100 – No change in the adjusted budget as adopted 3/18/10 that covers the estimated costs of replacing the existing analog Motorola 6809 radio trunking system with a mid-size digital system (\$425,000), replacing the three (3) analog Motorola Centra-com dispatch consoles with mid-size digital consoles (\$250,000), and replacing sixty (60) analog portable radios with digital radios (\$90,000).                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 010228                    | <u>Wildlife Hazard Assessment &amp; Management Plan</u> - \$80,000 – No change in the adjusted budget as adopted 10/16/08 for this subproject of Project #010229 that covers the estimated costs of a year-long inventory and assessment of wildlife residing in or frequenting the airport area that are considered potentially hazardous to aircraft operations performed by a wildlife biologist, which the FAA ordered under the regulations governing the airport's operating certificate, preparation of the wildlife management plan that the FAA required after reviewing the wildlife inventory and assessment, and development of a forest management plan for the timbered areas of Airport property. The completed wildlife management plan was submitted to the FAA for review and approval several years ago, but to date the FAA has taken no action on it. |
| 010229                    | <u>Operations/Law Enforcement Vehicles &amp; Equipment</u> - \$2,170,700 – Increase the adjusted budget from \$1,982,000 as adopted 3/18/10 to \$2,170,700 to cover the estimated costs of replacing two (2) 2006 4-door sedans #6254 & #8203 and two (2) 2007 4-door sedans #6256 & #6257                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

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(\$90,000), replacing a 1996 compact pickup truck #6805 with a compact 4-door hatchback sedan (\$14,500), upgrading the automated vehicle identification (AVI) system readers on the Taxiway E bridge over W. Terminal Boulevard (\$71,027), and purchasing two (2) Segway personal transporters (\$13,328).

- 010278     Terminal 2 Communications Plan - \$200,000 – No change in the adjusted budget as adopted 3/20/08 for this subproject of Project #010279 that covers the estimated costs of developing and implementing a plan to communicate the purposes, benefits, activities and progress of the Terminal 2 redevelopment program to interests both external and internal to the airport during the building construction period and opening. Funds remaining in the budget are adequate to cover expenses in FY 2011-12 to host a dedicatory event on May 11, 2011 and prepare video and printed media about the building.
- 010279     Air Service & Airport Business Marketing - \$1,700,000 - Increase the adjusted budget from \$1,618,700 as adopted 3/18/10 to \$1,700,000 to cover the estimated costs of air service traffic analysis consulting during the year (\$58,500), registration and travel for airline meetings and two networking events (\$5,000), updating the air travel database monthly and obtaining USDOT reports (\$25,000), and replacing *Exit Express* signing (\$15,000). Should it be necessary to market and promote a transcontinental or international air service addition during the year, the budget will need to be increased for that purpose.
- 010299     Administrative/Financial Computer System - \$3,600,000 – Increase the adjusted budget from \$3,500,000 as adopted 3/18/10 to \$3,600,000 to cover the estimated costs of replacing the emergency telephones in the parking decks (\$35,000), a network switch (\$10,000), the Terminal 2 baggage handling system and central energy plant servers (\$30,000), and the Terminal 2 system security rooms and desktop computer uninterruptible power systems (\$11,779); adding wireless access points and antennas in the Airport Operations Center and Maintenance facilities (\$10,000) and a closed circuit television camera to observe the Terminal 2 triturator (\$3,500); purchasing long-distance telephone billing software (\$4,200), virtual solutions software for the Terminal 2 multi-user flight information display and common use systems (\$57,000) and desktop personal computer refreshment (\$30,000), backup mini-uninterruptible power systems for the Terminal 2 exterior closed circuit television cameras (\$6,164), Terminal 2 gate receipt printers (\$18,750), and desktop and laptop computers and printers based on the Microsoft Enterprise Agreement (\$22,849); virtualization of the building management system servers (\$5,000); extending fiber optic cable into the Park & Ride Lot 3 building (\$8,600); and replacing the Operations Division's software systems with an integrated multi-user software system (\$125,006). Carryover items from FY 2010-11 include upgrading the closed circuit television coverage at the main parking entrance and the park and ride lots and main cashier

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plazas (\$49,050); purchasing desktop and laptop computers (\$41,050), a module for inserting static promotional marketing messages on the Terminal 2 visual paging monitors (\$5,000), high definition MATV equipment for inserting dynamic promotional marketing message (\$30,000), and data loss prevention software for the RSA Envision security information and event management software system (\$70,000); adding virtualization to Disaster Recovery Manager (\$1,000) and Service Desk Express expanded asset management to Parking and Purchasing (\$11,295); development of an Enterprise Extranet to permit business-to-business communication with the Authority (\$12,700); extension of the Terminal 2 FIDS to Terminal 1 and overhaul of the FIDS equipment there (\$33,800); and engaging very limited information technology network systems engineering support from an outside source (\$4,250).

- 010419     Arts in the Airport - \$476,800 – Increase the adjusted budget from \$469,300 as adopted 3/18/10 to \$476,800 to cover the costs of planning and design of the displays to be placed in the Terminal 2 Heritage Room (\$25,000) and updating the Art Master Plan. Priority items identified by the master plan that have been completed are creation and installation of art works in the tunnel between Parking Garage 3 and Terminal 1 (\$153,500) and in the General Aviation Terminal (\$68,250) and design, fabrication and installation of the goose suitcase artwork in the Parking Garage 3 atrium (\$58,658).
- 010459     Business Development & Concessions Marketing - \$640,000 – Increase the adjusted budget from \$611,200 as adopted 3/18/10 to \$640,000. The project covers the costs of development, issuance and evaluation of the requests for proposals for the terminal food/beverage and retail merchandise concessions program, public telephone and wireless communications services, the multi-use service station, and the terminal display advertising program; a radio frequency wireless study to identify areas of interference and aid in siting a master antenna; inspection of and reporting on the rental car service centers; schematic design of a planned flexible food concession space; two phases of concessions planning and recruiting of new concessionaires for Terminal 2; and branding of and collateral materials for the RDU Landing concession program, all now completed. Being added to the project is the second phase of planning for redevelopment of concessions in Terminal 1 due to the movement of airlines.
- 010469     Financial System Software Replacement, Additional Modules & Maintenance Management System Software - \$2,600,000 – Increase the adjusted budget from \$2,188,000 as adopted 3/18/10 to \$2,600,000 to cover the estimated costs of additional consulting services to be provided by OATC to continue improving the productivity of the Oracle enterprise reporting system and the Noetix reporting software that enhanced its utility. Additions to the project include enhancement of the iSupplier purchasing software (\$7,000) and purchase and installation of a lease/properties contract management system (\$350,000).



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- 010509 Water/Sewer Systems & Stormwater Planning & Permits - \$1,435,000 – Increase the adjusted budget from \$1,395,000 as adopted 3/18/10 to \$1,435,000. The project covers the costs of developing or updating documents and permit applications required by federal and state environmental regulations, including (a) the Spill Prevention Countermeasures and Control (SPCC) plan, (b) the Stormwater Pollution Prevention Plan (SPPP), (c) the Drinking Water Vulnerability Assessment (VA) and Emergency Response plan, (d) the National Permit Discharge Elimination System (NPDES) water quality permit, and (e) the Systemwide Sanitary Sewer Permit; now completed detailed studies of the airport's sanitary sewer system and of de-icing effluent from certain stormwater outfalls; and now completed repair of Pump Station #1 and replacement of operating controls, capacity improvements to Pump Station #1, including construction of a retaining basin system to prevent any overflow from entering the Brier Creek Reservoir, and installation of hydrocarbon filters in five of the Terminal 1 aircraft apron storm drains; and consulting and legal assistance in dealing with the NCDENR. Being added to the project are the consulting and legal services needed for renewal of the NPDES water quality permit (\$50,000).
- 010559 Geographic Information System (GIS) Implementation - \$2,107,000 – Increase the adjusted budget from \$2,086,200 as adopted 3/18/10 to \$2,107,000 to cover the estimated cost of acquiring and installing the software, completing creation of the base mapping, doing the field work and investigation to identify existing surface and subsurface infrastructure, and entering that information and data in order to create an electronic database record of all facilities for use in airport operations, facilities and properties management. Added to the project four years ago was inventory of the electric power system (\$130,000). Added to the project three years ago were inventory of the airside electrical duct-bank system (\$500,000); creation of a geo-database of the underground airfield lighting and FAA cable systems (\$30,000); and continuing digitizing record and/or historical drawings (\$10,000) and updating existing utility geo-databases (\$10,000). Added to the project two years ago were development and deployment of GIS-centric applications and functionality (\$215,000) and additional GIS operation and management consulting services (\$25,000). Added to the project last year were incorporating the consultant's CAD files from the Runway 5R-23L rehabilitation project into the airside electrical duct-bank database (\$52,000), inventory of the landside electrical duct-bank system (\$139,179), conversion and integration of the landside duct-bank inventory into the GIS duct-bank network (\$65,000), and continuing digitizing record and/or historical drawings and updating existing utility geo-databases (\$30,000). Being added to the project this year are updating of the existing utility geo-databases (\$15,000), addition of valve information to the water main database (\$10,000), locating a missing water valve near the FAA Control Tower and placing it in a manhole (\$30,000), and continuing digitizing record and/or historical drawings (\$15,000).

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- 010579     Public Transportation Shuttle Buses - \$3,653,000 – No change in the adjusted budget as adopted 3/18/10 which covers the costs of purchase of replacement parking shuttle buses, the most recent two of which were delivered in December 2010.
- 010609     Forest Management Program - \$25,000 – No change in the budget adopted 3/20/08. The project will provide initial funding for implementing the forest management program, the first phase of which will encompass four timber stands immediately north of and adjoining the Woodlake Industrial Park on Pleasant Grove Church Road for which bids were received February 23, 2011.
- 010619     Small & Emerging Business Assistance Program - \$1,500,000 – No change in the budget adopted 3/20/08. The project provides a guaranty to support several loans made to small Terminal 2 concessionaires by First Citizens Bank that implement the Small & Emerging Business Assistance Program adopted by the Authority on 2/21/08. Loans are made by FCB only upon approval by FCB and the Authority of applications for assistance recommended by the review panel, closing of the loans, and receipt of required documentation fully supporting each draw. Funds would be disbursed from this project only in the event of continuing loan repayment default by a participating concessionaire.
- 010629     Financial Model Update - \$25,000 – Initially budget the project to cover the estimated cost of updating the financial model prior to review by Fitch and Moody's of the Authority's bond credit rating in the summer of 2011.
- 070399     Terminal 2 Reconfiguration & Expansion - \$573,000,000 – Increase the adjusted budget from \$570,000,000 as adopted 12/21/06 to \$573,000,000 to cover the total cost of the project, including the architectural and engineering services; program and construction management, administration and project support services; first (demolition, utilities relocation, early building foundations and a central energy plant) and second (building contract) phase construction and equipment, furniture and fixtures (baggage conveyor system, passenger loading bridges, information technology systems, etc.) installation associated with replacement of Terminal C to transform it into the airport's primary terminal with 32 narrow-body aircraft gates and a total floor area of approximately 920,000 square feet. Construction commenced in the fall of 2004 and extended through opening of the building's final phase on January 23, 2011. All proceeds of general revenue bond sold to fund the project and all Passenger Facility Charge revenues pledged to cover project costs other than debt retirement have been expended.
- 070479     Terminal 2 Baggage Handling System & Passenger Loading Bridges Initial Spare Parts Inventory - \$370,950 - Increase the budget from \$365,000 as adopted 3/20/08 to \$370,950 to cover the estimated cost of purchasing the initial inventory of spare parts to be used in maintaining the passenger

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loading bridges and ancillary equipment installed in the second phase of new Terminal 2, as they were supplied by manufacturers different than those who supplied the bridges and associated equipment that were installed in the first phase. These parts will be used both for replacement under warranty (with reimbursement by the contractor) and normal maintenance of this equipment.

070489     Terminal 1 Bypass Roadway Improvements - \$350,000 – No change in the budget adopted 3/20/08, which covers the estimated cost of planning and design of a new two-lane bypass roadway outboard of and physically separated from the Terminal 1 commercial curbside and access lanes that will enable traffic proceeding to Terminal 2 to be fully separated from that accessing Terminal 1. The project includes project definition for this work, for future expansion of Parking Garages 3 and 4 to the north to provide an additional 1,500± spaces, and for future replacement of Parking Garages 1 and 2, including a pedestrian tunnel between the new Garage 1/2 and Terminal 2. Project definition for the bypass roadway is complete. Further work has been suspended pending completion of interior reconfiguration and renovation of Terminal 1. The total estimated cost of the work in this project is \$23.5 million with construction being \$17 million.

070499     Terminal 1 Interior Reconfiguration & Renovation - \$60,000,000 – Increase the budget from \$4,687,500 as adopted 3/18/10 to \$60,000,000 to continue project definition, schematic planning, design development, preparation of contract documents and bidding for and construction of interior reconfiguration and total renovation of Terminal 1 to enable all airline operations to be relocated from Terminal 1 North (T1N) to Terminal 1 Main (T1M). All current activities in T1N, including the 3-story section and the concourse beyond the northeast end of T1M, will be either relocated to T1M or one of the cargo buildings or ended such that T1N is totally vacated upon Southwest Airlines' relocation to T1M. Interior reconfiguration is to occur in two areas: (1) the former US Airways, Delta, jetBlue, Northwest and Air Tran ticketing, office and bag makeup space to enable it to accommodate Southwest and permit installation of a mini-in-line baggage handling system therefor, and (2) the passenger security screening checkpoint to expand that space, revise the access to and egress from, and realign people movement through it. Other key project elements include advancing the information technology systems in T1M and the associated information displays to a modern state generally comparable to those in Terminal 2; converting a former airline club room and training room to Authority-operated club space; relocating passenger boarding bridges from other Terminal 1 gates to Gates A12, A15, A16 and A18; replacing the curbside canopy with a parallel to the one at Terminal 2, the building exterior skin and windows to be compatible with the parking garages and the roof, the fire alarm and public address systems, and the small grease traps in the food concession spaces with large capacity interceptors. \$60 million is the total estimated project cost, of which construction, equipment, furniture and fixtures should comprise between

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\$45 and \$50 million and soft costs the balance. Construction is expected to be initiated in early 2012 and be completed in the second half of 2013.

- 080329      Authority Buildings Tenant Space Improvements - \$1,369,000 – Increase the adjusted budget from \$1,250,000 as adopted 4/16/09 to \$1,369,000. The project covers limited refurbishment of certain spaces within Authority-owned buildings that are necessary to lease those areas to new tenants. These costs are recovered from rents paid by the tenants. Being added to the project are improvements to the former US Airways Club space to convert it to The Club at RDU (\$10,000); expenses of relocating jetBlue from Terminal 1 to Terminal 2 (\$40,600), Air Tran from Terminal 1 Main to Terminal 1 North (\$27,000), Sandhills Bag Delivery from the tunnel to Terminal 1 North (\$5,500), and undesignated space cleanup/modifications (\$12,000); and undepreciated Terminal 1 capital cost reimbursements to Borders (\$20,000) and XpresSpa (\$30,000).
- 080429      Airport Structures Condition Inspection & Improvement - \$4,085,000 – Increase the adjusted budget from \$3,450,000 as adopted 3/19/09 to \$4,085,000. The project covers the estimated cost of inspections of aircraft and vehicle bridges and tunnels, overhead truss and cantilever roadway signs, traffic signal arm and high mast light poles, and the parking garages. Being added to the project are drainage improvements for and paver replacement on an abutment of one of the Airport Boulevard bridges (\$63,800), rehabilitation of stormwater drainage control Outfalls 001 (\$553,925) and 007 (\$25,000), and construction of steps at several of the outfalls to facilitate access for water quality testing (\$12,000). Outfall 001 controls stormwater discharge from much of the terminal area and southwestern part of the airfield and has become largely filled with silt, putting added pressure on the upper portion of the dam.
- 080549      Authority Office Building Expansion - \$3,800,000 – Increase the budget from \$3,000,000 as adopted 3/20/08 to \$3,800,000 to cover the estimated cost of adding a two-story section of about 9,000 s.f. floor area to the north end extending from Room 100 into the first parking bay. The second floor of this addition would provide additional Authority staff office space or replacement office space for the Research Triangle Regional Partnership (RTRP). The first floor will provide additional meeting space for both the Authority and the RTRP, additional rest room facilities to support that space and vertical circulation (stair and elevator) between the two floors, plus a separate entrance from the outside to the RTRP offices if they go on the second floor. If the RTRP offices are relocated, Authority staff would occupy its current quarters as they now exist except that the reception space would be enclosed to create two offices and the conference room would be subdivided into multiple user spaces. Construction would be initiated in early 2012 and completed that year.
- 080569      Airport Facilities Improvements - \$2,070,000 – Increase the budget from \$762,000 as adopted 3/18/10 to \$2,070,000 to replace the Terminal 1

**PROJECT  
NUMBER**

**RECOMMENDED CHANGE**

HVAC system cooling tower (\$445,900), 4,025 ft. of 6-ft. high airfield perimeter fencing with 8-ft. height (\$104,575), the Taxiways B, E and F southwest of Terminal 2 concrete pavement expansion joint seals (\$70,500), and the South Cargo ramp concrete pavement joint seals (\$52,000); resurface National Guard Drive from Aviation Parkway to Park & Ride Lot 3 (\$144,200) and W. Terminal Boulevard from the Taxiway E bridge to the new pavement (\$123,530); mill and resurface RDU Drive (\$63,460), the Emergency Medical Service station entrance and parking (\$30,825), and N. Terminal Boulevard approaching Terminal 2 (\$154,620); strengthen the Park & Ride Lot 3 bus lane (\$96,600) (carried over from FY 2010-11); and construct a new entrance with powered gate to the Maintenance facility truck dock (\$22,450).

080579 Future CONRAC Area Land Use Planning - \$400,000 – Increase the budget from \$250,000 as adopted 3/18/10 to \$400,000. The project is developing an overall land use plan for the airport property west of the Brier Creek Reservoir, including the future Consolidated Rental Car (CONRAC) facility, roadways (including preliminary alignments), interchanges of relocated Pleasant Grove Church Road with Airport Boulevard and Aviation Parkway, and other non-aeronautical development that may be undertaken in this area. The work is building upon the preliminary site plan for the future CONRAC developed by staff in 2008. Expansion of the project is proposed to develop land use plans for the Aviation Station area and the I-540/Lumley Road interchange area and to address possible extension of Pleasant Grove Church Road from Airport Boulevard to the intersection of National Guard Road and Aviation Parkway and creation of an interchange at that point.

080589 Taxiway F Pavement Rehabilitation & Airfield Lighting Improvements - \$7,500,000 – Increase the budget from \$240,000 as adopted 9/16/10 to \$7,500,000 to cover the estimated costs of reconstruction of Taxiway F between Taxiways C and B9, including installing in-pavement lighting supporting Category 3 Instrument Landing System operations on Runway 23R, and replacing the incandescent high intensity pavement edge lighting fixtures on Runways 5L-23R and 5R-23L with FAA-approved light emitting diode (LED) fixtures. Construction is expected to be initiated in May/June 2011 and completed late in the year. The project is being largely funded by grants of \$5,250,000 in FAA Airport Improvement Program (AIP) entitlement funds for federal fiscal years 2010-2012 and \$875,000 in NCDOT funds for state fiscal years 2009-2011.

## 2011-2012 PROJECT ORDINANCE NO. 1

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13.2 of the General Statutes of North Carolina, 1981 Project Ordinance No. 4 adopted the 17<sup>th</sup> day of March 1981, amended the 7<sup>th</sup> day of April 1981, amended the 15<sup>th</sup> day of September 1981, amended and retitled 1982 Project Ordinance No. 4 the 16<sup>th</sup> day of March 1982, amended and retitled 1983-84 Project Ordinance No. 1 the 29<sup>th</sup> day of March 1983, amended and retitled 1984-85 Project Ordinance No. 1 the 20<sup>th</sup> day of March 1984, amended and retitled 1985-86 Project Ordinance No. 1 the 19<sup>th</sup> day of March 1985, amended and retitled 1986-87 Project Ordinance No. 1 the 18<sup>th</sup> day of March 1986, amended and retitled 1987-88 Project Ordinance No. 1 the 24<sup>th</sup> day of March 1987, amended and retitled 1988-89 Project Ordinance No. 1 the 22<sup>nd</sup> day of March 1988, amended and retitled 1989-90 Project Ordinance No. 1 the 21<sup>st</sup> day of March 1989, amended and retitled 1990-91 Project Ordinance No. 1 the 20<sup>th</sup> day of March 1990, amended and retitled 1991-92 Project Ordinance No. 1 the 19<sup>th</sup> day of March 1991, amended and retitled 1992-93 Project Ordinance No. 1 the 17<sup>th</sup> day of March 1992, amended and retitled 1993-94 Project Ordinance No. 1 the 23<sup>rd</sup> day of March 1993, amended and retitled 1994-95 Project Ordinance No. 1 the 22<sup>nd</sup> day of March 1994, amended and retitled 1995-96 Project Ordinance No. 1 the 21<sup>st</sup> day of March 1995, amended and retitled 1996-97 Project Ordinance No. 1 the 21<sup>st</sup> day of March 1996, amended and retitled 1997-98 Project Ordinance No. 1 the 20<sup>th</sup> day of March 1997, amended and retitled 1998-99 Project Ordinance No. 1 the 19<sup>th</sup> day of March, 1998, amended and retitled 1999-00 Project Ordinance No. 1 the 18<sup>th</sup> day of March 1999, amended and retitled 2000-01 Project Ordinance No. 1 the 30<sup>th</sup> day of March 2000, amended and retitled 2001-02 Project Ordinance No. 1 the 15<sup>th</sup> day of March 2001, amended and retitled 2002-03 Project Ordinance No. 1 the 21<sup>st</sup> day of March 2002, amended and retitled 2003-04 Project Ordinance No. 1 the 20<sup>th</sup> day of March 2003, amended and retitled 2004-05 Project Ordinance No. 1 the 18<sup>th</sup> day of March 2004, amended and retitled 2005-06 Project Ordinance No. 1 the 24<sup>th</sup> day of March 2005, amended and retitled 2006-07 Project Ordinance No. 1 the 23<sup>rd</sup> day of March 2006, amended and retitled 2007-08 Project Ordinance No. 1 the 22<sup>nd</sup> day of March 2007, amended and retitled 2008-09 Project Ordinance No. 1 the 20<sup>th</sup> day of March 2008, and amended and retitled 2009-10 Project Ordinance No. 1 the 19<sup>th</sup> day of March 2009, and amended and retitled 2010-11 Project Ordinance No. 1 the 18<sup>th</sup> day of March 2010, is hereby amended and retitled 2011-12 Project Ordinance No. 1 as follows:

Section 1. The projects authorized are as follows:

| PROJECT NUMBER      | PROJECT TITLE                    | PROJECT COST     |
|---------------------|----------------------------------|------------------|
| 010019              | Non-Runway Property Acquisition  | \$ 11,700,000    |
| 010029              | Maintenance Vehicles & Equipment | <u>4,656,000</u> |
| Total Project Costs |                                  | \$ 16,356,000    |

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 3. The following revenues are estimated to be available to the Raleigh-Durham Airport Authority for completion of the aforesaid projects:

|                                              |                   |
|----------------------------------------------|-------------------|
| Funds on Hand                                | \$ 958,971        |
| Advanced Costs Incurred on Foregoing Project | <u>15,144,179</u> |
| Total Estimated Revenues                     | \$ 16,356,000     |

Section 4. The following amounts are appropriated for the above listed projects:

| PROJECT NUMBER | PROJECT TITLE                          | APPROPRIATION       |
|----------------|----------------------------------------|---------------------|
| 010019         | Non-Runway Property Acquisition        |                     |
|                | Land Purchase:                         | \$11,400,000        |
|                | Engineering, Legal and Administrative: | 300,000             |
|                |                                        | \$ 11,700,000       |
| 010029         | Maintenance Vehicles & Equipment       |                     |
|                | Equipment Purchase:                    | \$ 4,646,000        |
|                | Engineering, Legal and Administrative: | 10,000              |
|                |                                        | <u>\$ 4,656,000</u> |
|                | Total Appropriations                   | \$ 16,356,000       |

Section 5. The Finance Officer is directed to report quarterly on the financial status of the aforesaid projects. He shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this \_\_\_<sup>th</sup> day of March, 2011.

## 2011-2012 PROJECT ORDINANCE NO. 2

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13.2 of the General Statutes of North Carolina, 1984-85 Project Ordinance No. 3 adopted the 20<sup>th</sup> day of March 1984, amended and retitled 1985-86 Project Ordinance No. 3 the 19<sup>th</sup> day of March 1985, amended and retitled 1986-87 Project Ordinance No. 3 the 18<sup>th</sup> day of March 1986, amended and retitled 1987-88 Project Ordinance No. 3 the 24<sup>th</sup> day of March 1987, amended and retitled 1988-89 Project Ordinance No. 3 the 22<sup>nd</sup> day of March 1988, amended and retitled 1989-90 Project Ordinance No. 3 the 21<sup>st</sup> day of March 1989, amended and retitled 1990-91 Project Ordinance No. 2 the 20<sup>th</sup> day of March 1990, amended and retitled 1991-92 Project Ordinance No. 2 the 19<sup>th</sup> day of March 1991, and amended and retitled 1992-93 Project Ordinance No. 2 the 17<sup>th</sup> day of March 1992, amended and retitled 1993-94 Project Ordinance No. 2 the 23<sup>rd</sup> day of March 1993, amended and retitled 1994-95 Project Ordinance No. 2 the 22<sup>nd</sup> day of March 1994, amended and retitled 1995-96 Project Ordinance No. 2 the 21<sup>st</sup> day of March 1995, amended and retitled 1996-97 Project Ordinance No. 2 the 21<sup>st</sup> day of March 1996, amended and retitled 1997-98 Project Ordinance No. 2 the 20<sup>th</sup> day of March 1997, amended and retitled 1998-99 Project Ordinance No. 2 the 19<sup>th</sup> day of March 1998, amended and retitled 1999-00 Project Ordinance No. 2 the 18<sup>th</sup> day of March 1999, amended and retitled 2000-01 Project Ordinance No. 2 the 30<sup>th</sup> day of March 2000, amended and retitled 2001-02 Project Ordinance No. 2 the 15<sup>th</sup> day of March 2001, amended and retitled 2002-03 Project Ordinance No. 2 the 21<sup>st</sup> day of March 2002, amended and retitled 2003-04 Project Ordinance No. 2 the 20<sup>th</sup> day of March 2003, amended and retitled 2004-05 Project Ordinance No. 2 the 18<sup>th</sup> day of March 2004, amended and retitled 2005-06 Project Ordinance No. 2 the 24<sup>th</sup> day of March 2005, amended and retitled 2006-07 Project Ordinance No. 2 the 23<sup>rd</sup> day of March 2006, amended and retitled 2007-08 Project Ordinance No. 2 the 22<sup>nd</sup> day of March 2007, amended and retitled 2008-09 Project Ordinance No. 2 the 20<sup>th</sup> day of March 2008, amended and retitled 2009-10 Project Ordinance No. 2 the 19<sup>th</sup> day of March 2009, and amended and retitled 2010-11 Project Ordinance No. 2 the 18<sup>th</sup> day of March 2010, is hereby amended and retitled 2011-12 Project Ordinance No. 2 as follows:

Section 1. The projects authorized are as follows:

| PROJECT NUMBER | PROJECT TITLE                                   | PROJECT COST |
|----------------|-------------------------------------------------|--------------|
| 010079         | Crash/Fire/Rescue Vehicles & Equipment          | \$ 2,650,000 |
| 010189         | Radio Communications System                     | 3,043,100    |
| 010228         | Wildlife Hazard Assessment & Management Plan    | 80,000       |
| 010229         | Operations/Law Enforcement Vehicles & Equipment | 2,170,700    |
| 010278         | Terminal 2 Communications Plan                  | 200,000      |



| PROJECT NUMBER | PROJECT TITLE                                                                                      | PROJECT COST     |
|----------------|----------------------------------------------------------------------------------------------------|------------------|
| 010279         | Air Service & Airport Business Marketing                                                           | 1,700,000        |
| 010299         | Administrative/Financial Computer System                                                           | 3,600,000        |
| 010419         | Arts in the Airport                                                                                | 476,800          |
| 010459         | Business Development & Concessions Marketing                                                       | 640,000          |
| 010469         | Financial System Software Replacement, Additional Modules & Maintenance Management System Software | 2,600,000        |
| 010509         | Water/Sewer Systems & Stormwater Planning & Permits                                                | 1,435,000        |
| 010559         | Geographic Information System Implementation                                                       | 2,107,000        |
| 010579         | Public Transportation Shuttle Buses                                                                | 3,653,000        |
| 010609         | Forest Management Program                                                                          | 25,000           |
| 010619         | Small & Emerging Business Assistance Program                                                       | 1,500,000        |
| 010629         | Financial Model Update                                                                             | 25,000           |
| 070479         | Terminal 2 Baggage Handling System & Passenger Loading Bridges Initial Spare Parts Inventory       | 370,950          |
| 070489         | Terminal 1 Bypass Roadway Improvements                                                             | 350,000          |
| 070499         | Terminal 1 Interior Reconfiguration & Renovation                                                   | 60,000,000       |
| 080329         | Authority Buildings Tenant Space Improvements                                                      | 1,369,000        |
| 080429         | Airport Structures Condition Inspection & Repairs                                                  | 4,085,000        |
| 080549         | Authority Office Building Expansion                                                                | 3,800,000        |
| 080569         | Airport Facilities Improvements                                                                    | 2,070,000        |
| 080579         | Future CONRAC Area Land Use Planning                                                               | 400,000          |
| 080589         | Taxiway F Pavement Rehabilitation & Airfield Lighting Improvements                                 | <u>7,500,000</u> |
|                | Total Project Costs                                                                                | \$105,850,550    |

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 3. The following revenues are estimated to be available to the Raleigh-Durham Airport Authority for completion of the aforesaid projects:

|                                               |                   |
|-----------------------------------------------|-------------------|
| Funds on Hand                                 | \$ 69,599,394     |
| Federal Airport Improvement Program Grant     | 5,250,000         |
| State Airport Improvement Program Grant       | 875,000           |
| Advanced Costs Incurred on Foregoing Projects | <u>30,126,156</u> |
| Total Estimated Revenues                      | \$105,850,550     |

Section 4. The following amounts are appropriated for the above listed projects:

| PROJECT NUMBER | PROJECT TITLE                                   | APPROPRIATION |
|----------------|-------------------------------------------------|---------------|
| 010079         | Crash/Fire/Rescue Vehicles & Equipment          |               |
|                | Equipment:                                      | \$ 2,610,000  |
|                | Engineering, Legal and Administrative:          | 40,000        |
|                |                                                 | \$ 2,650,000  |
| 010189         | Radio Communications System                     |               |
|                | Equipment:                                      | \$ 3,018,100  |
|                | Engineering, Legal and Administrative:          | 25,000        |
|                |                                                 | \$ 3,043,100  |
| 010228         | Wildlife Hazard Assessment & Management Plan    |               |
|                | Engineering, Legal and Administrative:          | \$ 80,000     |
|                |                                                 | \$ 80,000     |
| 010229         | Operations/Law Enforcement Vehicles & Equipment |               |
|                | Equipment:                                      | \$ 2,170,700  |
|                |                                                 | \$ 2,170,700  |

| PROJECT NUMBER | PROJECT TITLE                                                                                         | APPROPRIATION |
|----------------|-------------------------------------------------------------------------------------------------------|---------------|
| 010278         | Terminal 2 Communications Plan                                                                        |               |
|                | Engineering, Legal and<br>Administrative: \$ 200,000                                                  | \$ 200,000    |
| 010279         | Air Service & Airport Business Marketing                                                              |               |
|                | Engineering, Legal and<br>Administrative: \$ 1,700,000                                                | \$ 1,700,000  |
| 010299         | Administrative/Financial Computer System                                                              |               |
|                | Equipment: \$ 3,600,000                                                                               | \$ 3,600,000  |
| 010419         | Arts in the Airport                                                                                   |               |
|                | Art Works Purchase: \$ 351,800                                                                        |               |
|                | Engineering, Legal and<br>Administrative: 125,000                                                     | \$ 476,800    |
| 010459         | Business Development & Concessions Marketing                                                          |               |
|                | Engineering, Legal and<br>Administrative: \$ 640,000                                                  | \$ 640,000    |
| 010469         | Financial System Software Replacement, Additional<br>Modules & Maintenance Management System Software |               |
|                | Engineering, Legal and<br>Administrative: \$ 2,600,000                                                | \$ 2,600,000  |
| 010509         | Water/Sewer Systems & Stormwater Planning & Permits                                                   |               |
|                | Engineering, Legal and<br>Administrative: \$ 1,435,000                                                | \$ 1,435,000  |

| PROJECT NUMBER | PROJECT TITLE                                                                                   | APPROPRIATION |
|----------------|-------------------------------------------------------------------------------------------------|---------------|
| 010559         | Geographic Information System Implementation                                                    |               |
|                | Engineering, Legal and<br>Administrative:                                                       | \$2,107,000   |
|                |                                                                                                 | \$ 2,107,000  |
| 010579         | Public Transportation Shuttle Buses                                                             |               |
|                | Equipment Purchase:                                                                             | \$ 3,653,000  |
|                |                                                                                                 | \$ 3,653,000  |
| 010609         | Forest Management Program                                                                       |               |
|                | Engineering, Legal and<br>Administrative:                                                       | \$ 25,000     |
|                |                                                                                                 | \$ 25,000     |
| 010619         | Small & Emerging Business Assistance Program                                                    |               |
|                | Engineering, Legal and<br>Administrative:                                                       | \$ 1,500,000  |
|                |                                                                                                 | \$ 1,500,000  |
| 010629         | Financial Model Update                                                                          |               |
|                | Engineering, Legal and<br>Administrative:                                                       | \$ 25,000     |
|                |                                                                                                 | \$ 25,000     |
| 070479         | Terminal 2 Baggage Handling System & Passenger<br>Loading Bridges Initial Spare Parts Inventory |               |
|                | Parts Purchase:                                                                                 | \$ 370,950    |
|                |                                                                                                 | \$ 370,950    |
| 070489         | Terminal 1 Bypass Roadway Improvements                                                          |               |
|                | Engineering, Legal and<br>Administrative:                                                       | \$ 350,000    |
|                |                                                                                                 | \$ 350,000    |
| 070499         | Terminal 1 Interior Reconfiguration & Renovation                                                |               |
|                | Construction:                                                                                   | \$51,000,000  |
|                | Engineering, Legal and<br>Administrative:                                                       | 9,000,000     |

| PROJECT NUMBER | PROJECT TITLE                                                      | APPROPRIATION       |
|----------------|--------------------------------------------------------------------|---------------------|
|                |                                                                    | \$ 60,000,000       |
| 080329         | Authority Buildings Tenant Space Improvements                      |                     |
|                | Construction: \$ 1,319,000                                         |                     |
|                | Engineering, Legal and Administrative: 50,000                      |                     |
|                |                                                                    | \$ 1,369,000        |
| 080429         | Airport Structures Condition Inspection & Repairs                  |                     |
|                | Construction: \$ 2,235,000                                         |                     |
|                | Engineering, Legal and Administrative: 1,850,000                   |                     |
|                |                                                                    | \$ 4,085,000        |
| 080549         | Authority Office Building Expansion                                |                     |
|                | Construction: \$ 3,225,000                                         |                     |
|                | Engineering, Legal and Administrative: 575,000                     |                     |
|                |                                                                    | \$ 3,800,000        |
| 080569         | Airport Facilities Improvements                                    |                     |
|                | Construction: \$ 1,965,000                                         |                     |
|                | Engineering, Legal and Administrative: 105,000                     |                     |
|                |                                                                    | \$ 2,070,000        |
| 080579         | Future CONRAC Area Land Use Planning                               |                     |
|                | Engineering, Legal and Administrative: \$ 400,000                  |                     |
|                |                                                                    | \$ 400,000          |
| 080589         | Taxiway F Pavement Rehabilitation & Airfield Lighting Improvements |                     |
|                | Construction: \$ 6,375,000                                         |                     |
|                | Engineering, Legal and Administrative: 1,125,000                   |                     |
|                |                                                                    | <u>\$ 7,500,000</u> |
|                | Total Appropriations                                               | \$105,850,550       |

Section 5. The Finance Officer is directed to report quarterly on the financial status of the aforesaid projects. He shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this \_\_<sup>th</sup> day of March, 2011.

## 2011-2012 PROJECT ORDINANCE NO. 3

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13.2 of the General Statutes of North Carolina, 2005-06 Project Ordinance No. 4 adopted the 24<sup>th</sup> day of March 2005, amended and retitled 2006-07 Project Ordinance No. 4 the 23<sup>rd</sup> day of March 2006, amended and retitled 2007-08 Project Ordinance No. 4 the 22<sup>nd</sup> day of March 2007, amended and retitled 2008-09 Project Ordinance No. 4 the 20<sup>th</sup> day of March 2008, amended and retitled 2009-10 Project Ordinance No. 4 the 19<sup>th</sup> day of March 2009, and amended and retitled 2010-11 Project Ordinance No. 4 the 18<sup>th</sup> day of March 2010, is hereby amended and retitled 2011-12 Project Ordinance No. 3 as follows:

Section 1. The projects authorized are as follows:

| PROJECT NUMBER | PROJECT TITLE                          | PROJECT COST          |
|----------------|----------------------------------------|-----------------------|
| 070399         | Terminal 2 Reconfiguration & Expansion | <u>\$ 573,000,000</u> |
|                | Total Project Costs                    | \$ 573,000,000        |

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 3. The following revenues are estimated to be available to the Raleigh-Durham Airport Authority for completion of the aforesaid projects:

|                                              |    |                    |
|----------------------------------------------|----|--------------------|
| Airport Revenue Bonds Series 2006-2010       | \$ | 0                  |
| Passenger Facility Charges                   |    | 0                  |
| RDU Cash                                     |    | 10,977,216         |
| TSA Grant                                    |    | 2,172,784          |
| Advanced Costs Incurred on Foregoing Project |    | <u>559,850,000</u> |
| Total Estimated Revenues                     | \$ | 573,000,000        |

Section 4. The following amounts are appropriated for the above listed projects:

| PROJECT NUMBER | PROJECT TITLE                          | APPROPRIATION        |
|----------------|----------------------------------------|----------------------|
| 070399         | Terminal 2 Reconfiguration & Expansion |                      |
|                | Construction:                          | \$487,000,000        |
|                | Engineering, Legal and Administrative: | 86,000,000           |
|                |                                        | <u>\$573,000,000</u> |

Total Appropriations        \$573,000,000

Section 5. The Finance Officer is directed to report quarterly on the financial status of the aforesaid projects. He shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this \_\_\_\_<sup>th</sup> day of March, 2011.







**Schedule I**  
**DISTRIBUTION OF GENERAL AVIATION AND AIR CARRIER COSTS**  
**ESTIMATED LANDED WEIGHTS**  
(in 1000 pound units)  
FY 2011-2012

|                                          |                         |                        |     |                        |
|------------------------------------------|-------------------------|------------------------|-----|------------------------|
| Estimated General Aviation Landed Weight | 323,235                 | 4.993%                 | SAY | 5.000%                 |
| Estimated Air Carrier Landed Weight      | <u>6,150,000</u>        | <u>95.007%</u>         | SAY | 95.000%                |
| <b>TOTAL</b>                             | <b><u>6,473,235</u></b> | <b><u>100.000%</u></b> |     | <b><u>100.000%</u></b> |

**SCHEDULE II  
INCREMENTAL COST PROJECTION  
FY 2011-2012**

|                             | <b>GENERAL<br/>AVIATION</b> | <b>AIR<br/>CARRIERS</b>     | <b>TOTAL</b>                |
|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| <b>MAINTENANCE EXPENSES</b> | \$ 91,257                   | \$ 1,733,883                | \$ 1,825,140                |
| <b>LAW ENFORCEMENT</b>      | 4,861                       | 92,358                      | 97,219                      |
| <b>EMERGENCY SERVICES</b>   | 74,525                      | 1,415,980                   | 1,490,505                   |
| <b>SUBTOTAL</b>             | 170,643                     | 3,242,220                   | 3,412,864                   |
| <b>ADMINISTRATIVE</b>       | 110,088                     | 2,091,663                   | 2,201,751                   |
| <b>LAND COST</b>            | 45,315                      | 860,986                     | 906,302                     |
| <b>DEPRECIATION</b>         | 82,172                      | 1,561,269                   | 1,643,441                   |
| <b>IMPUTED INTEREST</b>     | 59,637                      | 1,133,098                   | 1,192,735                   |
| <b>DEBT SERVICE</b>         | 137,848                     | 2,619,116                   | 2,756,964                   |
| <b>TOTAL COSTS</b>          | <u><u>\$ 605,703</u></u>    | <u><u>\$ 11,508,353</u></u> | <u><u>\$ 12,114,056</u></u> |

**SCHEDULE III  
LAND COST  
FY 2011-2012**

|               |                   |
|---------------|-------------------|
| TOTAL ACREAGE | 2066.86           |
| ACTUAL COST   | \$ 15,105,025     |
| @ 6%          | <u>\$ 906,302</u> |

**DISTRIBUTION:**

|                  |                          |
|------------------|--------------------------|
| GENERAL AVIATION | \$ 45,315                |
| AIR CARRIERS     | <u>860,986</u>           |
| <b>TOTAL</b>     | <u><b>\$ 906,302</b></u> |

**SCHEDULE IV  
DEPRECIATION AND RETURN ON INVESTMENT OF AIRFIELD PROJECTS  
FY 2011-2012**

| PROJECT<br>NUMBER | DESCRIPTION                            | LIFE | FIRST YEAR OF<br>DEPRECIATION | RDU COST          | PRIOR YEARS<br>DEPRECIATION | 2011-2012<br>DEPRECIATION | IMPUTED<br>INTEREST<br>ON BALANCE |
|-------------------|----------------------------------------|------|-------------------------------|-------------------|-----------------------------|---------------------------|-----------------------------------|
| 080149            | AIRFIELD OBSTRUCTION CLEARING          | 20   | 92                            | 489,241           | 488,562                     | 679                       | 0                                 |
| 080349            | AIRFIELD OBSTRUCTION CLEARING          | 20   | 98                            | 65,366            | 43,965                      | 3,268                     | 1,088                             |
| 080339            | NORTH RAMP/GA REDEV PHASE 1 (AIRFIELD) | 30   | 00                            | 2,701,489         | 1,260,694                   | 90,050                    | 60,784                            |
| 070269            | TA APRON PAVEMENT REHAB                | 10   | 01                            | 1,129,567         | 1,129,567                   | 0                         | 0                                 |
| 080261            | TOUCHDOWN ZONE LIGHTS RW 23L           | 10   | 01                            | 529,892           | 529,892                     | 0                         | 0                                 |
| 010079            | CFR 1 TI-300                           | 10   | 01                            | 446,954           | 446,954                     | 0                         | 0                                 |
| 010079            | CFR 2 FIRE VEHICLE                     | 10   | 01                            | 392,524           | 392,524                     | 0                         | 0                                 |
| 010079            | CFR 3 FIRE VEHICLE                     | 10   | 01                            | 390,120           | 390,120                     | 0                         | 0                                 |
| 010339            | AIRPORT PROPERTY SURVEY                | 10   | 02                            | 225,825           | 213,832                     | 11,993                    | 0                                 |
| 080331            | NORTH RAMP-ENVIRO ASSESSMENT           | 30   | 02                            | 488,645           | 282,111                     | 16,288                    | 8,561                             |
| 080332            | NORTH RAMP/GA REDEV PHASE 2 (AIRFIELD) | 30   | 03                            | 1,946,045         | 616,246                     | 64,868                    | 56,922                            |
| 080269            | SURFACE MOVEMENT GUIDANCE SYSTEM       | 10   | 03                            | 769,912           | 769,912                     | 0                         | 0                                 |
| 010079            | CFR REPLACEMENT TANK BODY              | 5    | 06                            | 130,975           | 130,975                     | 0                         | 0                                 |
| 010589            | RW 23R CAT III IMPLEMENTATION          | 20   | 07                            | 19,630            | 5,028                       | 982                       | 613                               |
| 080459            | SECURITY FENCING                       | 10   | 07                            | 242,353           | 124,452                     | 24,235                    | 4,215                             |
| 070378            | WESTSIDE STORMWATER MANAGEMENT         | 20   | 07                            | 1,886,971         | 430,852                     | 94,349                    | 61,280                            |
| 080333            | NORTH RAMP/GA REDEV PHASE 3 (AIRFIELD) | 30   | 07                            | 4,933,593         | 810,000                     | 164,453                   | 178,161                           |
| 080439            | AIRSIDE PAVEMENT DRAINAGE REPAIR       | 20   | 07                            | 361,551           | 93,249                      | 18,078                    | 11,260                            |
| 080409            | RUNWAY 5R/23L SAFETY AREA EXTENSION    | 20   | 08                            | 3,280,152         | 692,014                     | 164,008                   | 109,086                           |
| 010079            | CFR VEHICLES AND EQUIPMENT             | 5    | 08                            | 18,213            | 14,669                      | 3,544                     | 0                                 |
| 080439            | AIRSIDE PAVEMENT DRAINAGE REPAIR       | 20   | 08                            | 1,142,506         | 228,500                     | 57,125                    | 38,560                            |
| 010229            | FUEL FARM LIQUID VACUUM TRUCK          | 10   | 08                            | 58,000            | 23,200                      | 5,800                     | 1,305                             |
| 010449            | PERMANENT NOISE MONITORING SYSTEM      | 10   | 09                            | 887,302           | 264,963                     | 88,730                    | 24,012                            |
| 010079            | CFR REROOFING PROJECT                  | 10   | 09                            | 41,803            | 12,540                      | 4,180                     | 1,191                             |
| 080439            | AIRSIDE PAVEMENT DRAINAGE REPAIR       | 20   | 09                            | 386,257           | 57,939                      | 19,313                    | 13,905                            |
| 080439            | AIRSIDE PAVEMENT DRAINAGE REPAIR       | 20   | 11                            | 96,761            | 4,838                       | 4,838                     | 3,919                             |
| 080439            | AIRSIDE PAVEMENT DRAINAGE REPAIR       | 20   | 11                            | 145,210           | 7,261                       | 7,261                     | 5,881                             |
| 010299            | UPGRADE OF FIREHOUSE SOFTWARE          | 5    | 10                            | 11,676            | 3,822                       | 2,335                     | 248                               |
| 080469            | BULK FUEL FARM REPAIRS                 | 20   | 10                            | 10,643,463        | 1,064,346                   | 532,173                   | 407,112                           |
| 080539            | RUNWAY 5R-23L PAVEMENT & LIGHTING REH/ | 20   | 11                            | 3,865,182         | 193,259                     | 193,259                   | 156,540                           |
| 010228            | WILDLIFE ASSESSMENT                    | 5    | 11                            | 17,250            | 3,450                       | 3,450                     | 466                               |
| 010229            | HY-SECURITY 222 EX SLIDE GATE          | 5    | 11                            | 21,507            | 4,321                       | 4,321                     | 583                               |
| 080423            | TAXIWAY BRIDGE REHABILITATION          | 10   | 11                            | 101,116           | 10,112                      | 10,112                    | 3,640                             |
| 80559             | WEST SIDE AIRFIELD ELECTRICAL REHAB    | 20   | 12                            | 1,074,983         | 0                           | 53,749                    | 43,402                            |
| <b>TOTAL</b>      |                                        |      |                               | <b>38,942,134</b> | <b>10,744,168</b>           | <b>1,643,441</b>          | <b>1,192,735</b>                  |

**SCHEDULE V**  
**DEBT SERVICE COSTS**  
**FY 2011-2012**

| PROJECT NUMBER<br>AND DESCRIPTION                                | RDU<br>COSTS         | TERM | FIRST<br>YEAR OF<br>FINANCING | LAST<br>YEAR OF<br>FINANCING | ANNUAL<br>DEBT SERVICE<br>COSTS |
|------------------------------------------------------------------|----------------------|------|-------------------------------|------------------------------|---------------------------------|
| 010539 Terminal C Leasehold Acquisition - Airfield assets AB2002 | \$ 9,682,750         | 15   | 02-03                         | 19-20 <sup>1</sup>           | \$ 739,410                      |
| 070379 Taxiway D Relocation and Apron Expansion AB2005           | 27,883,556           | 30   | 05-06                         | 30-31                        | 2,017,554                       |
| <b>TOTAL</b>                                                     | <b>\$ 37,566,306</b> |      |                               |                              | <b>\$ 2,756,964</b>             |

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<sup>1</sup> Last year of financing is the last year in which debt service for this project will be charged to the landing fee calculation. Charges extend beyond 15 years because actual interest is charged 2 years in arrears as a result of variable rate financing.

**SCHEDULE VI**  
**CALCULATION OF AIR CARRIER LANDING FEE**  
**FY 2011-2012**

|                                     |                         |
|-------------------------------------|-------------------------|
| TOTAL AIR CARRIER COSTS             | \$ 11,508,353           |
| PRIOR YEAR UNDER RECOVERED COSTS    | <u>123,306</u>          |
| TOTAL COST FY 2011-2012             | \$ 11,631,659           |
| ESTIMATED AIR CARRIER LANDED WEIGHT | <u>6,150,000</u>        |
| LANDING FEE PER 1000 LBS.           | <u><u>\$ 1.8913</u></u> |



## AIRFIELD COST COMPARISON

|                                                            | 2010-11           | 2011-12           | Change         | Part of<br>Average<br>Landing Fee |
|------------------------------------------------------------|-------------------|-------------------|----------------|-----------------------------------|
| <b>Land &amp; Capital Improvements:</b>                    |                   |                   |                |                                   |
| Return on Investment in Land                               | 906,302           | 906,302           | -              | \$ 0.1474                         |
| Facilities Depreciation                                    | 1,786,461         | 1,643,441         | (143,020)      | 0.2672                            |
| Imputed Interest on Undepreciated<br>Balance in Facilities | 1,220,948         | 1,192,735         | (28,213)       | 0.1939                            |
| Debt Service                                               | 2,759,108         | 2,756,964         | (2,144)        | 0.4483                            |
| Subtotals                                                  | 6,672,819         | 6,499,442         | (173,377)      | 1.0568                            |
| <b>Operating Expenses:</b>                                 |                   |                   |                |                                   |
| Airfield Complex                                           | 1,117,361         | 990,861           | (126,500)      | 0.1611                            |
| Noise Section                                              | 188,679           | 199,125           | 10,446         | 0.0324                            |
| Maintenance Department                                     | 608,553           | 635,154           | 26,601         | 0.1033                            |
| Law Enforcement Department                                 | 90,500            | 97,219            | 6,719          | 0.0158                            |
| Emergency Services Department                              | 1,471,084         | 1,490,505         | 19,421         | 0.2424                            |
| Operations Department                                      | 304,725           | 301,245           | (3,480)        | 0.0490                            |
| Indirect Expense (Administrative)                          | 1,762,821         | 1,900,506         | 137,685        | 0.3090                            |
| Subtotals                                                  | 5,543,723         | 5,614,614         | 70,892         | 0.9129                            |
| Totals                                                     | 12,216,542        | 12,114,056        | (102,485)      | 1.9698                            |
| Less: General Aviation Share                               | 610,827           | 605,703           | (5,124)        | 0.0985                            |
| Air Carrier Share                                          | 11,605,714        | 11,508,353        | (97,361)       | 1.8713                            |
| Prior Year (Over) Under Recovery<br>from Air Carriers      | (269,609)         | 123,306           | 392,915        | 0.0200                            |
| <b>Net Air Carrier Share</b>                               | <b>11,336,105</b> | <b>11,631,659</b> | <b>295,554</b> | <b>\$ 1.8913</b>                  |









# RALEIGH-DURHAM AIRPORT AUTHORITY

1000 Trade Drive • P O Box 80001 • RDU Airport, NC 27623

John C. Brantley, Airport Director

tel: (919) 840-2100 • fax: (919) 840-0175 • [www.rdu.com](http://www.rdu.com)

## NOTICE

Date: March 24, 2011  
To: Raleigh-Durham Airport Authority  
From: Tom D. Barritt, Director of Finance  
Subject: **Rate Changes Effective April 1, 2011**

|                                              | Current Rates<br>4/1/2010<br><u>FY 2010-2011</u> | Rates Effective<br>4/1/2011<br><u>FY 2011-2012</u> |
|----------------------------------------------|--------------------------------------------------|----------------------------------------------------|
| <b><u>Airline Fees:</u></b>                  |                                                  |                                                    |
| <b>Landing Fee:</b>                          |                                                  |                                                    |
| (per 1000 pounds)                            |                                                  |                                                    |
| All Airlines/Operators                       | \$1.9214                                         | \$1.8913                                           |
| <b>Terminals 1 &amp; 2 :</b>                 |                                                  |                                                    |
| (per square foot per year)                   |                                                  |                                                    |
| I-Ticket Counter                             | \$88.00                                          | \$88.00                                            |
| II-Holdroom/bag claim/ticket counter queuing | \$66.00                                          | \$66.00                                            |
| III-Office (ATO, concourse, lost bag)        | \$44.00                                          | \$44.00                                            |
| IV-Bag makeup/lug corridor                   | \$22.00                                          | \$22.00                                            |
| <b>Security Charges (annual):</b>            |                                                  |                                                    |
| Terminal 1 & 2 - Checkpoint/Space            | \$1,644,882.00                                   | \$1,531,850.00                                     |
| Terminal 1 & 2 - L/E Cost Recovery           | \$147,896.00                                     | \$119,064.00                                       |
| <b>Fuel Farm:</b>                            |                                                  |                                                    |
| Fuel Throughput Fee:                         | \$0.02                                           | \$0.02                                             |
| <b><u>Tenant Fees:</u></b>                   |                                                  |                                                    |
| <b>Maintenance &amp; Operation:</b>          |                                                  |                                                    |
| (per square foot per year)                   |                                                  |                                                    |
| South Cargo 1 & 2                            | \$3.02                                           | \$3.30                                             |
| South Cargo 3                                | \$3.06                                           | \$3.50                                             |
| General Aviation                             | \$0.71                                           | \$0.68                                             |
| North Cargo                                  | \$0.28                                           | \$0.22                                             |
| Rental Car                                   | \$0.27                                           | \$0.29                                             |
| Aviation Station                             | \$0.16                                           | \$0.22                                             |
| <b>Fuel Flowage Fee - Jet Fuel:</b>          |                                                  |                                                    |
| (per gallon)                                 | \$0.08                                           | \$0.08                                             |
| <b>Fuel flowage Fee - AV Gas:</b>            |                                                  |                                                    |
| (per gallon)                                 | \$0.07                                           | \$0.07                                             |

|                                                                                                                                                        | Current Rates<br>4/1/2010<br>FY 2010-2011 | Rates Effective<br>4/1/2011<br>FY 2011-2012 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|---------------------------------------------|
| <b><u>Security Badging/Access Fees:</u></b>                                                                                                            |                                           |                                             |
| <b>Fingerprinting fees and Security Threat Assessment fees: (Non-Refundable):</b>                                                                      |                                           |                                             |
| TSA Security Threat Assessment Fee: (required for all badge types)                                                                                     | \$15.00                                   | \$15.00                                     |
| TSA/FBI Fingerprinting Submittal Fee: \$31.00<br>(Note: This fee will not be charged to air carriers that provide their submittal office number (SON)) |                                           |                                             |
| RDUAA Fingerprint Submittal Fee: \$19.00<br>(Charged to all submittals)                                                                                |                                           |                                             |
| Total for all submittals except those for employees<br>of air carriers that provide their SON:                                                         | \$50.00                                   | \$50.00                                     |
| <b>Tenant One Time Fees:</b>                                                                                                                           |                                           |                                             |
| RDU Tenant Badge fee:*                                                                                                                                 | \$25.00                                   | \$25.00                                     |
| Renewal fees:                                                                                                                                          | No Charge                                 | No Charge                                   |
| <b>Non-Tenant One Time Fees:</b>                                                                                                                       |                                           |                                             |
| RDU Off Airport Contractor Badge fee:*                                                                                                                 | \$50.00                                   | \$50.00                                     |
| RDU General Aviation Badge fee:*                                                                                                                       | \$50.00                                   | \$50.00                                     |
| RDU Issued Key fee:*                                                                                                                                   | \$50.00                                   | \$50.00                                     |
| RDU Airside Vehicle Permit:*                                                                                                                           | \$50.00                                   | \$50.00                                     |
| Renewal fees:                                                                                                                                          | No Charge                                 | No Charge                                   |
| *As of April 1, 2010, all badge charges will now be one time Non-refundable fees.                                                                      |                                           |                                             |
| <b>Replacement for Lost Badge, Key or Permit: (Tenant or Non-Tenant)</b>                                                                               |                                           |                                             |
| First time replacement fee:                                                                                                                            | \$50.00                                   | \$50.00                                     |
| Second time replacement fee:                                                                                                                           | \$100.00                                  | \$100.00                                    |
| Damaged badge replacement fee:                                                                                                                         | \$25.00                                   | \$25.00                                     |
| <b>Penalty Fees assessed against Employers who fail to recover RDU issued ID badges and/or keys from a departing employee.</b>                         |                                           |                                             |
| TSA regulated SIDA Badge:                                                                                                                              | \$250.00                                  | \$250.00                                    |
| TSA Regulated Sterile Area or AOA badge:                                                                                                               | \$100.00                                  | \$100.00                                    |
| RDU issued keys to RDU facilities:                                                                                                                     | \$25.00                                   | \$25.00                                     |
| Taxicab/shuttle van driver authorization badge:                                                                                                        | \$50.00                                   | \$50.00                                     |
| Recoring fee for each access portal to be rekeyed:                                                                                                     | \$100.00                                  | \$100.00                                    |

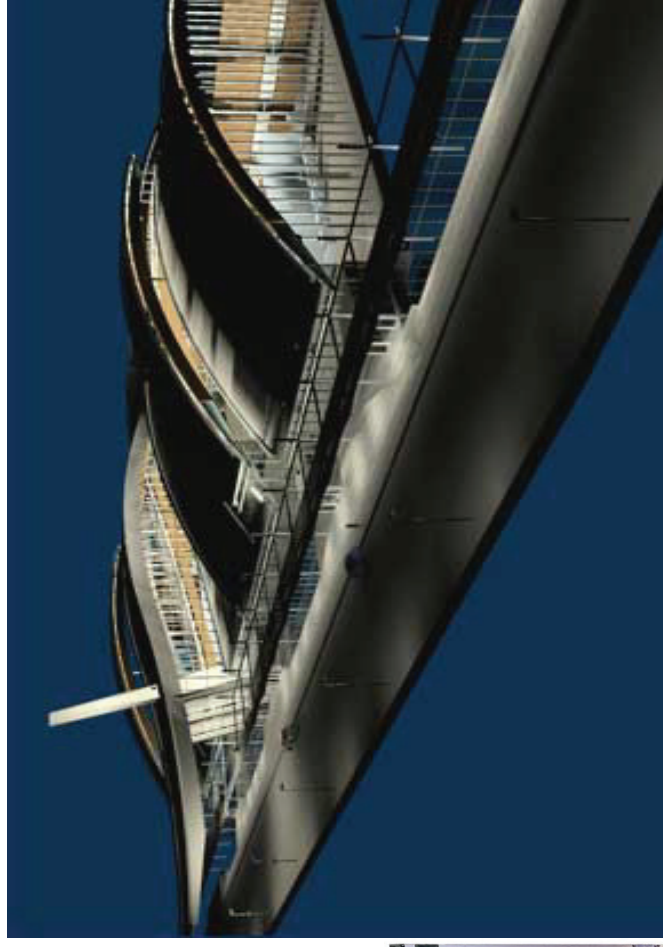
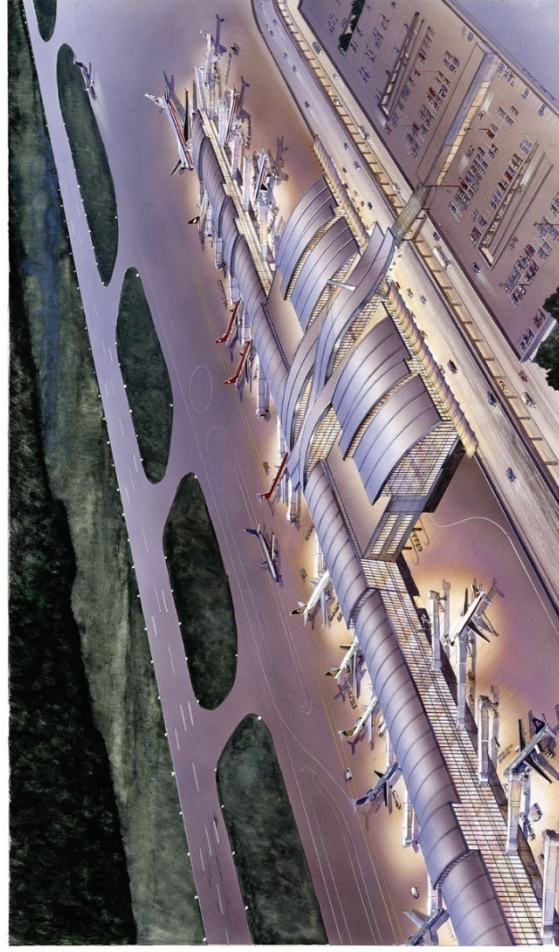
|                                                                                                                                   | Current Rates<br>4/1/2010<br><u>FY 2010-2011</u> | Rates Effective<br>4/1/2011<br><u>FY 2011-2012</u> |
|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|
| <b><u>Parking Fees:</u></b>                                                                                                       |                                                  |                                                    |
| <b>Employee/commuter parking fees (Non-refundable for any portion of a month):</b>                                                |                                                  |                                                    |
| Park and Ride 4 Annex (based employees)                                                                                           |                                                  |                                                    |
| Per month / per employee                                                                                                          | \$11.00                                          | \$11.00                                            |
| Park and Ride 4 Annex (non-based flight crew members)                                                                             |                                                  |                                                    |
| Per month / per employee                                                                                                          | \$17.00                                          | \$17.00                                            |
| (Note: This fee is paid semi-annually at the rate of \$102.00 per 6 months)                                                       |                                                  |                                                    |
| Non-Based flight crew members late payment fee                                                                                    | \$10.00                                          | \$10.00                                            |
| (Note: charged after the 5th day of the month due)                                                                                |                                                  |                                                    |
| Terminal 1 Extension & Terminal 2 Managers Lots                                                                                   |                                                  |                                                    |
| Per month / per employee                                                                                                          | \$15.00                                          | \$15.00                                            |
| Prox Card Replacement Fee:                                                                                                        | \$25.00                                          | \$25.00                                            |
| Parking Hang Tag Replacement Fee:                                                                                                 | \$5.00                                           | \$5.00                                             |
| General Aviation Terminal Employee Parking:                                                                                       |                                                  |                                                    |
| Per month / per employee                                                                                                          | \$6.00                                           | \$6.00                                             |
| <b><u>Ground Transportation Fees:</u></b>                                                                                         |                                                  |                                                    |
| Application for Registration Fee:                                                                                                 | \$100.00                                         | \$100.00                                           |
| Interior Mounted Transponder Fee:                                                                                                 | \$25.00                                          | \$25.00                                            |
| Exterior Mounted Transponder Fee:                                                                                                 | \$50.00                                          | \$50.00                                            |
| Reactivation Fee:                                                                                                                 | \$50.00                                          | \$50.00                                            |
| Special Event / Single Trip Fee:                                                                                                  | \$50.00                                          | \$50.00                                            |
| Non-Tenant rental car operator fee:*                                                                                              | 10%*                                             | 10%*                                               |
| Non-Tenant parking lot operator fee:*                                                                                             | 10%*                                             | 10%*                                               |
| *Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport parking facilities. |                                                  |                                                    |
| Headway Fees:                                                                                                                     | @ 3 minutes                                      | \$1.00                                             |
| Trip Fees:                                                                                                                        |                                                  |                                                    |
| Class 1                                                                                                                           |                                                  | \$0.50                                             |
| Class 2                                                                                                                           |                                                  | \$1.00                                             |
| Dwell Fees:                                                                                                                       |                                                  |                                                    |
| Class 1                                                                                                                           | per 10 minutes                                   | \$0.50                                             |
| Class 2                                                                                                                           | per 21 minutes                                   | \$1.00                                             |
| Tenant Rental Courtesy Shuttle:                                                                                                   | per 10 minutes                                   | \$0.50                                             |
| Off Airport Parking, Rental, & Hotel Courtesy Shuttle:                                                                            | per 10 minutes                                   | \$0.50                                             |

|                                                                                                   | Current Rates<br>4/1/2010<br>FY 2010-2011 | Rates Effective<br>4/1/2011<br>FY 2011-2012 |
|---------------------------------------------------------------------------------------------------|-------------------------------------------|---------------------------------------------|
| <b><u>Monthly Communications Fees for Airport Tenants:</u></b>                                    |                                           |                                             |
| Telephone Connection to Dial Tone:                                                                | \$25.00                                   | \$25.00                                     |
| Installation charges & Number setup per each device (one time charge)                             | \$25.00                                   | \$25.00                                     |
| (Cisco IP phone(s) leased from RDU Airport Authority is required for local service connectivity.) |                                           |                                             |
| Long Distance Service:                                                                            | \$5.00                                    | \$5.00                                      |
| Domestic Calls (interstate and intrastate) per minute                                             | \$0.05                                    | \$0.05                                      |
| (The long distance option requires tenants to use RDU Airport Authority long distance carrier )   |                                           |                                             |
| (Other long distance carriers are not accessible.)                                                |                                           |                                             |
| Shared Internet Access:                                                                           | \$60.00                                   | \$60.00                                     |
| Additional IP address: (per IP address)                                                           | \$10.00                                   | \$10.00                                     |
| Switch Port Access:                                                                               | \$7.00                                    | \$7.00                                      |
| VLAN set up (per VLAN)                                                                            | \$100.00                                  | \$100.00                                    |
| Communications Room Rack Usage: (per device)                                                      | \$10.00                                   | \$10.00                                     |
| 1MB Internet or Greater-Dedicated starting @                                                      | \$300.00                                  | \$300.00                                    |
| WiFi Access -Per VLAN account                                                                     | \$100.00                                  | \$100.00                                    |
| WiFi VLAN Account Set Up Fee -(onetime fee)                                                       | \$100.00                                  | \$100.00                                    |
| WiFi Access with Conference Room Rental (onetime setup fee)                                       | \$50.00                                   | \$50.00                                     |
| Dark Fiber- (per strand)                                                                          | \$20.00                                   | \$20.00                                     |
| Service Order Change: (per each change)                                                           | \$25.00                                   | \$25.00                                     |
| Service Reconnection Fee: (for each account)                                                      | \$100.00                                  | \$100.00                                    |
| Tech Service fees: 1st hour                                                                       | \$75.00                                   | \$75.00                                     |
| each additional hour                                                                              | \$50.00                                   | \$50.00                                     |
| Call Tree Recording & Set-up Charge: starting @                                                   | \$300.00                                  | \$300.00                                    |
| Call Tree recording Change                                                                        | \$150.00                                  | \$150.00                                    |
| White Page Listing                                                                                | No Charge                                 | No Charge                                   |
| Additional Listings - (additional one time charge of \$10.00)                                     | \$5.00                                    | \$5.00                                      |
| <b><u>Cisco IP Telephones Monthly Lease Fees:</u></b>                                             |                                           |                                             |
| (Contact Melanie Nye, RDU information services for more information, (919) 840-7437)              |                                           |                                             |
| Model 7906G                                                                                       | \$18.75                                   | \$18.75                                     |
| Model 7940G/7941G                                                                                 | \$28.00                                   | \$28.00                                     |
| Model 7960G/7961G                                                                                 | \$34.75                                   | \$34.75                                     |
| Directory Number Porting: (one-time fee)                                                          | \$50.00                                   | \$50.00                                     |
| <b><u>Cable Television Services:</u></b>                                                          |                                           |                                             |
| Package Choice:                                                                                   |                                           |                                             |
| Digital w/ cable box - 1st outlet                                                                 | \$99.95                                   | \$99.95                                     |
| Additional outlets                                                                                | \$39.95                                   | \$39.95                                     |
| HDTV w/cable box - 1st outlet                                                                     | \$114.95                                  | \$114.95                                    |
| Additional outlets                                                                                | \$44.95                                   | \$44.95                                     |
| <b><u>Installation:</u></b>                                                                       |                                           |                                             |
| 1st Outlet:                                                                                       | \$149.95                                  | \$149.95                                    |
| Additional Outlets                                                                                | \$99.95                                   | \$99.95                                     |



# Raleigh-Durham Airport Authority

**FY 11/12 Operating and Capital Budgets  
Presentation: RDU Finance  
March 17, 2011**



## Operating Budget Overview

### *FY 11/12 Budgeted Revenues*

#### **Operating Revenues: Key Assumptions**

- Revenue forecast built around a 4.67 million enplanement (epax) forecast for FY 11/12
  - Calendar year 2010 epax equaled 4.56 million
  - FY 10/11 epax projected to equal 4.6 million
  - Budget Includes 12 month of Term 2 South Concourse Revenue
  
- Total Operating revenues are projected to be \$90.6 million
  - 5.0% increase vs. FY 10/11 Budget of \$86.3 mill (\$4.3 mill)
  - 1.45% increase vs. projected actual FY 10/11 revenue (\$1.3 mill)
  - First time Operating Revenues have surpassed \$90 million

## Operating Budget Overview

### *FY 11/12 Budgeted Revenues*

#### **Operating Revenues: Changes**

#### **– Major Changes in Revenue (11/12 Budget vs 10/11 Budget)**

- Increased Parking Revenue of \$1.5 mill or 4.5%: (with no rate increase)  
**Public Parking Forecast of \$35.0 mill for FY 11/12**  
\$33.5 mill FY 10/11  
\$35.0 mill in FY 09/10  
\$38 million in FY 08/09  
\$37 million in FY 07/08
- Increased Rental Car Revenue of \$868,000 or 7.6%
- Increased Total Terminal Revenue of \$1.6 mill or 6.8% due primarily to 12 months of Terminal 2 South Concourse rent and concession revenue vs. 1 month in prior year budget  
Terminal 1: Revenue down \$3.5 million or 51.5%  
Terminal 2: Revenue up \$5.4 million or 37.1%

# Terminal Revenues

No Rate increases in Terminal sq ft rates are budgeted. Terminal rents held at existing annual square footage rates: (Last increased 10% April 1st, 2006)

|                         |               |
|-------------------------|---------------|
| Ticket counter          | \$88.00/sf/yr |
| Hold room/bag claim     | \$66.00/sf/yr |
| Office                  | \$44.00/sf/yr |
| Bag makeup/tug corridor | \$22.00/sf/yr |

Total Terminal revenues are up 6.8% or \$1.6 mill vs. prior year budget

Terminal 1: Revenues have decreased 51.5% or \$3.5 million vs. prior year budget

Reflects Continental and US Airways move to Terminal 2 S. Concourse effective in January and jetBlue move in mid-May 2011 and subsequent closing of the “Box”

Terminal 2: Revenues increased 37.0% or \$5.4 million

Reflects opening of Term 2 S. Concourse for 12 months vs 1 month in prior year and addition of new carriers and new concessions

## Incremental Equipment/Technology M&O Charges for Terminal 2-

Rates Down for most carriers as more carriers shared “fixed costs”

- AOIS Charges (Airport Operations Information Systems)
- Ramp Management Services (Ramp Tower):
- Baggage Claim



# Landing Fees

- Compensatory Cost Structure in which all airfield costs are recovered from air carriers and cargo operations based on projected aircraft weight
- Any over/under recovery of cost is recouped in subsequent years with interest
- Estimated air carrier landed weights for FY 11/12 increased by 250,000 (1000 lb units) to 6.15 million units (4.2%) vs. prior year
- FY 11/12 Landing fee is \$1.8913 per 1000 lb. units (down from 1.9214 in FY 10/11) down from \$2.054 in FY 09/10
- Costs of \$11,631,659/6,150,000 projected weight = FY 11/12 rate of \$1.8913

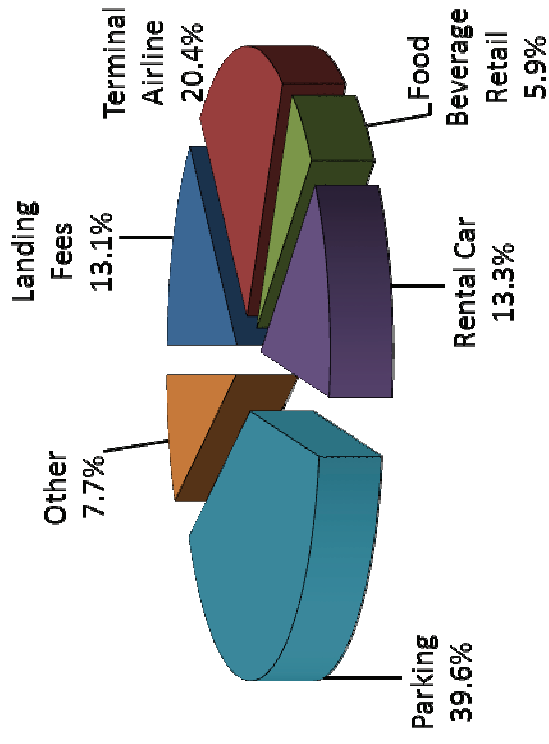


# RALEIGH-DURHAM AIRPORT AUTHORITY

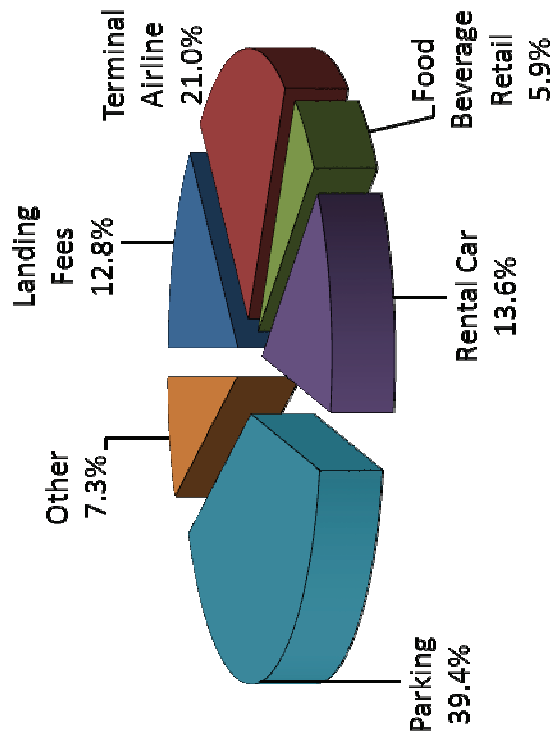
## OPERATING REVENUE BY SOURCE

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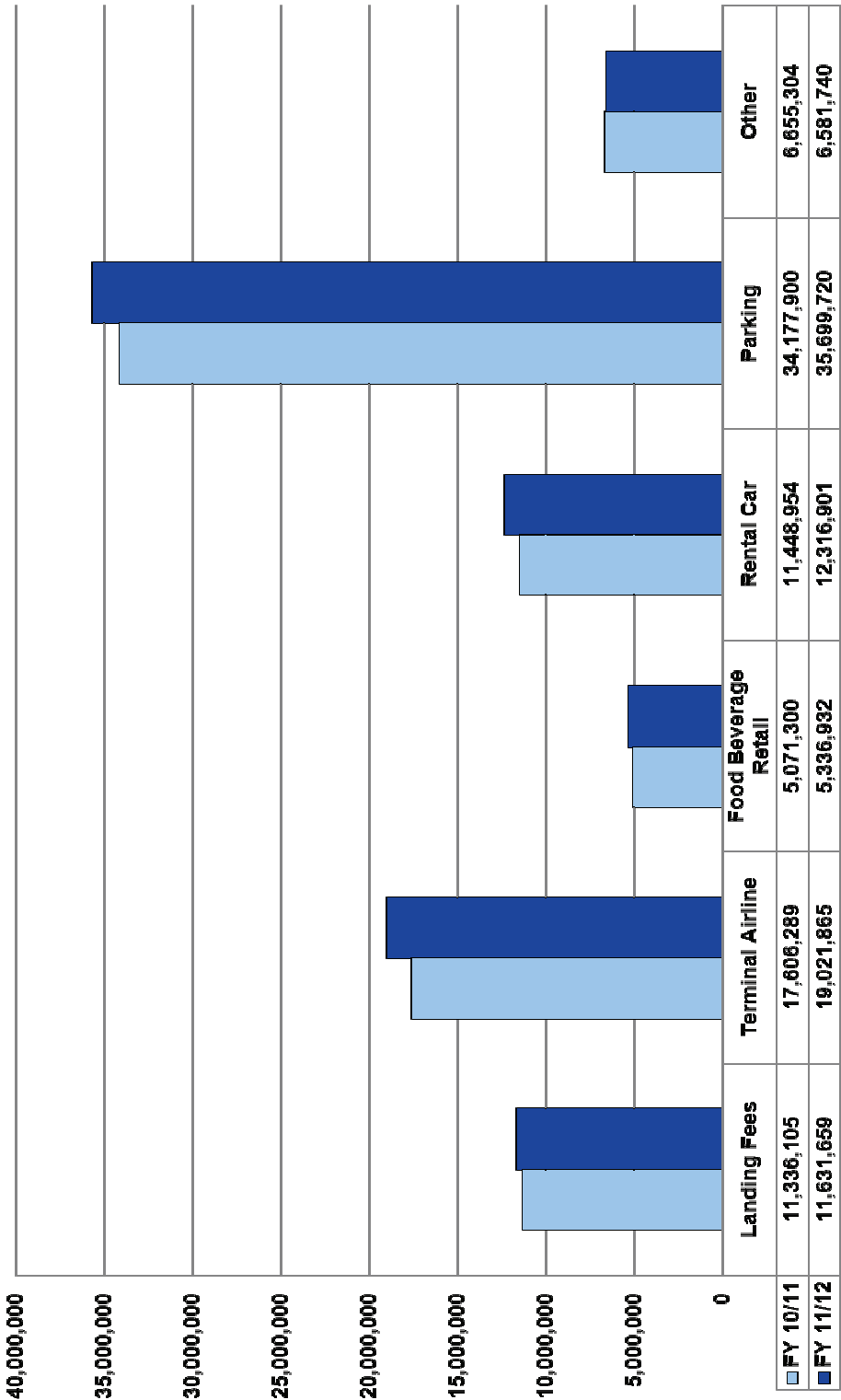
**FY 2010/2011  
Budget**



**FY 2011/2012  
Budget**



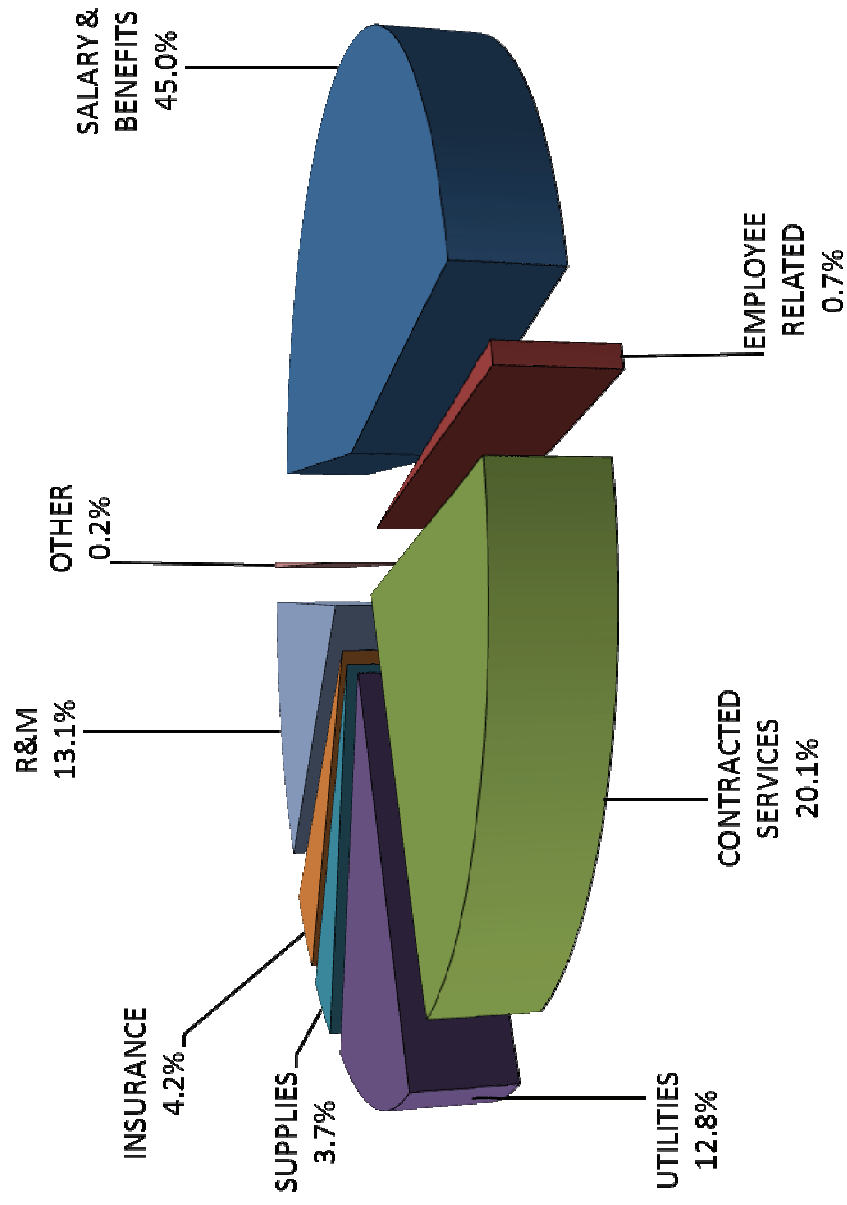
# RALEIGH-DURHAM AIRPORT AUTHORITY OPERATING REVENUE BY SOURCE



FY 2011/2012

## AUTHORITY EXPENSES BY MAJOR CATEGORY

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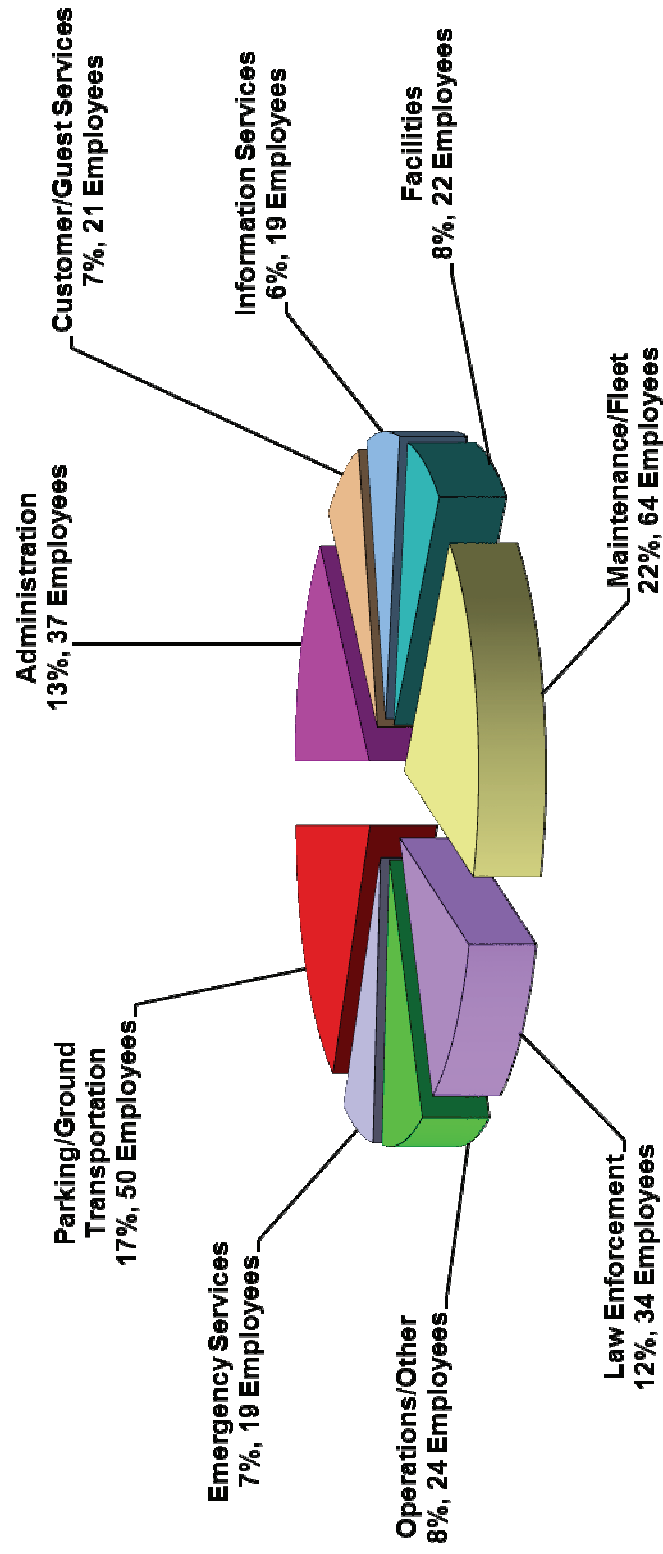
# Operating Expenses FY 11/12

- FY 11/12 Operating Expenses increased 2.7% or (\$1.27 million) over the FY 10/11 Budget (as amended)
- Salary and Benefit Costs up 2.2% or \$460,000
  - Salary Costs up \$299,000 or 1.8% vs. prior year
  - Health Insurance (increased 5.1% or \$104,000) vs. prior year increase of 11.3% or \$208,000
  - Salary and Benefit costs = 45% of Total Operating Expense
- Headcount & Personnel Costs
  - 282 Authorized Positions for FY 11/12 (vs 290 prior year)
  - Presently have 271 filled positions
  - Flexible management of headcount based on ongoing evaluation of need

FY 2011/2012

## AUTHORITY HEADCOUNT BY DEPARTMENT

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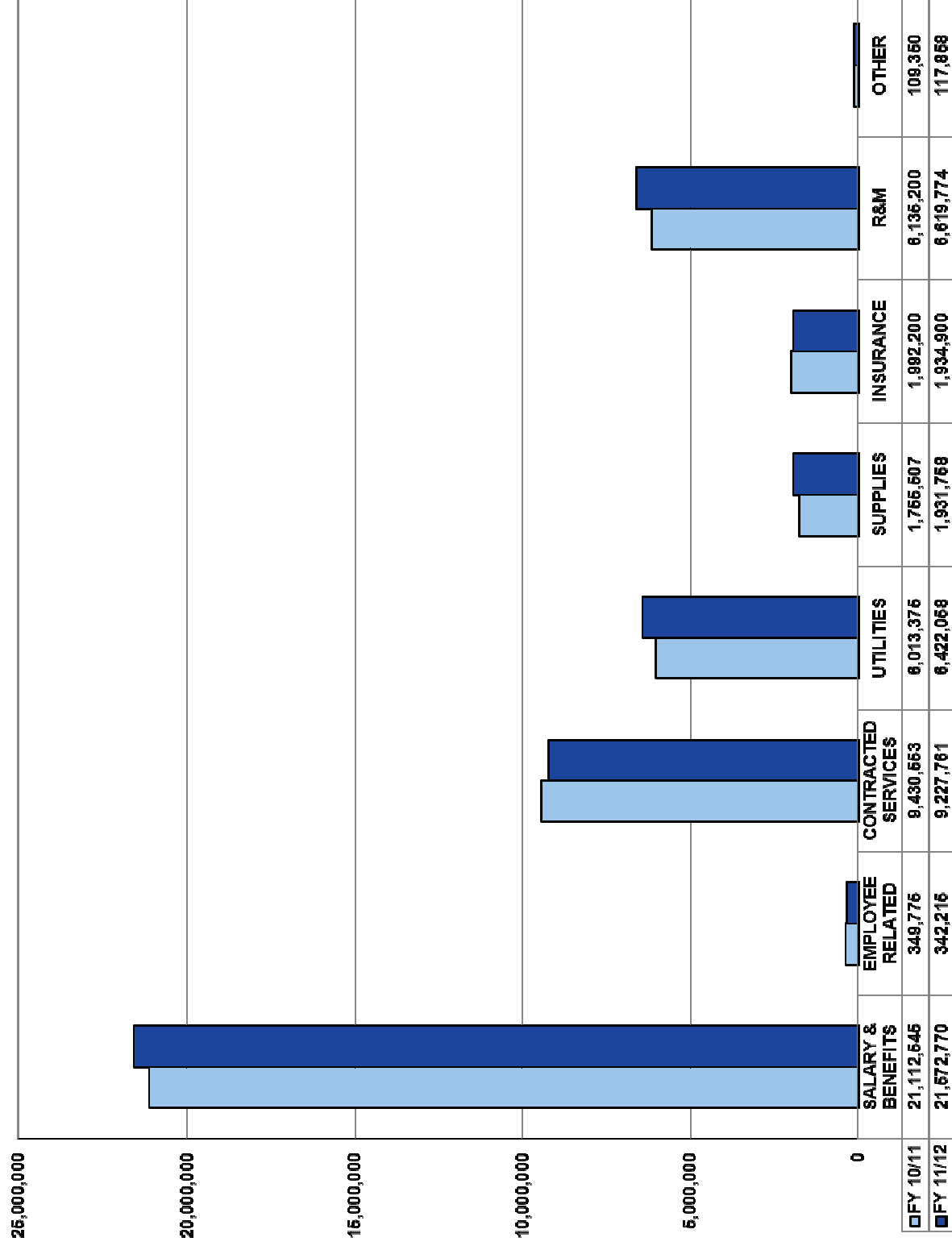


# Operating Expenses FY 11/12

## Non-Personnel/Benefit Costs up 3.1% or \$810,000

- Out of 54 Expense Account Categories, 27 or 50% were either reduced or did not increase from prior year
- Contracted Services-Baggage Handling and Passenger Boarding Bridges (Terminal 2 SC) increased 23.6% or \$429,000
- Janitorial Increased (10.5% or \$446,000 due to Terminal 2 S. Concourse cleaning for full year)
- Electricity-Increased 8.0% or 346,000 due to Terminal 2 S. Concourse
- Fuel-Vehicles & Equipment-Increased 28.3% or \$111,000

## AUTHORITY EXPENSES BY MAJOR CATEGORY



## **FY 11/12 Budget Cash Flows: Operating**

- Operating Budget Cash Flows for FY 11/12
  - Funding Sources:
  - Operating Budget self-funding (produces cash surplus)
  - FY 11/12 Operating and Non-Operating Revenues are projected to generate \$19.45 mill in unrestricted cash after covering all Operating Expenses and net Debt Service costs (Up 25% versus prior year)
  - This balance will go to Capital Budget (pg CF-2) and any remaining funds will add to Fund Balance

## **FY 11/12 Budget Cash Flows: Capital**

- Capital Budget Cash Flows for FY 11/12 -\$32.14 million Required
  - Funding Sources: (page CF-2 in Capital Budget)
  - No Bond Proceeds or PFCs – (\$47 mill in PFCs allotted for Term 2 used FY 10/11)
  - Cash on Hand \$129 million (after Term 2 Cash Funding of \$10.977 million)
  - Add: Net Unrestricted Operating Budget Cash Flow: \$19.45 mill
  - Add: Federal & State Grants of \$6.125 million (\$5.250 mill Federal, \$875,000 State)
  - Add: TSA Baggage Screening Grant of \$2.173 mill
  - Less: Remaining Capital Funding Required: \$21.16 (\$32.14 net of Term 2 Cash used of \$10.977 million)
  - Equals: FY 11/12 year end cash of \$135.5
  - \$50 million Reserve Fund maintained
  - **After all the above, we increase cash fund balance by \$1.0 million**

# Cash Position

## RDU Cash Balances vs Operating Reserve Policy (Excluding PFC Cash Balance & Bond Proceeds)



# RDU FY 11/12

## Key Budget Points

- Strong Cash Position Maintained: Cash Position at end of FY 11/12 represents 2.8 x budgeted Maintenance and Operational annual requirements
- Bond Coverage projected to be at or above 1.74 for FY 11/12 vs. required bond covenant minimum coverage of 1.25 (per Feasibility report, FY 11/12 coverage was 1.53, a 14% improvement)
- Rates and Charges remain at the low end of many comparative airports despite costs associated with Terminal 2 of approximately \$570-\$575 million
- Strong Diversification of Airlines Revenues Continues  
No carrier accounts for more than 8.3% of Operating Revenue



# RDU FY 11/12

## Key Budget Points

- Budgeted Cash Reserve of \$50 million maintained in this Budget (up from \$35 million in prior years)
- Fund Balance Projected to grow \$1 million in FY 11/12 despite “historically” challenging economic times and no budgeted rate increases
- RDU’s underlying credit rating of Aa3/AA- from Moody’s (stable outlook) and Fitch (negative outlook) both with rating reviews expected over the summer
- Enhanced focus and effort regarding:
  - Accounts Receivable Billings & Collections -80% reduction in past due accounts (greater than 90 days) in last year
  - Maintenance of Bond Ratings and elimination of Negative Outlook (Fitch)

