

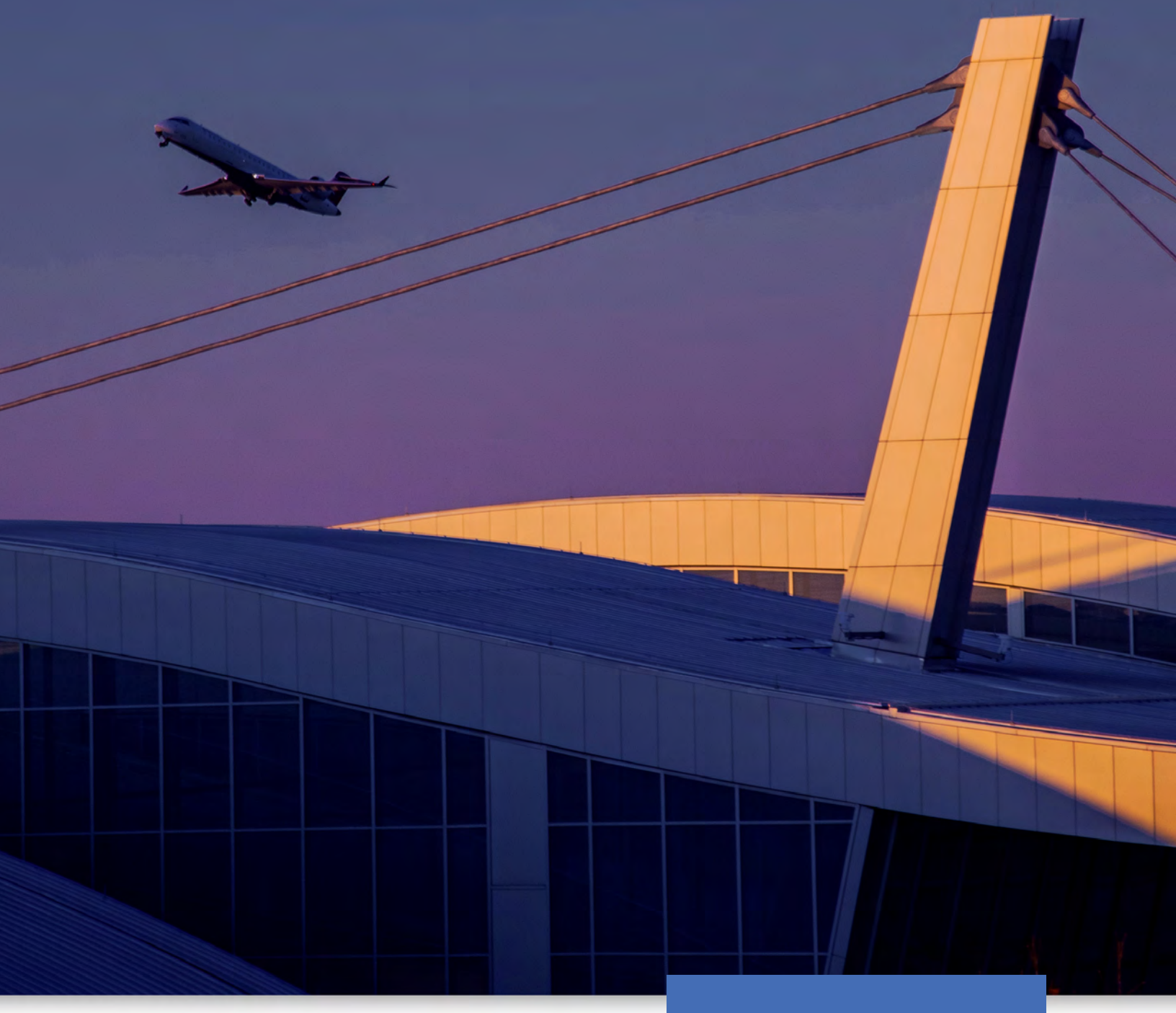
Raleigh-Durham Airport Authority



OPERATING AND CAPITAL BUDGETS

For the Fiscal Year Ending March 31, 2021

Raleigh-Durham International Airport



2020-21
Business Plan

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2020-21 Business Plan

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From the President and CEO

Raleigh-Durham International Airport's contribution to the economic vitality of central and eastern North Carolina continues to grow. The N.C. Department of Transportation finds that the airport provides a \$12.6 billion economic impact, supports more than 86,000 jobs and generates over \$450 million in state and local taxes. RDU plays a significant role in the Research Triangle region's economy, as global connectivity is a major factor businesses consider when looking to enter or expand in the region. Now, RDU's 2020-2021 Business Plan sets our focus on preparing the airport to accommodate our community's future economic prosperity.



As more than 14 million total passengers traveled through RDU this past fiscal year, the Raleigh-Durham Airport Authority achieved numerous major infrastructure milestones to accommodate unparalleled growth – and is ready to begin even greater projects in the coming months.

RDU customers had much to celebrate in 2019. On the airfield, we made ample progress rehabilitating our primary runway, 5L/23R, with 117 new concrete slabs. We completed reconstruction of Taxiway F, and commenced the development of an overnight apron for necessary aircraft parking. We successfully launched the new Shops of RDU and concessions in Terminal 2, giving travelers more than 20 new retail and dining choices. Terminal 1 passengers can now board their flights from four newly-activated gates and explore new concessions options like the popular Raleigh Brewing Tavern. RDU saw several parking improvements take shape in 2019, from a complete rehabilitation of Park Economy 3 to launching the new Express lot and activating an online booking tool for added convenience. The airport's roadways saw improvements last year, as well, as we completed a major paving project on John Brantley Boulevard. Finally, we cut the ribbon on more new amenities, including Wi-Fi upgrades and two new checkpoint lanes in Terminal 2. In recognition of these improvements, J.D. Power & Associates named RDU one of North America's five best large airports for customer satisfaction.

Each year, the Raleigh-Durham Airport Authority looks to its competitive strategies – Customer Experience, Fiscal Responsibility and Operational Excellence – to develop and prioritize the major projects it will undertake. In the coming year, these will include the continued preservation of our primary runway, as we prepare for its eventual replacement during the years to come. We are considering a multi-gate expansion in Terminal 1. Several improvements are planned for Terminal 2, from two additional new checkpoint lanes to more new dining options. Finally, we will begin work on improvements to the interchange at Aviation Parkway and National Guard Drive, and begin designing a state-of-the-art parking guidance system.

Behind every great airport is a great staff, and Team RDU is working hard to serve central and eastern North Carolina and the surrounding region as demand for air service continues to rise. RDU's Business Plan serves as our guide to accomplishing the task. Thank you for choosing RDU now and in the future.

Sincerely,

A handwritten signature in black ink, reading "Michael J. Landguth". The signature is fluid and cursive, with a long horizontal line extending from the end.

Michael J. Landguth, A.A.E.
President and CEO



John Kane
Chairman, Wake County



Patrick Hannah, Esq.
Vice-Chairman, Durham County



Sepideh Saidi
Secretary, City of Raleigh



Robert D. Teer, Jr.
Treasurer, City of Durham



RDUAA
Board Members



Richard Thompson
City of Raleigh



David Morgan
Durham County



David Kushner
Wake County



Napoleon Wallace
City of Durham

About the Airport Authority

Raleigh-Durham International Airport is governed by the Raleigh-Durham Airport Authority Board. The Authority Board is made up of eight representatives; two each are appointed from the City of Durham, Durham County, the City of Raleigh, and Wake County.

The General Assembly of North Carolina enacted legislation in 1939 enabling the cities of Raleigh and Durham and the counties of Wake and Durham to jointly establish, operate and maintain an airport and to appoint members to a board. This board was originally known as the Aeronautics Authority for the City of Raleigh, City of Durham, the County of Durham and the County of Wake. The enabling act further authorized the Aeronautics Authority to "act in an administrative capacity and be vested with the authority to control, lease, maintain, improve, operate and regulate the airport."

In 1945, the name changed to the Raleigh-Durham Airport Authority. Amendments to the Authority's enabling legislation have been enacted from time to time to better define and expand the Authority's powers to operate the Airport. The Authority is authorized to have its own police and firefighting units, whose jurisdictions extend approximately one mile outside the Airport's property boundaries.

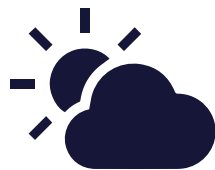
The Authority Board meets on the third Thursday of each month. During these meetings, the Authority Board considers items on the agenda as well as any other matters deemed appropriate for discussion at that time.

The Authority Board leads RDU in investing in tomorrow, elevating our region, delivering unparalleled service and providing a world-class experience, while planning for the future and connecting our passengers worldwide.

About RDU



10
Air Carriers



More Than 400
Daily Commercial
Operations



1.5 Million
International Travelers



57 Domestic &
International
Destinations



14.2 Million
Total Annual
Passengers



Supports More Than
86,000 Regional Jobs



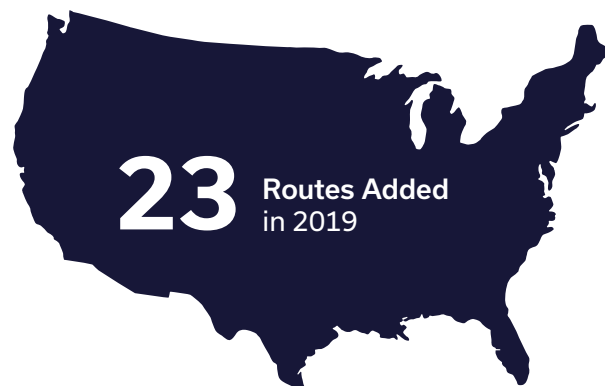
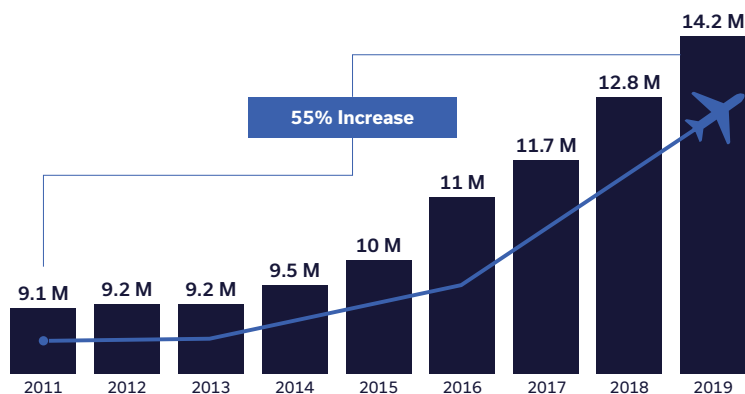
Generates \$450.9 Million
in State and Local Taxes



\$12.6 Billion
Annual Economic
Impact

Our Growth

Total Passengers from 2011-2019



Service Added from 2011-2019

United States

Albany
Austin
Buffalo
Dallas (Love)
Destin-Fort Walton
Fort Myers

Houston (Hobby)
Islip
Jacksonville
Kansas City
Los Angeles
Milwaukee
New Orleans
Orlando (Sanford)

Portland, ME
Providence
Punta Gorda
Salt Lake City
San Diego
San Francisco
San Jose
San Juan

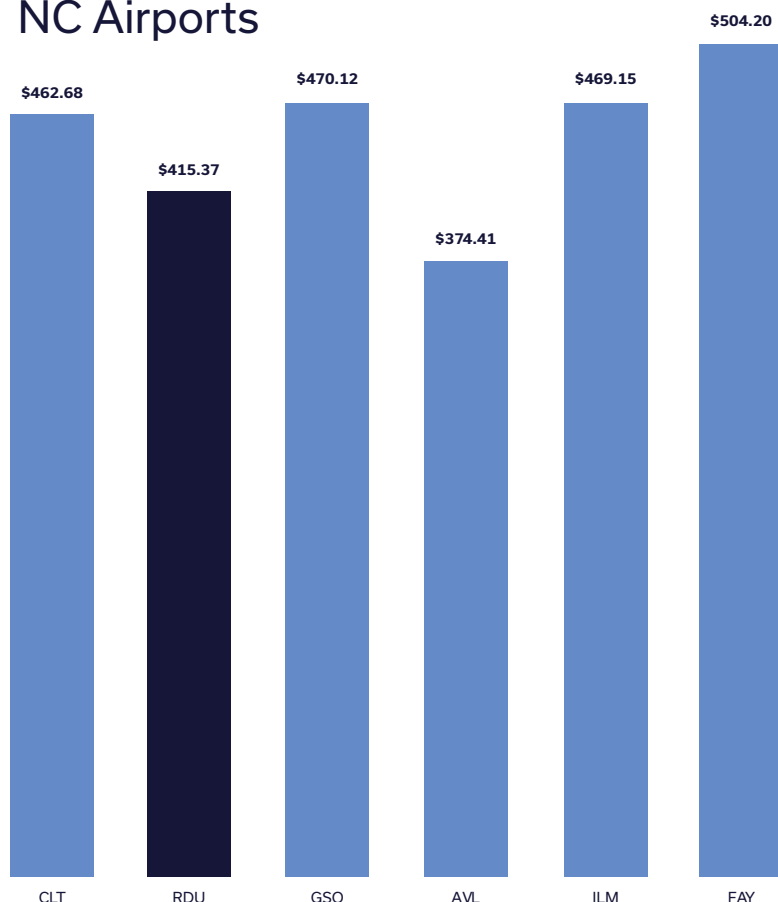
Seattle
St. Pete-Clearwater
Syracuse
Trenton
West Palm Beach

International

Cancun
Montego Bay
Montreal
Paris (CDG)
Punta Cana

Average Fares

How RDU Stacks Up with
NC Airports



Airline Partners

 AIR CANADA

Alaska

 **allegiant**

American Airlines 

 **DELTA**

FRONTIER
AIRLINES

jetBlue

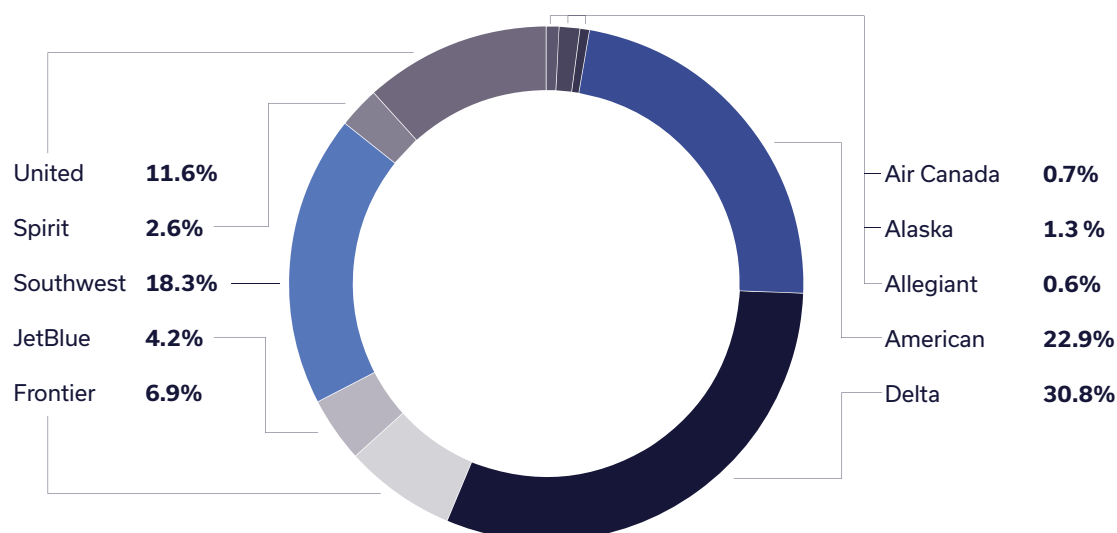
Southwest 

spirit

UNITED 

Our Airline Partners

Diversified Market Share for CYE 2019



57 Nonstop Destinations





U.S. Destinations

Albany	Los Angeles
Atlanta	Miami
Austin	Minneapolis
Baltimore-Washington	Nashville
Boston	Newark
Buffalo	New Orleans
Charlotte	New York-Kennedy
Chicago-Midway	New York-LaGuardia
Chicago-O'Hare	Orlando-International
Cincinnati	Orlando-Sanford
Cleveland	Philadelphia
Columbus	Phoenix
Dallas-Fort Worth	Pittsburgh
Dallas-Love Field	Portland, Maine
Denver	Punta Gorda
Detroit	Salt Lake City
Fort Lauderdale	San Francisco
Fort Myers	San Juan
Hartford	Seattle
Houston-Bush	St. Louis
Houston-Hobby	St. Pete-Clearwater
Islip	Syracuse
Indianapolis	Tampa
Jacksonville	Trenton
Kansas City	Washington-Dulles
Las Vegas	Washington-Reagan

International Destinations

Cancun, Mexico
 London-Heathrow, United Kingdom
 Montreal, Canada
 Paris-Charles De Gaulle, France
 Toronto-Pearson, Canada

Our Accomplishments



Customer Experience

- Added 23 new direct served destinations
- Spirit Airlines added as RDU's 10th airline and began non-stop service to seven cities
- Launched ParkExpress as a new 'trunk-to-curb' parking product
- Launched an Online Booking System (OBS) and Revenue Management System (RMS) for Parking
- Installed new electronic messaging signs and static roadway signs campus-wide
- Internalized the passenger WiFi System resulting in free and faster service to our customers
- Launched a short-term Terminal 2 Food and Beverage Refresh Program
- Opened two new TSA checkpoint lanes in Terminal 2
- Completed initial improvements to elevators, escalators and moving walkways
- Added four new Zero-Emission electric buses to our ground transportation fleet



Fiscal Responsibility

- Received a \$10 million FAA grant to complete reconstruction of Taxiway B
- Secured nearly \$18 million in recurring state funding for important airport projects
- Exceeded the Authority's spending goals with minority and women-owned small businesses (MWSB) for goods, services and construction
- Exceeded the Authority's minority and women-owned goals (ACDBE) in concessions activities
- Launched a web-based travel and expense management system for all staff
- Refinanced Bonds, resulting in an estimated \$50 million savings to the Authority
- Reduced overall Insurance Program costs while increasing coverage limits in critical areas
- Launched a new Integration Gateway as part of the Enterprise Resource Planning (ERP) Improvement Program
- Initiated the Authority's first strategic beverage partnership which will result in additional non-aeronautical revenue
- Signed a land lease agreement that will generate at least \$24 million in revenue for critical infrastructure projects



Operational Excellence

- Completed John Brantley Boulevard Paving Project
- Completed rehabilitation of Park Economy 3 Lot
- Completed Taxiway F reconstruction
- Replaced 117 concrete slabs on Runway 5L/23R
- Deployed a new Noise and Operations Monitoring System (NOMS)
- Implemented a Learning Management System (LMS) for continuous staff development
- Completed the Common Use Passenger Processing System (CUPPs) replacement project in Terminal 2
- Activated Gates 1-4 in Terminal 1 for Spirit and Allegiant airlines
- Implemented a new Business Intelligence (BI) Program
- Completed the replacements of Terminal 2 Pre Conditioned (PC) Air Units
- Completed the Cemetery Road rebuild and slope repairs
- Completed Phase 2 of Security Camera replacements and began implementation of the Advance Surveillance Program (ASP)
- Organizational improvements included establishing a Project Management Office (PMO) and restructuring Human Resources (HR)



Accolades

- Annual total passengers increased to 14,218,621; December 1, 2019 set a single day passenger record of 54,800
- Ranked 5th as a Large Airport for Customer Satisfaction by J.D. Power
- Root & Branch named North America's Best Airport Shop for Local Merchandise by USA Today 10 Best Readers' Choice Airport Awards
- Whisky River named North America's Best Airport Bar and Best Airport Bar/Restaurant Atmosphere by USA Today 10 Best Readers' Choice Airport Awards
- Received Financial Award of Excellence for the Comprehensive Annual Financial Report (CAFR)
- Named one of the Triangle's Healthiest Employers by *Triangle Business Journal*
- Received recognition and appreciation for hosting the 2019 Special Olympics Plane Pull
- RDU, the Arc of the Triangle and Delta Air Lines participated in the annual Wings for Autism event
- Maintained Moody's Aa3 rating



Strategic Plan

Strategic planning is critical to business success. It involves vision and mission and describes a direction for the organization's Business Plan.

Our Strategic Plan directs us to continuously elevate the customer experience, remain fiscally competitive and achieve operational excellence.

We do this to support the economic vitality of the region in which we live, to provide services to meet the air travel demands of our community and to provide a welcoming experience to visitors from around the world.

The Strategic Plan focuses on three competitive strategies:

- ▶ Fiscal Responsibility
- ▶ Customer Experience
- ▶ Operational Excellence

Seven goals and 20 associated objectives are designed to support our strategic focus over the next several years. Our values of learning, integrity, team, excellence and respect are at the core of all we do and are critical to fulfilling our vision of delivering a world-class airport experience and our mission to deliver excellent airport services, facilities and unparalleled customer service.

The Strategic Plan is a living document, providing a roadmap to guide our journey in the operation and development of Raleigh-Durham International Airport.



Strategic Alignment

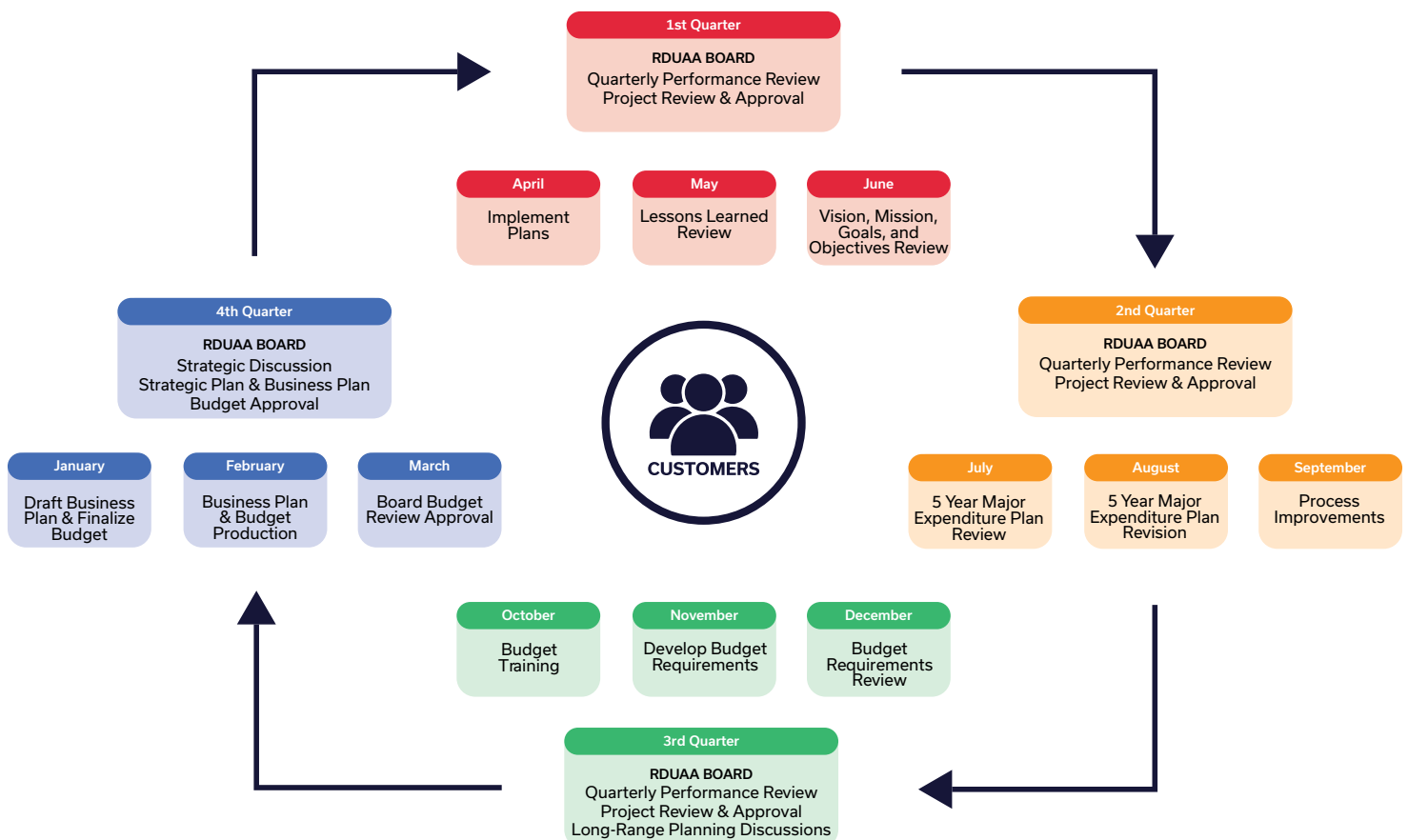
RDU's strategic alignment process illustrates how our Business Plan builds upon the foundation created by our employees who, daily, embrace and exhibit the organization's core values. Our initiatives and projects support our goals and objectives, which align with our three competitive strategies, ultimately enabling our vision and mission.



Business Planning

Business planning is a year-long process that begins and ends with our customers. Our vision, mission and core values guide the organization's goals and objectives. From this foundation, our staff identifies actions for each fiscal year that align with our three competitive strategies. From here, the organization's fiscal budget is built to allocate resources and funds for the actions that provide our customers with a world-class airport experience. Our process is explained in the diagram below. This is a repeatable process with a defined business planning calendar that we strive to improve each year by incorporating lessons learned from the previous year. This process allows us to create transparency while improving collaboration, providing training, setting expectations and improving communications between everyone across the campus.

Planning Cycle





COMPETITIVE STRATEGY
FISCAL RESPONSIBILITY

GOAL—Operate a Fiscally Sound Airport

OBJECTIVE 1

Improve The Overall Financial Position

Tactic 1: Financial Strategic Planning

Tactic 2: New Lease Accounting Standard and Financial Disclosure Project

OBJECTIVE 2

Maintain an Exemplary Level of Risk Management, Controls and Governance

Tactic 1: Enterprise Risk Management Project

OBJECTIVE 3

Promote Efficiencies and Reduce Costs

Tactic 1: Business Intelligence (BI) Program

OBJECTIVE 4

Enhance and Diversify Revenue-Generating Products and Services

Tactic 1: Terminal 2 Food Program Redevelopment

Tactic 2: eCommerce Platform

Tactic 3: General Aviation Corporate Campus Development



GOAL—Develop and Maintain Business Processes and Supporting Documentation

OBJECTIVE 1

Develop, Adopt and Maintain Up-To-Date Written Policies and Procedures

Tactic 1: Policy & Procedure Initiative

OBJECTIVE 2

Embrace Industry Best Practices and Focus on Continuous Improvement

Tactic 1: Enterprise Resource Planning (ERP) Improvement Program

OBJECTIVE 3

Ensure Training, Implementation and Compliance with Adopted Policies and Procedures

Tactic 1: Mandatory Training Implementation



COMPETITIVE STRATEGY

CUSTOMER EXPERIENCE

GOAL—Cultivate Mutually Beneficial Business and Community Partnerships

OBJECTIVE 1

Inform and Engage Customers, Community and Business Stakeholders

Tactic 1: RDU Brand Project

GOAL—Provide Products and Services That Exceed Customer Expectations

OBJECTIVE 1

Develop Business Plans for Facilities and Services

Tactic 1: Parking Improvements Business Plan

Tactic 2: Parking Guidance System

Tactic 3: Ground Transportation Plan Development

OBJECTIVE 2

Maintain, Enhance and Expand Flight Choices and Destinations as Determined by Travel Demand and Community Support

Tactic 1: Five Year Air Service Development Plan



COMPETITIVE STRATEGY

OPERATIONAL EXCELLENCE

GOAL—Deliver and Maintain World-Class Facilities

OBJECTIVE 1

Create and Implement a Comprehensive Asset Management Program

- Tactic 1: Runway 5L/23R Pavement Preservation Program
- Tactic 2: Terminal 1 Airline Operations Space Buildout
- Tactic 3: Common Use Transformation Program - Terminal 1 Gates 5-9; Terminal 2 Kiosks
- Tactic 4: T Hangar Area Pavement Repair Project
- Tactic 5: Ramp Information Display System (RIDS) Replacement
- Tactic 6: Parking Garage Mechanical Systems Upgrade
- Tactic 7: International Drive Rehabilitation
- Tactic 8: Fuel Farm Facility Improvement Program
- Tactic 9: New Aircraft Rescue & Fire Fighting (ARFF) Facility and Airport Operations Center/Emergency Operations Center Planning



GOAL—Deliver and Maintain World-Class Facilities (cont.)

OBJECTIVE 2

Implement Vision 2040

- Tactic 1: 5L-23R Replacement Program
- Tactic 2: Taxiway B Reconstruction
- Tactic 3: Taxiway C & D Rehabilitation (Between TW A and TW H)—Design
- Tactic 4: Consolidated Rental Car (CONRAC) Program and Ground Transportation Center
- Tactic 5: Park Economy 3 Expansion Program
- Tactic 6: West Remain Overnight (RON) Apron Construction
- Tactic 7: Terminal 2 Landside Expansion Program
- Tactic 8: Terminal 1 Gate Expansion Program
- Tactic 9: Federal Inspection Service (FIS) Facilities Expansion Program
- Tactic 10: Terminal 2 Security Checkpoint Expansion
- Tactic 11: Aviation Parkway / National Guard Drive Interchange
- Tactic 12: John Brantley Blvd. Reconfiguration (CONRAC)
- Tactic 13: North Cargo Apron Reconstruction Program

OBJECTIVE 3

Allocate and Align Resources to Achieve Success

- Tactic 1: Maintenance, Reliability and Inventory Improvement Project



GOAL—Invest in Talent that can Respond to Changing Business Needs

OBJECTIVE 1

Attract, Develop and Retain High-Performing Employees

Tactic 1: Full Cycle Recruitment / Staffing

OBJECTIVE 2

Foster a Workplace that Emphasizes Communication, Collaboration, Consensus Building and Commitment to Achieve Organizational Goals

Tactic 1: Airport Operations Center (AOC) Fifth Floor Buildout

Tactic 2: Performance Management Tool Enhancement

GOAL—Operate a Safe, Secure and Environmentally Responsible Airport

OBJECTIVE 1

Deploy Resources to Ensure Safety and Security

Tactic 1: Cyber Security Program

Tactic 2: Advanced Surveillance Program (ASP)

Tactic 3: Emergency Communications System Upgrade

Tactic 4: Enhanced Security Gates

Tactic 5: Perimeter Fencing Program

OBJECTIVE 2

Promote Environmentally Sustainable Practices

Tactic 1: Sustainability Management Plan

OBJECTIVE 3

Meet or Exceed All Regulatory Standards

Tactic 1: Terminal Visual Paging

Understanding RDU's Funding Gap

Vision 2040, RDU's master plan, is a comprehensive study of the airport's short, medium and long-term development plans needed to meet future aviation demand. Since its approval by the Federal Aviation Administration in 2017, RDU's passenger volume has risen dramatically—which means we must begin construction of numerous multi-million dollar capital projects earlier than anticipated. The Airport Authority must develop new, non-traditional revenue streams to address a growing funding shortfall.

Vision 2040 Timeline

	2015	2016	2017	2018	2019	2020	2025
Projected Enplanements	4.9 M	5.0 M	5.1 M	5.3 M	5.4 M	5.5 M	6.2 M
Actual Enplanements	5.0 M	5.5 M	5.9 M	6.4 M	7.1 M		

COMPLETED PROJECTS



Completed Taxiway F Reconstruction

Opened two new TSA Checkpoint Lanes in Terminal 2

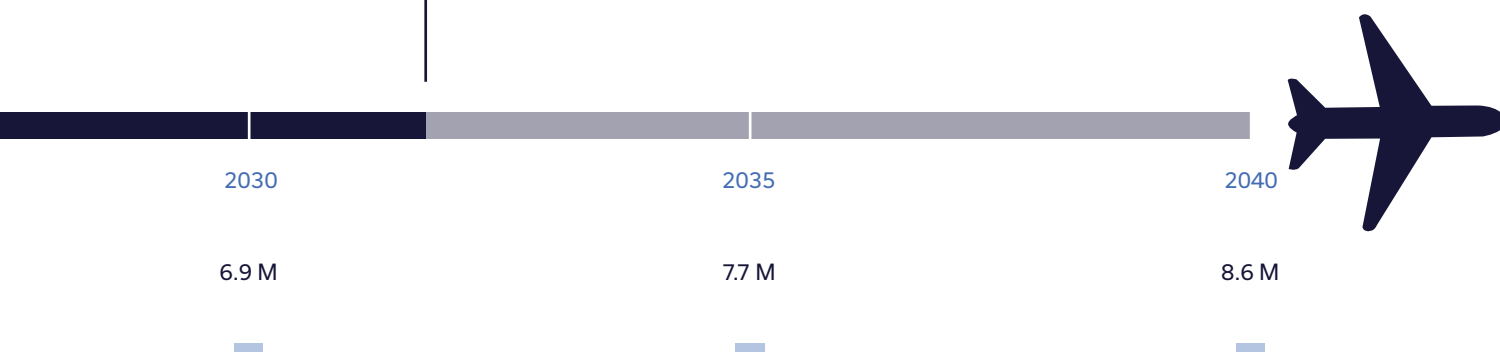
Activated Gates 1-4 in Terminal 1

Completed Paving Project on John Brantley Blvd

Completed Rehabilitation of Park Economy 3

Replaced 117 Concrete Slabs on Runway 5L/23R

2019's passenger numbers are aligned with the original projection for the early 2030s. This increase demands Vision 2040 projects to be accelerated.



Since Vision 2040 was approved in 2017, RDU has already cut the ribbon on several major infrastructure projects, from the airfield to the terminals, roadways and parking lots. The master plan directs RDU to accelerate the construction timeline of many major construction projects to meet air service demand, requiring the Authority to spend hundreds of millions of dollars nearly a decade sooner than anticipated.

\$4.4 Billion

Total Cost for Implementation
of Master Plan Projects

ACCELERATED PROJECTS

	Actual Start	Planned Start	Estimated Cost
FIS Facilities Expansion Program	2019	2023	\$69m
Park Economy 3 Expansion	2020	2024	\$36m
Intersection Improvements— Aviation Pkwy & National Guard Dr.	2020	2032	\$18m
North Cargo Apron Reconstruction	2020	2026	\$30m
T2 Gate Expansion Program	2025	2030	\$200m
T1 Expansion Program	ASAP	2028	TBD



Raleigh-Durham Airport Authority

1000 Trade Drive, P.O. Box 80001

RDU Airport, NC 27623

RDU.com

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Raleigh-Durham Airport Authority

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Summary and Cash Flow



Raleigh-Durham Airport Authority

RALEIGH-DURHAM AIRPORT AUTHORITY
2020-2021 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2020-2021 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2020 and ending March 31, 2021 in accordance with the following schedule:

EXPENDITURES:

Airport Operating Expenses	\$	96,016,236
Capital Projects Spend		135,097,013
Future CFC Projects		18,060,470
Net Debt Service		47,998,155
Total	\$	297,171,874

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2020 and ending March 31, 2021:

REVENUES:

Airfield	\$	17,223,884	
General Aviation		2,082,884	
Buildings and Grounds		166,936,565	
Total Operating Revenues	\$		186,243,333
Interest and Other Income			6,666,483
Grants			19,880,000
PFC Revenue			30,033,391
CFC Revenue			18,060,470
Appropriated Fund Balance			36,288,197
Total	\$		297,171,874

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2020.

Adopted this 19th day of March 2020

SCHEDULE II
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2021

STATEMENT OF CASH FLOW

	FY 2020-2021 BUDGET	FY 2019-2020 BUDGET	% CHANGE
<u>Cash Flows from Operating Activities</u>			
Operating Revenue Cash Flow	\$ 186,243,333	\$ 166,048,936	12.2 %
Operations, Maintenance and Administrative Expenses ¹	96,016,236	90,323,379	6.3 %
Net Cash Provided by Operating Activities	<u>\$ 90,227,097</u>	<u>\$ 75,725,557</u>	<u>19.2 %</u>
<u>Investing Activities</u>			
Interest and Other Income	\$ 6,666,483	\$ 8,586,395	(22.4)%
Net Cash Provided by Investing Activities	<u>\$ 6,666,483</u>	<u>\$ 8,586,395</u>	<u>(22.4)%</u>
<u>Capital and Related Financing Activities</u>			
General Airport Revenue Bonds (GARBs):			
Debt Service	(47,998,155)	(47,301,531)	1.5 %
Other Capital and Financing Costs:			
Grants	19,880,000	15,033,000	32.2 %
Passenger Facility Charges (PFCs) ²	30,033,391	27,052,627	11.0 %
Capital Requests	(135,097,013)	(103,906,489)	30.0 %
Net Cash Used in Capital and Related Financing Activities	<u>\$ (133,181,777)</u>	<u>\$ (109,122,393)</u>	<u>22.0 %</u>
Increase (Decrease) in Cash Fund Balance	<u>\$ (36,288,197)</u>	<u>\$ (24,810,441)</u>	<u>46.3 %</u>

Notes:

- 1 The FY 20/21 and FY 19/20 Other Post Employment Benefits and Separation Allowances in the amounts of \$261,240 and \$254,692, respectively, are non-cash expenses. These amounts are excluded from the Cash Flow Schedule.
- 2 RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004. The FY 20/21 PFCs of \$24,883,520 will be used to reduce debt service.

SCHEDULE III
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2021

STATEMENT OF OPERATIONS

	FY 2020-2021 BUDGET	FY 2019-2020 BUDGET	% CHANGE
Operating Revenues	\$ 186,243,333	\$ 166,048,936	12.2 %
Total Operating Revenues	\$ 186,243,333	\$ 166,048,936	12.2 %
Operating Expenses:			
Operations, Maintenance & Administrative Expenses	\$ (96,277,476)	\$ (90,578,071)	6.3 %
Depreciation	(49,161,900)	(49,778,820)	(1.2)%
Total Operating Expenses	\$ (145,439,376)	\$ (140,356,891)	3.6 %
Operating Income	\$ 40,803,957	\$ 25,692,045	58.8 %
Non-Operating Revenues:			
Interest and Other Income	\$ 6,666,483	\$ 8,586,395	(22.4)%
Grants	19,880,000	20,648,821	(3.7)%
Passenger Facility Charges (PFCs) ¹	30,033,391	27,052,627	11.0 %
Customer Facility Charges (CFCs) ²	18,060,470	16,672,137	8.3 %
Total Non-Operating Revenues	\$ 74,640,344	\$ 72,959,980	2.3 %
Non-Operating Expenses			
Interest Expense:			
General Airport Revenue Bonds (GARBs) ³	\$ (24,008,325)	\$ (24,422,909)	(1.7)%
Bond Related Fees	(194,830)	(193,622)	0.6 %
Amortization of Prior Bond Issue Premiums	2,800,000	2,800,000	— %
Total Non-Operating Expenses	\$ (21,403,155)	\$ (21,816,531)	(1.9)%
Net Earnings	\$ 94,041,146	\$ 76,835,494	22.4 %

1 RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004. PFCs are used to directly offset Terminal 2 debt service.

2 Commencing on January 1, 2017, rental car customers pay a \$5.00 facility charge for each transaction day to fund the future debt service and capital improvements of a rental car facility.

3 The Authority's Bonds have rate covenants associated with them whereby the Authority must maintain a debt service coverage ratio of no less than 1.25. The debt service coverage ratio for FY 20/21 and FY 19/20 is budgeted to be 5.37 and 4.46 respectively.

SCHEDULE IV
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2021

OPERATING REVENUE SUMMARY

ACCOUNTING CODE	FY 2020-2021	FY 2019-2020	
<u>COMPLEX</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Airfield Complex</u>			
Airfield-211	\$ 16,465,940	\$ 15,728,657	4.7 %
Fuel Flowage-214	753,000	473,000	59.2 %
Other Airfield-219	4,944	9,096	(45.6)%
Total Airfield Complex	17,223,884	16,210,753	6.2 %
<u>Terminal Complex</u>			
Terminal 1-321	7,401,979	6,792,967	9.0 %
Terminal 2-331	42,797,784	39,831,949	7.4 %
Terminal Security-332	7,751,437	8,112,634	(4.5)%
Terminal Miscellaneous-351	353,612	1,691,014	(79.1)%
Total Terminal Complex	58,304,812	56,428,564	3.3 %
<u>General Aviation Complex</u>			
G/A General-381	1,640,752	1,572,165	4.4 %
G/A Terminal-382	442,132	434,010	1.9 %
Total General Aviation Complex	2,082,884	2,006,175	3.8 %
<u>Cargo Complex</u>			
North Cargo-431	1,214,009	1,126,874	7.7 %
South Cargo 1-432	637,594	571,182	11.6 %
South Cargo 2-433	472,893	433,301	9.1 %
South Cargo 3-434	662,443	549,506	20.6 %
Total Cargo Complex	2,986,939	2,680,863	11.4 %
<u>Fuel Farm Complex</u>			
Fuel Farm-441	2,644,061	2,252,400	17.4 %
<u>Rental Car Complex</u>			
Rental Car-561	18,762,860	17,730,648	5.8 %
<u>Office & Other Buildings Complex</u>			
National Guard Facility-411	4,296	—	n/a
Department of Transportation (DOT) Hangar-452	260,831	253,406	2.9 %
Flight Kitchen-461	1,359,900	—	n/a
Sheetz-491	261,804	279,885	(6.5)%
Miscellaneous Other Locations-489	1,575,241	880,632	78.9 %
Total Office & Other Buildings Complex	3,462,072	1,413,923	144.9 %
<u>Parking Complex</u>			
RDU Parking-651	71,850,355	61,112,347	17.6 %
Off-Airport Parking-651	488,000	468,000	4.3 %
Total Parking Complex	72,338,355	61,580,347	17.5 %
<u>Ground Transportation Complex</u>			
Taxi Operation-721	439,662	474,664	(7.4)%
AVI Ground Transportation Fees-725	7,997,804	5,270,599	51.7 %
Total Ground Transportation Complex	8,437,466	5,745,263	46.9 %
TOTAL OPERATING REVENUE	\$ 186,243,333	\$ 166,048,936	12.2 %

SCHEDULE V
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2021

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			FY 2020-2021	FY 2019-2020	
DEPT	COMPLEX	DIVISION AND DEPARTMENT TITLE	BUDGET	BUDGET	% CHANGE
Chief Executive Officer Division:					
1010	000	Airport Authority and President/CEO	\$ 5,432,638	\$ 2,952,495	84.0 %
1030	000	Audit	505,922	469,810	7.7 %
Legal, Compliance and Procurement Div:					
1050	000	Legal and Compliance	1,064,087	882,913	20.5 %
1060	000	Procurement	810,636	711,980	13.9 %
1070	000	Risk Management and Safety	410,923	403,718	1.8 %
Communications Division:					
2010	000	Air Service Development	254,864	161,874	57.4 %
2030	000	Communications and Community Affairs	1,431,987	1,199,831	19.3 %
Human Capital Management Division:					
3030	000	Human Resources and Payroll	2,719,559	1,912,118	42.2 %
3050	000	Talent Management	254,711	227,168	12.1 %
Commercial Management & Marketing Div:					
2040	000	Marketing	984,580	1,382,652	(28.8)%
2050	000	Guest Services	1,117,600	1,028,666	8.6 %
4010	000	Concessions	1,433,050	1,118,777	28.1 %
4070	000	Parking	6,496,707	6,396,080	1.6 %
4075	000	Ground Transportation	2,426,682	3,814,531	(36.4)%
4080	000	Property Development	407,003	404,281	0.7 %
Finance Division:					
5030	000	Finance Department	2,282,365	2,133,654	7.0 %
Operations Division:					
Airport Operations Business Unit:					
6110	000	Aircraft Rescue and Fire Fighting	2,341,590	2,156,352	8.6 %
6120	000	Communications Center	1,380,225	1,450,392	(4.8)%
6150	000	Law Enforcement	5,294,954	5,022,289	5.4 %
6170	000	Operations Department	2,179,578	2,145,257	1.6 %
6180	000	Traffic Control Section	2,172,677	2,042,343	6.4 %
Project Management Business Unit:					
6210	000	Project Management Department	503,414	348,851	44.3 %
Facilities Asset Mgmt Business Unit:					
6310	000	Building and Building Systems	545,989	2,890,711	(81.1)%
6330	000	Facilities Asset Management Department	782,226	676,126	15.7 %
6340	000	Facilities Engineering	596,024	1,501,072	(60.3)%
Operational Asset Mgmt Business Unit:					
6510	000	Baggage Systems	221,490	714,594	(69.0)%
6520	000	Contract Facilities Maintenance	434,907	274,746	58.3 %
6540	000	Fleet Maintenance	2,217,113	1,934,686	14.6 %
6550	000	Fueling Systems	1,453,967	1,307,027	11.2 %
6570	000	Facilities Maintenance	3,579,147	3,148,921	13.7 %
6580	000	Fields Maintenance	2,539,923	2,146,607	18.3 %

SCHEDULE V - CONTINUED
 OPERATING BUDGET
 FOR THE YEAR ENDING
 ENDING MARCH 31, 2021

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			FY 2020-2021	FY 2019-2020	
DEPT	COMPLEX	DIVISION AND DEPARTMENT TITLE	BUDGET	BUDGET	% CHANGE
Planning and Environment Business Unit:					
6750	000	Noise	206,425	303,679	(32.0)%
6760	000	Environment	387,250	408,058	(5.1)%
6770	000	Planning	627,207	311,811	101.1 %
Information Services Division:					
7010	000	Information Services Department	7,780,445	6,377,149	22.0 %
7060	000	GIS	188,904	298,073	(36.6)%
Airport Facilities:					
-	211, 219	Airfield Complex	1,134,665	2,580,605	(56.0)%
-	321	Terminal 1 Complex	4,264,896	2,940,485	45.0 %
-	331	Terminal 2 Complex	17,830,372	15,364,100	16.1 %
-	334	Federal Inspection Services (FIS) International	45,250	120,250	(62.4)%
-	341	Central Energy Plant	1,383,112	1,348,224	2.6 %
-	351	Miscellaneous Terminal Complex	—	68,590	(100.0)%
-	381	General Aviation-General	69,970	87,679	(20.2)%
-	382	General Aviation Terminal	19,401	393,950	(95.1)%
-	411	National Guard Complex	3,950	—	n/a
-	431	North Cargo Complex	45,491	49,957	(8.9)%
-	432	South Cargo 1 Complex	43,259	22,900	88.9 %
-	433	South Cargo 2 Complex	11,259	51,786	(78.3)%
-	434	South Cargo 3 Complex	43,099	251,672	(82.9)%
-	441	Fuel Farm Complex	567,936	451,252	25.9 %
-	451	Authority Building Complex	380,674	318,660	19.5 %
-	452	Department of Transportation DOT Hangar	25,589	26,606	(3.8)%
-	453	Maintenance Building Complex	329,008	309,734	6.2 %
-	454	Airport Operations Center (AOC)	489,456	430,588	13.7 %
-	455	Centralized Waste Complex	347,083	307,016	13.1 %
-	456	Fire and Rescue Building	31,855	9,695	228.6 %
-	461	Flight Kitchen	51,517	—	n/a
-	489	Miscellaneous Other Locations	83,563	75,336	10.9 %
-	491	Sheetz	49,648	39,478	25.8 %
-	561	Rental Car Complex	152,974	198,268	(22.8)%
-	601	Parking Lot 1	21,270	13,439	58.3 %
-	602	Park RDU Express	1,906,188	5,242	36,263.8 %
-	603	Park RDU Economy 3	31,687	26,872	17.9 %
-	604	Park RDU Economy 4	20,327	25,488	(20.2)%
-	605	Parking Lot 5	96	96	— %
-	621	Park RDU Central	763,567	1,679,625	(54.5)%
-	631	Parking-General Aviation	2,749	2,352	16.9 %
-	651	RDU Parking General	1,132,492	1,163,659	(2.7)%
-	721	Taxi Operations	57,537	51,466	11.8 %
-	725	Automated Vehicle ID (AVI)/Ground Transportation	43,100	41,825	3.0 %
-	881	Roadways	1,361,617	1,392,830	(2.2)%
-	889	Water and Sewer Lines	66,050	69,054	(4.4)%
Total Operating Expenses			\$ 96,277,476	\$ 90,578,071	6.3 %

SCHEDULE VI
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2021

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE	FY 2020-2021	FY 2019-2020	
<u>G/L #</u> <u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110 Salaries	\$ 30,792,300	\$ 26,918,988	14.4 %
70120 Overtime	471,636	430,346	9.6 %
Total Salaries and Overtime	31,263,936	27,349,334	14.3 %
70210 Health Insurance	3,141,132	3,167,400	(0.8)%
70220 Accident Insurance	—	350	(100.0)%
70230 Retirement	2,916,516	2,096,556	39.1 %
70240 401K Match	1,352,820	1,186,248	14.0 %
70250 Social Security	2,265,552	2,006,316	12.9 %
70260 Dental	277,320	270,432	2.5 %
70270 Vision	51,600	44,820	15.1 %
70280 Retiree Health Care (OPEB)	256,548	250,000	2.6 %
70290 Retiree Separation Allowance Expense	4,692	4,692	— %
Total Employee Benefits	10,266,180	9,026,814	13.7 %
70320 Employee Assistance Program	30,000	—	n/a
70330 Moving Expenses	90,000	45,000	100.0 %
70335 Other Employee Related Expenses	62,754	55,356	13.4 %
70340 Physical Examinations	66,602	77,441	(14.0)%
70350 Professional Training & Dues	496,499	535,506	(7.3)%
70360 Tuition Assistance	20,000	34,000	(41.2)%
70370 Unemployment Compensation	15,000	15,000	— %
70380 Uniforms	178,465	153,924	15.9 %
Total Employee Related	959,320	916,227	4.7 %
Total Salaries, Benefits and Related	42,489,436	37,292,375	13.9 %
71110 Advertising and Marketing Services	118,632	494,500	(76.0)%
71120 Audit Fees	126,360	55,780	126.5 %
71130 Legal Fees	320,000	320,000	— %
71140 Technology Services	2,333,718	1,754,818	33.0 %
71190 Other Professional Services	1,240,095	4,604,644	(73.1)%
Total Professional Services	4,138,805	7,229,742	(42.8)%
71310 Airport Operations Information System (AOIS) Services	1,932,956	2,439,357	(20.8)%
71320 Baggage Handling System & Boarding Bridge Services	2,413,646	2,688,753	(10.2)%
71330 Elevators/Escalators	1,050,905	1,023,053	2.7 %
71340 Heating Ventilation and Air Conditioning (HVAC)	528,996	481,486	9.9 %
71350 Janitorial	6,814,222	5,834,199	16.8 %
71360 Landscaping	1,253,757	1,264,614	(0.9)%
71370 Repairs and Maintenance	1,555,202	1,507,025	3.2 %
71380 Ramp Tower	817,020	865,179	(5.6)%
71400 Waste Disposal	343,500	303,000	13.4 %
71900 Other Contracted Labor	11,007,964	11,844,152	(7.1)%
Total Contractual Labor	27,718,168	28,250,818	(1.9)%

SCHEDULE VI - CONTINUED
 OPERATING BUDGET
 FOR THE YEAR ENDING
 ENDING MARCH 31, 2021

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE		FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
72010	Electricity	5,352,201	5,107,824	4.8 %
72020	Natural Gas	408,385	389,163	4.9 %
72030	Water	409,614	471,004	(13.0)%
72040	Sewer	811,535	860,998	(5.7)%
72050	Telecommunications	332,088	251,460	32.1 %
72060	TV Service Providers	85,408	85,308	0.1 %
	Total Utilities	7,399,231	7,165,757	3.3 %
73010	Computer Hardware	839,020	664,960	26.2 %
73020	Computer Software	103,162	168,109	(38.6)%
73030	Small Equipment	668,262	521,629	28.1 %
73040	Fuel	696,469	693,217	0.5 %
73050	Promotional Supplies	110,688	124,744	(11.3)%
73060	Baggage Handling System & Boarding Bridge Supplies	793,552	520,403	52.5 %
73070	ID System Supplies	34,757	28,169	23.4 %
73090	Parts and Supplies	1,577,264	1,443,590	9.3 %
	Total Materials and Supplies	4,823,174	4,164,821	(15.6)%
74010	Insurance Premiums	1,418,772	1,488,348	(4.7)%
74080	Insurance Claims	100,240	100,000	0.2 %
	Total Insurance	1,519,012	1,588,348	(4.4)%
75010	Bank Fees and Charges	1,200	—	n/a
75020	Credit Card Fees	2,215,018	1,990,650	11.3 %
75025	Allowance for Doubtful Accounts & Quarterly Adjustment	7,500	10,000	(25.0)%
75030	Division of Criminal information Access Fees	199,360	169,530	17.6 %
75040	K-9 Program	10,040	10,040	— %
75050	Permit Administration	59,281	49,502	19.8 %
75060	Office and General Supplies	83,521	88,298	(5.4)%
75070	Copier Expense	72,500	72,500	— %
75080	Postage	20,468	20,468	— %
75090	Printing	80,837	98,775	(18.2)%
75100	Meals and Per Diem	122,792	126,060	(2.6)%
75110	Travel Expense	309,885	268,255	15.5 %
75120	Hospitality Expenses	2,250	—	n/a
75900	Miscellaneous Operating Expenses	5,004,998	1,982,132	152.5 %
	Total General and Administrative	8,189,650	4,886,210	67.6 %
	Total Operating Expenses	\$ 96,277,476	\$ 90,578,071	6.3 %

Detailed Operating Revenue



Raleigh-Durham Airport Authority

SCHEDULE VII-A-1

OPERATING REVENUE

AIRFIELD COMPLEX

ACCOUNTING CODE

<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>FY 2020-2021 BUDGET</u>	<u>FY 2019-2020 BUDGET</u>	<u>% CHANGE</u>
<u>211 Airfield Complex</u>						
61100	0000	211	Domestic Landing Fees Terminal 1	\$ 2,785,185	\$ 2,836,541	(1.8)%
61200	0000	211	Domestic Landing Fees Terminal 2	12,401,235	11,563,508	7.2 %
61300	0000	211	International Landing Fees Terminal 2	181,280	288,000	(37.1)%
61400	0000	211	Landing Fees Cargo	1,098,240	1,040,608	5.5 %
Total Landing Fees				16,465,940	15,728,657	4.7 %
<u>214 G/A Fuel Flowage Complex</u>						
61700	0000	214	Fuel Flowage Fees	753,000	473,000	59.2 %
Total Fuel Flowage				753,000	473,000	59.2 %
<u>219 Other Airfield Complex</u>						
62340	0000	219	Maintenance & Operating (M&O) Expense Recovery	—	4,296	(100.0)%
66900	0000	219	Miscellaneous Revenue Aeronautical	4,944	4,800	3.0 %
Total Other Airfield				4,944	9,096	(45.6)%
TOTAL AIRFIELD COMPLEX				\$ 17,223,884	\$ 16,210,753	6.2 %

SCHEDULE VII-A-2

OPERATING REVENUE

TERMINAL COMPLEX

ACCOUNTING CODE

<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>FY 2020-2021 BUDGET</u>	<u>FY 2019-2020 BUDGET</u>	<u>% CHANGE</u>
<u>321 Terminal 1 Complex</u>						
<u>Fixed Rent</u>						
62100	0000	321	Fixed Rent Aeronautical T1	\$ 2,103,697	\$ 2,448,608	(14.1)%
62150	0000	321	Fixed Rent Non-Aeronautical T1	287,104	290,315	(1.1)%
Total Terminal 1 Fixed Rent				2,390,801	2,738,923	(12.7)%
<u>Percentage Rent</u>						
62410	0000	321	Percentage Rent T1	36,000	28,000	28.6 %
62420	0000	321	Percentage Rent Food & Beverage T1	1,316,000	1,098,000	19.9 %
62430	0000	321	Percentage Rent Retail T1	446,400	435,600	2.5 %
62450	0000	321	Percentage Rent Other Terminal Services T1	285,700	279,050	2.4 %
Total Terminal 1 Percentage Rent				2,084,100	1,840,650	13.2 %
<u>Miscellaneous Rent</u>						
62310	0000	321	Bag Claim Recovery	1,810,188	1,891,020	(4.3)%
62320	0000	321	Airport Operation Information System (AOIS) Recovery	121,500	137,712	(11.8)%
62340	0000	321	Maintenance & Operating (M&O) Expense Recovery	4,832	4,032	19.8 %
66100	0000	321	Common Use Gate Fees	951,636	136,927	595.0 %
68400	0000	321	Telecommunications Services T1	37,290	41,703	(10.6)%
68900	0000	321	Miscellaneous Revenue Non-Aeronautical	1,632	2,000	(18.4)%
Total Terminal 1 Miscellaneous Rent				2,927,078	2,213,394	32.2 %
TOTAL TERMINAL 1 COMPLEX				\$ 7,401,979	\$ 6,792,967	9.0 %

SCHEDULE VII-A-2 CONTINUED

OPERATING REVENUE

TERMINAL COMPLEX

ACCOUNTING CODE

<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>FY 2020-2021 BUDGET</u>	<u>FY 2019-2020 BUDGET</u>	<u>% CHANGE</u>
<u>331 Terminal 2 Complex</u>						
<u>Fixed Rent</u>						
62100	0000	331	Fixed Rent Aeronautical T2	\$ 14,651,089	\$ 16,297,449	(10.1)%
62150	0000	331	Fixed Rent Non-Aeronautical T2	1,496,595	742,422	101.6 %
Total Terminal 2 Fixed Rent				16,147,684	17,039,871	(5.2)%
<u>Percentage Rent</u>						
62410	0000	331	Percentage Rent T2	245,000	270,000	(9.3)%
62420	0000	331	Percentage Rent Food & Beverage T2	5,229,000	4,959,000	5.4 %
62430	0000	331	Percentage Rent Retail T2	4,168,847	3,597,067	15.9 %
62440	0000	331	Percentage Rent Duty Free	67,001	65,000	3.1 %
62450	0000	331	Percentage Rent Other Terminal Services T2	800,380	754,155	6.1 %
Total Terminal 2 Percentage Rent				10,510,228	9,645,222	9.0 %
<u>Miscellaneous Rent</u>						
62310	0000	331	Bag Claim Recovery	8,957,772	8,399,448	6.6 %
62320	0000	331	Airport Operation Information System (AOIS) Recovery	2,152,476	1,493,760	44.1 %
62330	0000	331	Ramp Tower Recovery	—	865,182	(100.0)%
62340	0000	331	Maintenance & Operating (M&O) Expense Recovery	35,366	34,705	1.9 %
62610	0000	331	Per Turn Fees	—	485,786	(100.0)%
66100	0000	331	Common Use Gate Fees	4,797,228	1,665,537	188.0 %
66900	0000	331	Miscellaneous Revenue Aeronautical	4,800	4,800	— %
68400	0000	331	Telecommunications Services T2	190,080	196,438	(3.2)%
68900	0000	331	Miscellaneous Revenue Non-Aeronautical	2,150	1,200	79.2 %
Total Terminal 2 Miscellaneous Rent				16,139,872	13,146,856	22.8 %
TOTAL TERMINAL 2 COMPLEX				\$ 42,797,784	\$ 39,831,949	7.4 %

SCHEDULE VII-A-2 CONTINUED

OPERATING REVENUE

TERMINAL COMPLEX

ACCOUNTING CODE

<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>FY 2020-2021 BUDGET</u>	<u>FY 2019-2020 BUDGET</u>	<u>% CHANGE</u>
<u>333 Terminal Security Complex</u>						
			<u>Security Fees</u>			
66200	0000	332	Security Checkpoint	\$ 4,248,061	\$ 4,247,220	— %
66250	0000	333	TSA Checkpoint Reimbursement	277,400	277,400	— %
66300	0000	334	Federal Inspection Services (FIS) Int'l Passenger Fees	3,225,976	3,588,014	(10.1)%
			Total Terminal Security Fees	7,751,437	8,112,634	(4.5)%
<u>351 Terminal Miscellaneous</u>						
			<u>Miscellaneous Terminal-Related</u>			
62410	0000	351	Percentage Rent Terminal Miscellaneous	—	1,269,000	(100.0)%
68400	0000	351	Telecommunications Services Terminal Miscellaneous	182,498	169,854	7.4 %
62340	0000	351	Maintenance & Operating (M&O) Expense Recovery	170,514	252,160	(32.4)%
68900	0000	351	Miscellaneous Revenue Non-Aeronautical	600	—	n/a
			Total Terminal Miscellaneous	353,612	1,691,014	(79.1)%
			TOTAL TERMINAL COMPLEX	\$ 58,304,812	\$ 56,428,564	3.3 %

SCHEDULE VII-A-3

OPERATING REVENUE

GENERAL AVIATION COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX ACCOUNT TITLE

FY 2020-2021

FY 2019-2020

BUDGETBUDGET% CHANGE**381 General Aviation-General**Fixed Rent

62150	0000	381	Fixed Rent Non-Aeronautical General Aviation Complex	\$ 926,110	\$ 926,110	— %
62200	0000	381	Ground Rent General Aviation Complex	185,821	189,352	(1.9)%
62340	0000	381	Maintenance & Operating (M&O) Expense Recovery	511,512	364,680	40.3 %
68400	0000	381	Telecommunication Services General Aviation Complex	17,309	17,023	1.7 %
Total General Aviation-General Fixed Rent				1,640,752	1,497,165	9.6 %

Percentage Rent

62410	0000	381	Percentage Rent General Aviation-General Complex	—	75,000	(100.0)%
Total General Aviation-General Percentage Rent				—	75,000	(100.0)%

Total General Aviation-General

1,640,752	1,572,165	4.4 %
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382 General Aviation TerminalFixed Rent

62150	0000	382	Fixed Rent Non-Aeronautical General Aviation Terminal	440,122	432,000	1.9 %
68400	0000	382	Telecommunication Services General Aviation Terminal	2,010	2,010	— %
Total General Aviation Terminal Fixed Rents				442,132	434,010	1.9 %

Percentage Rent

62410	0000	382	Percentage Rent General Aviation Terminal	—	—	n/a
Total General Aviation Terminal Percentage Rent				—	—	n/a

Total General Aviation-Terminal

442,132	434,010	1.9 %
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TOTAL GENERAL AVIATION COMPLEX

\$ 2,082,884	\$ 2,006,175	3.8 %
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SCHEDULE VII-A-4
 OPERATING REVENUE
CARGO COMPLEX

ACCOUNTING CODE

FY 2020-2021 FY 2019-2020

G/L # DEPT COMPLEX ACCOUNT TITLEBUDGETBUDGET% CHANGE**431 North Cargo**

62100	0000	431	Fixed Rent Aeronautical North Cargo Complex	\$ 363,845	\$ 355,453	2.4 %
62150	0000	431	Fixed Rent Non-Aeronautical North Cargo Complex	247,839	247,839	— %
62200	0000	431	Ground Rent North Cargo Complex	336,189	317,665	5.8 %
62340	0000	431	Maintenance & Operating (M&O) Expense Recovery	266,136	205,392	29.6 %
68400	0000	431	Telecommunication Services North Cargo Complex	—	525	(100.0)%
Total North Cargo Complex				1,214,009	1,126,874	7.7 %

432 South Cargo 1

62150	0000	432	Fixed Rent Non-Aeronautical South Cargo 1 Complex	188,855	188,855	— %
62340	0000	432	Maintenance & Operating (M&O) Expense Recovery	286,560	220,248	30.1 %
66200	0000	432	Security Checkpoint	157,308	157,308	— %
68400	0000	432	Telecommunication Services South Cargo 1 Complex	3,571	3,571	— %
68900	0000	432	Miscellaneous Revenue Non-Aeronautical	1,300	1,200	8.3 %
Total South Cargo 1 Complex				637,594	571,182	11.6 %

433 South Cargo 2

62100	0000	433	Fixed Rent Aeronautical South Cargo 2 Complex	106,056	106,056	— %
62150	0000	433	Fixed Rent Non-Aeronautical South Cargo 2 Complex	171,596	171,596	— %
62340	0000	433	Maintenance & Operating (M&O) Expense Recovery	191,040	153,048	24.8 %
68400	0000	433	Telecommunication Services South Cargo 2 Complex	1,401	1,401	— %
68900	0000	433	Miscellaneous Revenue Non-Aeronautical	2,800	1,200	133.3 %
Total South Cargo 2 Complex				472,893	433,301	9.1 %

434 South Cargo 3

62100	0000	434	Fixed Rent Aeronautical South Cargo 3 Complex	307,705	265,901	15.7 %
62150	0000	434	Fixed Rent Non-Aeronautical South Cargo 3 Complex	21,078	5,445	287.1 %
62340	0000	434	Maintenance & Operating (M&O) Expense Recovery	333,660	278,160	20.0 %
Total South Cargo 3 Complex				662,443	549,506	20.6 %

TOTAL CARGO COMPLEX

\$ 2,986,939	\$ 2,680,863	11.4 %
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SCHEDULE VII-A-5

OPERATING REVENUE

FUEL FARM COMPLEX

ACCOUNTING CODE

FY 2020-2021 FY 2019-2020

G/L # DEPT COMPLEX ACCOUNT TITLEBUDGETBUDGET% CHANGE**441 Fuel Farm Complex**

68300	0000	441	Fuel Farm	\$ 2,640,961	\$ 2,250,000	17.4%
68900	0000	441	Miscellaneous Revenue Non-Aeronautical	3,100	2,400	29.2%
TOTAL FUEL FARM COMPLEX				\$ 2,644,061	\$ 2,252,400	17.4%

SCHEDULE VII-A-6

OPERATING REVENUE

RENTAL CAR COMPLEX

ACCOUNTING CODE

FY 2020-2021 FY 2019-2020

G/L # DEPT COMPLEX ACCOUNT TITLEBUDGETBUDGET% CHANGE**561 Rental Car Complex**Fixed Rent

62150	0000	561	Fixed Rent Non-Aeronautical Rental Car Complex	\$ 1,074,344	\$ 1,043,234	3.0 %
62200	0000	561	Ground Rent Rental Car Complex	569,817	552,216	3.2 %
62340	0000	561	Maintenance & Operating (M&O) Expense Recovery	427,848	611,580	(30.0)%
Total Fixed Rent				2,072,009	2,207,030	(6.1)%

Percentage Rent

62410	0000	561	Percentage Rent	16,690,851	15,523,618	7.5 %
Total Percentage Rent				16,690,851	15,523,618	7.5 %

TOTAL RENTAL CAR COMPLEX

\$ 18,762,860	\$ 17,730,648	5.8 %
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SCHEDULE VII-A-7

OPERATING REVENUE

OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX ACCOUNT TITLE

FY 2020-2021

FY 2019-2020

BUDGET

BUDGET

% CHANGE

411 National Guard Facility

62340	0000	411	Maintenance & Operating (M&O) Expense Recovery	\$ 4,296	\$ —	n/a
Total National Guard Facility				4,296	—	n/a

452 Department of Transportation (DOT) Hangar

62150	0000	452	Fixed Rent Non-Aeronautical DOT Hangar Complex	226,800	226,800	— %
62200	0000	452	Ground Rent DOT Hangar Complex	8,447	—	n/a
62340	0000	452	Maintenance & Operating (M&O) Expense Recovery	25,584	26,606	(3.8)%
Total Department of Transportation (DOT) Hangar				260,831	253,406	2.9 %

461 Flight Kitchen

62200	0000	461	Ground Rent Flight Kitchen Complex	124,540	—	n/a
62340	0000	461	Maintenance & Operating (M&O) Expense Recovery	84,360	—	n/a
62410	0000	461	Percent Rent Flight Kitchen Complex	1,151,000	—	n/a
Total Flight Kitchen				1,359,900	—	n/a

491 Sheetz

62200	0000	491	Ground Rent Sheetz Complex	165,000	165,000	— %
62340	0000	491	Maintenance & Operating (M&O) Expense Recovery	96,804	114,885	(15.7)%
Total Sheetz				261,804	279,885	(6.5)%

489 Miscellaneous Other Locations

62150	0000	489	Fixed Rent Non-Aeronautical Other Locations Complex	9,714	9,714	— %
62200	0000	489	Ground Rent Other Locations Complex	116,620	158,161	(26.3)%
68100	0000	489	Security Authorization Badges	786,372	653,261	20.4 %
62340	0000	489	Maintenance & Operating (M&O) Expense Recovery	4,513	4,512	— %
62460	0000	489	Percentage Rent Off Airport Other Locations Complex	604,000	—	n/a
62900	0000	489	Conference Rooms-Authority Building	54,022	54,984	(1.7)%
Total Miscellaneous Other Locations				1,575,241	880,632	78.9 %

TOTAL OFFICE AND OTHER BUILDINGS COMPLEX

\$ 3,462,072	\$ 1,413,923	144.9 %
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SCHEDULE VII-A-8
 OPERATING REVENUE
PARKING COMPLEX

ACCOUNTING CODE

FY 2020-2021 FY 2019-2020

G/L # DEPT COMPLEX ACCOUNT TITLEBUDGETBUDGET% CHANGE**641-651 RDU Parking**

63100	0000	651	Public Parking Fees	\$ 71,096,764	\$ 60,403,533	17.7%
63200	0000	641	Employee Parking Fees	510,156	479,611	6.4%
63300	0000	651	Parking Other	240,416	227,740	5.6%
68400	0000	651	Telecommunications Services	3,019	1,463	106.4%
Total RDU Parking				71,850,355	61,112,347	17.6%

661 Off Airport Parking

62460	0000	661	Airport Fast Park	488,000	468,000	4.3%
Total Off Airport Parking				488,000	468,000	4.3%

TOTAL PARKING COMPLEX

\$ 72,338,355	\$ 61,580,347	17.5%
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SCHEDULE VII-A-9

OPERATING REVENUE

GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX ACCOUNT TITLE

FY 2020-2021

FY 2019-2020

BUDGETBUDGET% CHANGE**721 Taxi Operation**

62340	0000	721	Maintenance & Operating (M&O) Expense Recovery	\$ 38,424	\$ 38,424	— %
64100	0000	721	RDU Taxi, Inc. Concession Fees	394,998	430,000	(8.1)%
68400	0000	721	Telecommunications Services	6,240	6,240	— %
Total Taxi Operation				439,662	474,664	(7.4)%

725 Automated Vehicle Identification (AVI)/Ground Transportation

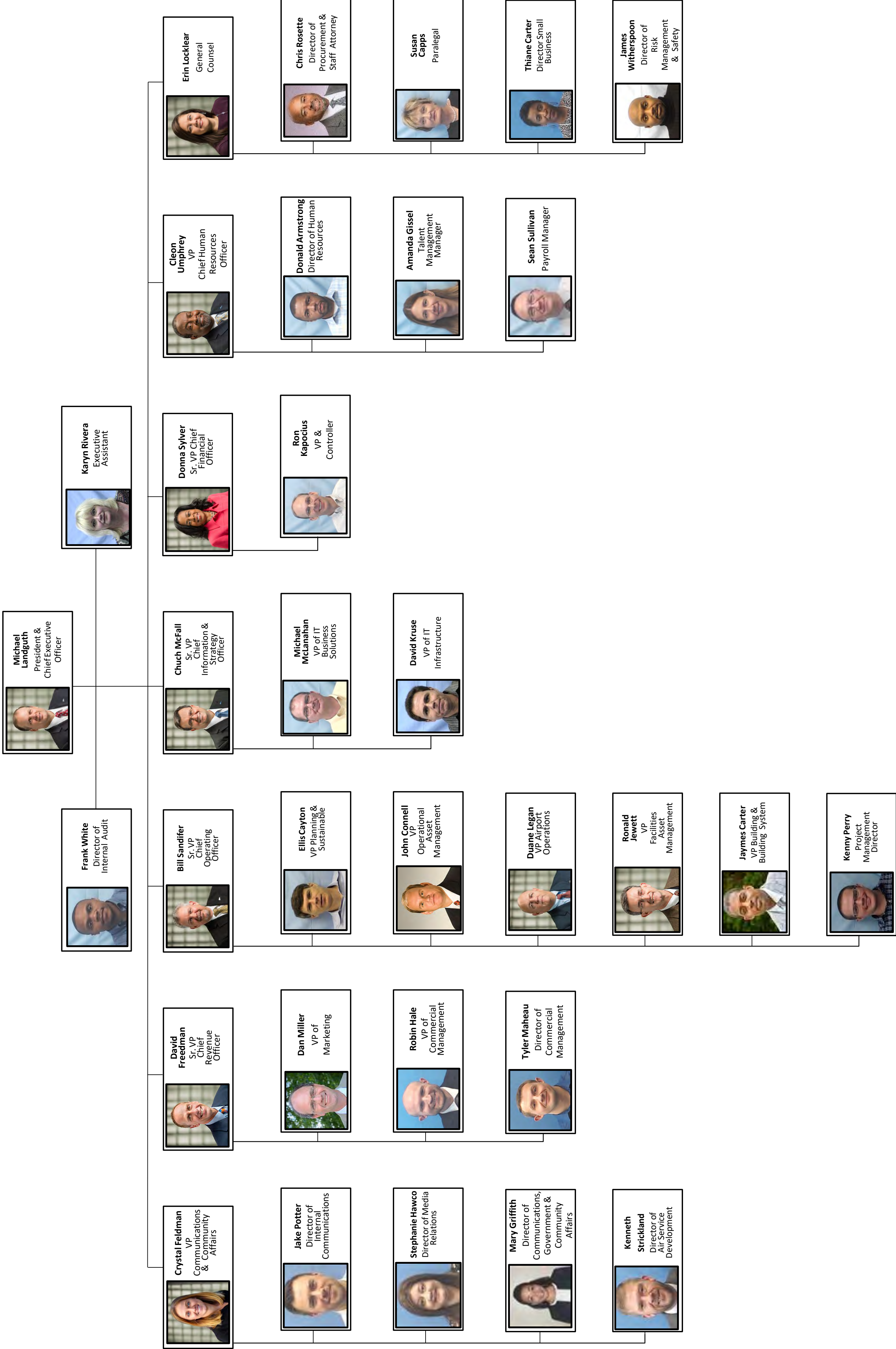
64200	0000	725	AVI Trip Fees	7,997,804	5,270,599	51.7 %
Total AVI/Ground Transportation				7,997,804	5,270,599	51.7 %
TOTAL GROUND TRANSPORTATION COMPLEX				\$ 8,437,466	\$ 5,745,263	46.9 %

Detailed Operating Expenses



Raleigh-Durham Airport Authority

RALEIGH-DURHAM AIRPORT AUTHORITY
2020 – 2021 ORGANIZATIONAL STRUCTURE



SCHEDULE VIII-1

OPERATING EXPENSES

CHIEF EXECUTIVE OFFICER DIVISION ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 945,072	\$ 866,220	9.1 %
70210			Health Insurance Premiums	53,808	57,060	(5.7)%
70230			Retirement	90,048	67,524	33.4 %
70240			401K Match	37,776	34,992	8.0 %
70250			Social Security	59,556	54,960	8.4 %
70260			Dental	4,596	4,692	(2.0)%
70270			Vision	852	780	9.2 %
70280			Retiree Health Care (OPEB)	4,104	4,104	— %
70350			Professional Training and Dues	158,306	164,563	(3.8)%
70380			Uniforms	720	—	n/a
71110			Advertising and Marketing Services	250	250	— %
74010			Insurance Premiums	7,896	114,012	(93.1)%
75060			Office and General Supplies	3,880	3,640	6.6 %
75090			Printing	—	50	(100.0)%
75100			Meals and Per Diem	30,991	31,159	(0.5)%
75110			Travel Related Expenses	37,337	37,687	(0.9)%
75900			Miscellaneous Operating Expenses	4,503,368	1,980,612	127.4 %
TOTAL CHIEF EXECUTIVE OFFICER DIVISION ROLLUP				\$ 5,938,560	\$ 3,422,305	73.5 %

SCHEDULE VIII-1a

OPERATING EXPENSES

1010 AIRPORT AUTHORITY AND PRESIDENT/CEO

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	1010	000	Salaries	\$ 574,356	\$ 517,980	10.9 %
70210	1010	000	Health Insurance	19,248	20,268	(5.0)%
70230	1010	000	Retirement	54,468	40,164	35.6 %
70240	1010	000	401K Match	21,372	19,608	9.0 %
70250	1010	000	Social Security	31,200	28,320	10.2 %
70260	1010	000	Dental	1,536	1,560	(1.5)%
70270	1010	000	Vision	288	264	9.1 %
70280	1010	000	Retiree Health Care (OPEB)	1,368	1,368	— %
70350	1010	000	Professional Training and Dues	153,250	160,143	(4.3)%
70380	1010	000	Uniforms	720	—	n/a
71110	1010	000	Advertising and Marketing Services	250	250	— %
74010	1010	000	Insurance Premiums	3,300	114,012	(97.1)%
75060	1010	000	Office and General Supplies	3,780	3,540	6.8 %
75100	1010	000	Meals and Per Diem	30,622	30,703	(0.3)%
75110	1010	000	Travel Related Expenses	33,512	33,703	(0.6)%
75900	1010	000	Miscellaneous Operating Expenses	4,503,368	1,980,612	127.4 %
Total Airport Authority and President/CEO				\$ 5,432,638	\$ 2,952,495	84.0 %

Miscellaneous Operating Expenses Detail

<u>G/L #</u>	<u>ACCOUNT TITLE</u>			
70320	Employee Assistance Program	\$ —	\$ 21,000	(100.0)%
70330	Moving Expenses	29,250	—	n/a
70335	Other Employee Related Expenses	1,013	—	n/a
70350	Professional Training & Dues	22,656	—	n/a
70380	Uniforms	43,043	—	n/a
71110	Advertising and Marketing Services	62,075	140,000	(55.7)%
71130	Legal Fees	65,000	—	n/a
71140	Technology Services	179,660	134,470	33.6 %
71190	Other Professional Services	2,512,250	198,800	1,163.7 %
71330	Elevators/Escalators	136,380	—	n/a
71360	Landscaping	32,500	35,000	(7.1)%
71370	Repairs and Maintenance	32,500	57,400	(43.4)%
71900	Other Contracted Labor	728,722	1,040,025	(29.9)%
72050	Telecommunications	296	—	n/a
72060	TV Service Providers	484	—	n/a
73010	Computer Hardware	4,517	165,550	(97.3)%
73020	Computer Software	34,515	37,097	(7.0)%
73030	Small Equipment	234,296	—	n/a
73050	Promotional Supplies	22,195	10,500	111.4 %
73060	Baggage Handling System & Boarding Bridge Supplies	323,856	—	n/a
73090	Parts and Supplies	—	140,070	(100.0)%
75060	Office and General Supplies	17,107	—	n/a
75090	Printing	4,585	700	555.0 %
75100	Meals and Per Diem	3,900	—	n/a
75110	Travel Expense	12,568	—	n/a
Miscellaneous Operating Expenses Total		\$ 4,503,368	\$ 1,980,612	127.4 %

SCHEDULE VIII-1b
OPERATING EXPENSES

1030 AUDIT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	1030	000	Salaries	\$ 370,716	\$ 348,240	6.5 %
70210	1030	000	Health Insurance Premiums	34,560	36,792	(6.1)%
70230	1030	000	Retirement	35,580	27,360	30.0 %
70240	1030	000	401K Match	16,404	15,384	6.6 %
70250	1030	000	Social Security	28,356	26,640	6.4 %
70260	1030	000	Dental	3,060	3,132	(2.3)%
70270	1030	000	Vision	564	516	9.3 %
70280	1030	000	Retiree Health Care (OPEB)	2,736	2,736	— %
70350	1030	000	Professional Training and Dues	5,056	4,420	14.4 %
74010	1030	000	Insurance Premiums	4,596	—	n/a
75060	1030	000	Office and General Supplies	100	100	— %
75090	1030	000	Printing	—	50	(100.0)%
75100	1030	000	Meals and Per Diem	369	456	(19.1)%
75110	1030	000	Travel Related Expenses	3,825	3,984	(4.0)%
Total Audit				\$ 505,922	\$ 469,810	7.7 %

SCHEDULE VIII-2

OPERATING EXPENSES

LEGAL, COMPLIANCE AND PROCUREMENT DIVISION ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 1,295,064	\$ 1,083,156	19.6 %
70210			Health Insurance Premiums	95,916	95,964	(0.1)%
70230			Retirement	124,272	85,104	46.0 %
70240			401K Match	58,872	53,592	9.9 %
70250			Social Security	92,148	78,864	16.8 %
70260			Dental	8,424	8,112	3.8 %
70270			Vision	1,560	1,344	16.1 %
70280			Retiree Health Care (OPEB)	7,524	7,524	— %
70335			Other Employee Related Expenses	1,950	1,560	25.0 %
70350			Professional Training and Dues	22,883	23,994	(4.6)%
71130			Legal Fees	320,000	320,000	— %
71140			Technology Services	—	15,000	(100.0)%
71190			Other Professional Services	79,050	79,852	(1.0)%
71370			Repairs and Maintenance	500	—	n/a
71900			Other Contracted Labor	11,900	14,600	(18.5)%
73030			Small Equipment	2,000	1,500	33.3 %
73050			Promotional Supplies	2,500	2,500	— %
74010			Insurance Premiums	861,204	893,724	(3.6)%
74080			Insurance Claims	100,240	100,000	0.2 %
75060			Office and General Supplies	28,900	28,790	0.4 %
75070			Copier Expense	72,500	72,500	— %
75080			Postage	20,468	—	n/a
75090			Printing	2,490	490	408.2 %
75100			Meals and Per Diem	6,214	4,689	32.5 %
75110			Travel Related Expenses	21,455	18,976	13.1 %
75120			Hospitality Expenses	250	—	n/a
75900			Miscellaneous Operating Expenses	610	500	22.0 %
TOTAL LEGAL, COMPLIANCE AND PROCUREMENT DIVISION ROLLUP				\$ 3,238,894	\$ 2,992,335	8.2 %

SCHEDULE VIII-2a
 OPERATING EXPENSES
1050 LEGAL AND COMPLIANCE

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	1050	000	Salaries	\$ 553,572	\$ 414,540	33.5 %
70210	1050	000	Health Insurance	35,148	31,380	12.0 %
70230	1050	000	Retirement	53,124	32,568	63.1 %
70240	1050	000	401K Match	27,684	20,160	37.3 %
70250	1050	000	Social Security	35,844	27,876	28.6 %
70260	1050	000	Dental	3,060	2,640	15.9 %
70270	1050	000	Vision	564	432	30.6 %
70280	1050	000	Retiree Health Care (OPEB)	2,736	2,736	— %
70350	1050	000	Professional Training and Dues	10,955	9,655	13.5 %
71130	1050	000	Legal Fees	320,000	320,000	— %
71900	1050	000	Other Contracted Labor	1,000	1,000	— %
73050	1050	000	Promotional Supplies	2,500	2,500	— %
74010	1050	000	Insurance Premiums	1,800	—	n/a
75060	1050	000	Office and General Supplies	1,100	1,350	(18.5)%
75090	1050	000	Printing	300	300	— %
75100	1050	000	Meals and Per Diem	3,530	3,630	(2.8)%
75110	1050	000	Travel Related Expenses	10,920	12,146	(10.1)%
75120	1050	000	Hospitality Expenses	250	—	n/a
Total Legal and Compliance				\$ 1,064,087	\$ 882,913	20.5 %

SCHEDULE VIII-2b
 OPERATING EXPENSES
1060 PROCUREMENT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	1060	000	Salaries	\$ 510,984	\$ 451,176	13.3 %
70210	1060	000	Health Insurance	43,344	46,044	(5.9)%
70230	1060	000	Retirement	49,032	35,448	38.3 %
70240	1060	000	401K Match	19,668	22,560	(12.8)%
70250	1060	000	Social Security	39,084	34,512	13.2 %
70260	1060	000	Dental	3,828	3,912	(2.1)%
70270	1060	000	Vision	708	648	9.3 %
70280	1060	000	Retiree Health Care (OPEB)	3,420	3,420	— %
70335	1060	000	Other Employee Related Expenses	390	—	n/a
70350	1060	000	Professional Training and Dues	6,184	8,890	(30.4)%
73030	1060	000	Small Equipment	—	1,000	(100.0)%
74010	1060	000	Insurance Premiums	4,596	—	n/a
75060	1060	000	Office and General Supplies	27,300	26,940	1.3 %
75070	1060	000	Copier Expense	72,500	72,500	— %
75080	1060	000	Postage	20,468	—	n/a
75090	1060	000	Printing	190	190	— %
75100	1060	000	Meals and Per Diem	1,330	505	163.4 %
75110	1060	000	Travel Related Expenses	7,000	3,735	87.4 %
75090	1060	000	Miscellaneous Operating Expenses	610	500	22.0 %
Total Procurement				\$ 810,636	\$ 711,980	13.9 %

SCHEDULE VIII-2c

OPERATING EXPENSES

1070 RISK MANAGEMENT AND SAFETY

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	1070	000	Salaries	\$ 230,508	\$ 217,440	6.0 %
70210	1070	000	Health Insurance	17,424	18,540	(6.0)%
70230	1070	000	Retirement	22,116	17,088	29.4 %
70240	1070	000	401K Match	11,520	10,872	6.0 %
70250	1070	000	Social Security	17,220	16,476	4.5 %
70260	1070	000	Dental	1,536	1,560	(1.5)%
70270	1070	000	Vision	288	264	9.1 %
70280	1070	000	Retiree Health Care (OPEB)	1,368	1,368	— %
70335	1070	000	Other Employee Related Expenses	1,560	1,560	— %
70350	1070	000	Professional Training and Dues	5,744	5,449	5.4 %
71140	1070	000	Technology Services	—	15,000	(100.0)%
71190	1070	000	Other Professional Services	79,050	79,852	(1.0)%
71370	1070	000	Repairs and Maintenance	500	—	n/a
71900	1070	000	Other Contracted Labor	10,900	13,600	(19.9)%
73030	1070	000	Small Equipment	2,000	500	300.0 %
74010	1070	000	Insurance Premiums	1,800	—	n/a
75060	1070	000	Office and General Supplies	500	500	— %
75090	1070	000	Printing	2,000	—	n/a
75100	1070	000	Meals and Per Diem	1,354	554	144.4 %
75110	1070	000	Travel Related Expenses	3,535	3,095	14.2 %
Total Non-Complex-Related Expenses				410,923	403,718	1.8 %
<u>Direct Complex Expenses</u>						
74010	1070		Insurance Premiums	853,008	893,724	(4.6)%
74080	1070		Insurance Claims	100,240	100,000	0.2 %
Total Direct Complex Expenses				953,248	993,724	(4.1)%
Total Risk Management and Safety				\$ 1,364,171	\$ 1,397,442	(2.4)%

SCHEDULE VIII-3
OPERATING EXPENSES

COMMUNICATIONS DIVISION ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 879,660	\$ 727,584	20.9 %
70210			Health Insurance	56,904	56,688	0.4 %
70230			Retirement	84,408	57,168	47.6 %
70240			401K Match	41,328	24,000	72.2 %
70250			Social Security	62,964	52,896	19.0 %
70260			Dental	4,980	4,788	4.0 %
70270			Vision	924	792	16.7 %
70280			Retiree Health Care (OPEB)	5,460	5,460	— %
70335			Other Employee Related Expenses	4,680	2,340	100.0 %
70350			Professional Training and Dues	32,310	24,859	30.0 %
70380			Uniforms	1,750	—	n/a
71110			Advertising and Marketing Services	20,920	76,000	(72.5)%
71190			Other Professional Services	297,000	—	n/a
71900			Other Contracted Labor	105,000	235,214	(55.4)%
73020			Computer Software	1,700	300	466.7 %
73050			Promotional Supplies	25,500	32,550	(21.7)%
74010			Insurance Premiums	6,000	—	n/a
75060			Office and General Supplies	1,500	3,600	(58.3)%
75090			Printing	5,500	5,500	— %
75100			Meals and Per Diem	29,063	35,041	(17.1)%
75110			Travel Related Expenses	19,300	16,925	14.0 %
TOTAL COMMUNICATIONS DIVISION ROLLUP				\$ 1,686,851	\$ 1,361,705	23.9 %

SCHEDULE VIII-3a

OPERATING EXPENSES

2010 AIR SERVICE DEVELOPMENT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	2010	000	Salaries	\$ 137,724	\$ 32,808	319.8 %
70210	2010	000	Health Insurance	8,784	2,256	289.4 %
70230	2010	000	Retirement	13,212	2,580	412.1 %
70240	2010	000	401K Match	6,888	1,644	319.0 %
70250	2010	000	Social Security	10,536	2,508	320.1 %
70260	2010	000	Dental	768	192	300.0 %
70270	2010	000	Vision	144	36	300.0 %
70280	2010	000	Retiree Health Care (OPEB)	684	684	— %
70335	2010	000	Other Employee Related Expenses	780	—	n/a
70350	2010	000	Professional Training and Dues	3,200	8,400	(61.9)%
70380	2010	000	Uniforms	250	—	n/a
71110	2010	000	Advertising and Marketing Services	—	70,000	(100.0)%
71900	2010	000	Other Contracted Labor	60,000	20,000	200.0 %
74010	2010	000	Insurance Premiums	900	—	n/a
75060	2010	000	Office and General Supplies	500	2,000	(75.0)%
75090	2010	000	Printing	1,000	1,500	(33.3)%
75100	2010	000	Meals and Per Diem	1,594	3,716	(57.1)%
75110	2010	000	Travel Related Expenses	7,900	13,550	(41.7)%
Total Air Service Development				\$ 254,864	\$ 161,874	57.4 %

SCHEDULE VIII-3b

OPERATING EXPENSES

2030 COMMUNICATIONS AND COMMUNITY AFFAIRS

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	2030	000	Salaries	\$ 741,936	\$ 694,776	6.8 %
70210	2030	000	Health Insurance	48,120	54,432	(11.6)%
70230	2030	000	Retirement	71,196	54,588	30.4 %
70240	2030	000	401K Match	34,440	22,356	54.1 %
70250	2030	000	Social Security	52,428	50,388	4.0 %
70260	2030	000	Dental	4,212	4,596	(8.4)%
70270	2030	000	Vision	780	756	3.2 %
70280	2030	000	Retiree Health Care (OPEB)	4,776	4,776	— %
70335	2030	000	Other Employee Related Expenses	3,900	2,340	66.7 %
70350	2030	000	Professional Training and Dues	29,110	16,459	76.9 %
70380	2030	000	Uniforms	1,500	—	n/a
71110	2030	000	Advertising and Marketing Services	20,920	6,000	248.7 %
71190	2030	000	Other Professional Services	297,000	—	n/a
71900	2030	000	Other Contracted Labor	45,000	215,214	(79.1)%
73030	2030	000	Small Equipment	1,700	300	466.7 %
73050	2030	000	Promotional Supplies	25,500	32,550	(21.7)%
74010	2030	000	Insurance Premiums	5,100	—	n/a
75060	2030	000	Office and General Supplies	1,000	1,600	(37.5)%
75090	2030	000	Printing	4,500	4,000	12.5 %
75100	2030	000	Meals and Per Diem	27,469	31,325	(12.3)%
75110	2030	000	Travel Related Expenses	11,400	3,375	237.8 %
Total Communications and Community Affairs				\$ 1,431,987	\$ 1,199,831	19.3 %

SCHEDULE VIII-4

OPERATING EXPENSES

HUMAN CAPITAL MANAGEMENT DIVISION ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 1,303,296	\$ 1,076,100	21.1 %
70120			Overtime	648	440	47.3 %
70210			Health Insurance	120,876	114,768	5.3 %
70230			Retirement	122,472	84,552	44.8 %
70240			401K Match	59,148	49,632	19.2 %
70250			Social Security	95,316	80,268	18.7 %
70260			Dental	10,716	9,780	9.6 %
70270			Vision	1,992	1,620	23.0 %
70280			Retiree Health Care (OPEB)	9,564	9,564	— %
70320			Employee Assistance Program	30,000	—	n/a
70330			Moving Expense	90,000	45,000	100.0 %
70335			Other Employee Related Expenses	3,324	2,340	42.1 %
70350			Professional Training and Dues	26,498	23,461	12.9 %
70360			Tuition Assistance	20,000	34,000	(41.2)%
70370			Unemployment Compensation	15,000	15,000	— %
71110			Advertising and Marketing Services	93,462	71,250	31.2 %
71900			Other Contracted Labor	349,241	450,301	(22.4)%
73050			Promotional Supplies	43,130	50,440	(14.5)%
74010			Insurance Premiums	9,996	—	n/a
75060			Office and General Supplies	5,490	5,490	— %
75090			Printing	3,750	3,750	— %
75100			Meals and Per Diem	4,241	2,814	50.7 %
75110			Travel Related Expenses	56,110	8,716	543.8 %
75900			Miscellaneous Operating Expenses	500,000	—	n/a
TOTAL HUMAN CAPITAL MANAGEMENT DIVISION ROLLUP				\$ 2,974,270	\$ 2,139,286	39.0 %

SCHEDULE VIII-4a

OPERATING EXPENSES

3030 HUMAN RESOURCES AND PAYROLL

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	3030	000	Salaries	\$ 1,183,332	\$ 989,028	19.6 %
70120	3030	000	Overtime	648	440	47.3 %
70210	3030	000	Health Insurance	112,236	105,564	6.3 %
70230	3030	000	Retirement	113,556	77,712	46.1 %
70240	3030	000	401K Match	54,504	45,276	20.4 %
70250	3030	000	Social Security	86,136	73,608	17.0 %
70260	3030	000	Dental	9,948	9,000	10.5 %
70270	3030	000	Vision	1,848	1,488	24.2 %
70280	3030	000	Retiree Health Care (OPEB)	8,880	8,880	— %
70320	3030	000	Employee Assistance Program	30,000	—	n/a
70330	3030	000	Moving Expenses	90,000	45,000	100.0 %
70335	3030	000	Other Employee Related Expenses	3,324	2,340	42.1 %
70350	3030	000	Professional Training and Dues	23,314	20,178	15.5 %
70370	3030	000	Unemployment Compensation	15,000	15,000	— %
71110	3030	000	Advertising and Marketing Services	93,462	71,250	31.2 %
71900	3030	000	Other Contracted Labor	281,196	384,396	(26.8)%
73050	3030	000	Promotional Supplies	37,300	44,500	(16.2)%
74010	3030	000	Insurance Premiums	8,196	—	n/a
75060	3030	000	Office and General Supplies	5,350	5,350	— %
75090	3030	000	Printing	3,050	3,050	— %
75100	3030	000	Meals and Per Diem	3,629	1,833	98.0 %
75110	3030	000	Travel Related Expenses	54,650	8,225	564.4 %
75900	3030	000	Miscellaneous Operating Expenses	500,000	—	n/a
Total Human Resources and Payroll				\$ 2,719,559	\$ 1,912,118	42.2 %

SCHEDULE VIII-4b

OPERATING EXPENSES

3050 TALENT MANAGEMENT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	3050	000	Salaries	\$ 119,964	\$ 87,072	37.8 %
70210	3050	000	Health Insurance	8,640	9,204	(6.1)%
70230	3050	000	Retirement	8,916	6,840	30.4 %
70240	3050	000	401K Match	4,644	4,356	6.6 %
70250	3050	000	Social Security	9,180	6,660	37.8 %
70260	3050	000	Dental	768	780	(1.5)%
70270	3050	000	Vision	144	132	9.1 %
70280	3050	000	Retiree Health Care (OPEB)	684	684	— %
70350	3050	000	Professional Training and Dues	3,184	3,283	(3.0)%
70360	3050	000	Tuition Assistance	20,000	34,000	(41.2)%
71900	3050	000	Other Contracted Labor	68,045	65,905	3.2 %
73050	3050	000	Promotional Supplies	5,830	5,940	(1.9)%
74010	3050	000	Insurance Premiums	1,800	—	n/a
75060	3050	000	Office and General Supplies	140	140	— %
75090	3050	000	Printing	700	700	— %
75100	3050	000	Meals And Per Diem	612	981	(37.6)%
75110	3050	000	Travel Related Expenses	1,460	491	197.4 %
Total Talent Management				\$ 254,711	\$ 227,168	12.1 %

SCHEDULE VIII-5

OPERATING EXPENSES

COMMERCIAL MANAGEMENT AND MARKETING DIVISION ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 4,109,160	\$ 3,432,540	19.7 %
70120			Overtime	63,672	42,996	48.1 %
70210			Health Insurance	425,784	419,796	1.4 %
70220			Accident Insurance	—	350	(100.0)%
70230			Retirement	389,472	269,700	44.4 %
70240			401K Match	185,508	146,088	27.0 %
70250			Social Security	304,140	257,664	18.0 %
70260			Dental	37,908	35,892	5.6 %
70270			Vision	7,032	5,940	18.4 %
70280			Retiree Health Care (OPEB)	32,796	32,795	— %
70335			Other Employee Related Expenses	12,070	9,552	26.4 %
70350			Professional Training and Dues	39,682	40,145	(1.2)%
70380			Uniforms	17,375	15,570	11.6 %
71110			Advertising and Marketing Services	3,000	347,000	(99.1)%
71140			Technology Services	310,259	234,927	32.1 %
71190			Other Professional Services	679,045	1,038,255	(34.6)%
71370			Repairs and Maintenance	4,604	15,680	(70.6)%
71900			Other Contracted Labor	5,648,186	5,541,238	1.9 %
73020			Computer Software	—	4,916	(100.0)%
73030			Small Equipment	54,215	38,451	41.0 %
73050			Promotional Supplies	39,558	39,254	0.8 %
73090			Parts and Supplies	3,835	4,240	(9.6)%
74010			Insurance Premiums	85,992	71,196	20.8 %
75020			Credit Card Fees	2,209,018	1,988,850	11.1 %
75060			Office and General Supplies	11,424	12,006	(4.8)%
75090			Printing	47,481	70,690	(32.8)%
75100			Meals and Per Diem	15,409	16,348	(5.7)%
75110			Travel Related Expenses	35,797	38,384	(6.7)%
75120			Hospitality Expenses	2,000	—	n/a
75900			Miscellaneous Operating Expenses	1,020	1,020	— %
TOTAL COMMERCIAL MANAGEMENT AND MARKETING DIVISION ROLLUP				\$ 14,775,442	\$ 14,171,483	4.3 %

SCHEDULE VIII-5a
 OPERATING EXPENSES
2040 MARKETING

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>Non-Complex-Related Expenses</u>						
70110	2040	000	Salaries	\$ 438,228	\$ 344,652	27.2 %
70210	2040	000	Health Insurance	34,776	31,164	11.6 %
70230	2040	000	Retirement	42,048	27,084	55.3 %
70240	2040	000	401K Match	15,888	13,440	18.2 %
70250	2040	000	Social Security	31,680	26,016	21.8 %
70260	2040	000	Dental	3,060	2,640	15.9 %
70270	2040	000	Vision	564	432	30.6 %
70280	2040	000	Retiree Health Care (OPEB)	2,736	2,736	— %
70335	2040	000	Other Employee Related Expenses	1,560	2,340	(33.3)%
70350	2040	000	Professional Training and Dues	5,760	6,293	(8.5)%
70380	2040	000	Uniforms	800	—	n/a
71110	2040	000	Advertising and Marketing Services	—	244,000	(100.0)%
71900	2040	000	Other Contracted Labor	354,007	518,100	(31.7)%
73020	2040	000	Computer Software	—	4,776	(100.0)%
73030	2040	000	Small Equipment	1,787	1,787	— %
73050	2040	000	Promotional Supplies	24,900	26,757	(6.9)%
74010	2040	000	Insurance Premiums	3,696	—	n/a
75060	2040	000	Office and General Supplies	800	1,800	(55.6)%
75090	2040	000	Printing	11,100	21,300	(47.9)%
75100	2040	000	Meals and Per Diem	5,025	4,020	25.0 %
75110	2040	000	Travel Related Expenses	6,165	3,315	86.0 %
Total Non-Complex-Related Expenses				984,580	1,282,652	(23.2)%
<u>Direct Complex Expenses</u>						
71900	2040		Advertising and Marketing Services	—	100,000	(100.0)%
Total Direct Complex Expenses				—	100,000	(100.0)%
Total Marketing				\$ 984,580	\$ 1,382,652	(28.8)%

SCHEDULE VIII-5b
 OPERATING EXPENSES
2050 GUEST SERVICES

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	2050	000	Salaries	\$ 768,276	\$ 688,164	11.6 %
70120	2050	000	Overtime	1,536	4,800	(68.0)%
70210	2050	000	Health Insurance	102,396	109,224	(6.3)%
70220	2050	000	Accident Insurance	—	350	(100.0)%
70230	2050	000	Retirement	68,880	54,072	27.4 %
70240	2050	000	401K Match	33,540	31,896	5.2 %
70250	2050	000	Social Security	58,776	52,644	11.6 %
70260	2050	000	Dental	9,192	9,384	(2.0)%
70270	2050	000	Vision	1,704	1,560	9.2 %
70280	2050	000	Retiree Health Care (OPEB)	8,196	8,196	— %
70350	2050	000	Professional Training and Dues	1,925	2,070	(7.0)%
70380	2050	000	Uniforms	10,000	10,000	— %
71900	2050	000	Other Contracted Labor	16,240	16,196	0.3 %
73020	2050	000	Computer Software	—	140	(100.0)%
73030	2050	000	Small Equipment	2,500	3,600	(30.6)%
73050	2050	000	Promotional Supplies	14,658	12,497	17.3 %
74010	2050	000	Insurance Premiums	11,004	14,196	(22.5)%
75020	2050	000	Credit Card Fees	—	900	(100.0)%
75060	2050	000	Office and General Supplies	3,660	3,660	— %
75090	2050	000	Printing	2,940	2,940	— %
75100	2050	000	Meals and Per Diem	1,310	1,310	— %
75110	2050	000	Travel Related Expenses	867	867	— %
Total Guest Services				\$ 1,117,600	\$ 1,028,666	8.6 %

SCHEDULE VIII-5c
 OPERATING EXPENSES
4010 CONCESSIONS

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	4010	000	Salaries	\$ 968,172	\$ 680,964	42.2 %
70210	4010	000	Health Insurance	61,512	51,144	20.3 %
70230	4010	000	Retirement	92,904	53,508	73.6 %
70240	4010	000	401K Match	47,220	26,736	76.6 %
70250	4010	000	Social Security	65,688	47,520	38.2 %
70260	4010	000	Dental	5,364	4,308	24.5 %
70270	4010	000	Vision	996	708	40.7 %
70280	4010	000	Retiree Health Care (OPEB)	4,104	4,104	— %
70335	4010	000	Other Employee Related Expenses	5,460	1,560	250.0 %
70350	4010	000	Professional Training and Dues	15,063	11,388	32.3 %
71110	4010	000	Advertising and Marketing Services	1,000	—	n/a
71900	4010	000	Other Contracted Labor	130,836	63,417	106.3 %
74010	4010	000	Insurance Premiums	4,596	—	n/a
75060	4010	000	Office and General Supplies	1,500	1,000	50.0 %
75100	4010	000	Meals and Per Diem	6,590	6,170	6.8 %
75110	4010	000	Travel Related Expenses	20,045	16,250	23.4 %
75120	4010	000	Hospitality Expenses	2,000	—	n/a
Total Non-Complex-Related Expenses				1,433,050	968,777	47.9 %
<u>Direct Complex Expenses</u>						
71110	4010		Advertising and Marketing Services	2,000	3,000	(33.3)%
71900	4010		Other Contracted Labor	7,500	173,496	(95.7)%
Total Direct Complex Expenses				9,500	176,496	(94.6)%
Total Concessions				\$ 1,442,550	\$ 1,145,273	26.0 %

SCHEDULE VIII-5d
 OPERATING EXPENSES
4070 PARKING

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	4070	000	Salaries	\$ 1,441,236	\$ 1,245,204	15.7 %
70120	4070	000	Overtime	62,136	38,196	62.7 %
70210	4070	000	Health Insurance	179,784	177,828	1.1 %
70230	4070	000	Retirement	138,300	97,836	41.4 %
70240	4070	000	401K Match	65,952	52,092	26.6 %
70250	4070	000	Social Security	110,256	95,256	15.7 %
70260	4070	000	Dental	16,080	15,252	5.4 %
70270	4070	000	Vision	2,988	2,532	18.0 %
70280	4070	000	Retiree Health Care (OPEB)	13,656	13,655	— %
70335	4070	000	Other Employee Related Expenses	2,580	3,312	(22.1)%
70350	4070	000	Professional Training and Dues	13,570	14,464	(6.2)%
70380	4070	000	Uniforms	6,575	5,570	18.0 %
71140	4070	000	Technology Services	310,259	234,927	32.1 %
71190	4070	000	Other Professional Services	564,045	918,255	(38.6)%
71370	4070	000	Repairs and Maintenance	4,244	15,320	(72.3)%
71900	4070	000	Other Contracted Labor	1,271,838	1,371,838	(7.3)%
73030	4070	000	Small Equipment	17,831	23,213	(23.2)%
73090	4070	000	Parts and Supplies	2,835	2,540	11.6 %
74010	4070	000	Insurance Premiums	30,696	29,196	5.1 %
75020	4070	000	Credit Card Fees	2,201,068	1,980,000	11.2 %
75060	4070	000	Office and General Supplies	4,814	4,746	1.4 %
75090	4070	000	Printing	28,680	42,770	(32.9)%
75100	4070	000	Meals and Per Diem	1,469	2,714	(45.9)%
75110	4070	000	Travel Related Expenses	4,795	8,344	(42.5)%
75900	4070	000	Miscellaneous Operating Expense	1,020	1,020	— %
Total Parking				\$ 6,496,707	\$ 6,396,080	1.6 %

SCHEDULE VIII-5e

OPERATING EXPENSES

4075 GROUND TRANSPORTATION

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	4075	000	Salaries	\$ 271,824	\$ 258,612	5.1 %
70210	4075	000	Health Insurance	34,236	36,504	(6.2)%
70230	4075	000	Retirement	26,088	20,316	28.4 %
70240	4075	000	401K Match	13,596	12,936	5.1 %
70250	4075	000	Social Security	20,796	19,788	5.1 %
70260	4075	000	Dental	3,060	3,132	(2.3)%
70270	4075	000	Vision	564	516	9.3 %
70280	4075	000	Retiree Health Care (OPEB)	2,736	2,736	— %
70335	4075	000	Other Employee Related Expenses	780	780	— %
70350	4075	000	Professional Training and Dues	2,079	3,407	(39.0)%
71370	4075	000	Repairs and Maintenance	360	360	— %
71900	4075	000	Other Contracted Labor	1,967,445	1,511,741	30.1 %
73030	4075	000	Small Equipment	32,097	9,851	225.8 %
73090	4075	000	Parts and Supplies	1,000	1,700	(41.2)%
74010	4075	000	Insurance Premiums	34,200	27,804	23.0 %
75020	4075	000	Credit Card Fees	7,950	7,950	— %
75060	4075	000	Office and General Supplies	150	300	(50.0)%
75090	4075	000	Printing	4,761	3,680	29.4 %
75100	4075	000	Meals and Per Diem	760	1,460	(47.9)%
75110	4075	000	Travel Related Expenses	2,200	4,508	(51.2)%
Total Non-Complex-Related Expenses				2,426,682	1,928,081	25.9 %
<u>Direct Complex Expenses</u>						
71900	4075		Other Contracted Labor	1,900,320	1,886,450	0.7 %
Total Direct Complex Expenses				1,900,320	1,886,450	0.7 %
Total Ground Transportation				\$ 4,327,002	\$ 3,814,531	13.4 %

SCHEDULE VIII-5f

OPERATING EXPENSES

4080 PROPERTY DEVELOPMENT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	4080	000	Salaries	\$ 221,424	\$ 214,944	3.0 %
70210	4080	000	Health Insurance	13,080	13,932	(6.1)%
70230	4080	000	Retirement	21,252	16,884	25.9 %
70240	4080	000	401K Match	9,312	8,988	3.6 %
70250	4080	000	Social Security	16,944	16,440	3.1 %
70260	4080	000	Dental	1,152	1,176	(2.0)%
70270	4080	000	Vision	216	192	12.5 %
70280	4080	000	Retiree Health Care Benefits (OPEB)	1,368	1,368	— %
70335	4080	000	Other Employee Related Expenses	1,690	1,560	8.3 %
70350	4080	000	Professional Training and Dues	1,285	2,523	(49.1)%
71190	4080	000	Other Professional Services	115,000	120,000	(4.2)%
74010	4080	000	Insurance Premiums	1,800	—	n/a
75060	4080	000	Office and General Supplies	500	500	— %
75100	4080	000	Meals and Per Diem	255	674	(62.2)%
75110	4080	000	Travel Related Expenses	1,725	5,100	(66.2)%
Total Property Development				\$ 407,003	\$ 404,281	0.7 %

SCHEDULE VIII-6
OPERATING EXPENSES

FINANCE DIVISION ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 1,552,680	\$ 1,280,232	21.3 %
70210			Health Insurance	109,128	105,444	3.5 %
70230			Retirement	149,004	100,584	48.1 %
70240			401K Match	68,484	61,332	11.7 %
70250			Social Security	108,552	89,508	21.3 %
70260			Dental	9,192	8,892	3.4 %
70270			Vision	1,704	1,476	15.4 %
70280			Retiree Health Care (OPEB)	8,196	8,196	— %
70335			Other Employee Related Expenses	2,748	2,532	8.5 %
70350			Professional Training and Dues	13,310	19,110	(30.4)%
71120			Audit Fees	126,360	55,780	126.5 %
71140			Technology Services	—	4,500	(100.0)%
71190			Other Professional Services	85,000	285,000	(70.2)%
71900			Other Contracted Labor	7,700	6,450	19.4 %
73020			Computer Software	—	40,884	(100.0)%
73030			Small Equipment	2,000	1,600	25.0 %
74010			Insurance Premiums	12,396	696	1,681.0 %
75010			Bank Fees and Charges	1,200	—	n/a
75025			Allowance for Doubtful Accounts & Quarterly Adjustment	7,500	10,000	(25.0)%
75060			Office and General Supplies	2,500	4,000	(37.5)%
75080			Postage	—	20,468	(100.0)%
75090			Printing	2,050	2,975	(31.1)%
75100			Meals and Per Diem	3,604	4,350	(17.1)%
75110			Travel Related Expenses	9,057	19,645	(53.9)%
TOTAL FINANCE DIVISION ROLLUP				\$ 2,282,365	\$ 2,133,654	7.0 %

SCHEDULE VIII-6a

OPERATING EXPENSES

5030 FINANCE DEPARTMENT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	5030	000	Salaries	\$ 1,552,680	\$ 1,280,232	21.3 %
70210	5030	000	Health Insurance	109,128	105,444	3.5 %
70230	5030	000	Retirement	149,004	100,584	48.1 %
70240	5030	000	401K Match	68,484	61,332	11.7 %
70250	5030	000	Social Security	108,552	89,508	21.3 %
70260	5030	000	Dental	9,192	8,892	3.4 %
70270	5030	000	Vision	1,704	1,476	15.4 %
70280	5030	000	Retiree Health Care (OPEB)	8,196	8,196	— %
70335	5030	000	Other Employee Related Expenses	2,748	2,532	8.5 %
70350	5030	000	Professional Training and Dues	13,310	19,110	(30.4)%
71120	5030	000	Audit Fees	126,360	55,780	126.5 %
71140	5030	000	Technology Services	—	4,500	(100.0)%
71190	5030	000	Other Professional Services	85,000	185,000	(54.1)%
71900	5030	000	Other Contracted Labor	7,700	6,450	19.4 %
73020	5030	000	Computer Software	—	40,884	(100.0)%
73030	5030	000	Small Equipment	2,000	1,600	25.0 %
74010	5030	000	Insurance Premiums	12,396	696	1,681.0 %
75010	5030	000	Bank Fees and Charges	1,200	—	n/a
75025	5030	000	Allowance for Doubtful Accounts & Quarterly Adjustment	7,500	10,000	(25.0)%
75060	5030	000	Office and General Supplies	2,500	4,000	(37.5)%
75080	5030	000	Postage	—	20,468	(100.0)%
75090	5030	000	Printing	2,050	2,975	(31.1)%
75100	5030	000	Meals and Per Diem	3,604	4,350	(17.1)%
75110	5030	000	Travel Related Expenses	9,057	19,645	(53.9)%
Total Non-Complex-Related Expenses				2,282,365	2,033,654	12.2 %
<u>Direct Complex Expenses</u>						
71900	4075		Other Professional Services	—	100,000	(100.0)%
Total Direct Complex Expenses				—	100,000	(100.0)%
Total Finance Department				\$ 2,282,365	\$ 2,133,654	7.0 %

SCHEDULE VIII-7

OPERATING EXPENSES

OPERATIONS DIVISION ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 17,155,356	\$ 15,251,280	12.5 %
70120			Overtime	397,656	378,700	5.0 %
70210			Health Insurance	2,000,928	2,022,204	(1.1)%
70230			Retirement	1,615,980	1,180,356	36.9 %
70240			401K Match	757,536	682,368	11.0 %
70250			Social Security	1,286,148	1,154,100	11.4 %
70260			Dental	177,576	173,256	2.5 %
70270			Vision	33,084	28,716	15.2 %
70280			Retiree Health Care (OPEB)	166,356	159,810	4.1 %
70290			Retiree Separation Allowance Expense	4,692	4,692	— %
70335			Other Employee Related Expenses	19,814	18,864	5.0 %
70340			Physical Examinations	66,602	77,441	(14.0)%
70350			Professional Training and Dues	124,424	139,323	(10.7)%
70380			Uniforms	153,660	133,544	15.1 %
71110			Advertising and Marketing Services	1,000	—	n/a
71140			Technology Services	35,297	27,250	29.5 %
71190			Other Professional Services	100,000	3,201,537	(96.9)%
71320			Baggage Handling System & Boarding Bridge Services	2,413,646	2,688,753	(10.2)%
71330			Elevators/Escalators	1,050,905	1,023,053	2.7 %
71340			Heating Ventilation & Air Conditioning (HVAC)	528,996	481,486	9.9 %
71350			Janitorial	6,814,222	5,834,199	16.8 %
71360			Landscaping	1,253,757	1,264,614	(0.9)%
71370			Repairs and Maintenance	1,516,848	1,453,925	4.3 %
71380			Ramp Tower	817,020	865,179	(5.6)%
71400			Waste Disposal	343,500	303,000	13.4 %
71900			Other Contracted Labor	4,473,504	5,212,941	(14.2)%
72010			Electricity	5,352,201	5,107,824	4.8 %
72020			Natural Gas	408,385	389,163	4.9 %
72030			Water	409,614	471,004	(13.0)%
72040			Sewer	811,535	860,998	(5.7)%
72060			TV Service Providers	3,100	3,000	3.3 %
73030			Small Equipment	530,273	411,454	28.9 %
73040			Fuel	696,469	693,217	0.5 %
73060			Baggage Handling System & Boarding Bridge Supplies	793,552	520,403	52.5 %
73070			ID System Supplies	34,757	28,169	23.4 %
73090			Parts and Supplies	1,488,654	1,281,725	16.1 %
74010			Insurance Premiums	389,592	407,520	(4.4)%
75020			Credit Card Fees	6,000	1,800	233.3 %
75030			Division of Criminal Information Access Fees	199,360	169,530	17.6 %
75040			K-9 Program	10,040	10,040	— %
75050			Permit Administration	59,281	49,502	19.8 %
75060			Office and General Supplies	12,165	12,010	1.3 %
75090			Printing	17,970	14,720	22.1 %
75100			Meals and Per Diem	23,123	23,009	0.5 %
75110			Travel Related Expenses	92,689	90,200	2.8 %
TOTAL OPERATIONS DIVISION ROLLUP				\$ 54,647,267	\$ 54,305,879	0.6 %

SCHEDULE VIII-7-1

OPERATING EXPENSES

AIRPORT OPERATIONS BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 8,752,152	\$ 8,336,028	5.0 %
70120			Overtime	279,996	205,600	36.2 %
70210			Health Insurance	1,094,472	1,146,648	(4.6)%
70230			Retirement	809,592	637,032	27.1 %
70230			401K Match	381,576	374,880	1.8 %
70250			Social Security	664,932	636,072	4.5 %
70260			Dental	97,980	98,364	(0.4)%
70270			Vision	18,228	16,296	11.9 %
70280			Retiree Health Care (OPEB)	90,168	90,165	— %
70290			Retiree Separation Allowance Expense	4,692	4,692	— %
70335			Other Employee Related Expenses	9,684	8,124	19.2 %
70340			Physical Examinations	64,602	75,441	(14.4)%
70350			Professional Training and Dues	39,445	39,445	— %
70380			Uniforms	77,281	74,100	4.3 %
71140			Technology Services	35,297	27,250	29.5 %
71370			Repairs and Maintenance	109,120	102,840	6.1 %
71380			Ramp Tower	817,020	865,179	(5.6)%
71900			Other Contracted Labor	206,604	180,472	14.5 %
72060			TV Service Providers	3,100	3,000	3.3 %
73030			Small Equipment	228,284	338,485	(32.6)%
73070			ID System Supplies	34,757	28,169	23.4 %
73090			Parts and Supplies	54,017	85,540	(36.9)%
74010			Insurance Premiums	190,500	220,812	(13.7)%
75020			Credit Card Fees	6,000	1,800	233.3 %
75030			Division of Criminal Information Access Fees	199,360	169,530	17.6 %
75040			K-9 Program	10,040	10,040	— %
75060			Office and General Supplies	8,715	8,310	4.9 %
75090			Printing	17,930	14,680	22.1 %
75100			Meals and Per Diem	11,369	11,369	— %
75110			Travel Related Expenses	34,535	34,535	— %
Total Airport Operations Business Unit Rollup				\$ 14,351,448	\$ 13,844,898	3.7 %

SCHEDULE VIII-7-1a

OPERATING EXPENSES

6110 AIRCRAFT RESCUE AND FIRE FIGHTING

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	6110	000	Salaries	\$ 1,458,576	\$ 1,352,820	7.8 %
70120	6110	000	Overtime	121,692	93,800	29.7 %
70210	6110	000	Health Insurance	188,184	190,428	(1.2)%
70230	6110	000	Retirement	139,968	106,296	31.7 %
70240	6110	000	401K Match	69,156	64,428	7.3 %
70250	6110	000	Social Security	111,588	103,500	7.8 %
70260	6110	000	Dental	16,836	16,332	3.1 %
70270	6110	000	Vision	3,132	2,700	16.0 %
70280	6110	000	Retiree Health Care (OPEB)	15,024	15,024	— %
70340	6110	000	Physical Examinations	9,250	9,765	(5.3)%
70350	6110	000	Professional Training and Dues	25,955	25,955	— %
70380	6110	000	Uniforms	20,400	17,500	16.6 %
71370	6110	000	Repairs and Maintenance	31,750	28,050	13.2 %
72060	6110	000	TV Service Providers	3,100	3,000	3.3 %
73030	6110	000	Small Equipment	42,700	33,900	26.0 %
73090	6110	000	Parts and Supplies	29,125	35,000	(16.8)%
74010	6110	000	Insurance Premiums	33,204	35,904	(7.5)%
75090	6110	000	Printing	1,300	1,300	— %
75100	6110	000	Meals and Per Diem	6,150	6,150	— %
75110	6110	000	Travel Related Expenses	14,500	14,500	— %
Total Aircraft Rescue and Fire Fighting				\$ 2,341,590	\$ 2,156,352	8.6 %

SCHEDULE VIII-7-1b

OPERATING EXPENSES

6120 COMMUNICATIONS CENTER

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	6120	000	Salaries	\$ 771,852	\$ 767,784	0.5 %
70120	6120	000	Overtime	46,980	38,000	23.6 %
70210	6120	000	Health Insurance	110,904	118,404	(6.3)%
70230	6120	000	Retirement	74,064	60,324	22.8 %
70240	6120	000	401K Match	29,940	35,616	(15.9)%
70250	6120	000	Social Security	59,040	58,740	0.5 %
70260	6120	000	Dental	9,948	10,164	(2.1)%
70270	6120	000	Vision	1,848	1,680	10.0 %
70280	6110	000	Retiree Health Care (OPEB)	8,880	8,880	— %
70350	6120	000	Professional Training and Dues	2,800	2,800	— %
70380	6120	000	Uniforms	530	1,000	(47.0)%
71370	6120	000	Repairs and Maintenance	60,350	57,000	5.9 %
71900	6120	000	Other Contracted Labor	42,000	22,000	90.9 %
73030	6120	000	Small Equipment	144,015	247,230	(41.7)%
73090	6120	000	Parts and Supplies	1,100	1,100	— %
74010	6120	000	Insurance Premiums	12,804	16,500	(22.4)%
75030	6120	000	Division of Criminal Information Access Fees	1,800	1,800	— %
75090	6120	000	Printing	200	200	— %
75100	6120	000	Meals and Per Diem	270	270	— %
75110	6120	000	Travel Related Expenses	900	900	— %
Total Communications Center				\$ 1,380,225	\$ 1,450,392	(4.8)%

SCHEDULE VIII-7-1c
 OPERATING EXPENSES
6150 LAW ENFORCEMENT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	6150	000	Salaries	\$ 3,700,344	\$ 3,496,692	5.8 %
70120	6150	000	Overtime	66,864	54,000	23.8 %
70210	6150	000	Health Insurance	396,420	414,504	(4.4)%
70230	6150	000	Retirement	324,816	256,800	26.5 %
70240	6150	000	401K Match	158,688	148,596	6.8 %
70250	6150	000	Social Security	282,300	267,276	5.6 %
70260	6150	000	Dental	35,400	35,496	(0.3)%
70270	6150	000	Vision	6,588	5,880	12.0 %
70280	6150	000	Retiree Health Care (OPEB)	33,468	33,467	— %
70290	6150	000	Retiree Separation Allowance Expense	4,692	4,692	— %
70335	6150	000	Other Employee Related Expenses	4,680	3,120	50.0 %
70340	6150	000	Physical Examinations	55,352	65,676	(15.7)%
70350	6150	000	Professional Training and Dues	3,490	3,490	— %
70380	6150	000	Uniforms	30,001	30,000	— %
71370	6150	000	Repairs and Maintenance	7,120	8,190	(13.1)%
73030	6150	000	Small Equipment	33,929	29,400	15.4 %
73090	6150	000	Parts and Supplies	23,292	23,292	— %
74010	6150	000	Insurance Premiums	94,596	108,804	(13.1)%
75030	6150	000	Division of Criminal Information Access Fees	4,560	4,560	— %
75040	6150	000	K9 Program	10,040	10,040	— %
75060	6150	000	Office and General Supplies	5,840	5,840	— %
75090	6150	000	Printing	4,030	4,030	— %
75100	6150	000	Meals and Per Diem	1,926	1,926	— %
75110	6150	000	Travel Related Expenses	6,518	6,518	— %
Total Law Enforcement				\$ 5,294,954	\$ 5,022,289	5.4 %

SCHEDULE VIII-7-1d

OPERATING EXPENSES

6170 OPERATIONS DEPARTMENT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	6170	000	Salaries	\$ 1,379,652	\$ 1,355,784	1.8 %
70120	6170	000	Overtime	5,952	1,800	230.7 %
70210	6170	000	Health Insurance	137,892	155,964	(11.6)%
70230	6170	000	Retirement	132,396	106,524	24.3 %
70240	6170	000	401K Match	60,888	65,940	(7.7)%
70250	6170	000	Social Security	101,712	102,300	(0.6)%
70260	6170	000	Dental	12,252	13,296	(7.9)%
70270	6170	000	Vision	2,280	2,208	3.3 %
70280	6170	000	Retiree Health Care (OPEB)	11,616	11,615	— %
70335	6170	000	Other Employee Related Expenses	5,004	5,004	— %
70350	6170	000	Professional Training and Dues	6,000	6,000	— %
70380	6170	000	Uniforms	1,000	2,500	(60.0)%
71140	6170	000	Technology Services	35,297	27,250	29.5 %
71370	6170	000	Repairs and Maintenance	300	—	n/a
73030	6170	000	Small Equipment	5,740	25,555	(77.5)%
73070	6170	000	ID System Supplies	34,757	28,169	23.4 %
73090	6170	000	Parts and Supplies	—	21,834	(100.0)%
74010	6170	000	Insurance Premiums	24,300	26,604	(8.7)%
75020	6170	000	Credit Card Fees	6,000	1,800	233.3 %
75030	6170	000	Division of Criminal Information Access Fees	193,000	163,170	18.3 %
75060	6170	000	Office and General Supplies	1,500	1,200	25.0 %
75090	6170	000	Printing	6,400	5,100	25.5 %
75100	6170	000	Meals and Per Diem	3,023	3,023	— %
75110	6170	000	Travel Related Expenses	12,617	12,617	— %
Total Non-Complex-Related Expenses				2,179,578	2,145,257	1.6 %
<u>Direct Complex Expenses</u>						
71370	6170		Repairs and Maintenance	800	800	— %
71380	6170		Ramp Tower	817,020	865,179	(5.6)%
71900	6170		Other Contracted Labor	164,604	158,472	3.9 %
73090	6170		Parts and Supplies	—	3,814	(100.0)%
Total Direct Complex Expenses				982,424	1,028,265	(4.5)%
Total Operations Department				\$ 3,162,002	\$ 3,173,522	(0.4)%

SCHEDULE VIII-7-1e
 OPERATING EXPENSES
6180 TRAFFIC CONTROL

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	6180	000	Salaries	\$ 1,441,728	\$ 1,362,948	5.8 %
70120	6180	000	Overtime	38,508	18,000	113.9 %
70210	6180	000	Health Insurance	261,072	267,348	(2.3)%
70230	6180	000	Retirement	138,348	107,088	29.2 %
70240	6180	000	401K Match	62,904	60,300	4.3 %
70250	6180	000	Social Security	110,292	104,256	5.8 %
70260	6180	000	Dental	23,544	23,076	2.0 %
70270	6180	000	Vision	4,380	3,828	14.4 %
70280	6180	000	Retiree Health Care (OPEB)	21,180	21,179	— %
70350	6180	000	Professional Training and Dues	1,200	1,200	— %
70380	6180	000	Uniforms	25,350	23,100	9.7 %
71370	6180	000	Repairs and Maintenance	8,800	8,800	— %
73030	6180	000	Small Equipment	1,900	2,400	(20.8)%
73090	6180	000	Parts and Supplies	500	500	— %
74010	6180	000	Insurance Premiums	25,596	33,000	(22.4)%
75060	6180	000	Office and General Supplies	1,375	1,270	8.3 %
75090	6180	000	Printing	6,000	4,050	48.1 %
Total Traffic Control				\$ 2,172,677	\$ 2,042,343	6.4 %

SCHEDULE VIII-7-2
OPERATING EXPENSES

PROJECT MANAGEMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 339,168	\$ 260,004	30.4 %
70210			Health Insurance	26,112	23,064	13.2 %
70230			Retirement	32,544	20,424	59.3 %
70240			401K Match	16,956	12,096	40.2 %
70250			Social Security	25,944	19,896	30.4 %
70260			Dental	2,292	1,956	17.2 %
70270			Vision	432	324	33.3 %
70280			Retiree Health Care (OPEB)	2,052	2,052	— %
70350			Professional Training and Dues	3,984	2,995	33.0 %
71900			Other Contracted Labor	48,000	—	n/a
75060			Office and General Supplies	1,450	1,560	(7.1)%
75100			Meals and Per Diem	950	950	— %
75110			Travel Related Expenses	3,530	3,530	— %
Total Project Management Business Unit Rollup				\$ 503,414	\$ 348,851	44.3 %

SCHEDULE VIII-7-2a

OPERATING EXPENSES

6210 PROJECT MANAGEMENT DEPARTMENT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	6210	000	Salaries	\$ 339,168	\$ 260,004	30.4 %
70210	6210	000	Health Insurance	26,112	23,064	13.2 %
70230	6210	000	Retirement	32,544	20,424	59.3 %
70240	6210	000	401K Match	16,956	12,096	40.2 %
70250	6210	000	Social Security	25,944	19,896	30.4 %
70260	6210	000	Dental	2,292	1,956	17.2 %
70270	6210	000	Vision	432	324	33.3 %
70280	6210	000	Retiree Health Care (OPEB)	2,052	2,052	— %
70350	6210	000	Professional Training and Dues	3,984	2,995	33.0 %
71900	6210	000	Other Contracted Labor	48,000	—	n/a
75060	6210	000	Office and General Supplies	1,450	1,560	(7.1)%
75100	6210	000	Meals and Per Diem	950	950	— %
75110	6210	000	Travel Related Expenses	3,530	3,530	— %
Total Project Management Department				\$ 503,414	\$ 348,851	44.3 %

SCHEDULE VIII-7-3

OPERATING EXPENSES

FACILITIES ASSET MANAGEMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 1,461,504	\$ 1,026,876	42.3 %
70210			Health Insurance	87,864	72,312	21.5 %
70230			Retirement	140,256	80,676	73.9 %
70240			401K Match	57,000	40,920	39.3 %
70250			Social Security	95,424	68,952	38.4 %
70260			Dental	7,068	6,072	16.4 %
70270			Vision	1,332	996	33.7 %
70280			Retiree Health Care (OPEB)	6,156	6,156	— %
70335			Other Employee Related Expenses	5,450	4,020	35.6 %
70350			Professional Training and Dues	15,745	16,245	(3.1)%
71110			Advertising and Marketing Services	1,000	—	n/a
71190			Other Professional Services	100,000	3,201,537	(96.9)%
71900			Other Contracted Labor	—	4,187,463	(100.0)%
73090			Parts and Supplies	—	700	(100.0)%
74010			Insurance Premiums	17,400	15,804	10.1 %
75060			Office and General Supplies	2,000	2,140	(6.5)%
75090			Printing	40	40	— %
75100			Meals and Per Diem	4,005	4,005	— %
75110			Travel Related Expenses	21,995	21,995	— %
Total Facilities Asset Management Business Unit Rollup				\$ 2,024,239	\$ 8,756,909	(76.9)%

SCHEDULE VIII-7-3a

OPERATING EXPENSES

6310 BUILDING AND BUILDING SYSTEMS

ACCOUNTING CODE

G/L # DEPT COMPLEX ACCOUNT TITLE

FY 2020-2021

FY 2019-2020

BUDGET

BUDGET

% CHANGE

Non-Complex-Related Expenses

70110	6310	000	Salaries	\$	413,028	\$	211,788	95.0 %
70210	6310	000	Health Insurance		30,396		20,700	46.8 %
70230	6310	000	Retirement		39,636		16,644	138.1 %
70240	6310	000	401K Match		11,556		4,440	160.3 %
70250	6310	000	Social Security		29,904		16,200	84.6 %
70260	6310	000	Dental		2,484		1,764	40.8 %
70270	6310	000	Vision		468		288	62.5 %
70280	6310	000	Retiree Health Care (OPEB)		2,052		2,052	— %
70335	6330	000	Other Employee Related Expenses		1,430		—	n/a
70350	6310	000	Professional Training and Dues		6,185		6,185	— %
71900	6310	000	Other Contracted Labor		—		400,000	(100.0)%
74010	6310	000	Insurance Premiums		2,700		4,500	(40.0)%
75100	6310	000	Meals and Per Diem		600		600	— %
75110	6310	000	Travel Related Expenses		5,550		5,550	— %
Total Non-Complex-Related Expenses					545,989		690,711	(21.0)%

Direct Complex Expenses

71190	6310		Other Professional Services		—		391,537	(100.0)%
71900	6310		Other Contracted Labor		—		3,787,463	(100.0)%
Total Direct Complex Expenses					—		4,179,000	(100.0)%
Total Building and Building Systems				\$	545,989	\$	4,869,711	(88.8)%

SCHEDULE VIII-7-3b

OPERATING EXPENSES

6330 FACILITIES ASSET MANAGEMENT DEPARTMENT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	6330	000	Salaries	\$ 601,176	\$ 511,092	17.6 %
70210	6330	000	Health Insurance	26,964	28,404	(5.1)%
70230	6330	000	Retirement	57,696	40,152	43.7 %
70240	6330	000	401K Match	30,060	25,560	17.6 %
70250	6330	000	Social Security	32,664	30,396	7.5 %
70260	6330	000	Dental	2,292	2,352	(2.6)%
70270	6330	000	Vision	432	384	12.5 %
70280	6330	000	Retiree Health Care (OPEB)	2,052	2,052	— %
70335	6330	000	Other Employee Related Expenses	1,680	1,680	— %
70350	6330	000	Professional Training and Dues	5,380	5,880	(8.5)%
74010	6330	000	Insurance Premiums	2,700	8,904	(69.7)%
75060	6330	000	Office and General Supplies	2,000	2,140	(6.5)%
75100	6330	000	Meals and Per Diem	3,030	3,030	— %
75110	6330	000	Travel Related Expenses	14,100	14,100	— %
Total Facilities Asset Management Department				\$ 782,226	\$ 676,126	15.7 %

SCHEDULE VIII-7-3c

OPERATING EXPENSES

6340 FACILITIES ENGINEERING

ACCOUNTING CODE

G/L # DEPT COMPLEX ACCOUNT TITLE

FY 2020-2021

FY 2019-2020

BUDGETBUDGET% CHANGENon-Complex-Related Expenses

70110	6340	000	Salaries	\$	447,300	\$	303,996	47.1 %
70210	6340	000	Health Insurance		30,504		23,208	31.4 %
70230	6340	000	Retirement		42,924		23,880	79.7 %
70240	6340	000	401K Match		15,384		10,920	40.9 %
70250	6340	000	Social Security		32,856		22,356	47.0 %
70260	6340	000	Dental		2,292		1,956	17.2 %
70270	6340	000	Vision		432		324	33.3 %
70280	6340	000	Retiree Health Care (OPEB)		2,052		2,052	— %
70335	6340	000	Other Employee Related Expenses		2,340		2,340	— %
70350	6340	000	Professional Training and Dues		4,180		4,180	— %
71110	6340	000	Advertising and Marketing Services		1,000		—	n/a
73090	6340	000	Parts and Supplies		—		700	(100.0)%
74010	6340	000	Insurance Premiums		12,000		2,400	400.0 %
75090	6340	000	Printing		40		40	— %
75100	6340	000	Meals and Per Diem		375		375	— %
75110	6340	000	Travel Related Expenses		2,345		2,345	— %
Total Non-Complex-Related Expenses					596,024		401,072	48.6 %

Direct Complex Expenses

71190	6340		Other Professional Services		100,000		2,810,000	(96.4)%
Total Direct Complex Expenses					100,000		2,810,000	(96.4)%
Total Facilities Engineering					\$ 696,024		\$ 3,211,072	(78.3)%

SCHEDULE VIII-7-4

OPERATING EXPENSES

OPERATIONAL ASSET MANAGEMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 5,948,148	\$ 5,234,724	13.6 %
70120			Overtime	117,660	173,100	(32.0)%
70210			Health Insurance	744,672	743,232	0.2 %
70230			Retirement	570,792	411,288	38.8 %
70240			401K Match	273,540	234,792	16.5 %
70250			Social Security	452,352	400,056	13.1 %
70260			Dental	66,600	63,744	4.5 %
70270			Vision	12,408	10,572	17.4 %
70280			Retiree Health Care (OPEB)	65,244	58,701	11.1 %
70335			Other Employee Related Expenses	4,680	6,720	(30.4)%
70340			Physical Examinations	2,000	2,000	— %
70350			Professional Training and Dues	57,335	73,098	(21.6)%
70380			Uniforms	76,379	59,444	28.5 %
71320			Baggage Handling System & Boarding Bridge Services	2,413,646	2,688,753	(10.2)%
71330			Elevators/Escalators	1,050,905	1,023,053	2.7 %
71340			Heating Ventilation & Air Conditioning (HVAC)	528,996	481,486	9.9 %
71350			Janitorial	6,814,222	5,834,199	16.8 %
71360			Landscaping	1,253,757	1,264,614	(0.9)%
71370			Repairs and Maintenance	1,321,728	1,233,085	7.2 %
71400			Waste Disposal	343,500	303,000	13.4 %
71900			Other Contracted Labor	3,967,026	562,396	605.4 %
72010			Electricity	5,346,909	5,102,532	4.8 %
72020			Natural Gas	408,385	389,163	4.9 %
72030			Water	409,614	471,004	(13.0)%
72040			Sewer	811,535	860,998	(5.7)%
73030			Small Equipment	301,989	72,969	313.9 %
73040			Fuel	696,469	693,217	0.5 %
73060			Baggage Handling System & Boarding Bridge Supplies	793,552	520,403	52.5 %
73090			Parts and Supplies	1,433,427	1,194,815	20.0 %
74010			Insurance Premiums	178,092	43,104	313.2 %
75050			Permit Administration	53,316	43,987	21.2 %
75100			Meals and Per Diem	5,386	5,268	2.2 %
75110			Travel Related Expenses	23,020	20,656	11.4 %
Total Operational Asset Management Business Unit Rollup				\$ 36,547,284	\$ 30,280,173	20.7 %

SCHEDULE VIII-7-4a

OPERATING EXPENSES

6510 BAGGAGE SYSTEMS

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	6510	000	Salaries	\$ 160,248	\$ 156,228	2.6 %
70210	6510	000	Health Insurance	17,196	18,336	(6.2)%
70230	6510	000	Retirement	15,372	12,276	25.2 %
70240	6510	000	401K Match	6,360	6,252	1.7 %
70250	6510	000	Social Security	12,264	11,952	2.6 %
70260	6510	000	Dental	1,536	1,560	(1.5)%
70270	6510	000	Vision	288	264	9.1 %
70280	6510	000	Retiree Health Care (OPEB)	1,368	1,368	— %
70335	6510	000	Other Employee Related Expenses	780	480	62.5 %
70350	6510	000	Professional Training and Dues	2,300	2,300	— %
74010	6510	000	Insurance Premiums	900	2,400	(62.5)%
75100	6510	000	Meals and Per Diem	464	250	85.6 %
75110	6510	000	Travel Related Expenses	2,414	928	160.1 %
Total Non-Complex-Related Expenses				221,490	214,594	3.2 %
<u>Direct Complex Expenses</u>						
71320	6510		Baggage Handling System & Boarding Bridge Services	2,413,646	2,688,753	(10.2)%
71900	6510		Other Contracted Labor	3,900,000	500,000	680.0 %
73060	6510		Baggage Handling System & Boarding Bridge Supplies	793,552	520,403	52.5 %
Total Direct Complex Expenses				7,107,198	3,709,156	91.6 %
Total Baggage Systems				\$ 7,328,688	\$ 3,923,750	86.8 %

SCHEDULE VIII-7-4b

OPERATING EXPENSES

6520 CONTRACT FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	6520	000	Salaries	\$ 319,956	\$ 195,528	63.6 %
70210	6520	000	Health Insurance	26,052	18,468	41.1 %
70230	6520	000	Retirement	30,708	15,360	99.9 %
70240	6520	000	401K Match	14,760	8,652	70.6 %
70250	6520	000	Social Security	23,940	14,568	64.3 %
70260	6520	000	Dental	2,292	1,560	46.9 %
70270	6520	000	Vision	432	264	63.6 %
70280	6520	000	Retiree Health Care (OPEB)	1,368	1,368	— %
70350	6520	000	Professional Training and Dues	4,400	4,400	— %
70380	6520	000	Uniforms	625	—	n/a
73090	6520	000	Parts and Supplies	100	500	(80.0)%
74010	6520	000	Insurance Premiums	9,096	12,900	(29.5)%
75100	6520	000	Meals and Per Diem	250	250	— %
75110	6520	000	Travel Related Expenses	928	928	— %
Total Non-Complex-Related Expenses				434,907	274,746	58.3 %
<u>Direct Complex Expenses</u>						
71330	6520		Elevators/Escalators	1,050,905	1,023,053	2.7 %
71340	6520		Heating Ventilation & Air Conditioning (HVAC)	290,688	—	n/a
71350	6520		Janitorial	6,814,222	5,834,199	16.8 %
71360	6520		Landscaping	1,253,757	1,264,614	(0.9)%
71370	6520		Repairs and Maintenance	362,403	121,716	197.7 %
71400	6520		Waste Disposal	328,500	—	n/a
75050	6520		Permit Administration	15,725	15,725	— %
Total Direct Complex Expenses				10,116,200	8,259,307	22.5 %
Total Contract Facilities Maintenance				\$ 10,551,107	\$ 8,534,053	23.6 %

SCHEDULE VIII-7-4c

OPERATING EXPENSES

6540 FLEET MAINTENANCE

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	6540	000	Salaries	\$ 565,764	\$ 483,888	16.9 %
70120	6540	000	Overtime	4,908	29,600	(83.4)%
70210	6540	000	Health Insurance	68,544	63,984	7.1 %
70230	6540	000	Retirement	54,288	38,016	42.8 %
70240	6540	000	401K Match	28,284	24,192	16.9 %
70250	6540	000	Social Security	43,284	37,020	16.9 %
70260	6540	000	Dental	6,120	5,472	11.8 %
70270	6540	000	Vision	1,140	912	25.0 %
70280	6540	000	Retiree Health Care (OPEB)	4,776	4,776	— %
70350	6540	000	Professional Training and Dues	95	95	— %
70380	6540	000	Uniforms	9,921	8,056	23.2 %
71370	6540	000	Repairs and Maintenance	183,225	162,431	12.8 %
73030	6540	000	Small Equipment	229,394	49,179	366.4 %
73040	6540	000	Fuel	662,604	652,097	1.6 %
73090	6540	000	Parts and Supplies	302,724	329,447	(8.1)%
74010	6540	000	Insurance Premiums	15,096	17,904	(15.7)%
75050	6540	000	Permit Administration	36,946	27,617	33.8 %
Total Fleet Maintenance				\$ 2,217,113	\$ 1,934,686	14.6 %

SCHEDULE VIII-7-4d
 OPERATING EXPENSES
6550 FUELING SYSTEMS

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	6550	000	Salaries	\$ 840,456	\$ 808,548	3.9 %
70120	6550	000	Overtime	19,476	27,800	(29.9)%
70210	6550	000	Health Insurance	98,580	105,108	(6.2)%
70230	6550	000	Retirement	80,652	63,528	27.0 %
70240	6550	000	401K Match	37,920	32,400	17.0 %
70250	6550	000	Social Security	64,296	61,860	3.9 %
70260	6550	000	Dental	8,808	9,000	(2.1)%
70270	6550	000	Vision	1,644	1,488	10.5 %
70280	6550	000	Retiree Health Care (OPEB)	14,736	8,195	79.8 %
70335	6550	000	Other Employee Related Expenses	780	780	— %
70350	6550	000	Professional Training and Dues	1,395	15,458	(91.0)%
70380	6550	000	Uniforms	4,135	4,895	(15.5)%
71370	6550	000	Repairs and Maintenance	122,987	45,660	169.4 %
71900	6550	000	Other Contracted Labor	54,046	49,416	9.4 %
73030	6550	000	Small Equipment	5,697	4,790	18.9 %
73090	6550	000	Parts and Supplies	75,600	59,420	27.2 %
74010	6550	000	Insurance Premiums	16,800	3,504	379.5 %
75100	6550	000	Meals and Per Diem	749	845	(11.4)%
75110	6550	000	Travel Related Expenses	5,210	4,332	20.3 %
Total Non-Complex-Related Expenses				1,453,967	1,307,027	11.2 %
<u>Direct Complex Expenses</u>						
71370	6550		Repairs and Maintenance	3,480	3,480	— %
73040	6550		Fuel	33,865	41,120	(17.6)%
73090	6550		Parts and Supplies	4,104	4,104	— %
Total Direct Complex Expenses				41,449	48,704	(14.9)%
Total Fueling Systems				1,495,416	1,355,731	10.3 %

SCHEDULE VIII-7-4e

OPERATING EXPENSES

6570 FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	6570	000	Salaries	\$ 2,413,284	\$ 2,159,448	11.8 %
70120	6570	000	Overtime	34,452	36,000	(4.3)%
70210	6570	000	Health Insurance	295,464	305,460	(3.3)%
70230	6570	000	Retirement	231,588	169,668	36.5 %
70240	6570	000	401K Match	114,444	101,688	12.5 %
70250	6570	000	Social Security	182,460	165,180	10.5 %
70260	6570	000	Dental	26,412	26,208	0.8 %
70270	6570	000	Vision	4,920	4,344	13.3 %
70280	6570	000	Retiree Health Care (OPEB)	24,552	24,551	— %
70335	6570	000	Other Employee Related Expenses	780	2,340	(66.7)%
70340	6570	000	Physical Examinations	2,000	2,000	— %
70350	6570	000	Professional Training and Dues	32,495	34,195	(5.0)%
70380	6570	000	Uniforms	35,068	28,648	22.4 %
71370	6570	000	Repairs and Maintenance	25,200	25,200	— %
72010	6570	000	Electricity	—	4,272	(100.0)%
73030	6570	000	Small Equipment	14,448	9,100	58.8 %
73090	6570	000	Parts and Supplies	70,438	31,123	126.3 %
74010	6570	000	Insurance Premiums	66,396	1,200	5,433.0 %
75100	6570	000	Meals and Per Diem	573	573	— %
75110	6570	000	Travel Related Expenses	4,173	4,173	— %
Total Non-Complex-Related Expenses				3,579,147	3,135,371	14.2 %
<u>Direct Complex Expenses</u>						
71340	6570		Heating Ventilation and Air Conditioning (HVAC)	238,308	481,486	(50.5)%
71370	6570		Repairs and Maintenance	255,033	546,948	(53.4)%
71400	6570		Waste Disposal	15,000	15,000	— %
71900	6570		Other Contracted Labor	12,500	12,500	— %
72010	6570		Electricity	5,346,909	5,098,260	4.9 %
72020	6570		Fuel-Natural Gas	408,385	389,163	4.9 %
72030	6570		Water	409,614	471,004	(13.0)%
72040	6570		Sewer	811,535	860,998	(5.7)%
73090	6570		Parts and Supplies	473,926	279,286	69.7 %
75050	6570		Permit Administration	645	645	— %
Total Direct Complex Expenses				7,971,855	8,155,290	(2.2)%
Total Facilities Maintenance				\$ 11,551,002	\$ 11,290,661	2.3 %

SCHEDULE VIII-7-4f

OPERATING EXPENSES

6580 FIELDS MAINTENANCE

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	6580	000	Salaries	\$ 1,648,440	\$ 1,431,084	15.2 %
70120	6580	000	Overtime	58,824	79,700	(26.2)%
70210	6580	000	Health Insurance	238,836	231,876	3.0 %
70230	6580	000	Retirement	158,184	112,440	40.7 %
70240	6580	000	401K Match	71,772	61,608	16.5 %
70250	6580	000	Social Security	126,108	109,476	15.2 %
70260	6580	000	Dental	21,432	19,944	7.5 %
70270	6580	000	Vision	3,984	3,300	20.7 %
70280	6580	000	Retiree Health Care (OPEB)	18,444	18,443	— %
70335	6580	000	Other Employee Related Expenses	2,340	3,120	(25.0)%
70350	6580	000	Professional Training and Dues	16,650	16,650	— %
70380	6580	000	Uniforms	26,630	17,845	49.2 %
71370	6580	000	Repairs and Maintenance	2,500	2,500	— %
71900	6580	000	Other Contracted Labor	480	480	— %
73030	6580	000	Small Equipment	52,450	9,900	429.8 %
73090	6580	000	Parts and Supplies	9,400	9,400	— %
74010	6580	000	Insurance Premiums	69,804	5,196	1,243.4 %
75100	6580	000	Meals and Per Diem	3,350	3,350	— %
75110	6580	000	Travel Related Expenses	10,295	10,295	— %
Total Non-Complex-Related Expenses				2,539,923	2,146,607	18.3 %
<u>Direct Complex Expenses</u>						
71370	6580		Repairs and Maintenance	366,900	325,150	12.8 %
71400	6580		Waste Disposal	—	288,000	(100.0)%
73090	6580		Parts and Supplies	497,135	481,535	3.2 %
Total Direct Complex Expenses				864,035	1,094,685	(21.1)%
Total Fields Maintenance				\$ 3,403,958	\$ 3,241,292	5.0 %

SCHEDULE VIII-7-5

OPERATING EXPENSES

PLANNING AND ENVIRONMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 654,384	\$ 393,648	66.2 %
70210			Health Insurance	47,808	36,948	29.4 %
70230			Retirement	62,796	30,936	103.0 %
70240			401K Match	28,464	19,680	44.6 %
70250			Social Security	47,496	29,124	63.1 %
70260			Dental	3,636	3,120	16.5 %
70270			Vision	684	528	29.5 %
70280			Retiree Health Care (OPEB)	2,736	2,736	— %
70350			Professional Training and Dues	7,915	7,540	5.0 %
71370			Repairs and Maintenance	86,000	118,000	(27.1)%
71900			Other Contracted Labor	251,874	282,610	(10.9)%
72010			Electricity	5,292	5,292	— %
73090			Parts and Supplies	1,210	670	80.6 %
74010			Insurance Premiums	3,600	127,800	(97.2)%
75050			Permit Administration	5,965	5,515	8.2 %
75100			Meals and Per Diem	1,413	1,417	(0.3)%
75110			Travel Related Expenses Related Expenses	9,609	9,484	1.3 %
Total Airport Operations Business Unit Rollup				\$ 1,220,882	\$ 1,075,048	13.6 %

SCHEDULE VIII-7-5a
OPERATING EXPENSES

6750 NOISE

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	6750	000	Salaries	\$ 83,040	\$ 76,284	8.9 %
70210	6750	000	Health Insurance	8,604	9,168	(6.2)%
70230	6750	000	Retirement	7,968	6,000	32.8 %
70240	6750	000	401K Match	4,152	3,816	8.8 %
70250	6750	000	Social Security	6,348	5,832	8.8 %
70260	6750	000	Dental	768	780	(1.5)%
70270	6750	000	Vision	144	132	9.1 %
70280	6750	000	Retiree Health Care (OPEB)	684	684	— %
70350	6750	000	Professional Training and Dues	1,500	1,500	— %
71900	6750	000	Other Contracted Labor	—	10,000	(100.0)%
71370	6750	000	Repairs and Maintenance	86,000	118,000	(27.1)%
72010	6750	000	Electricity	5,292	5,292	— %
73090	6750	000	Parts and Supplies	15	25	(40.0)%
74010	6750	000	Insurance Premiums	900	64,896	(98.6)%
75100	6750	000	Meals and Per Diem	180	180	— %
75110	6750	000	Travel Related Expenses	830	1,090	(23.9)%
Total Noise				\$ 206,425	\$ 303,679	(32.0)%

SCHEDULE VIII-7-5b
 OPERATING EXPENSES
6760 ENVIRONMENT

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	6760	000	Salaries	\$ 93,180	\$ 87,348	6.7 %
70210	6760	000	Health Insurance	8,640	9,204	(6.1)%
70230	6760	000	Retirement	8,940	6,864	30.2 %
70240	6760	000	401K Match	4,656	4,368	6.6 %
70250	6760	000	Social Security	7,128	6,684	6.6 %
70260	6760	000	Dental	768	780	(1.5)%
70270	6760	000	Vision	144	132	9.1 %
70280	6760	000	Retiree Health Care (OPEB)	684	684	— %
70350	6760	000	Professional Training and Dues	1,460	1,585	(7.9)%
71900	6760	000	Other Contracted Labor	251,874	221,110	13.9 %
73090	6760	000	Parts and Supplies	1,095	645	69.8 %
74010	6760	000	Insurance Premiums	900	61,704	(98.5)%
75050	6760	000	Permit Administration	5,965	5,515	8.2 %
75100	6760	000	Meals and Per Diem	262	266	(1.5)%
75110	6760	000	Travel Related Expenses	1,554	1,169	32.9 %
Total Non-Complex-Related Expenses				387,250	408,058	(5.1)%
<u>Direct Complex Expenses</u>						
71900	6760		Other Contracted Labor	—	51,500	(100.0)%
Total Direct Complex Expenses				—	51,500	(100.0)%
Total Environment				\$ 387,250	\$ 459,558	(15.7)%

SCHEDULE VIII-7-5c
 OPERATING EXPENSES
6770 PLANNING

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	6770	000	Salaries	\$ 478,164	\$ 230,016	107.9%
70210	6770	000	Health Insurance Premiums	30,564	18,576	64.5%
70230	6770	000	Retirement	45,888	18,072	153.9%
70240	6770	000	401K Match	19,656	11,496	71.0%
70250	6770	000	Social Security	34,020	16,608	104.8%
70260	6770	000	Dental	2,100	1,560	34.6%
70270	6770	000	Vision	396	264	50.0%
70280	6770	000	Retiree Health Care (OPEB)	1,368	1,368	—%
70350	6770	000	Professional Training and Dues	4,955	4,455	11.2%
73090	6770	000	Parts and Supplies	100	—	n/a
74010	6770	000	Insurance Premiums	1,800	1,200	50.0%
75100	6770	000	Meals and Per Diem	971	971	—%
75110	6770	000	Travel Related Expenses	7,225	7,225	—%
Total Planning				627,207	311,811	101.1%

SCHEDULE VIII-8

OPERATING EXPENSES

INFORMATION SERVICES DIVISION ROLLUP

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 3,552,012	\$ 3,201,876	10.9 %
70120			Overtime	9,660	8,210	17.7 %
70210			Health Insurance	277,788	295,476	(6.0)%
70230			Retirement	340,860	251,568	35.5 %
70240			401K Match	144,168	134,244	7.4 %
70250			Social Security	256,728	238,056	7.8 %
70260			Dental	23,928	25,020	(4.4)%
70270			Vision	4,452	4,152	7.2 %
70280			Retiree Health Care (OPEB)	22,548	22,547	— %
70335			Other Employee Related Expenses	18,168	18,168	— %
70350			Professional Training and Dues	79,086	100,051	(21.0)%
70380			Uniforms	4,960	4,810	3.1 %
71140			Technology Services	1,988,162	1,473,141	35.0 %
71310			Airport Operations Information System (AOIS) Services	1,932,956	2,439,357	(20.8)%
71370			Repairs and Maintenance	33,250	37,420	(11.1)%
71900			Other Contracted Labor	412,433	383,408	7.6 %
72050			Telecommunications	332,088	251,460	32.1 %
72060			TV Service Providers	82,308	82,308	— %
73010			Computer Hardware	839,020	664,960	26.2 %
73020			Computer Software	103,162	122,309	(15.7)%
73030			Small Equipment	78,074	68,324	14.3 %
73090			Parts and Supplies	84,775	157,625	(46.2)%
74010			Insurance Premiums	45,696	1,200	3,708.0 %
75060			Office and General Supplies	17,662	18,762	(5.9)%
75090			Printing	1,596	600	166.0 %
75100			Meals and Per Diem	10,147	8,650	17.3 %
75110			Travel Related Expenses	38,140	37,722	1.1 %
TOTAL INFORMATION SERVICES DIVISION ROLLUP				\$ 10,733,827	\$ 10,051,424	6.8 %

SCHEDULE VIII-8a

OPERATING EXPENSES

7010 INFORMATION SERVICES DEPARTMENT

ACCOUNTING CODE

<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>FY 2020-2021</u> <u>BUDGET</u>	<u>FY 2019-2020</u> <u>BUDGET</u>	<u>% CHANGE</u>
<u>Non-Complex-Related Expenses</u>						
70110	7010	000	Salaries	\$ 3,471,168	\$ 3,034,488	14.4 %
70120	7010	000	Overtime	9,516	7,500	26.9 %
70210	7010	000	Health Insurance	267,156	277,104	(3.6)%
70230	7010	000	Retirement	333,096	238,416	39.7 %
70240	7010	000	401K Match	140,532	125,880	11.6 %
70250	7010	000	Social Security	250,536	225,252	11.2 %
70260	7010	000	Dental	22,968	23,460	(2.1)%
70270	7010	000	Vision	4,272	3,888	9.9 %
70280	7010	000	Retiree Health Care (OPEB)	21,180	21,179	— %
70335	7010	000	Other Employee Related Expenses	18,168	18,168	— %
70350	7010	000	Professional Training and Dues	71,616	95,152	(24.7)%
70380	7010	000	Uniforms	4,960	4,810	3.1 %
71140	7010	000	Technology Services	1,661,639	1,227,113	35.4 %
71370	7010	000	Repairs and Maintenance	20,000	19,420	3.0 %
71900	7010	000	Other Contracted Labor	340,608	314,608	8.3 %
72050	7010	000	Telecommunications	48,613	9,156	430.9 %
73010	7010	000	Computer Hardware	770,820	412,960	86.7 %
73020	7010	000	Computer Software	95,021	120,954	(21.4)%
73030	7010	000	Small Equipment	57,474	57,474	— %
73090	7010	000	Parts and Supplies	69,725	84,075	(17.1)%
74010	7010	000	Insurance Premiums	43,896	—	n/a
75060	7010	000	Office and General Supplies	13,590	14,690	(7.5)%
75090	7010	000	Printing	1,596	600	166.0 %
75100	7010	000	Meals and Per Diem	9,205	7,670	20.0 %
75110	7010	000	Travel Related Expenses	33,090	33,132	(0.1)%
Total Non-Complex-Related Expenses				7,780,445	6,377,149	22.0 %
<u>Direct Complex Expenses</u>						
71140	7010		Technology Services	326,523	246,028	32.7 %
71310	7010		Airport Operations Information System (AOIS) Services	1,932,956	2,439,357	(20.8)%
71370	7010		Repairs and Maintenance	13,250	18,000	(26.4)%
71900	7010		Other Contracted Labor	11,325	7,800	45.2 %
72050	7010		Telecommunications	283,475	242,304	17.0 %
72060	7010		TV Service Providers	82,308	82,308	— %
73010	7010		Computer Hardware	68,200	252,000	(72.9)%
73020	7010		Computer Software	8,141	1,355	500.8 %
73030	7010		Small Equipment	20,600	10,850	89.9 %
73090	7010		Parts and Supplies	15,050	73,550	(79.5)%
75060	7010		Office and General Supplies	2,650	2,650	— %
Total Direct Complex Expenses				2,764,478	3,376,202	(18.1)%
Total Information Services Department				\$ 10,544,923	\$ 9,753,351	8.1 %

SCHEDULE VIII-8b
OPERATING EXPENSES

7060 GIS

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	7060	000	Salaries	\$ 80,844	\$ 167,388	(51.7)%
70120	7060	000	Overtime	144	710	(79.7)%
70210	7060	000	Health Insurance	10,632	18,372	(42.1)%
70230	7060	000	Retirement	7,764	13,152	(41.0)%
70240	7060	000	401K Match	3,636	8,364	(56.5)%
70250	7060	000	Social Security	6,192	12,804	(51.6)%
70260	7060	000	Dental	960	1,560	(38.5)%
70270	7060	000	Vision	180	264	(31.8)%
70280	7060	000	Retiree Health Care (OPEB)	1,368	1,368	— %
70350	7060	000	Professional Training and Dues	7,470	4,899	52.5 %
71900	7060	000	Other Contracted Labor	60,500	61,000	(0.8)%
74010	7060	000	Insurance Premiums	1,800	1,200	50.0 %
75060	7060	000	Office and General Supplies	1,422	1,422	— %
75100	7060	000	Meals and Per Diem	942	980	(3.9)%
75110	7060	000	Travel Related Expenses	5,050	4,590	10.0 %
Total GIS				\$ 188,904	\$ 298,073	(36.6)%

SCHEDULE VIII-9
OPERATING EXPENSES
AIRFIELD COMPLEX

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>211 Airfield</u>						
71140	7010	211	Technology Services	\$ 10,140	\$ —	n/a
71190	6340	211	Other Professional Services	100,000	2,750,000	(96.4)%
71340	6570	211	Heating Ventilation and Air Conditioning (HVAC)	600	600	— %
71370	6170	211	Repairs and Maintenance	800	800	— %
71370	6520	211	Repairs and Maintenance	6,300	—	n/a
71370	6580	211	Repairs and Maintenance	157,810	91,300	72.8 %
71370	7010	211	Repairs and Maintenance	—	7,000	(100.0)%
71900	6170	211	Other Contracted Labor	164,604	158,472	3.9 %
71900	6760	211	Other Contracted Labor	—	41,500	(100.0)%
71900	7010	211	Other Contracted Labor	—	3,000	(100.0)%
72010	6570	211	Electricity	148,508	107,736	37.8 %
72020	6570	211	Natural Gas	3,424	3,397	0.8 %
72050	7010	211	Telecommunications	21,783	21,780	— %
73040	6550	211	Fuel	9,400	8,740	7.6 %
73090	6580	211	Parts and Supplies	378,600	363,400	4.2 %
74010	5070	211	Insurance Premiums	132,696	119,400	11.1 %
Total Airfield Complex				1,134,665	3,677,125	(69.1)%
<u>219 Other Airfield Complex</u>						
72030	6570	219	Water	—	1,231	(100.0)%
72040	6570	219	Sewer	—	2,249	(100.0)%
Total Other Airfield Complex				—	3,480	(100.0)%
TOTAL AIRFIELD COMPLEX				\$ 1,134,665	\$ 3,680,605	(69.2)%

SCHEDULE VIII-10
OPERATING EXPENSES

TERMINAL COMPLEX

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
321 Terminal 1						
71140	7010	321	Technology Services	\$ 45,000	\$ —	n/a
71310	7010	321	Airport Operations Information System (AOIS) Services	749,366	16,218	4,520.6 %
71320	6510	321	Baggage Handling System & Boarding Bridge Services	631,238	701,332	(10.0)%
71330	6520	321	Elevators/Escalators	171,374	150,444	13.9 %
71340	6520	321	Heating Ventilation and Air Conditioning (HVAC)	58,358	—	n/a
71340	6570	321	Heating Ventilation and Air Conditioning (HVAC)	30,600	86,929	(64.8)%
71350	6520	321	Janitorial	1,076,566	918,573	17.2 %
71370	6520	321	Repairs and Maintenance	45,057	27,572	63.4 %
71370	6570	321	Repairs and Maintenance	14,800	50,430	(70.7)%
71380	6170	321	Ramp Tower	81,708	—	n/a
71900	6310	321	Other Contracted Labor	—	100,000	(100.0)%
71900	6510	321	Other Contracted Labor	390,000	50,000	680.0 %
71900	6570	321	Other Contracted Labor	12,500	12,500	— %
72010	6570	321	Electricity	522,321	540,456	(3.4)%
72020	6570	321	Natural Gas	33,491	54,999	(39.1)%
72030	6570	321	Water	2,374	2,517	(5.7)%
72040	6570	321	Sewer	4,703	4,603	2.2 %
72050	7010	321	Telecommunications	11,504	3,264	252.5 %
72060	7010	321	TV Service Providers	12,312	12,312	— %
73040	6550	321	Fuel	5,300	5,480	(3.3)%
73060	6510	321	Baggage Handling System & Boarding Bridge Supplies	189,022	72,000	162.5 %
73090	6570	321	Parts and Supplies	60,408	55,166	9.5 %
74010	5070	321	Insurance Premiums	96,204	105,000	(8.4)%
74080	5070	321	Insurance Claims	18,000	18,000	— %
75050	6520	321	Permit Administration	2,550	2,550	— %
75050	6570	321	Permit Administration	140	140	— %
Total Terminal 1 Complex				4,264,896	2,990,485	42.6 %

331 Terminal 2

71110	4010	331	Advertising and Marketing Services	1,000	2,000	(50.0)%
71140	7010	331	Technology Services	129,476	116,640	11.0 %
71310	7010	331	Airport Operations Information System (AOIS) Services	1,183,590	2,423,139	(51.2)%
71320	6510	331	Baggage Handling System & Boarding Bridge Services	1,782,408	1,987,421	(10.3)%
71330	6520	331	Elevators/Escalators	622,529	620,680	0.3 %
71340	6520	331	Heating Ventilation and Air Conditioning (HVAC)	93,928	—	n/a
71340	6570	331	Heating Ventilation and Air Conditioning (HVAC)	97,200	165,995	(41.4)%
71350	6520	331	Janitorial	4,841,885	4,103,775	18.0 %
71370	6520	331	Repairs and Maintenance	178,000	54,868	224.4 %
71370	6570	331	Repairs and Maintenance	192,535	272,087	(29.2)%
71370	7010	331	Repairs and Maintenance	8,000	8,000	— %
71380	6170	331	Ramp Tower	735,312	865,179	(15.0)%
71900	4010	331	Other Contracted Labor	7,500	23,496	(68.1)%
71900	6310	331	Other Contracted Labor	—	515,000	(100.0)%
71900	6510	331	Other Contracted Labor	3,510,000	450,000	680.0 %
71900	7010	331	Other Contracted Labor	—	2,500	(100.0)%
72010	6570	331	Electricity	2,403,614	2,322,744	3.5 %
72030	6570	331	Water	168,558	182,492	(7.6)%
72040	6570	331	Sewer	333,946	333,602	0.1 %
72050	7010	331	Telecommunications	70,599	37,644	87.5 %

SCHEDULE VIII-10 - CONTINUED

OPERATING EXPENSES

TERMINAL COMPLEX

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
72060	7010	331	TV Service Providers	57,996	57,996	— %
73010	7010	331	Computer Hardware	67,000	177,000	(62.1)%
73020	7010	331	Computer Software	—	1,355	(100.0)%
73060	6510	331	Baggage Handling System & Boarding Bridge Supplies	604,530	448,403	34.8 %
73090	6170	331	Parts and Supplies	—	3,814	(100.0)%
73090	6570	331	Parts and Supplies	344,116	155,316	121.6 %
73090	7010	331	Parts and Supplies	9,000	67,500	(86.7)%
74010	5070	331	Insurance Premiums	320,700	348,504	(8.0)%
74080	5070	331	Insurance Claims	58,800	58,800	— %
75050	6520	331	Permit Administration	8,150	8,150	— %
Total Terminal 2 Complex				17,830,372	15,814,100	12.7 %

334 Federal Inspection Services (FIS) International

71140	7010	334	Technology Services	33,000	33,000	— %
72050	7010	334	Telecommunications	9,600	9,600	— %
73010	7010	334	Computer Hardware	—	75,000	(100.0)%
75060	7010	334	Office and General Supplies	2,650	2,650	— %
Total Federal Inspection Services (FIS) International Complex				45,250	120,250	(62.4)%

341 Central Energy Plant

71140	7010	341	Technology Services	8,500	8,500	— %
71340	6520	341	Heating Ventilation and Air Conditioning (HVAC)	104,850	—	n/a
71340	6570	341	Heating Ventilation and Air Conditioning (HVAC)	54,900	135,767	(59.6)%
71350	6520	341	Janitorial	22,867	19,503	17.2 %
71370	6520	341	Repairs and Maintenance	23,773	960	2,376.4 %
71370	6570	341	Repairs and Maintenance	—	33,814	(100.0)%
72010	6570	341	Electricity	855,810	706,536	21.1 %
72020	6570	341	Natural Gas	280,891	186,081	51.0 %
72030	6570	341	Water	881	77,888	(98.9)%
72040	6570	341	Sewer	1,744	142,381	(98.8)%
72050	7010	341	Telecommunications	526	528	(0.4)%
73040	6550	341	Fuel	13,250	20,450	(35.2)%
73090	6570	341	Parts and Supplies	6,600	6,600	— %
74010	5070	341	Insurance Premiums	8,400	9,096	(7.7)%
75050	6570	341	Permit Administration	120	120	— %
Total Central Energy Plant Complex				1,383,112	1,348,224	2.6 %

351 Miscellaneous Terminal Complex

72030	6570	351	Water	—	24,254	(100.0)%
72040	6570	351	Sewer	—	44,336	(100.0)%
Total Miscellaneous Terminal Complex				—	68,590	(100.0)%
TOTAL TERMINAL COMPLEX				\$ 23,523,630	\$ 20,341,649	15.6 %

SCHEDULE VIII-11

OPERATING EXPENSES

GENERAL AVIATION COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX ACCOUNT TITLE

FY 2020-2021

FY 2019-2020

BUDGET

BUDGET

% CHANGE

381 General Aviation-General

71350	6520	381	Janitorial	\$ 2,027	\$ 1,728	17.3 %
71370	6570	381	Repairs and Maintenance	3,200	3,200	— %
72010	6570	381	Electricity	14,359	28,212	(49.1)%
72020	6570	381	Natural Gas	1,005	7,094	(85.8)%
72030	6570	381	Water	12,774	12,813	(0.3)%
72040	6570	381	Sewer	25,308	23,425	8.0 %
72050	7010	381	Telecommunications	426	432	(1.4)%
73090	6570	381	Parts and Supplies	996	996	— %
74010	5070	381	Insurance Premiums	8,100	8,004	1.2 %
74080	5070	381	Insurance Claims	1,600	1,600	— %
75050	6520	381	Permit Administration	175	175	— %
Total General Aviation-General Complex				69,970	87,679	(20.2)%

382 General Aviation-Terminal

71330	6520	382	Elevators/Escalators	2,400	2,400	— %
71340	6570	382	Heating Ventilation and Air Conditioning (HVAC)	—	4,800	(100.0)%
71900	6310	382	Other Contracted Labor	—	300,000	(100.0)%
72010	6570	382	Electricity	—	47,052	(100.0)%
72020	6570	382	Natural Gas	—	24,196	(100.0)%
72030	6570	382	Water	625	91	586.8 %
72040	6570	382	Sewer	1,239	165	650.9 %
72050	7010	382	Telecommunications	1,868	1,872	(0.2)%
73040	6550	382	Fuel	120	129	(7.0)%
73090	6570	382	Parts and Supplies	4,500	4,500	— %
74010	5070	382	Insurance Premiums	7,404	7,500	(1.3)%
74080	5070	382	Insurance Claims	1,000	1,000	— %
75050	6520	382	Permit Administration	175	175	— %
75050	6570	382	Permit Administration	70	70	— %
Total General Aviation-Terminal Complex				19,401	393,950	(95.1)%
TOTAL GENERAL AVIATION COMPLEX				\$ 89,371	\$ 481,629	(81.4)%

SCHEDULE VIII-12
OPERATING EXPENSES
CARGO COMPLEX

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>431 North Cargo</u>						
71370	6570	431	Repairs and Maintenance	\$ 1,200	\$ 2,783	(56.9)%
72010	6570	431	Electricity	32,730	33,864	(3.3)%
72030	6570	431	Water	1,255	1,800	(30.3)%
72040	6570	431	Sewer	2,488	3,290	(24.4)%
72050	7010	431	Telecommunications	426	432	(1.4)%
73090	6570	431	Parts and Supplies	1,992	1,992	— %
74010	5070	431	Insurance Premiums	5,400	5,796	(6.8)%
Total North Cargo Complex				45,491	49,957	(8.9)%
<u>432 South Cargo 1</u>						
71340	6570	432	Heating Ventilation and Air Conditioning (HVAC)	2,004	2,004	— %
71370	6520	432	Repairs and Maintenance	1,606	—	n/a
71370	6570	432	Repairs and Maintenance	1,200	2,783	(56.9)%
72010	6570	432	Electricity	21,241	—	n/a
72030	6570	432	Water	1,901	2,218	(14.3)%
72040	6570	432	Sewer	3,768	4,051	(7.0)%
72050	7010	432	Telecommunications	7,135	7,140	(0.1)%
73090	6570	432	Parts and Supplies	1,200	1,200	— %
74010	5070	432	Insurance Premiums	3,204	3,504	(8.6)%
Total South Cargo 1 Complex				43,259	22,900	88.9 %
<u>433 South Cargo 2</u>						
71340	6570	433	Heating Ventilation and Air Conditioning (HVAC)	2,004	2,004	— %
71370	6520	433	Repairs and Maintenance	1,606	—	n/a
71370	6570	433	Repairs and Maintenance	—	2,783	(100.0)%
72010	6570	433	Electricity	—	20,100	(100.0)%
72020	6570	433	Natural Gas	4,145	23,299	(82.2)%
73090	6570	433	Parts and Supplies	1,200	1,200	— %
74010	5070	433	Insurance Premiums	2,304	2,400	(4.0)%
Total South Cargo 2 Complex				11,259	51,786	(78.3)%
<u>434 South Cargo 3</u>						
71330	6520	434	Elevators/Escalators	2,400	2,400	— %
71340	6570	434	Heating Ventilation and Air Conditioning (HVAC)	6,600	6,600	— %
71350	6520	434	Janitorial	5,973	5,101	17.1 %
71370	6520	434	Repairs and Maintenance	7,381	960	668.9 %
71370	6570	434	Repairs and Maintenance	2,101	11,545	(81.8)%
71900	6310	434	Other Contracted Labor	—	100,000	(100.0)%
72010	6570	434	Electricity	6,026	110,388	(94.5)%
72030	6570	434	Water	246	934	(73.7)%
72040	6570	434	Sewer	487	1,705	(71.4)%
72050	7010	434	Telecommunications	674	672	0.3 %
73090	6570	434	Parts and Supplies	3,996	3,996	— %
74010	5070	434	Insurance Premiums	6,000	6,396	(6.2)%
74080	5070	434	Insurance Claims	1,040	800	30.0 %
75050	6520	434	Permit Administration	175	175	— %
Total South Cargo 3 Complex				43,099	251,672	(82.9)%
TOTAL CARGO COMPLEX				\$ 143,108	\$ 376,315	(62.0)%

SCHEDULE VIII-13
 OPERATING EXPENSES
FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>441 Fuel Farm</u>						
71140	7010	441	Technology Services	\$ 33,828	\$ 33,828	— %
71340	6570	441	Heating Ventilation and Air Conditioning (HVAC)	600	600	— %
71350	6520	441	Janitorial	16,023	13,671	17.2 %
71370	6520	441	Repairs and Maintenance	4,782	960	398.1 %
71370	6570	441	Repairs and Maintenance	1,020	72,822	(98.6)%
72010	6570	441	Electricity	96,719	81,720	18.4 %
72020	6570	441	Natural Gas	837	4,596	(81.8)%
72030	6570	441	Water	130,134	77,383	68.2 %
72040	6570	441	Sewer	257,821	141,456	82.3 %
72050	7010	441	Telecommunications	4,956	4,956	— %
73040	6550	441	Fuel	480	516	(7.0)%
73090	6570	441	Parts and Supplies	8,040	5,040	59.5 %
74010	5070	441	Insurance Premiums	12,696	13,704	(7.4)%
TOTAL FUEL FARM COMPLEX				\$ 567,936	\$ 451,252	25.9 %

SCHEDULE VIII-14

OPERATING EXPENSES

OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX ACCOUNT TITLE

FY 2020-2021

FY 2019-2020

BUDGET

BUDGET

% CHANGE

411 National Guard Facility

72030	6570	411	Water	\$	1,324	\$	—	n/a
72040	6570	411	Sewer		2,626		—	n/a
Total National Guard Facility Complex				\$	3,950	\$	—	n/a

451 Authority Building

71140	7010	451	Technology Services	\$	22,200	\$	9,000	146.7 %
71330	6520	451	Elevators/Escalators		13,090		2,400	445.4 %
71340	6520	451	Heating Ventilation and Air Conditioning (HVAC)		5,876		—	n/a
71340	6570	451	Heating Ventilation and Air Conditioning (HVAC)		16,080		21,933	(26.7)%
71350	6520	451	Janitorial		151,463		155,208	(2.4)%
71370	6520	451	Repairs and Maintenance		12,135		8,232	47.4 %
71370	6570	451	Repairs and Maintenance		2,040		6,143	(66.8)%
71370	7010	451	Repairs and Maintenance		2,250		—	n/a
71900	7010	451	Other Contracted Labor		11,325		2,300	392.4 %
72010	6570	451	Electricity		69,389		46,956	47.8 %
72020	6570	451	Natural Gas		11,580		6,799	70.3 %
72030	6570	451	Water		985		936	5.2 %
72040	6570	451	Sewer		1,952		1,715	13.8 %
72050	7010	451	Telecommunications		39,117		39,120	— %
72060	7010	451	TV Service Providers		3,600		3,600	— %
73020	7010	451	Computer Software		3,391		—	n/a
73040	6550	451	Fuel		120		129	(7.0)%
73090	6570	451	Parts and Supplies		5,340		5,340	— %
74010	5070	451	Insurance Premiums		8,496		8,604	(1.3)%
75050	6520	451	Permit Administration		175		175	— %
75050	6570	451	Permit Administration		70		70	— %
Total Authority Building Complex					380,674		318,660	19.5 %

452 Department of Transportation (DOT) Hangar

71330	6520	452	Elevators/Escalators		2,400		2,400	— %
71350	6520	452	Janitorial		5,333		4,550	17.2 %
71340	6520	452	Heating Ventilation and Air Conditioning (HVAC)		5,876		—	n/a
71340	6570	452	Heating Ventilation and Air Conditioning (HVAC)		2,400		8,254	(70.9)%
71370	6520	452	Repairs and Maintenance		600		—	n/a
71370	6570	452	Repairs and Maintenance		2,040		4,360	(53.2)%
72050	4030	452	Telecommunications		474		468	1.3 %
73090	6570	452	Parts and Supplies		4,800		4,800	— %
74010	5070	452	Insurance Premiums		1,596		1,704	(6.3)%
75050	6570	452	Permit Administration		70		70	— %
Total Department of Transportation (DOT) Hangar Complex					25,589		26,606	(3.8)%

SCHEDULE VIII-14 - CONTINUED

OPERATING EXPENSES

OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX ACCOUNT TITLE

FY 2020-2021

FY 2019-2020

BUDGETBUDGET% CHANGE**453 Maintenance Building**

71140	7010	453	Technology Services	7,604	7,000	8.6 %
71340	6520	453	Heating Ventilation and Air Conditioning (HVAC)	1,032	—	n/a
71340	6570	453	Heating Ventilation and Air Conditioning (HVAC)	6,000	7,015	(14.5)%
71350	6520	453	Janitorial	74,251	63,354	17.2 %
71370	6520	453	Repairs and Maintenance	12,157	4,296	183.0 %
71370	6550	453	Repairs and Maintenance	3,480	3,480	— %
71370	6570	453	Repairs and Maintenance	4,207	34,597	(87.8)%
71900	6760	453	Other Contracted Labor	—	10,000	(100.0)%
72010	6570	453	Electricity	109,596	69,432	57.8 %
72020	6570	453	Natural Gas	42,559	54,800	(22.3)%
72030	6570	453	Water	1,441	1,364	5.6 %
72040	6570	453	Sewer	2,858	2,493	14.6 %
72050	4030	453	Telecommunications	24,175	24,180	— %
73020	7010	453	Computer Software	4,750	—	n/a
73040	6550	453	Fuel	1,115	1,290	(13.6)%
73030	7010	453	Small Equipment	9,750	—	n/a
73090	6550	453	Parts and Supplies	4,104	4,104	— %
73090	6570	453	Parts and Supplies	10,620	12,420	(14.5)%
74010	5070	453	Insurance Premiums	9,204	9,804	(6.1)%
75050	6570	453	Permit Administration	105	105	— %

Total Maintenance Building Complex**329,008****309,734****6.2 %****454 Airport Operations Center (AOC)**

71330	6520	454	Elevators/Escalators	4,800	4,800	— %
71340	6520	454	Heating Ventilation and Air Conditioning (HVAC)	20,768	—	n/a
71340	6570	454	Heating Ventilation and Air Conditioning (HVAC)	11,400	31,665	(64.0)%
71350	6520	454	Janitorial	124,398	106,135	17.2 %
71370	6520	454	Repairs and Maintenance	25,349	5,592	353.3 %
71370	6570	454	Repairs and Maintenance	4,800	27,037	(82.2)%
72010	6570	454	Electricity	165,613	128,988	28.4 %
72020	6570	454	Fuel-Natural Gas	29,544	21,401	38.0 %
72050	4030	454	Telecommunications	73,744	73,740	— %
72060	4030	454	TV Service Providers	8,400	8,400	— %
73010	7010	454	Computer Hardware	1,200	—	n/a
73040	6550	454	Fuel	1,200	1,290	(7.0)%
73090	6570	454	Parts and Supplies	7,620	10,620	(28.2)%
74010	5070	454	Insurance Premiums	10,200	10,500	(2.9)%
75050	6520	454	Permit Administration	350	350	— %
75050	6570	454	Permit Administration	70	70	— %

Total Airport Operations Center (AOC) Complex**489,456****430,588****13.7 %**

SCHEDULE VIII-14 - CONTINUED

OPERATING EXPENSES

OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>455 Centralized Waste</u>						
71400	6520	455	Waste Disposal	328,500	—	n/a
71400	6570	455	Waste Disposal	15,000	15,000	— %
71400	6580	455	Waste Disposal	—	288,000	(100.0)%
72010	6570	455	Electricity	2,987	3,420	(12.7)%
73090	6580	455	Parts and Supplies	500	500	— %
74010	5070	455	Insurance Premiums	96	96	— %
Total Centralized Waste Complex				347,083	307,016	13.1 %
<u>456 Fire and Rescue Building</u>						
71340	6570	456	Heating Ventilation and Air Conditioning (HVAC)	1,200	1,200	— %
71370	6520	456	Repairs and Maintenance	1,407	960	46.6 %
71370	6570	456	Repairs and Maintenance	23,850	4,535	425.9 %
73090	6570	456	Parts and Supplies	5,398	3,000	79.9 %
Total Fire and Rescue Building Complex				31,855	9,695	228.6 %
<u>461 Flight Kitchen</u>						
72030	6570	461	Water	17,281	—	n/a
72040	6570	461	Sewer	34,236	—	n/a
Total Flight Kitchen Complex				51,517	—	n/a
<u>489 Miscellaneous Other Locations</u>						
71340	6570	489	Heating Ventilation and Air Conditioning (HVAC)	1,500	1,500	— %
71350	6520	489	Janitorial	26,569	22,669	17.2 %
71370	6520	489	Repairs and Maintenance	180	180	— %
71370	6570	489	Repairs and Maintenance	2,040	2,040	— %
71370	6580	489	Repairs and Maintenance	2,220	—	n/a
72010	6570	489	Electricity	10,686	10,464	2.1 %
72020	6570	489	Natural Gas	909	2,501	(63.7)%
72030	6570	489	Water	3,578	1,976	81.1 %
7040	6570	489	Sewer	7,088	3,610	96.3 %
72050	4030	489	Telecommunications	4,397	4,392	0.1 %
73090	6570	489	Parts and Supplies	3,000	3,000	— %
74010	5070	489	Insurance Premiums	21,396	23,004	(7.0)%
Total Miscellaneous Other Locations Complex				83,563	75,336	10.9 %
<u>491 Sheetz</u>						
71110	4010	491	Advertising and Marketing Services	1,000	1,000	— %
72010	6570	491	Electricity	2,921	3,048	(4.2)%
72030	6570	491	Water	15,188	12,371	22.8 %
72040	6570	491	Sewer	30,101	22,615	33.1 %
72050	4030	491	Telecommunications	438	444	(1.4)%
Total Sheetz Complex				49,648	39,478	25.8 %
TOTAL OFFICE AND OTHER BUILDINGS COMPLEX				\$ 1,792,343	\$ 1,517,113	18.1 %

SCHEDULE VIII-15
 OPERATING EXPENSES
RENTAL CAR COMPLEX

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>561 Rental Car</u>						
72010	6570	561	Electricity	\$ 3,661	\$ 3,984	(8.1)%
72030	6570	561	Water	45,915	64,481	(28.8)%
72040	6570	561	Sewer	90,968	117,871	(22.8)%
72050	7010	561	Telecommunications	426	432	(1.4)%
74010	5070	561	Insurance Premiums	11,004	10,500	4.8 %
74080	5070	561	Insurance Claims	1,000	1,000	— %
Total Rental Car				\$ 152,974	\$ 198,268	(22.8)%
<u>565 CONRAC</u>						
71190	5030	565	Other Professional Services	—	100,000	(100.0)%
71900	4010	565	Other Contracted Labor	—	150,000	(100.0)%
Total National Guard Facility Complex				\$ —	\$ 250,000	(100.0)%
TOTAL RENTAL CAR COMPLEX				\$ 152,974	\$ 448,268	(65.9)%

SCHEDULE VIII-16
OPERATING EXPENSES
PARKING COMPLEX

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>601 Parking Lot 1</u>						
71350	6520	601	Janitorial	\$ 15,750	\$ 13,439	17.2 %
71370	6580	601	Repairs and Maintenance	5,520	—	n/a
Total Parking Lot 1 Complex				21,270	13,439	58.3 %
<u>602 ParkRDU Express</u>						
71110	2040	602	Advertising and Marketing Services	—	100,000	(100.0)%
71350	6520	602	Janitorial	3,218	16,296	(80.3)%
71370	6520	602	Repairs and Maintenance	250	—	n/a
71900	4075	602	Other Contracted Labor	1,900,320	1,886,450	0.7 %
74010	5070	602	Insurance Premiums	2,400	2,496	(3.8)%
Total ParkRDU Express Complex				1,906,188	2,005,242	(4.9)%
<u>603 ParkRDU Economy 3</u>						
71350	6520	603	Janitorial	27,735	23,668	17.2 %
71370	6520	603	Repairs and Maintenance	856	—	n/a
74010	5070	603	Insurance Premiums	3,096	3,204	(3.4)%
Total ParkRDU Economy 3 Complex				31,687	26,872	17.9 %
<u>604 ParkRDU Economy 4</u>						
71350	6520	604	Janitorial	17,773	23,184	(23.3)%
71370	6520	604	Repairs and Maintenance	250	—	n/a
74010	5070	604	Insurance Premiums	2,304	2,304	— %
Total ParkRDU Economy 4 Complex				20,327	25,488	(20.2)%
<u>605 Parking Lot 5</u>						
74010	5070	605	Insurance Premiums	96	96	— %
Total Parking Lot 5 Complex				96	96	— %
<u>621 ParkRDU Central</u>						
71190	6310	621	Other Professional Services	—	391,537	(100.0)%
71330	6520	621	Elevators/Escalators	231,912	237,529	(2.4)%
71350	6520	621	Janitorial	355,986	303,745	17.2 %
71370	6520	621	Repairs and Maintenance	31,894	16,176	97.2 %
71900	6310	621	Other Contracted Labor	—	2,772,463	(100.0)%
74010	5070	621	Insurance Premiums	139,800	154,200	(9.3)%
75050	6520	621	Permit Administration	3,975	3,975	— %
Total ParkRDU Central Complex				763,567	3,879,625	(80.3)%
<u>631 Parking General Aviation</u>						
71350	6520	631	Janitorial	2,749	2,352	16.9 %
Total Parking General Aviation Complex				2,749	2,352	16.9 %

SCHEDULE VIII-16 - CONTINUED

OPERATING EXPENSES

PARKING COMPLEX

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>651 RDU Parking General</u>						
71140	7010	651	Technology Services	—	2,560	(100.0)%
71340	6570	651	Heating Ventilation and Air Conditioning (HVAC)	4,200	3,600	16.7 %
71370	6520	651	Repairs and Maintenance	6,475	—	n/a
71370	6570	651	Repairs and Maintenance	—	15,750	(100.0)%
71370	6580	651	Repairs and Maintenance	108,000	181,000	(40.3)%
72010	6570	651	Electricity	861,111	809,868	6.3 %
72030	6570	651	Water	807	1,132	(28.7)%
72040	6570	651	Sewer	1,596	2,067	(22.8)%
72050	7010	651	Telecommunications	10,193	10,188	— %
73030	7010	651	Small Equipment	10,850	10,850	— %
73040	6550	651	Fuel	2,400	2,580	(7.0)%
73090	6580	651	Parts and Supplies	78,835	78,835	— %
73090	7010	651	Parts and Supplies	3,225	3,225	— %
74010	5070	651	Insurance Premiums	33,600	30,804	9.1 %
74080	5070	651	Insurance Claims	11,200	11,200	— %
Total RDU Parking General Complex				1,132,492	1,163,659	(2.7)%
TOTAL PARKING COMPLEX				\$ 3,878,376	\$ 7,116,773	(45.5)%

SCHEDULE VIII-17

OPERATING EXPENSES

GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX ACCOUNT TITLE

FY 2020-2021

FY 2019-2020

BUDGETBUDGET% CHANGE**721 Taxi Operation**

71340	6570	721	Heating Ventilation and Air Conditioning (HVAC)	\$ 1,020	\$ 1,020	— %
71350	6520	721	Janitorial	43,656	37,248	17.2 %
71370	6520	721	Repairs and Maintenance	1,202	960	25.2 %
71370	6570	721	Repairs and Maintenance	—	239	(100.0)%
72030	6570	721	Water	1,235	1,421	(13.1)%
72040	6570	721	Sewer	2,444	2,598	(5.9)%
72050	7010	721	Telecommunications	576	576	— %
73090	6570	721	Parts and Supplies	4,100	4,100	— %
73090	7010	721	Parts and Supplies	2,500	2,500	— %
74010	5070	721	Insurance Premiums	804	804	— %
Total Taxi Operation Complex				57,537	51,466	11.8 %

725 Automated Vehicle Identification (AVI) / Ground Transportation

71140	7010	725	Technology Services	36,775	35,500	3.6 %
71370	6580	725	Repairs and Maintenance	3,000	3,000	— %
71370	7010	725	Repairs and Maintenance	3,000	3,000	— %
73090	7010	725	Parts and Supplies	325	325	— %
Total AVI / Ground Transportation Complex				43,100	41,825	3.0 %
TOTAL GROUND TRANSPORTATION COMPLEX				\$ 100,637	\$ 93,291	7.9 %

SCHEDULE VIII-18
 OPERATING EXPENSES
GENERAL GROUNDS COMPLEX

ACCOUNTING CODE				FY 2020-2021	FY 2019-2020	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>881 Roadways</u>						
71190	6340	881	Other Professional Services	\$ —	\$ 60,000	(100.0)%
71360	6520	881	Landscaping	1,253,757	1,264,614	(0.9)%
71370	6580	881	Repairs and Maintenance	60,500	20,500	195.1 %
72010	6570	881	Electricity	15,118	15,072	0.3 %
72050	7010	881	Telecommunications	438	444	(1.4)%
73090	6580	881	Parts and Supplies	19,200	19,200	— %
74010	5070	881	Insurance Premiums	5,004	5,400	(7.3)%
74080	5070	881	Insurance Claims	7,600	7,600	— %
Total Roadways Complex				1,361,617	1,392,830	(2.2)%
<u>889 Water and Sewer Lines</u>						
71370	6520	889	Repairs and Maintenance	1,143	—	n/a
71370	6580	889	Repairs and Maintenance	29,850	29,350	1.7 %
72010	6570	889	Electricity	4,499	8,220	(45.3)%
72030	6570	889	Water	3,112	3,702	(15.9)%
72040	6570	889	Sewer	6,162	6,766	(8.9)%
73040	6550	889	Fuel	480	516	(7.0)%
73090	6580	889	Supplies	20,000	19,600	2.0 %
74010	5070	889	Insurance Premiums	804	900	(10.7)%
Total Water and Sewer Lines Complex				66,050	69,054	(4.4)%
TOTAL GENERAL GROUNDS COMPLEX				\$ 1,427,667	\$ 1,461,884	(2.3)%

Capital Projects

Capital Projects



Raleigh-Durham Airport Authority

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

\$ 1,598,035,236

Transfer Cash from Operating	\$ 1,578,155,236
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Total Grant Funds	19,880,000
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New 20/21 Projects

211170	North Cargo Apron Reconstruction	\$	30,750,000
211180	T-Hangar Area Pavement Repair Project		3,500,000
331000	T2 Landside Master Plan		2,000,000
311110	Pet Relief Rooms T1 and T2		250,000
331010	T2 Bathrooms Refresh		2,750,000
621020	Parking Improvements Business Plan (Parking Guidance System)		8,200,000
881400	John Brantley Blvd Reconfiguration (in conjunction with CONRAC)		80,346,000
881410	National Guard Drive Improvements / Haleys Branch Road Rehabilitation		3,000,000
881420	Aviation Parkway & National Guard Drive Intersection Improvement		31,200,000
881430	Commerce Blvd & East GA Perimeter		24,519,000
881440	FY20-21 New/Replacement Vehicles & Equipment		6,900,000
441000	Fuel Farm Facility Improvement Plan		9,186,000
211190	Data Center - Storage - Ongoing Enterprise Growth		800,000
889000	Water Valve and Backflow Preventer		500,000
621010	MX Building Parking Lot Rehabilitation (Secure Side)		5,500,000
453000	Enlarge Single Fleet MX Door		200,000
321000	Common Use Implementation of T1 Gates 5 through 9		550,000
		\$	210,151,000

080789	CONRAC and New Rental Car Storage Lot	\$	536,904,000
080799	Expanded Park Economy 3		35,618,000
080879	Runway 5L-23R and Taxiway B Replacement		390,300,000
211160	Taxiway C & D Rehabilitation (Between T/W A and T/W H)		43,569,000
311010	AOIS - RIDS Computer and Hardware Replacement		3,525,000
311020	Terminal 1 Airline Operations Space Buildout		24,000,000
311070	T2 and CEP Siemens BMS System Hardware Upgrade		665,000
881100	International Drive Rehabilitation		10,036,462
881110	Rehab & Energy Improvements for PG 1,2,3 and 4 - Phase 2		13,000,000
881160	Fleet Fuel Management Software and Hardware Replacement		100,000

881180	Consolidated Trash Facility Concrete Dumpster Slabs	300,000
881250	Pavement Rehab for the Bus Route in Economy 4	50,000
881260	Maintenance Facility HVAC Replacement and Upgrade	525,000
881300	Desigo CC Upgrade	285,000
881320	Snow Removal Equipment Storage Facility	7,000,000
881380	AOC 5th Floor Buildout	2,800,000
		\$ 1,068,677,462

Ongoing Projects

010829	Roadway Informational Sign Rehabilitation	\$ 13,200,000
011109	Heritage Displays at Observation Park	1,600,000
011359	Advanced Surveillance Program	3,795,774
070549	Terminal 2 Checkpoint Expansion	9,250,000
080729	Park Economy 3 Lot Rehabilitation	4,800,000
080779	Cemetery Road Rebuild	820,000
080819	John Brantley Boulevard Reconstruction	16,000,000
080869	FIS Facilities Expansion	69,000,000
211110	West RON Apron Rehabilitation	38,000,000
211120	Taxiway B Rehabilitation (North of TW D)	35,000,000
211130	Perimeter Security Improvements (Property Fencing)	4,000,000
211140	Enhanced Security Perimeter Gates (TSA)	3,000,000
311000	AOIS System Replacement - Common Use	1,800,000
311050	T1 4 Gate Expansion	115,450,000
311060	T2 and AOC PCF Room UPS System Replacement	1,046,000
311100	Avtek Radio Over IP Tower	200,000
881150	FAM Modular Buildings	1,200,000
881270	Spill Prevention Control and Countermeasure items	125,000
881280	Water and Sewer Improvements	500,000
881310	Computer Replacement for Jet A and Glycol racks	395,000
881390	Airfield Lighting and GIS Hardware	25,000
		\$ 319,206,774
Project Ordinance Total		\$ 1,598,035,236

Section 4. This Capital Project Ordinance includes all amended, new and ongoing projects and replaces all previous capital project ordinances.

Section 5. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid projects. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Capital Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 19th day of March 2020

RALEIGH-DURHAM AIRPORT AUTHORITY
APRIL 1, 2020 - MARCH 31, 2021 CAPITAL BUDGET

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY19/20 PROJECT COST	BUDGET INCR/(DECR) FY20/21	TOTAL COST	ACTUAL THROUGH 1/31/2020	PROJECT REMAINING BALANCE	FY20/21 ESTIMATED CASH FLOW
<u>AIRFIELD PROJECTS</u>								
080879	17-18	Runway 5L-23R and Taxiway B Replacement	280,000,000	110,300,000	390,300,000	19,879,463	370,420,537	13,000,000
211110	17-18	West RON Apron Rehabilitation	38,000,000	—	38,000,000	16,099,765	21,900,235	18,000,000
211120	17-18	Taxiway B Rehabilitation (North of TW D)	35,000,000	—	35,000,000	9,748,353	25,251,647	23,500,000
211140	18-19	Enhanced Security Perimeter Gates (TSA)	3,000,000	—	3,000,000	322,402	2,677,598	2,500,000
211160	19-20	Taxiway C & D Rehabilitation (Between TW A and TW H)	1,000,000	42,569,000	43,569,000	2,359	43,566,641	1,500,000
211170	20-21	North Cargo Apron Reconstruction	—	30,750,000	30,750,000	—	30,750,000	750,000
211180	20-21	T-Hangar Area Pavement Repair Project	—	3,500,000	3,500,000	—	3,500,000	500,000
		Subtotal	357,000,000	187,119,000	544,119,000	46,052,342	498,066,658	59,750,000
<u>TERMINAL PROJECTS</u>								
070549	17-18	Terminal 2 Checkpoint Expansion	9,250,000	—	9,250,000	2,933,982	6,316,018	5,650,000
080869	17-18	FIS Facilities Expansion	69,000,000	—	69,000,000	362,512	68,637,488	4,500,000
311000	18-19	AOIS System Replacement - Common Use	1,800,000	—	1,800,000	311,858	1,488,142	1,100,000
311010	20-21	AOIS - RIDS Computer and Hardware Replacement	—	3,525,000	3,525,000	—	3,525,000	1,175,000
311020	18-19	Terminal 1 Airline Operations Space Buildout	21,500,000	2,500,000	24,000,000	11,155,952	12,844,048	11,074,981
311050	19-20	T1 4 Gate Expansion	115,450,000	—	115,450,000	295,848	115,154,152	100,000
311070	19-20	T2 and CEP Siemens BMS System Hardware Upgrade	565,000	100,000	665,000	—	665,000	665,000
321000	20-21	Common Use Implementation of T1 Gates 5 through 9	—	550,000	550,000	—	550,000	136,900
311100	19-20	Avtek Radio Over IP Tower	200,000	—	200,000	6,915	193,085	123,735
331000	20-21	T2 Landside Master Plan	—	2,000,000	2,000,000	—	2,000,000	2,000,000
331010	20-21	T2 Bathrooms Refresh	—	2,750,000	2,750,000	—	2,750,000	500,000
311110	20-21	Pet Relief Rooms T1 and T2	—	250,000	250,000	—	250,000	250,000
311060	19-20	T2 and AOC PCF Room UPS System Replacement	1,046,000	—	1,046,000	434,941	611,059	513,000
		Subtotal	218,811,000	11,675,000	230,486,000	15,502,008	214,983,992	27,788,616
<u>RENTAL CAR PROJECT</u>								
080789	17-18	CONRAC and New Rental Car Storage Lot	500,400,000	36,504,000	536,904,000	5,289,433	531,614,567	—
		Subtotal	500,400,000	36,504,000	536,904,000	5,289,433	531,614,567	—
<u>PARKING PROJECTS</u>								
010829	14-15	Roadway Informational Sign Rehabilitation	13,200,000	—	13,200,000	8,391,395	4,808,605	3,500,000
080729	15-16	Park Economy 3 Lot Rehabilitation	4,800,000	—	4,800,000	3,916,928	883,072	100,000
080799	17-18	Expanded Park Economy 3	75,918,000	(40,300,000)	35,618,000	493,455	35,124,545	1,000,000
881110	18-19	Rehab & Energy Improvements for PG 1, 2, 3 and 4 - Phase 2	11,600,000	1,400,000	13,000,000	3,645,203	9,354,797	7,000,000
621010	20-21	MX Building Parking Lot Rehabilitation (Secure Side)	—	5,500,000	5,500,000	—	5,500,000	500,000
621020	20-21	Parking Improvements Business Plan (Parking Guidance System)	—	8,200,000	8,200,000	—	8,200,000	3,000,000
		Subtotal	105,518,000	(25,200,000)	80,318,000	16,446,981	63,871,019	15,100,000

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY19/20 PROJECT COST	BUDGET INCR/(DECR) FY20/21	TOTAL COST	ACTUAL THROUGH 1/31/2020	PROJECT REMAINING BALANCE	FY20/21 ESTIMATED CASH FLOW
ROADWAY PROJECTS								
080779	17-18	Cemetery Road Rebuild	820,000	—	820,000	684,335	135,665	50,000
080819	17-18	John Brantley Boulevard Reconstruction	16,000,000	—	16,000,000	7,255,360	8,744,640	100,000
881100	17-18	International Drive Rehabilitation	10,000,000	36,462	10,036,462	474,065	9,562,397	9,600,000
881400	20-21	John Brantley Blvd Reconfiguration (in conjunction with CONRAC)	—	80,346,000	80,346,000	—	80,346,000	1,000,000
881410	20-21	National Guard Drive Improvements / Hales Branch Road Rehabilitation	—	3,000,000	3,000,000	—	3,000,000	3,000,000
881420	20-21	Aviation Parkway & National Guard Drive Intersection Improvement	—	31,200,000	31,200,000	—	31,200,000	1,000,000
881430	20-21	Commerce Blvd & East GA Perimeter	—	24,519,000	24,519,000	—	24,519,000	250,000
881250	19-20	Pavement Rehab for the Bus Route in Economy 4	20,000	30,000	50,000	—	50,000	48,370
		Subtotal	26,840,000	139,131,462	165,971,462	8,413,760	157,557,702	15,048,370
OTHER PROJECTS								
011109	15-16	Heritage Displays at Observation Park	1,600,000	—	1,600,000	91,787	1,508,213	1,400,000
011359	17-18	Advanced Surveillance Program	3,795,774	—	3,795,774	2,239,480	1,556,294	700,000
211130	17-18	Perimeter Security Improvements (Property Fencing)	4,000,000	—	4,000,000	105,707	3,894,293	3,900,000
881150	18-19	FAM Modular Buildings	1,200,000	—	1,200,000	1,054,049	145,951	50,000
881160	19/20	Fleet Fuel Management Software and Hardware Replacement	—	100,000	100,000	—	100,000	100,000
881260	19-20	Maintenance Facility HVAC Replacement and Upgrade	450,000	75,000	525,000	440	524,560	500,000
881270	19-20	Spill Prevention Control and Countermeasure Items	125,000	—	125,000	21,502	103,498	100,000
881280	19-20	Water and Sewer Improvements	500,000	—	500,000	31,874	468,126	375,000
881310	19-20	Computer Replacement for Jet A and Glycol Racks	395,000	—	395,000	4,114	390,886	391,000
881320	19-20	Snow Removal Equipment Storage Facility	1,100,000	5,900,000	7,000,000	—	7,000,000	1,000,000
881380	19/20	AOC 5th Floor Buildout	2,000,000	800,000	2,800,000	—	2,800,000	2,700,000
881390	19/20	Airfield Lighting and GIS Hardware	25,000	—	25,000	3,368	21,632	10,500
881180	18-19	Consolidated Trash Facility Concrete Dumpster Slabs	60,000	240,000	300,000	1,527	298,473	241,527
881300	19-20	Design CC Upgrade	233,000	52,000	285,000	6,132	278,868	285,000
881440	20-21	FY20-21 New/Replacement Vehicles & Equipment	—	6,900,000	6,900,000	—	6,900,000	1,200,000
441000	20-21	Fuel Farm Facility Improvement Plan	—	9,186,000	9,186,000	—	9,186,000	4,057,000
453000	20-21	Enlarge Single Fleet MX Door	—	200,000	200,000	—	200,000	200,000
211190	20-21	Data Center - Storage - Ongoing Enterprise Growth	—	800,000	800,000	—	800,000	200,000
889000	20-21	Water Valve and Backflow Preventer	—	500,000	500,000	—	500,000	—
		Subtotal	15,483,774	24,753,000	40,236,774	3,559,980	36,676,794	17,410,027
RDU Capital Funds Required for FY20-21								
			\$1,224,052,774	\$373,982,462	\$1,598,035,236	\$95,264,504	\$1,502,770,732	\$135,097,013

*ESTIMATE-SPENDING PER PROJECT MAY VARY, BUT WILL NOT EXCEED TOTAL CASH FLOW

**PROJECT
NUMBER****PROJECT DESCRIPTIONS****AIRFIELD PROJECTS**

- 080879 Runway 5L-23R and Taxiway B Replacement - \$390,300,000 - Replace Runway 5L-23R and convert runway (existing 5L-23R) to a taxiway (T/W B). Original project budget of \$280,000,000 created in 17/18 has been amended by \$110,300,000 to reflect an updated cost estimate prepared in November of 2019, for a new total, \$390,300,000. Projects costs projected to be funded by Federal, State, and Authority dollars.
- 211110 Rehabilitate West RON Apron - \$38,000,000 - The project provides for the design and re-construction of the existing West GA Apron to a commercial aircraft Remain Overnight (RON) Apron. No change to the budget as adopted in 17-18 and amended in 18-19. The design and construction will be funded by the State and Authority.
- 211120 Reconstruct Taxiway B - \$35,000,000 - Design and construction for the Taxiway B north of Taxiway C. No change to the budget as adopted in 17/18 and amended in 18/19. The design and construction will be funded by the FAA, State, and Authority.
- 211140 Enhanced Security Perimeter Gates (TSA) - \$3,000,000 - Design and construction of various security enhancements around the perimeter of RDU. No change to budget as adopted in 18/19 and amended in 19/20.
- 211160 Taxiway C & D Rehabilitation (Between T/W A and T/W H) - \$43,569,000 - The project provides for the design and rehabilitation or re-construction of Taxiway D and part of Taxiway C. It includes design and construction of a new commercial aircraft holding area between the two taxiways. An early phase of the project includes an assessment of the Taxiway C tunnel for future operational concerns. Original project budget of \$1,000,000 adopted in 18-19 has been amended by \$42,569,000 to new total, \$43,569,000.
- 211170 North Cargo Apron Reconstruction - \$30,750,000 - Planning, design, and reconstruction of North Cargo apron.
- 211180 T-Hangar Area Pavement Repair - \$3,500,000 - Planning, design, and reconstruction of pavement in T-Hangar Area.

TERMINAL PROJECTS

- 070549 Terminal 2 Checkpoint Expansion - \$9,250,000 - Planning, design and construction necessary in order to add two additional checkpoint lanes at Terminal 2. No change to the budget as adopted in 17-18 and amended in 19-20.
- 080869 FIS Facility Expansion - \$69,000,000 - Planning, design and construction of improvements needed to address peak hour capacity constraints identified in Master Plan. This project includes the need to expand queuing and passenger processing areas in the primary arrivals hall, as well as install additional bag claim carousels. Includes capturing areas from MEP Item 6770-05 for reuse as replacement FIS office space in order to allow more efficient implementation of automated international check-in equipment. No change to the budget as adopted in 17-18 and amended in 18-19 and 19-20.
- 311000 AOIS System Replacement - Common Use - \$1,800,000 - Software and hardware for common use. AOIS is the Airport Operating Information Systems and is generally referred to as the "Common Use" system. It is comprised of all the computerized components that allow the airline applications to function normally at RDU. Some of the major components of AOIS are the Resource Management System (RMS) which controls all Terminal Information Display systems and allows the Ramp Tower to properly schedule gates and planes, the Common Use Passenger Processing Systems (CUPPS), and the Common Use Self Service Systems (CUSS). No change to the budget as adopted in 18-19 and amended in 19-20.

- 311010 AOIS - RIDS Computer and Hardware Replacement - \$3,525,000 - Replacement of end of life/support Ramp Information Display Systems. To include physical installation and software configuration, as well as cabling reconfiguration. Will need to include removal of old equipment. To be coordinated with Barich recommendations. Auto-docking technology. 3-year effort to install at all gates in T1 and T2
- 311020 Terminal 1 Airline Space Buildout - \$24,000,000 - Planning, design, and construction of an upfit for existing bag make-up space in Terminal 1, as well as an expansion of the ticket counter areas and activation of existing boarding gates A1-A4. Original project budget of \$5,700,000 adopted in 18-19, has been amended by \$13,300,000 and \$4,757,611 in 19-20, and amended by \$2,500,000 in 20-21 to new total, \$24,000,000.
- 311050 T1 4-Gate Expansion - \$115,450,000 - Expand T1 southward to add four new gates and approximately 102,300 sq ft additional space. Include expansion of bag makeup area, checked baggage reconciliation area, terminal processing components, holdrooms/gate areas/furniture, concessions, Security Screening Checkpoint (SSCP) common areas, support spaces, apron, sitework. Conduct Project Definition Study in FY 19-20 followed by Schematic Design and Final Design in FY 20-21 and 21-22. Commence construction in FY 22-23. Assume construction crosses minimum 2 FYs. No change to the budget as adopted in 18-19.
- 311070 T2 and Central Energy Plant (CEP) Siemens BMS System Hardware Upgrade - \$665,000 - Upgrade of existing retired hardware for Building Management System (BMS), which is system for monitoring and controlling heating, ventilation, and air conditioning. Hardware is mature and will no longer be supported. Original project budget of \$565,000, created in 19-20, has been amended by \$100,000 in 20-21 to new total, \$665,000.
- 321000 Common Use Implementation of T1 Gates 5 through 9 - \$550,000 - Implementation of a new Common Use Passenger Processing (CUPPS) System in Terminal 1 for gates A5-9, which includes: a new Resource Management System (RMS), a new Content Management System (CMS), a new Airport Operational Database (AODB), a new Multi-user Flight Information Display System (MUFIDS), and new Common Use Self-Service (CUSS) kiosks. In addition to completing the transition of T1 to Common Use, a Secondary Projects includes the replacement of the existing Common Use Self-Service (CUSS) kiosks in T2 with new generation SITA kiosks.
- 311100 Avtek Radio Over IP Tower - \$200,000 - The VHF Radio Transmitters (Primary & Backup), along with their associated electronics for our T2 Ramp Tower Communications System are end-of-life and require replacement. The Original Equipment Manufacturer (Daniels, Inc) has informed their customers they are no longer going to make this type of equipment, including spares. At this time, these transmitters and associated electronics must be replaced this year with current/available technology. Additionally, the proprietary Avtec computer systems that interface to our three T2 Ramp Tower Operator's Consoles are also end-of-life and must be refreshed/replaced this year. No change to the budget as adopted in 19-20.
- 331000 T2 Landside Master Plan - \$2,000,000 - Expand Terminal 2 (T2) Landside Facilities. The expansion involves balancing T2 landside facilities (the terminal area between the curbside and the post-security checkpoint steps/escalators) with airside functions. To meet the T2 passenger demand forecasted in the 2040 Master Plan, potential project components include: expanding the security checkpoint area, modifying or expanding ticket counters and associated bag take away belts, lobby areas, concessions, and operational areas. The expansion would include capturing areas south of the existing checkpoint for additional checkpoint queuing and screening functions, concessions and relocating displaced functions. Planning started in FY 19-20 in conjunction with the FIS Expansion project. Schematic design to occur in FY 20-21 with final design occurring thereafter. Construction is anticipated to commence in FY 21-22. The required level of environmental documentation is unknown at this time, which may affect the overall schedule.
- 331010 T2 Bathrooms Refresh - \$2,750,000 - renovate bathrooms in terminal 2.
- 311110 Pet relief rooms T1 and T2 - \$250,000 - design and build areas in terminal 1 and 2 that accommodate the growing number of traveling animals.

311060 T2 and AOC PCF Room UPS System Replacement - \$1,046,000 - Replacement of existing 150kVA UPS with new rightsized (TBD) unit to match existing load. Addition of another rightsized UPS (Uninterruptible Power Supply) to create a redundant UPS system for the T2 data center. No change to the budget as adopted and amended in 19-20.

RENTAL CAR PROJECT

080789 Consolidated Rental Car Facility (CONRAC) and New Rental Car Storage Lot - \$536,904,000 - Several existing rental car facilities are approaching the end of their useful life. As RDU continues to grow, the existing facilities and roadway are constrained and do not provide a world class customer experience. This project is based on the recommended master plan alternative to construct a consolidated rental car facility at the parking garages and within walking distance of Terminals 1 & 2. The completed project will elevate the customer experience, improve traffic flow into and out of the terminal complex, reduce curbside congestion at both Terminals, and eliminate safety hazards from car haulers and traffic associated with the rental car agencies in their current locations. Original project budget of \$200,000,000 created in 17/18, has been amended by \$300,400,000 in 19-20 and amended by \$36,504,000 in 20-21 to new total, \$536,904,000, based on the completed 20% level of design for the entire program.

PARKING PROJECTS

010829 Roadway Informational Sign Rehabilitation - \$13,200,000 - This project is to develop comprehensive informational sign standards for roadways, parking facilities, and public buildings. With sign standards established, rehabilitate roadway signing system - including VMS components - across campus. Additionally, the scope includes engaging a wayfinding consultant for on-call services to address sign and wayfinding issues throughout the campus. No change to the budget as adopted in 14-15 and amended in 19-20.

080729 Park Economy 3 Lot Rehabilitation - \$4,800,000 - The project rehabilitates Economy 3: re-paves lot; modernizes signage and traffic control devices; modernizes lighting and determines size, shape, phasing, and cost of lot expansion. No change to the budget as adopted in 15-16 and amended in 16-17.

080799 Expanded Park Economy 3 - \$35,618,000 - Construction of a 3,000 space expansion of the existing Park Economy 3 facility located on National Guard Drive; includes lighting and marking; signage, bus shelters (existing access control system and gates are adequate to support expanded facility). Construction of a 3,000 space at-grade public parking facility; includes lighting and marking, access controls; bus shelters. Original project budget of \$500,000 created in 17-18 has been amended by \$75,418,000 in 18-19, and amended by (40,300,000) in 20-21 to new total, \$35,618,000.

881110 Rehab & Energy Improvements for PG 1,2,3 and 4 - Phase 2 - \$13,000,000 - A continuation of former Capital Project 080689: The project includes a condition assessment of structures, mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls (elevators and moving sidewalks); architectural finishes; signing system; water intrusion protection elements; concrete surfaces and finishes; stairways; glass and other enclosures; and other related items. Original project budget of \$8,000,000 created in 18-19, has been amended by \$3,600,000 in 19-20, and amended by \$1,400,000 in 20-21 to new total, \$13,000,000.

621010 MX Building Parking Lot Rehabilitation (Secure Side) - \$5,500,000 - RDU Maintenance parking lot is experiencing pavement distresses that requires it to be rehabilitated. Rehabilitation will most likely include milling and overlaying the existing AC pavement while increasing the pavement thickness to provide additional strength, drainage improvements, full depth reconstruction of existing pavement, crack sealing, and pavement markings.

621020 Parking Improvements Business Plan (Parking Guidance System) - \$8,200,000 - Design and installation of a camera and/or sensor-based parking guidance system in RDU's parking garages. This project includes directional signage. Additionally, Pay-on Foot (POF) devices will be installed at Park Economy 3 and Park Economy 4 in an effort to make those facilities cashierless and to reduce yearly operational overhead costs. Currently cashiers cost \$164,864 per year for each facility. POF installation costs are estimated to be \$125,000 for each facility.

ROADWAY PROJECTS

080779 Cemetery Road Rebuild - \$820,000 - The project will allow for the rehabilitation of Cemetery Road which has reached the end of its useful life. No change to the budget as adopted in 17-18 and amended in 18-19.

080819 John Brantley Boulevard Reconstruction - \$16,000,000 - Plan, design, and construct improvements to John Brantley Boulevard. Renovate pavement, improve drainage, and restore traffic markings. No change to the budget as adopted in 17-18.

881100 International Drive Rehabilitation - \$10,036,462 - Design and construction of International Drive improvements to include re-paving, re-marking, drainage improvements, and curb & gutter improvements. Original project budget of \$750,000 created in 17-18 has been amended by \$2,400,000 in 18-19, amended by \$10,350,000 and (\$3,500,000) in 19-20, and amended by \$36,462 to new total, \$10,036,462.

881400 John Brantley Blvd Reconfiguration (in conjunction with CONRAC) - \$80,346,000 - This project reconfigures a portion of John Brantley Boulevard (JBB) and West International Drive (WID) to accommodate the construction of the future CONRAC facility. The project will relocate a portion of JBB to the north and realign the intersection of WID to improve traffic flow to and from JBB. The relocation will include grading, drainage, paving, utility relocation/installation, roadway lighting, security fencing, signage, and landscaping.

881410 National Guard Drive Improvements / Haleys Branch Road Rehabilitation - \$3,000,000 - National Guard Drive is experiencing pavement distresses that requires it to be rehabilitated. Rehabilitation will most likely include milling and overlaying the existing AC pavement while increasing the pavement thickness to provide additional strength. This project includes preparing the plans and specifications and construction.

881420 Aviation Parkway & National Guard Drive Intersection Improvement - \$31,200,000 - Improve traffic flow and provide capacity for growth.

881430 Commerce Blvd & East GA Perimeter - \$24,519,000 - Conduct a feasibility study for extending National Guard Drive to Commerce Blvd.

881250 Pavement Rehab for the Bus Route in Economy 4 - \$50,000 - In FY18/19, one lane of the shuttle bus route for Economy 4 Parking underwent emergency repairs due to deterioration from age, drainage issues, and increased bus traffic. The other lane needs to be repaired. Original project budget of \$20,000 created in 19-20 has been amended by \$30,000 to new total, \$50,000.

OTHER PROJECTS

011109 Heritage Displays at Observation Park - \$1,600,000 - The project funds the installment of display elements at Observation Park and in the terminal buildings to highlight the heritage and history of RDU International Airport for visitors and users of the airport. No change to budget as adopted in 15-16 and amended in 18-19 and 19-20.

- 011359 Advanced Surveillance Program - \$3,795,774 - The Advanced Surveillance Program is the TSA's collaborative surveillance program between the TSA & the Authority. The ASP provides additional security capabilities as part of the TSA's layered approach to Risk Based Screening by enhancing the Authority's existing security system with the addition of cameras and other required equipment. As a result, TSA gains the ability to monitor people and property throughout the security screening process and the Authority receives funds to reimburse expenditures for expanding camera coverage into areas that are not currently covered. Through a collaborative process between Authority staff and the TSA, camera views were identified as being of significant importance to be considered for this project new network infrastructure for all offices and the conference room. Additionally, procurement of new Audio/ Visual components will also be required and installed in the conference room. No change to budget as adopted in 17-18 and amended in 18-19 and 19-20.
- 881150 FAM Modular Buildings - \$1,200,000 - Purchase and installation of permanent modular buildings for the Project Management Team (FAM and Parsons) and for a staff utility training/meeting room. No change to budget as adopted in 18-19 and amended in 19-20.
- 881260 Maintenance Facility HVAC Replacement and Upgrade - \$525,000 - HVAC system design to increase capacity FY 19/20. FY 20/21, end of life cycle asset replacement for chiller (Installed 2001). Capacity to be upsized to cool shop areas of building that is not currently cooled. FY 21/22 design and end of life cycle asset replacement for heating hot water boiler and two domestic water heaters. Original project budget of \$450,000 adopted in 19-20 has been amended by \$75,000 to new total, \$525,000.
- 881270 Spill Prevention Control and Countermeasure items - \$125,000 - Secondary containment is required for fueling truck deliveries at maintenance fuel storage tanks and for equipment with separate fuel storage tanks for added functions (not the fuel tank used to drive the equipment). After the demolition of RAM Air Freight hangar, the equipment currently stored there with these additional fuel tanks will need a new parking location with secondary containment. No change to the budget as adopted in 19-20.
- 881280 Water and Sewer Improvements - \$500,000 - Regulatory Compliance Project. From the Airport's Wastewater Collection System Permit: The permit holder shall adopt and implement a Capital Improvement Plan (CIP) to designate funding for reinvestment into the wastewater collection system infrastructure. Includes preparation of wastewater CIP and constructing redundant sewer line from main lift station to beginning of Town of Cary system. No change to the budget as adopted in 19-20.
- 881440 FY20-21 Replacement Vehicles & Equipment - \$6,900,000 - On-going replacement of fleet vehicles and equipment due to age and condition.
- 881300 Desigo Communication Center Upgrade - \$285,000 - The current Insight Siemens software operating platform for the Siemens Apogee BMS (HVAC) system will only operate on Microsoft Windows 8, which is near the end of supported life, and consequently Insight upgrades are no longer available. Once Windows 8 is no longer supported, it will be a cyber security concern for RDU IS. The Desigo platform will also provide a common platform for integration of campus fire alarm systems, thus eliminating the need for an upgrade to the current National Communication Center system. Fire alarm systems in T1, T2, PG 3&4, and other campus buildings will be connected to create a campus-wide networked monitoring system for fire alarms. Original project budget of \$150,000 adopted in 19-20 has been amended by \$83,000 in 19-20, and amended by \$52,000 in 20-21 to new total, \$285,000.
- 881310 Computer Replacement for Jet A and Glycol Racks - \$395,000 - The load computers at each loading and unloading rack are no longer supported and in need of replacement. Parts are no longer available. The load computers capture data entries which are incorporated into our inventory reconciliation program to ensure there is no unauthorized use of the loading racks. No change to the budget as adopted in 19-20.

- 881320 Snow Removal Equipment Storage Facility - \$7,000,000 - With the demolition of the RamAir hangar, RDU will no longer have a facility to store snow removal equipment. The snow equipment is a multi-million dollar investment that will quickly deteriorate if parked out in the open. FAA has an Advisory Circular (AC) with guidance for design and construction of these facilities due to the importance of properly protecting this equipment. A low cost pre-engineered steel or sprung/fabric structure that meets FAA specs is recommended. Original project budget of \$1,100,000 adopted in 19-20 has been amended by \$5,900,000 to new total, \$7,000,000.
- 211130 Perimeter Security Improvements (Property Fencing) - \$4,000,000 - This project involves additions and improvements to airport security to include the installation of new fence and gates on or near the airport property lines and select interior parcels of airport property.
- 881160 Fleet Fuel Management Software and Hardware Replacement - \$100,000 - Outdated system has inadequate controls easily bypassed which allows dispensing to incorrect vehicle and by incorrect users. This ultimately affects the reliability of the entire fleet as mileage reports from fuel system are necessary to schedule required vehicle PM's.
- 881380 AOC 5th Floor Buildout - \$2,800,000 - remodeling of the 5th floor of the airport operations center to allow for future authority growth Original project budget of \$2,000,000 adopted in 19-20 has been amended by \$800,000 to new total, \$2,800,000.
- 881390 Airfield Lighting and GIS Hardware - \$25,000 - Our Maintenance Department utilizes two field-class laptops to access the Airfield Lighting Control System (ALCS) over WiFi and over Broadband Cellular networks. The current laptops are end-of-life and must be replaced. These laptops are highly specialized and also require configuration by the ALCS vendor and also require an on-site RDU visit to thoroughly test and certify the laptops for use. The current GIS Computers are of Workstation-Class and are specifically configured differently to work with high-end graphics and mapping data. The current GIS Workstations will be end-of-life and need to be replaced this year.
- 881180 Consolidated Trash Facility Concrete Dumpster Slabs - \$300,000 - Concrete slabs are in critical need of replacement.
- 441000 Fuel Farm Facility Improvement Plan - \$9,186,000 - This project will be for improvements to the Fuel Facility based on study recommendations provided by Burns and McDonnell. Includes building, site, and fuel storage/hydrant pumping system and glycol storage/dispensing system improvements.
- 453000 Enlarge Single Fleet MX Door - \$200,000 - End of life cycle planned asset replacement (installed 1987). Enlarge single door at Fleet to allow access of large snow brooms into shop for maintenance.
- 211190 Data Center - Storage - Ongoing Enterprise Growth - \$800,000 - Storage capacity growth estimate. 2021 includes the purchase of a chassis
- 889000 Water Valve & Backflow Preventer - \$500,000 - Installation of needed backflow prevention device where the Raleigh water line connects to the Authority's water line on Commerce Drive.

Airline Rates and Charges



Raleigh-Durham Airport Authority

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Rates & Charges Exhibits

Exhibit A: Airfield Requirement and Landing Fee Rate

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

Exhibit C: Common Use Rate

Exhibit A: Airfield Requirement and Landing Fee Rate

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
<u>Airfield Requirement</u>		
Maintenance and Operation Expenses	\$12,580,020	\$12,570,968
Land Cost	-	2,395,863
Current Depreciation and Imputed Interest	3,339,801	3,928,026
Debt Service (including fees)	2,165,134	3,904,407
Total Airfield Requirement	\$18,084,955	\$22,799,263
Less: GA Allocation	(868,078)	(1,071,565)
Adjusted by: Prior Year Reconciliation	(1,488,219)	(5,153,972)
Net Airfield Requirement	\$15,728,658	\$16,573,726
Subtotal (Over) Under Recovery		
Divided by: Landed Weight (000s of lbs.)	7,883,900	8,498,800
Landing Fee Rate (per 1,000 lbs.)	\$2.00	\$1.95

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
<u>Terminal Requirement</u>		
Maintenance and Operation Expenses	\$44,609,739	\$49,445,174
Depreciation and Imputed Interest	7,521,429	7,705,377
Debt Service (including fees)	35,443,372	33,457,503
Less: PFCs	(26,357,691)	(24,883,520)
Total Terminal Requirement	\$61,216,849	\$65,724,535
Less: AOIS Charges	(1,533,242)	(2,115,676)
Less: Maintenance Contract Costs	(2,132,956)	(2,344,637)
Less: RMC Charges	(865,182)	N/A
Net Terminal Requirement	\$56,685,469	\$61,264,222
Divided by: Rentable Square Footage	422,314	433,590
Average Terminal Rental Rate	\$134.23	\$141.30
Calculated Terminal Rental Rate (Class I)	\$204.59	\$215.99
Charged Terminal Rate (Class I)	\$195.25	\$205.41

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
<u>Space Weighting</u>		
Class I	100.0%	100.0%
Class II	75.0%	75.0%
Class III	50.0%	50.0%
Class IV	25.0%	25.0%
<u>Rentable Space</u>		
<i>Airline plus Nonairline areas</i>		
Class I	72,459	70,320
Class II	172,131	179,874
Class III	124,345	130,273
Class IV	53,378	53,123
Total Rentable Space	422,314	433,590
<u>Weighted Calculated Terminal Rates</u>		
Class I	\$204.59	\$215.99
Class II	\$153.44	\$161.99
Class III	\$102.29	\$108.00
Class IV	\$51.15	\$54.00
<u>Weighted Charged Terminal Rates</u>		
Class I	\$195.25	\$205.41
Class II	\$146.44	\$154.06
Class III	\$97.63	\$102.70
Class IV	\$48.81	\$51.35

Exhibit C: Common Use Rate

(Fiscal Years Ending March 31)

BUDGET 2021

Common Use Rate Calculation

Terminal Rental Rate (includes RMC Charges)	\$154.06
Multiplied by: Airline Holdroom Space	92,872
Airline Holdroom Cost	\$14,307,860
Loading Bridge Rate	\$41,472
Multiplied by: Loading Bridges	45
Airline Loading Bridge Cost	\$1,866,240
Total Gate Cost	\$16,174,100
Airline Departures *	76,955
Common Use Fee per Departure	\$210.18

* Airline departures based on calendar-year 2019 data used to determine preferential gate eligibility.

Supplemental Information

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Table 1a: Operating Expenses Summary

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
<u>Complex Expenses</u>		
<u>Direct Cost Centers</u>		
Airfield	\$2,580,605	\$1,134,665
Terminal 1	2,940,489	3,874,896
Terminal 2	15,552,944	14,365,622
North Cargo	49,956	45,491
South Cargo	326,349	97,617
Fuel Farm	451,257	567,936
General Aviation	481,626	89,371
Airport Operations Center	430,597	489,456
Parking	2,916,765	3,878,376
Rental Car	198,268	152,974
Ground Transportation	1,486,123	1,462,254
Authority Building	318,659	380,674
Maintenance Building	309,736	329,008
Office & Other Buildings	111,641	196,474
Aviation Station	39,476	49,648
Central Energy Plant	1,348,230	1,383,112
Centralized Waste	307,016	347,083
Utilities	69,054	66,050
Total Complex Expenses	\$29,918,791	\$28,910,707
<u>Departmental (Indirect) Expenses</u>		
Administration	\$23,123,122	\$29,403,784
Communications	1,450,392	1,380,225
Service Departments	29,228,363	32,405,360
Total Departmental (Indirect) Expenses	\$53,801,877	\$63,189,369
Subtotal Operating Expenses	\$83,720,668	\$92,100,076
Air Service Incentives	\$0	\$0
TSA Reimbursements Checkpoint	277,400	277,400
TSA Reimbursements EDS Machines	0	3,900,000
Total Operating Expenses	\$83,998,068	\$96,277,476

*FY20 operating expense is amount approved March 29th, 2019

Table 1b: Allocated Operating Expenses

(Fiscal Years Ending March 31)

	BUDGET	
	2020	2021
<u>Total Operating Expenses by Cost Center</u>		
Airfield	\$12,580,020	\$12,570,968
Terminal 1	9,543,850	11,325,421
Terminal 2	33,332,745	36,363,350
North Cargo	214,074	277,023
South Cargo	1,052,800	1,034,539
Fuel Farm	1,997,400	2,274,620
General Aviation	1,091,455	576,054
Airport Operations Center	114,873	122,014
Parking	10,668,920	12,388,939
Rental Car	422,838	368,172
Ground Transportation	6,568,368	8,525,109
Authority Building	47,705	53,739
Maintenance Building	64,497	75,323
Office & Other Buildings	2,998,122	2,857,467
Aviation Station	265,376	257,285
Central Energy Plant	1,843,757	1,916,620
Centralized Waste	438,798	532,612
Utilities	313,198	325,957
Subtotal Operating Expenses	\$83,558,794	\$91,845,212
Unallocated Air Service Department	161,874	254,864
Air Service Incentives	0	0
TSA Reimbursements Checkpoint	277,400	277,400
TSA Reimbursements EDS Machines	0	3,900,000
Total Operating Expenses	\$83,998,068	\$96,277,476

Table 2: Debt Service

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
<u>Allocation of Debt Service</u>		
Airfield	\$2,154,289	\$3,885,261
Terminal	35,265,843	33,293,444
GA/Other	10,078,072	10,331,607
Total	\$47,498,204	\$47,510,313
<u>Allocation of PFC-Backed Debt Service</u>		
Airfield	\$0	\$0
Terminal	26,357,691	24,883,520
GA/Other	-	-
Total	\$26,357,691	\$24,883,520
<u>Allocation of Debt Service Fees</u>		
Airfield	\$10,845	\$19,145
Terminal	177,529	164,059
GA/Other	50,733	50,911
Total	\$239,107	\$234,115
<u>Net Debt Service</u>		
Airfield	\$2,165,134	\$3,904,407
Terminal	9,085,681	8,573,983
GA/Other	10,128,805	10,382,518
Total	\$21,379,620	\$22,860,908

Table 3: Depreciation and Imputed Interest

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
Airfield	\$3,339,801	\$6,323,889
<u>Terminal</u>		
Terminal 1	\$7,363,981	\$7,166,685
Terminal 2	157,448	538,692
Baggage claim	432,988	932,164
AOIS	123,355	156,866
Subtotal	\$8,077,772	\$8,794,407
Total	\$11,417,573	\$15,118,296

Table 4: Airline Rented Space

(Fiscal Years Ending March 31)

			BUDGET	BUDGET
	Class		2020	2021
Terminal 1				
<i>Exclusive Use Space</i>				
Ticketing	I		689	689
Holdroom	II		9,021	9,021
Office	III		6,657	6,745
Queue	II		1,824	1,460
Storage	IV		-	-
Bag Service Office	III		455	455
Other/Storage/Club	III		-	439
Subtotal Airline Rented Exclusive Use Space			18,647	18,809
<i>Joint Use Space</i>				
<u>Airline Joint Use Checkpoint and Queue</u>				
Checkpoint	II		4,848	4,839
Checkpoint Queue	II		4,160	4,169
Subtotal Airline Joint Use Checkpoint and Queue			9,008	9,008
<u>Airline Joint Use Baggage Space</u>				
Bag Makeup	IV		6,209	6,196
Bag Claim	II		7,321	7,377
Subtotal Joint Use Baggage Space			13,530	13,573
Subtotal Joint Use Space			22,538	22,581
<u>Total Terminal 1 Space by Class</u>				
Class	I		689	689
Class	II		27,174	26,865
Class	III		7,113	7,640
Class	IV		6,209	6,196
Total Terminal 1 Rented Space			41,185	41,390

Table 4: Airline Rented Space

(Fiscal Years Ending March 31)

		BUDGET	BUDGET
	Class	2020	2021
<u>Terminal 2</u>			
<i>Exclusive Use Space</i>			
Ticketing	I	3,298	3,909
Holdroom	II	67,136	69,358
Office	III	20,610	25,768
Queue	II	7,756	9,198
Storage	IV	13,450	13,627
Bag Service Office	III	3,047	3,031
Other/Storage/Club	III	14,285	16,103
Subtotal Airline Rented Exclusive Use Space		129,583	140,993
<i>Joint Use Space</i>			
<u>Airline Joint Use Checkpoint and Queue</u>			
Checkpoint	II	10,546	13,537
Checkpoint Queue	II	6,676	8,284
Subtotal Airline Joint Use Checkpoint and Queue		17,222	21,821
<u>Airline Joint Use Baggage Space</u>			
Bag Makeup	IV	29,123	29,360
Bag Claim	II	34,236	35,175
Subtotal Joint Use Baggage Space		63,359	64,535
Subtotal Joint Use Space		80,580	86,356
<u>Total Terminal 2 Space by Class</u>			
	Class I	3,298	3,909
	Class II	126,350	135,553
	Class III	37,942	44,901
	Class IV	42,573	42,987
Total Terminal 2 Rented Space		210,163	227,350

Table 4: Airline Rented Space

(Fiscal Years Ending March 31)

			BUDGET 2020	BUDGET 2021
	Class			
<u>Total Terminal Rented Space</u>				
<i>Exclusive Use Space</i>				
Ticketing	I		3,987	4,598
Holdroom	II		76,158	78,379
Office	III		27,267	32,513
Queue	II		9,581	10,658
Storage	IV		13,450	13,627
Bag Service Office	III		3,502	3,486
Other/Storage/Club	III		14,285	16,542
Subtotal Airline Rented Exclusive Use Space			148,230	159,803
<i>Joint Use Space</i>				
<u>Airline Joint Use Checkpoint and Queue</u>				
Checkpoint	II		15,394	18,377
Checkpoint Queue	II		10,836	12,452
Subtotal Airline Joint Use Checkpoint and Queue			26,230	30,829
<u>Airline Joint Use Baggage Space</u>				
Bag Makeup	IV		35,331	35,556
Bag Claim	II		41,557	42,552
Subtotal Joint Use Baggage Space			76,888	78,108
Subtotal Joint Use Space			103,118	108,937
<u>Total Terminal Space by Class</u>				
	Class	I	3,987	4,598
	Class	II	153,525	162,418
	Class	III	45,055	52,541
	Class	IV	48,781	49,183
Total Terminal Rented Space			251,348	268,740

Table 5: Terminal 1 Legacy Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2020	2021
<u>M&O Costs</u>		
Equipment Upgrades	\$16,218	-
Subtotal	\$16,218	\$0
<u>Capital Costs</u>		
Capital Expenditures	\$1,000,000	\$1,000,000
Amortization Rate	4.00%	4.00%
Period (years)	10	10
Subtotal Capital Costs	\$121,494	\$121,494
Total System Cost	\$137,712	\$121,494
Per Estimated Enplaned Passenger	\$0.11	\$0.09

Table 6: Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
<u>M&O Costs</u>		
SITA Contract	\$624,000	\$883,240
Paper Stock	193,500	270,660
Equipment Upgrades	578,030	840,282
Subtotal	\$1,395,530	\$1,994,182
New Capital items	\$123,355	156,866
Total System Cost	\$1,518,885	\$2,151,048
<u>Allocation Basis of Net Requirements</u>		
Equipment Positions	20.0%	20.0%
Enplaned Passengers	80.0%	80.0%
Total	100.0%	100.0%
<u>Base Units</u>		
Existing Equipment Positions	133	131
Estimated Enplaned Passengers	5,540,000	6,080,000
<u>AOIS Fees</u>		
Per Equipment Position	\$2,284.04	\$3,284.04
Per Estimated Enplaned Passenger	\$0.22	\$0.28

Table 7: Baggage Claim Charges

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
<u>Total Space</u>		
Class II (Inside Space)	41,557	42,552
Class IV (Tug Corridor)	35,331	35,556
<u>Annual Rates</u>		
Class II (Inside Space)	\$146.44	\$154.06
Class IV (Tug Corridor)	\$48.81	\$51.35
<u>Baggage Claim Requirements</u>		
Class II (Inside Space)	\$6,085,607	\$6,555,348
Class IV (Tug Corridor)	1,724,648	1,825,871
Amortized Capital Costs (Historical)	\$385,673	\$385,673
Amortized Capital Costs	432,988	932,164
Net Requirements (excl. Maintenance Contract)	\$8,628,917	\$9,699,057
Plus: Maintenance Contract Costs	1,661,686	1,639,981
Total Requirement	\$10,290,603	\$11,339,038
<u>Allocation Basis of Net Requirements (excl. Maintenance Contract)</u>		
Net Requirement (excl. Maintenance Contract)	\$8,628,917	\$9,699,057
Per Capita Percentage for Main Carrier Status	20.0%	20.0%
Main Carrier Requirement	\$1,725,783	\$1,939,811
Main Carriers	6	7
Per Capita Main Carrier Charge (monthly)	\$23,969	\$23,093
Net Requirement Allocated by Enplaned Passengers	80.0%	80.0%
Remaining Net Requirement to be Allocated to All Carriers Based on Share of Enplaned Passengers	\$6,903,134	\$7,759,245
Plus: Maintenance Contract	1,661,686	1,639,981
Total Requirement Allocated Based on Enplaned Passengers	\$8,564,820	\$9,399,227
Total	\$1.25	\$1.24
Equalized Cost per Estimated Enplaned Passenger	\$1.51	\$1.49

Table 8: Security Fees

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2020	2021
<u>Security Space (Sq. Ft.)</u>		
Terminal 2 Second Floor Checkpoint	10,546	13,537
Queue Space	6,676	8,284
Terminal 1 First Floor Checkpoint	4,848	4,839
Queue Space	4,160	4,169
Total Security Space	26,230	30,829
Multiplied by: Class II Rental Rate	\$146.44	\$154.06
Total Rental Requirement	\$3,841,054	\$4,749,508
TSA Checkpoint known under recovery for prior year	407,811	388,487
Security Fee Requirement	\$4,248,865	\$5,137,995
Divided by: Enplaned Passengers	6,825,000	7,600,000
Security Fee per Estimated Enplaned Passenger	\$0.62	\$0.68

Table 9: Loading Bridge Fees

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
<u>Loading Bridge Cost Calculation</u>		
<u>Amortized Capital</u>		
Capital Cost (net of PFCs, ends FY2029)	\$7,989,612	\$7,989,612
Useful Life (months)	240	240
Amortization Rate	6.00%	6.00%
Monthly Capital Cost	\$57,240	\$57,240
Additional Capital Cost (ends FY2035)		\$3,542,940
Useful Life (months)		180
Amortization Rate		4.00%
Monthly Capital Cost	\$0	\$26,207
# of Loading Bridges	36	45
Monthly Capital Cost per Loading Bridge	\$ 1,590	\$ 1,854
Plus: Estimated Monthly Electricity Costs	288.05	296.70
Plus: Estimated Monthly Maintenance Costs	1,266.91	1,304.92
Total Monthly Loading Bridge Cost	\$ 3,145	\$ 3,456

Table 10: Federal Inspection Service Fees

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2020	2021
<u>Federal Inspection Services Costs</u>		
Total Square Feet Occupied	54,655	53,585
Calculated Class III Terminal Rental Rate	<u>\$102.29</u>	<u>\$108.00</u>
Total Terminal Cost	\$5,590,775	\$5,786,947
International Deplaned Passengers	<u>179,400</u>	<u>181,053</u>
Calculated FIS Fee	\$31.16	\$31.96
Charged FIS Fee	\$21.00	\$22.00

Table 11: Prior-Year Landing Fee Reconciliation

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
<u>Preliminary Recovery (1 Year Prior)</u>		
Budgeted Airfield Cost	\$16,555,435	\$15,728,657
Less: Projected Landing Fee Revenue	<u>(17,580,946)</u>	<u>(17,500,000)</u>
Subtotal (Over) Under Recovery	(\$1,025,511)	(\$1,771,343)
<u>Final Recovery (2 Years Prior)</u>		
Actual Airfield Cost	\$13,709,118	\$15,637,795
Less: Actual Landing Fee Revenue	(16,091,086)	(18,276,061)
Prior Year Adjustment	<u>537,813</u>	<u>1,025,511</u>
Subtotal (Over) Under Recovery	(\$1,844,155)	(\$1,612,754)
<u>Interest (4% Cost of Capital)</u>		
Year 1	(\$41,020)	(\$70,854)
Year 2	<u>(147,532)</u>	<u>(129,020)</u>
Subtotal	(\$188,553)	(\$199,874)
Adjustment to be taken in subsequent year	1,570,000	(1,570,000)
Total Adjustment (Over) Under	(\$1,488,219)	(\$5,153,972)

Table 12: Air Traffic and Activity

(Fiscal Years Ending March 31)

	BUDGET 2020	BUDGET 2021
Total Enplaned Passengers	6,825,000	7,600,000
<i>percent change</i>	13.75%	11.36%
Total Landed Weight	7,883,900	8,498,800
<i>percent change</i>	8.00%	7.80%

Other Financial Information



Raleigh-Durham Airport Authority



Michael J. Landguth, A.A.E.
President & CEO

RALEIGH - DURHAM AIRPORT AUTHORITY

1000 Trade Drive • P O Box 80001 • RDU Airport, NC 27623

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NOTICE

Date: March 19, 2020

To: Raleigh-Durham Airport Authority

From: Donna Sylver, SVP & Chief Financial Officer

Subject: **Rate Changes Effective April 1, 2020**

		Rates Effective 4/1/2020 <u>FY 2020-2021</u>	Rates Effective 4/1/2019 <u>FY 2019-2020</u>
<u>Airline Fees</u>			
Landing Fee			
All Airlines/Operators	Per 1000 pounds	\$1.95	\$2.00
FIS - International Deplanement Fee	Per passenger	\$22.00	\$21.00
Terminal 1 & 2 Fees			
I-Ticket Counter	Per square foot per year	\$205.41	\$195.25
II-Holdroom/Bag Claim/Ticket Counter Queuing	Per square foot per year	\$154.06	\$146.44
III-Office (ATO, operations, bag service)	Per square foot per year	\$102.70	\$97.63
IV-Bag Makeup/Tug Corridor/Storage	Per square foot per year	\$51.35	\$48.81
Common Use Gate Fee (based on 8 departures/gate; subject to change with CEO approval)	Per departure	\$210.00	N/A
Fuel Farm Fee			
Fuel Throughput	Per gallon	\$0.02	\$0.02
<u>Rental Car Fees</u>			
RAC Service Center Facility Rent	Per square foot per year	\$16.39	\$16.39
RAC Service Center Ground Rent	Per square foot per year	\$0.27	\$0.26
RAC Overflow Parking Park & Ride 5	Per square foot per year	\$0.27	\$0.26
Ground Rent Lot 1	Per square foot per year	\$0.30	\$0.30
<u>Maintenance & Operation Fees</u>			
South Cargo 1 & 2	Per square foot per year	\$9.73	\$7.49
South Cargo 3	Per square foot per year	\$7.42	\$6.15
General Aviation	Per square foot per year	\$1.49	\$1.06
North Cargo	Per square foot per year	\$0.39	\$0.30
Rental Car	Per square foot per year	\$0.30	\$0.45
Rental Car Lot 1	Per square foot per year	\$0.07	\$0.07
Aviation Station	Per square foot per year	\$0.98	\$1.08
DOT Hangar	Per square foot per year	\$0.20	\$0.21

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Fuel Flowage Fees

Jet Fuel	Per gallon	\$0.13	\$0.10
AV Gas	Per gallon	\$0.10	\$0.08

Security Badging/Access Fees

Fingerprinting & Security Threat Assessment (non-refundable)	Each	\$115.00	\$115.00
SIDA/Ramp Training Class (computer based)	Each	\$20.00	\$20.00

Tenant One Time Fee

RDU Tenant Badge	Each	\$50.00	\$50.00
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Non-Tenant One Time Fees

RDU Off Airport Contractor Badge	Each	\$100.00	\$100.00
RDU General Aviation Badge	Each	\$100.00	\$100.00
RDU Issued Key	Each	\$50.00	\$50.00
RDU Airside Vehicle Permit	Each	\$50.00	\$50.00

Replacement Fees for Lost Badge, Key or Permit (Tenant or Non-Tenant)

First Time Replacement	Each	\$50.00	\$50.00
Second Time Replacement	Each	\$100.00	\$100.00

Penalty Fees assessed against Employers who fail to recover RDU issued ID badges and/or keys from a departing employee:

TSA Regulated SIDA Badge	Each	\$500.00	\$500.00
TSA Regulated Sterile Area or AOA Badge	Each	\$200.00	\$200.00
RDU Issued Keys to RDU Facilities	Each	\$30.00	\$30.00
Taxicab/Shuttle Van Driver Authorization Badge	Each	\$50.00	\$50.00
Recording Fee for Each Access Portal to be Rekeyed	Each	\$100.00	\$100.00

Parking Fees

Public Parking

Premier	Daily maximum	\$24.00	\$22.00
Central	Daily maximum	\$15.50	\$15.00
Express	Daily maximum	\$12.00	\$12.00
Economy 3	Daily maximum	\$8.00	\$8.00
Economy 4	Daily maximum	\$7.00	\$7.00

Employee/Commuter Parking Fees (no refunds for partial months)

Park and Ride 4 Annex (based employees)	Per month per employee	\$11.00	\$11.00
Park and Ride 4 Annex (non-based flight crew members)	Per month per employee	\$20.00	\$20.00
Non-Based Flight Crew Members Late Payment	Each	\$10.00	\$10.00
Managers Lots - Terminal 1 Extension & Terminal 2	Per month per employee	\$15.00	\$15.00
Prox Card Replacement	Each	\$25.00	\$25.00
Parking Hang Tag Replacement	Each	\$5.00	\$5.00

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Ground Transportation Fees

Application for Registration	Each	\$150.00	\$150.00
Interior Mounted Transponder	Each	\$25.00	\$25.00
Exterior Mounted Transponder	Each	\$50.00	\$50.00
Reactivation	Each	\$100.00	\$100.00
Special Event / Single Trip	Each	\$50.00	\$50.00
Courtesy Shuttle Temporary Permit	Per 3 week period	\$50.00	\$50.00
Non-Tenant Rental Car Operator*	Monthly	10%	10%
Non-Tenant Parking Lot Operator*	Monthly	10%	10%

*Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport facilities.

AVI Fees

Headway Fees	@ 3 minutes	\$4.00	\$4.00
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Trip Fees - Non-Tenant Transportation Operator

1-24 Passengers	Each	\$3.00	\$3.00
More than 24 Passengers	Each	\$5.00	\$5.00

Trip Fees - Baggage Delivery

Vehicle < 23 feet	\$3.00	\$3.00
Vehicle > or = 23 feet	\$4.00	\$4.00

Dwell Fees - Non-Tenant Transportation Operator

1-24 Passengers	Per 10 minutes	\$4.00	\$4.00
More than 24 Passengers	Per 21 minutes	\$6.00	\$6.00

Dwell Fees - Baggage Delivery

Per 10 minutes	\$5.00	\$5.00
Greater than 30 minutes, additional	\$10.00	\$10.00

Trip Fee - Transportation Network Company

All Vehicles - Drop offs and Pickups	Each	\$3.50	\$3.00
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Miscellaneous Fees

Non-Tenant Fees

License/Permit to Operate	Annual	\$1,200.00	\$1,200.00
News rack Permit	Annual	\$150.00	\$150.00

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Miscellaneous Potential Items

CONSOLIDATED RDU FY20/21

Account	Item	Amount
70330 - Moving Expenses	Moving expenses for new hires	\$ 29,250
70335 - Other Employee Related Expenses	Bring Your Own Device program stipend	1,013
70350 - Professional Training & Dues	Anticipated AAIA conference registration increase	195
70350 - Professional Training & Dues	Anticipated IIA annual membership dues	26
70350 - Professional Training & Dues	AMAC conference registration	780
70350 - Professional Training & Dues	CPPB recertification	205
70350 - Professional Training & Dues	On-site "best practices" training by Ritz-Carlton, Disney Institute, or Biltmore Professional Development staff for Guest Services, Parking, Marketing, and RDUAA leadership	19,500
70350 - Professional Training & Dues	Awareness training for Guest Services Staff for working with travelers with autism/disabilities	1,950
70380 - Uniforms	Button up dress shirts with RDU Logo	143
70380 - Uniforms	2nd set of turn out gear for Aircraft Rescue & Fire Fighting department members, per NFPA regulations for gear replacement	42,900
71110 - Advertising & Marketing Services	Supplemental Concessions department marketing funds	48,750
71110 - Advertising and Marketing Services	Social media giveaways to grow brand awareness, increase engagement and sentiment	1,625
71110 - Advertising and Marketing Services	Event sponsorships to broaden the reach of RDU community affairs and further engage business partners	7,800
71110 - Advertising and Marketing Services	Authority awards program	650
71110 - Advertising and Marketing Services	Employee referral program	3,250
71130 - Legal Fees	Supplemental legal fees	65,000
71140 - Technology Services	UltiPro file feeds upcharge - in the event that HR/Payroll needs to create or change existing HRIS file feeds	975
71140 - Technology Services	Update to Athoc Emergency notification system	32,500
71140 - Technology Services	INFOR migration to cloud solution	121,615
71140 - Technology Services	Firehouse software migration to cloud solution	4,748
71140 - Technology Services	Ultipro increase in line with increasing headcount	3,900
71140 - Technology Services	SPROUT social media management software	3,487
71140 - Technology Services	eQuest job posting service	3,250
71140 - Technology Services	GIS/Mx field data mapping editing licenses	3,250
71140 - Technology Services	Survey Monkey software subscription renewal	2,275
71140 - Technology Services	Additional Adobe Acrobat software licenses for new employees	1,859
71140 - Technology Services	Joint Information Center (JIC) software licenses	319
71140 - Technology Services	Asana project management and task organization software subscription renewal	312
71140 - Technology Services	Domain name renewals	196
71140 - Technology Services	UltiPro file feed upgrade	975
71190 - Other Professional Services	Consultant services - FBO programming	13,000
71190 - Other Professional Services	Terminal 1 - Heritage Display	65,000
71190 - Other Professional Services	South Cargo 3 building renovation project	65,000
71190 - Other Professional Services	GA Terminal repairs, includes exterior wall system and canopy repairs to stop water from entering into the building	455,000

Account	Item	Amount
71190 - Other Professional Services	Terminal 2 restaurant redevelopment	117,000
71190 - Other Professional Services	Building envelope assessments & improvements - Maintenance Building	130,000
71190 - Other Professional Services	Building envelope assessments & improvements - Terminal 2	130,000
71190 - Other Professional Services	Building condition assessments	227,500
71190 - Other Professional Services	Continue parking garage rehabilitation - concrete repairs and expansion joint replacement	650,000
71190 - Other Professional Services	Misc. pavement repairs - landside response to unforeseen pavement problems	162,500
71190 - Other Professional Services	Misc. pavement repairs - airside response to unforeseen pavement problems	487,500
71190 - Other Professional Services	Comp study	9,750
71330 - Elevators & Escalators	Additional major repairs on T2 elevators, escalators and moving walks	136,380
71360 - Landscaping	Landscaping consultant	32,500
71370 - Repairs and Maintenance	Glycol pump rebuild	32,500
71900 - Contracted Services - Other	SCORM packaging fee to run Crucial Conversations through the Learning Management System	780
71900 - Other Contracted Labor	Additional pre-employment drug screening in anticipation of increased hiring initiatives related to capital construction projects	650
71900 - Other Contracted Labor	ADA accessibility assessment contractor for update of self-assessment of public facilities and programs	16,250
71900 - Other Contracted Labor	Paid education campaigns to develop audio/visual assets in support of airport educational campaigns to educate customers on RDU and its growth plans	65,000
71900 - Other Contracted Labor	Feedback Now rental or purchase for restroom ratings	32,354
71900 - Other Contracted Labor	Research focus groups for special research initiatives including parking research	40,300
71900 - Other Contracted Labor	Special purpose intercept or web surveys via survey company for emerging needs	12,675
71900 - Other Contracted Labor	Live Chat - web-based solution for automated text msg. w/Guest Services Ambassadors or Parking Coordinators, etc.	6,175
71900 - Other Contracted Labor	Thrive by Design E3 Solutions online engagement survey Y2	18,733
71900 - Other Contracted Labor	Thrive by Design E3 Solutions full-day training session	5,525
71900 - Other Contracted Labor	Unison Consulting - Concessions Planning NEW Task 8 Commissary Capacity & Needs Study - Phase 1 Needs Assessment	28,470
71900 - Other Contracted Labor	Mobile ordering equipment - order kiosk	16,250
71900 - Other Contracted Labor	Parking program improvements - conversion of Park Central to Park Premier and implementation of corporate parking programs	6,500
71900 - Other Contracted Labor	Develop a web-based platform to offer non-SSI courses such as Initial RAMP Training and RAMP Refresher Training and other courses online	3,900
71900 - Other Contracted Labor	Required TSA signature Authority training program	1,625
71900 - Other Contracted Labor	Non-Movement ramp drivers' refresher training program	5,850
71900 - Other Contracted Labor	Add five AAAE-IET training workstations to the RDU ID Training Center	12,919
71900 - Other Contracted Labor	Electrical utility inventorying and integration needs (e.g. ABRM)	58,500
71900 - Other Contracted Labor	Advoco - post implementation support for INFOR EAM	13,000

Account	Item	Amount
71900 - Other Contracted Labor	OAM inventory management and CMMS processes and procedures improvements	65,000
71900 - Other Contracted Labor	Emerging contaminants: projects related to chemicals newly added to EPA's list of toxic chemicals	16,250
71900 - Other Contracted Labor	Improvements to the wastewater system: 1) conducting a pump station test, and 2) performing an evaluation of segments of the Sewer System Main	39,000
71900 - Other Contracted Labor	Consultant - per FAA request, conduct title search on each parcel owned by Authority, prepare new Exhibit A drawings, and survey stamp the drawings	32,500
71900 - Other Contracted Labor	Unison Consulting - Concessions Planning NEW Task 8 Commissary Capacity & Needs Study - Phase 2 Sizing, Site Selection	42,016
71900 - Other Contracted Labor	Combined, Aircraft Rescue and Fire Fighting (ARFF)/Airport Operations Center (AOC) facility	162,500
71900 - Other Contracted Labor	ATC/ARFF crash phone electronics replacement	26,000
72050 - Telecommunications	Joint Information Center (JIC) mobile hotspot	296
72060 - TV Service Providers	Joint Information Center (JIC) TV service	484
73010 - Computer Hardware	Joint Information Center (JIC) supporting equipment/hardware	4,518
73020 - Computer Software	SMS messaging platform for Parking and Concessions	16,250
73020 - Computer Software	Dashboard web-based program	8,450
73020 - Computer Software	Language line-translation and interpretation services	1,950
73020 - Computer Software	DIIO aviation intelligence software to access international carrier O&D estimates and for air service reporting and forecasting	7,800
73020 - Computer Software	SmugMug Power digital image asset software	65
73030 - Small Equipment	Standing desks for increased HR staff	715
73030 - Small Equipment	Marketing Department digital equipment including camera, lenses, adapter mount, etc.	3,023
73030 - Small Equipment	PRsonas Equipment - virtual assistants for marketing promotions, wayfinding, concessions marketing & guest engagement	16,900
73030 - Small Equipment	Cash-Credit POF units at PE3 & PE4 lots - includes purchase and installation of all devices and shelters to protect equipment from weather	162,500
73030 - Small Equipment	Installation of 3 Wide Digital Desks for Coordinators office	6,438
73030 - Small Equipment	Lighting and 800MHz radio package for replacement CFR100 vehicle	7,475
73030 - Small Equipment	Lighting package for replacement CFR10 vehicle	7,150
73030 - Small Equipment	LED runway closure marker runway equipment	15,048
73030 - Small Equipment	Additional LED runway closure marker runway equipment	15,048
73050 - Promotional Supplies	RDU Fitbit program	7,150
73050 - Promotional Supplies	Additional apparel budget to include increased HR staff and payroll staff	650
73050 - Promotional Supplies	AMAC Leadership Breakfast sponsorship	1,300
73050 - Promotional Supplies	Support to conduct outreach activities and events related to construction and concessions activities	3,250
73050 - Promotional Supplies	Bonding Education Program sponsorship to assist small businesses in obtaining bonding in preparation for upcoming construction projects	260
73050 - Promotional Supplies	Promotional items	3,250
73050 - Promotional Supplies	Sensory bags for new Guest Services program for travelers with autism/disabilities	4,060
73050 - Promotional Supplies	Volunteer service award gifts & website development	2,275
73060 - Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	Additional parts cost for ball screw replacements and other various repairs on T2 passenger boarding bridges	323,856

Account	Item	Amount
75060 - Office and General Supplies	Increased office supply budget due to increased HR headcount and new process of regularly scheduled monthly supply orders	715
75060 - Office and General Supplies	Small Business Programs Office display pop-up	260
75060 - Office and General Supplies	Legal department activities	975
75060 - Office and General Supplies	All postage-related fees (postage meters, mailing and UPS shipping costs, and PO box) for the Authority	13,304
75060 - Office and General Supplies	Print heads for MX Plotter PS4500	546
75060 - Office and General Supplies	Ink cartridges for GIS Plotter T7200	745
75060 - Office and General Supplies	Print heads for GIS Plotter T7200	268
75060 - Office and General Supplies	Ink cartridges for MX Plotter PS4500	294
75090 - Printing	Native, Hispanic and DBE focused magazine subscriptions and ads for events	1,170
75090 - Printing	Design and print onsite signage to support educational campaigns. Ex: REAL ID	3,250
75090 - Printing	Business cards	165
75100 - Meals and Per Diem	Meals for President Round Table discussions and RDU job candidates who travel to RDU for onsite interview	3,900
75110 - Travel Related Expenses	Travel budget for RDU recruitment candidates	3,900
75110 - Travel Related Expenses	AMAC conference travel - airfare, lodging, etc.	1,820
75110 - Travel Related Expenses	ADA Winter Coordinator training	1,063
75110 - Travel Related Expenses	American Contract Compliance Association conference	1,625
75110 - Travel Related Expenses	Travel agency and payment processing fees for travel	4,160
Total		\$ 4,503,368