Transform potential

# Results for the six months ended 30 September 2024

**NOVEMBER 2024** 



# Burstone at a glance as at 30 September 2024

### We are a fully integrated international real estate business

### Investing in best of breed assets in select markets

**Fund Management** 

**Investment Management** 

**Asset Management** 

**Development Management** 

<sup>\*</sup> Based on the gross asset value (GAV) of the underlying properties... Comprises 50% of A\$1.1bn third-party AUM in Australia and our Equity Partner's proportionate share of GAV for PEL.

# **1H25 financial highlights**

First half results in line with guidance

DIPS down 3.0% to 49.53cps (Sep-23: 51.07cps)

**Stable operational performance** 

SA LFL NOI: down 1.2% EU LFL NOI: up 1.1% (EUR)

Fund and asset management business transition taking shape R34m in fee revenue

Contributing 8.5% to earnings (5.4% in 1H24)

Cost savings of R7m (5%)

Group operating expenses remain well controlled

Increased funding costs due to rate increases as expected

Total across regions and Group c.R40m

NAV: down 9.7% to R13.95ps

(Mar-24: R15.45ps)

Decrease in PEL of c.R1bn due to impairment and derecognition of portfolio premium and strength of ZAR

**Continued capital recycling** 

delivered c.R0.6bn SA asset sales with a pipeline of sales of c.R1.0bn to R1.2bn

Pro-forma LTV is c.33.5%\*
(Mar-24: 44.0%)

Post asset sales and Blackstone

Transaction

**Dividend payout ratio: 90%** 

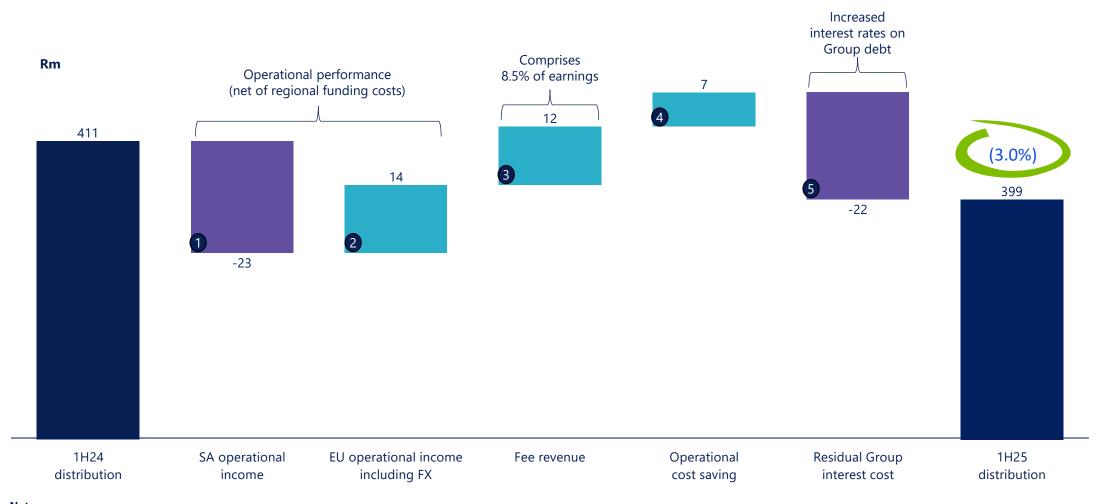
Total dividend of 44.58cps (Sep-23: 48.52cps)

Maintain 85% - 90% payout ratio

# Overview of results



# Distributable earnings bridge



### Notes:

- 1. The SA portfolio remains stable but NOI has declined marginally YoY. SA performance has been impacted by the funding of additional capex and project expenditure.
- 2. The European PEL business reported an increase of 1.1% in NOI in EUR with total distributable earnings (in EUR) being in line with the prior period due to increased funding costs. The net distribution from PEL increased by 6.9% in ZAR due to ZAR appreciation over the period.

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- B. Fee revenue is made up of fees from SA, PEL, new German management contract and Australia. Strong growth achieved over the period.
- Year on year saving as a result of internalisation, specifically saving on Investec Management fee.
- 5. Higher rates on roll-off and refinance of hedging book.

# Distributable earnings statement reconciliation

Rm	6 months ended 30-Sep-24	6 months ended 30-Sep-23
IFRS (loss)/profit after taxation	(810)	
Adjusted for:		
Straight-line rental revenue adjustment	16	2
Fair value, foreign exchange (gains)/losses and other adjustments <sup>1</sup>	1 020	(101)
Fair value adjustment on investment property <sup>2</sup>	71	-
Loss/(profit) on disposal of investment property	25	8
Unwinding of interest in deferred consideration <sup>3</sup>	3	-
Interest capitalised on developments <sup>4</sup>	26	11
Amortisation and depreciation <sup>5</sup>	48	24
Available H1 distributable earnings	399	411
Number of shares	805	805
Distributable income per share (DIPS)	49.53	51.07

## **DIPS in line with guidance**

IFRS profit adjusted for non-cash accounting adjustments including fair value movements and FX

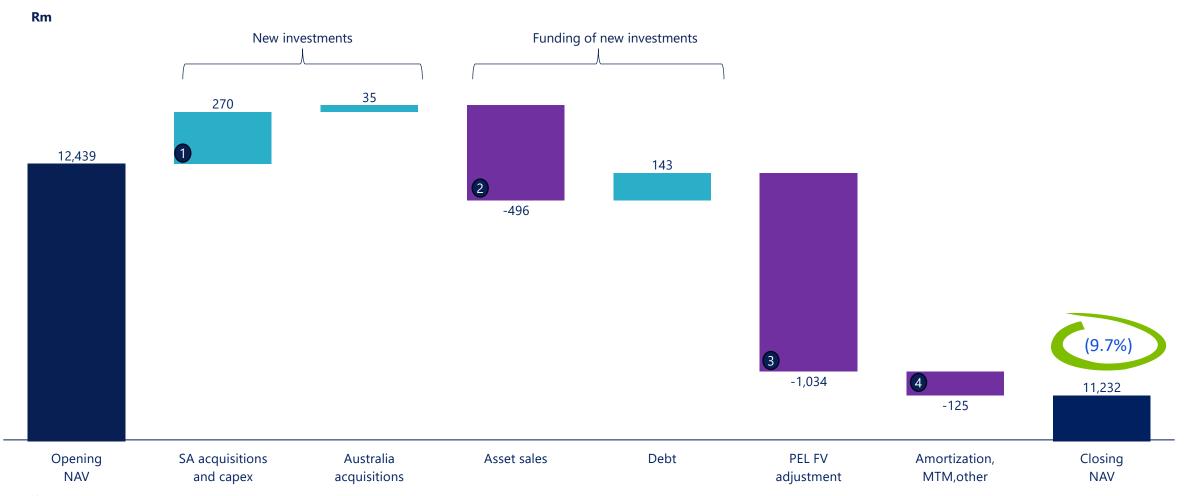


### Notes:

- Impairment and derecognition of the portfolio premium for PEL and further impacted by strong ZAR (R19.36 v R20.48 at Mar-24). In the prior year this related to fair value and FX movements on PEL of R114m and fair value adjustment on the Izandla Mezzanine loan of R12m
- 2. Relates to the write down on sale of the SA assets sold during the period.
- 3. Relates to unwinding of deferred consideration in respect of the internalization.
- Interest capitalised on development portfolio in the Australian investment.
- Relates to the amortization of the intangible asset for the full 6 months compared to the prior year which was 3 months as the internalization was completed on 6 July 2023.

# Net asset value bridge

NAV per share down 9.7% to R13.95 (FY24: R15.45), driven by decrease in PEL investment value (derecognition of portfolio premium) and strengthening of ZAR



### Notes:

- 1. The Neighbourhood Square, R190m and capex, R80m.
- 2. These assets on a net basis have been sold at a marginal discount to book value.
- l. Impairment of PEL portfolio premium (R0.6bn) and ZAR appreciation (R.04bn). ZAR strengthened against the Euro: from R20.48 at 31-Mar-24 to R19.36 at 30-Sep-24.
- 4. Amortization of the intangible asset and MTM on derivatives.

# Significantly bolstered the Group's balance sheet

Burstone REAL ESTATE PARTNERS

# **Key highlights**

Group refinancing completed in August 2024, alongside Blackstone Transaction which completed and returned €250m cash to settle debt

Liquidity risk reduced



- Post the Blackstone Transaction, the Group has c.R1.9bn of committed available facilities to settle short debt expiries
- Group refinance (including EUR debt) of R6.6bn
- Tenor improved from 2.2 years to 3.5 years

Interest rate risk and cost of interest reduced

- SA ZAR swap book restructured
- Profile blended and extended from 2 years to 3 years
- Savings: **5bps** on R3.5bn (reduced cost from 7.34% to 7.29%)

PEL liquidity risk reduced



PEL refinance completed on 12
 November 2024 on closing of
 Transaction – similar terms to existing debt

Concentration risk reduced



Introduced new lenders

Flexibility improved



- Single security pool
- Aligned covenants
- Favourable exit penalties

**Covenant** headroom

- LTV 33.5% (post Blackstone Transaction) (50% covenant)
- ICR 2.8x, expected to improve to c.4.5
   5x post Blackstone Transaction
- Investment grade credit rating A+(za)

EUR CCIRs settled with Blackstone proceeds

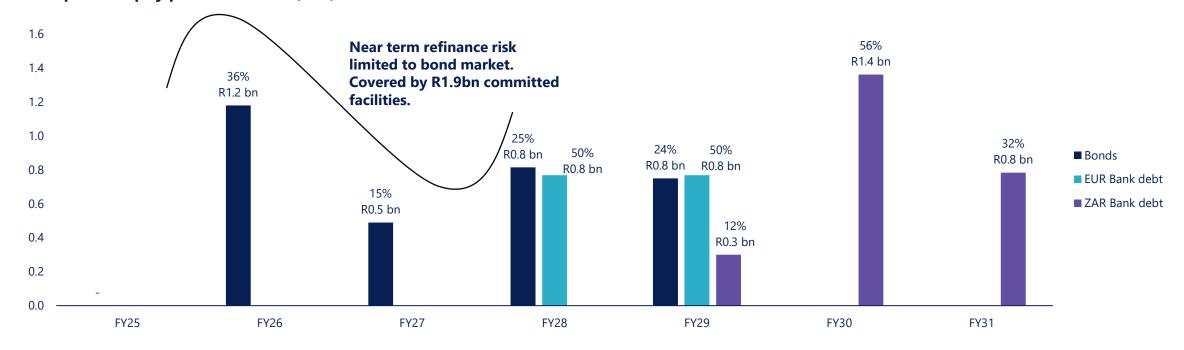
• EUR CCIRs will be settled post the Blackstone transaction

# Group funding profile and liquidity post Blackstone Transaction

Limited risk with opportunistic refinance completed

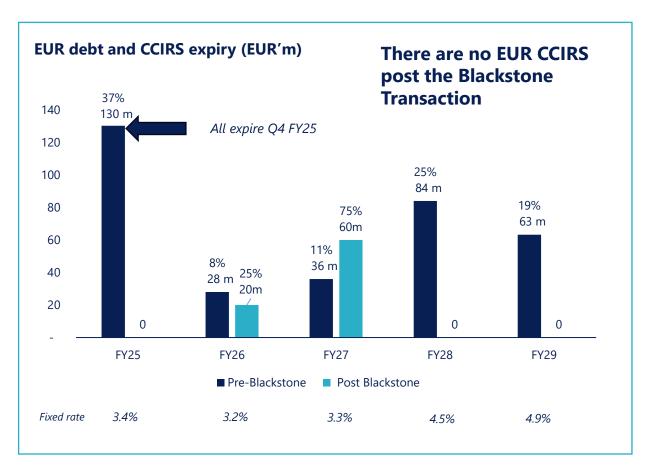
- No near term refinancing required
- Healthy expiry profile with R1.9bn of committed undrawn debt
- Post-Blackstone Transaction debt expiry of 3.5 years

### **Group debt expiry post-Blackstone (Rbn)**



# **Group ZAR and Euro swap expiry**

Profile proactively managed, staggered with limited risk in any one year





# Effective capital allocation

Burstone

# Effective capital allocation is a key component of our strategy

- Ensure we deploy/recycle capital into the best international/local opportunities that will support our longerterm strategic plan and continue to create shareholder value
- We will continue to invest in our platforms as we build out our funds and asset management strategy and ensure that investment opportunities are considered in line with the Group's capital allocation framework and overall leverage
- We will continue to internally generate capital through select asset disposals to support our growth strategy:
  - o c.R0.3bn of sales unconditionally concluded during 1H25 and a further c.R0.3bn are awaiting transfer
  - o The Group expects further asset sales to amount to between c.R1.0bn to c.R1.2bn over the next 12 months
- The Group will seek to target a longer-term leverage ratio below 35% with a medium-term LTV between 34% to 36%

The Group will continue to assess several opportunities to fund its growth strategy and decrease reliance on its balance sheet including continued asset recycling; the development of its South African fund management strategy and the introduction of LP capital partners to co-invest alongside

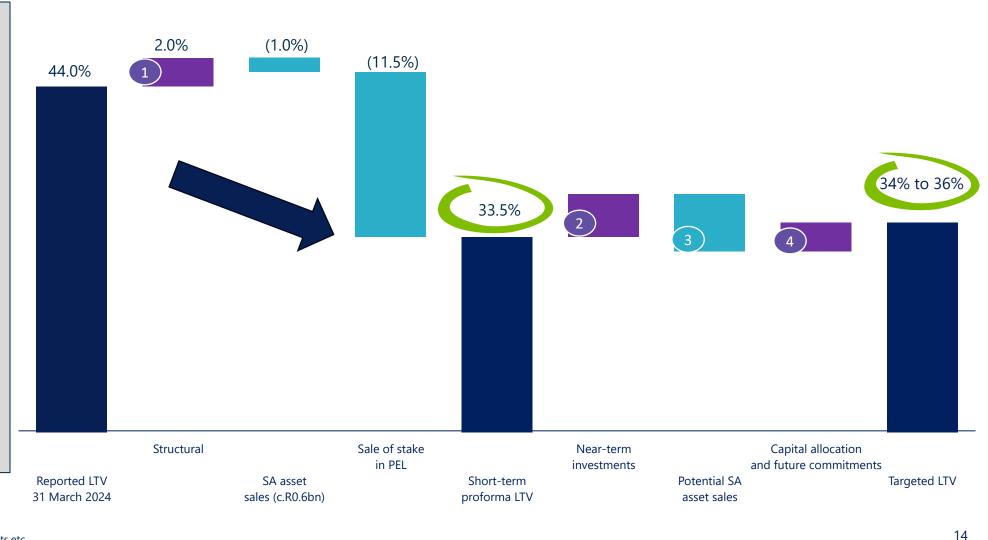
Burstone

# **Expected LTV over the next 12 to 18 months\***

Clear deleveraging path through reduction of stake in PEL and execution of South African asset sales.

Near term capital requirements to grow the funds and asset management business to support enhanced returns.

- 1 Acquisition of TNS completed in July 2024, deferred consideration for management company, capex, amortization of intangibles, PEL fair value adjustment etc
- Potential next twelve-month equity investments in new Australian JV and German light industrial strategies
- 3 Capital recycling of additional c.R1.0bn to R1.2bn of SA assets
- 4 Net impact of future investment alongside Blackstone and other investments which will be assessed in line with Burstone's capital allocation framework, balanced with capital generation and recycling



\*Ignores impacts such as valuations, FX movements etc.

# O4 Strategic overview



# We have a clear strategic focus in the short and medium term



### Integration

- Unlock distribution synergies and capability across geographies
- Active international investor and stakeholder engagement
- Leverage cross-border skills, knowledge, experience and expertise
- Leverage processes and systems to maximise efficiencies and drive best practices



# Optimise current portfolios

- Maintain stability
- Client retention and experience
- Enhance quality of recurring earnings
- Reduce cost of occupation
- Exit non-core assets
- Extract cost savings across the Group
- Consider broader cost and operational synergies



# Maintain a robust balance sheet

- Maintain a mediumterm LTV ratio of 34% to 36%
- Capital recycling to create capacity
- Introduction of LP capital to invest alongside Burstone (where appropriate)
- Actively manage refinance and interest rate risk
- Maintain an appropriate dividend policy that supports our long-term strategy



### **Growth**

- Funds management roll-out in all regions
- Seek value-add / core plus opportunities



# Holistic sustainability

- Further embed ESG principles and processes across our business
- Focus on initiatives that can meaningfully impact our priority UN SDGs
- Further develop solar roll out strategy
- Aim to achieve netzero emissions

# 1H25 strategic highlights

Significant progress made in executing our stated strategy
With many of these initiatives expected to start delivering results in 2H25 and beyond

- Accelerated the expansion of the Group's fund and asset management strategy across all regions in which the Group operates
- Stability of the underlying portfolios in South Africa and Europe was maintained
- The balance sheet was significantly bolstered during the period
- Continued to effectively recycle capital

Building our hybrid model: traditional real estate integrated with fund and asset management Driving enhanced returns

# 4.1 Funds and asset management strategy



# **Growth of our funds and asset management strategy**

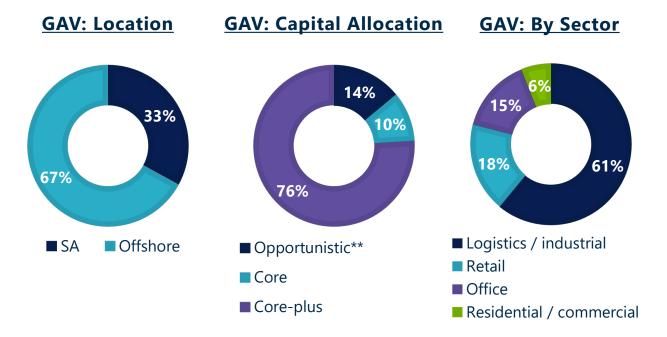
The Group has made significant progress in accelerating its funds and asset management strategy

The Group is well positioned to execute this strategy, underpinned by management teams who have a successful track record of aggregating and realising value for multiple third-party capital investors

- Strategic partnership with Blackstone in Europe
- o Management mandate and co-investment opportunity into a light industrial portfolio in Germany
- o New industrial platform in Australia backed by a leading global alternative asset management firm
- Currently in exclusive discussions with cornerstone investors to build a core+ fund in South Africa

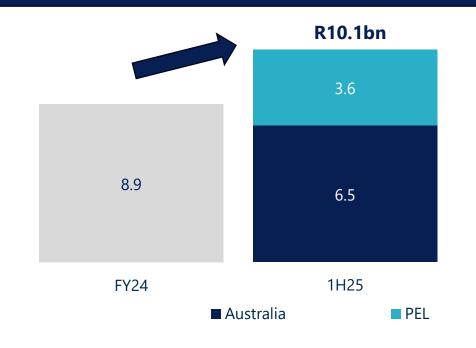
# **Group portfolio snapshot as at 30 September 2024**

# Total portfolio (GAV) of c.R42bn with 24% third-party AUM









### Fund and asset management fees

R34m at 1H25 comprising 8.5% of earnings

# Strategic partnership with Blackstone

- Approved by shareholders on 28 October 2024; completed on 12 November 2024
- Launches Burstone's European funds and asset management strategy
- Burstone retains a 20% co-investment in PEL and asset management of the c.€1bn PEL portfolio
- Net proceeds to Burstone of c.€250m (R5bn)
- The earnings impact of the Transaction is expected to be marginally accretive in the short-term and is expected to be increasingly earnings enhancing in the medium term due to:
  - Reduced impact of higher funding costs through lower Group leverage;
  - o Increased fee revenue and operational leverage through scale; and
  - Accretive capital deployment over time
- The strategic partnership will look to further aggregate industrial and logistics properties across Burstone's core European markets
- A strong pipeline of opportunities has already been identified





# Light industrial portfolio in Germany

- Asset management mandate for c.€170m of a light industrial portfolio in Germany
- Contributed R11m to earnings in 1H25
- Currently in negotiations on a co-invest opportunity and ongoing management; undergoing due diligence
- Strategic rationale:
  - Strategic alignment with Burstone's current strategy and historical transactions
  - Diversification of income streams
  - Scalable platform with a strong track record
  - Would replicate successful PELI and Hansteen platforms

Significant momentum in our European funds and investment management strategy





# **Irongate Group JV**

### **New opportunity**

- Agreement to establish a new industrial platform backed by a leading global alternative asset management firm
- An initial soft commitment of A\$200m of equity has been earmarked with the aim to upsize upon successful deployment
- Burstone, through Irongate, will have a minority co-investment in the new joint venture and the Irongate JV will provide the investment and asset management functions
- Initial portfolio of industrial assets located in Queensland total purchase consideration of c.A\$140m and equity commitment from the new joint venture of c.A\$80m
- Strong acquisition pipeline already identified and is far progressed.

The Irongate Group platform continues to show strong growth on the foundation of a well-defined strategy

Post the current identified pipeline, third-party equity AUM increases to c.A\$628m (up 40% since Mar-23) in a portfolio of assets with a current value c.A\$1.2bn





# **South Africa**

- The Group has built the foundation for a third-party fund management platform in which institutional capital can invest
- Currently in exclusive discussions with cornerstone investors to build a core+ platform:
  - Will utilize a portion of existing SA assets as seed portfolio with Burstone acting as fund and asset manager
  - Transaction expected to be executed over 6 to 12 months





# Optimise current portfolios: stability maintained

Burstone

# 4.2.1 Performance – South Africa



# **SA** snapshot of performance

Mature portfolio which supports a sustainable level of earnings

- Stable portfolio with marginal reduction in base LFL NOI of -1.2% YoY
- Strong letting across the portfolio with notable long dated leasing and early renewals in industrial sector
- Negative reversions persist, particularly in the office sector, but we are seeing some rental growth return and reversion levels are starting to reduce
- Disciplined cost management
- Extended WALE by 0.5 years overall
- The base portfolio yield remained stable on a LFL basis at 8.5% (Mar-24: 8.7%)
- Concluded sales of R0.3bn fully transferred and R0.3bn unconditional (awaiting transfer); at a c.9% discount to book value

### **Financial performance**

- -1.2% negative base LFL NOI growth (Sep-23: +2.0%)
- 25.5% CTI ratio (Sep-23: 24.2%)
- Arrears at 3.0% of collectibles (Mar-24: 2.6%) (increase influenced by office and industrial sector)
- 62 properties: 896,583m<sup>2</sup>

### **Letting performance**

- 99.7% of space expiring let -223,312m<sup>2</sup> of GLA including early lets
- 86.2% tenant retention
- -8.4% negative reversion driven by office sector and long dated leases in industrial
- 1.8% incentives remain low

### **Operational performance**

- 4.6% vacancy (Mar-24: 4.5%)
- 3.5 year WALE (Mar-24: 3.0 years)
- 6.4% escalation (Mar-24: 6.8%)

### **Continued focus on:**

- Client experience
- Reduce cost of occupation
- Energy security and ESG initiatives
- Quality of the portfolio
- Asset disposal programme
- Launching our FM strategy
- Operational real estate opportunities lead by the right management teams

# **SA** office portfolio

Sector still facing oversupply and negative reversionary pressure in the short term but stabilising

### **Sector trends**

- Outlook for sector is cautiously optimistic, driven mainly by demand for P-Grade and A-Grade offices
- Vacancy rates are trending downwards, suggesting the market is reaching a new equilibrium
- The Group's vacancy rates remain amongst the lowest in the sector

### **Financial and operational metrics**

24 properties:

Gross income growth (Sep-23: -8.9%)	(6.7%)	Arrears (% of collectibles) (Mar-24: 3.2%)	3.0%
LFL NOI growth (Sep-23: -7.8%)	(5.9%)	Vacancy (by GLA) (Mar-24: 8.4%) (Sep-23: 5.7%)	7.2%
Cost-to-income (Sep-23: 31.8%)	31.4%	Reversion on leases^	Total: (25.8%) Long-dated: (31.4%) Short-dated: (8.4%)

### **Achievements**



5,464m<sup>2</sup> letting year to date at 30 Jellicoe from tenant expansions, lease extensions and new leasing for periods of c.5 years



2,576m<sup>2</sup> letting at 4 SDV for a period of 5 years



221,252m<sup>2</sup> R4.7bn

5-year lease at 34 Ingersol for 2,376m<sup>2</sup>

# **SA** industrial portfolio

Stable portfolio delivering strong returns

### **Sector trends**

- Positive supply-demand dynamics remain
- Market rental growth in short-to-medium term remains strong
- Increased infrastructure investments spurring demand

### **Financial and operational metrics**

LFL NOI growth (Sep-23: 11.5%)	1.5%	Arrears (% of collectibles) (Mar-24: 0.8%)	3.2%
Cost-to-income (Sep-23: 18.0%)	18.6%	Vacancy (by GLA) (Mar-24: 3.0%) (Sep-23: 2.2%)	3.1%
WALE (Mar-24: 2.8 years)	4.7 years	Reversion on leases^	Total: (11.6%) Long-dated: (15.8%) Short-dated: (2.4%)
22 properties: 389 785m² R3.0bn			

### **Achievements**







Three 10-year deals on 21,831m<sup>2</sup> of GLA at WACO, Benoni Multipark and 6 Nywerheid

Seven 5-year deals on 68,346m<sup>2</sup> of GLA of which 27,675m<sup>2</sup> was on ongoing escalations

# **SA retail portfolio**

Retailer trading performance still optimistic in a challenging economic environment

### **Sector trends**

- Consumer confidence and consumer debt still a concern
- Positive political and economic shifts post elections
- Trading activity has shown growth

### **Financial and operational metrics**

LFL NOI growth (Sep-23: 6.0%)	1.8%	Arrears (% of collectibles) (Mar-24: 3.1%)	2.7%
Cost-to-income (Sep-23: 20.4%)	24.0%	Vacancy (by GLA) (Mar-24: 3.7%) (Sep-23: 4.5%)	4.6%
WALE (Mar-24: 2.8 years)	2.9 years	Reversion on leases	5.8%
16 properties: 285,546m² R6.1bn			

### **Trading stats\***

Average turnover (Mar-24: +4.6%)	+4.3%
Trading density (Mar-24: R2,901/m²)	R2,928/m <sup>2</sup>
Cost of occupation (Mar-24: 6.1%)	6.5%

### **Achievements**



Zewenwacht: Checkers replaced Woolworths as the second anchor for an initial period of 10 years and additional line shops added. Extended lease with Spar for further 10 years.



Completed the letting of the remaining restaurant at DQ Mall post the refurb with Salsa introduced as a tenant



Completed borehole project at Balfour



Successful letting at Nicol Grove – Danny Home 3.759m<sup>2</sup>

# **Integrating ESG – South Africa**

Driving down cost of occupation for our clients and transforming the society in which we operate

	Strategy	<b>Description</b>
	Solar	• 14.8MWp solar PV
- <u>\</u> \	Energy Performance Certificates	• 29 buildings
	Carbon Disclosure Project	B-rating
Climate and energy	Reducing cost of occupation	<ul> <li>70% of properties (by GLA) with back-up power</li> <li>Supporting clients through loadshedding</li> <li>Reducing cost of occupation through energy assessments, wheeling considerations, interfacing solar to generators</li> </ul>
Sustainable buildings	Green star ratings and green leases	<ul> <li>Total 35 buildings (82% office; 18% industrial portfolio)</li> <li>Market leader – Burstone piloted the rollout of industrial certifications and achieved 4-star Industrial Green Star certification for 5 of our buildings.</li> <li>Achieved 3 new 4-star ratings in our office portfolio, and recertification on 9 4-star ratings</li> <li>Multiple green leases with clients on solar shared savings models</li> </ul>
Water	Water	<ul> <li>Exploring borehole as alternative source to reduce reliance on municipal supply</li> <li>5 Borehole projects implemented with very good results and feasibility studies being undertaken on a further 3 sites</li> <li>Pilot study of waterless flush toilets have been implemented at Dihlabeng with positive results, further role out being investigated.</li> </ul>
Transformation	Social	<ul> <li>Level 2 B-BBEE status</li> <li>Continue to support several enterprise, supplier and social development and several other CSI initiatives – total spend continues to be more than R7m p.a.</li> <li>Scatterlings Early Childhood Development centre at Balfour Mall opened in Feb-23</li> <li>Partner with Property Point on an enterprise and supplier development program to support AMP tenants over a 2-year period – 9 candidates in first intake</li> </ul>

# **SA** portfolio outlook

- In South Africa the Group has a stable and mature portfolio which supports a sustainable level of earnings
- However, growth expectations remain low given the domestic GDP growth profile and global macro-economic volatility and uncertainty continues
- The South African portfolio is expected to deliver flat LFL NOI growth relative to FY24
- Supporting clients through continued initiatives focused on reducing the cost of occupation remains a key focus



# 4.2.2 Performance – Pan-European Logistics (PEL) Portfolio



# **EU** market overview

- The European logistics sector remains solid, driven by strong demand and limited new supply; however, the landscape is evolving
- Rental growth and indexation are slowing across European markets, despite a recent easing in interest rates
- Occupier demand is declining in certain areas, bringing to the forefront the need for active and front-footed asset management
- Meanwhile, new supply is entering the market as development costs have stabilized and developers are tapping into fresh funding sources
- Historically, significant interest rate hikes have introduced pricing volatility, negatively affecting long-term asset valuations. However, with rates now beginning to decline in FY25, the sector could see improved earnings prospects
- Debt and equity markets are strengthening, breathing new life into investment activity



# **PEL snapshot**

Growth in contracted rent offset by an increase in vacancies and adverse interest rate environment

- Portfolio delivered rental reversion of c.10.2% on renewals and new lettings demonstrating the ability to capture positive ERV growth
- Increased vacancy over the period from 0.9% at Sep-23 to 3.1%
- €0.5m of cost savings extracted
- Higher interest costs (€0.8m) largely absorbed through these initiatives
- 1.3% decrease in EUR distributable earnings
- Arrears of €3.2m (Mar-24: €2.9m)

### **Financial performance**

- 1.1% base LFL NOI growth (Sep-23: 7.9%)
- 8.5% CTI ratio (Sep-23: 8.7%)
- 32 properties: 1,124,555m<sup>2</sup>
- Arrears at 2.2% of collectibles (Mar-24: 1.4%)

### **Letting performance**

- 95% of space expiring let in 1H25 46,554m<sup>2</sup>
- 52.3% tenant retention
- +10.2% reversion
- 8.5% incentives

### **Operational performance**

- 3.1% vacancy (Mar-24: 2.2%)
- 4.9 year WALE (Mar-24: 5.3 years)
- Indexation of c.3.4% on 19% of portfolio income indexed during the period

### **Continued focus on:**

- Acquisition pipeline to capitalise on Blackstone investment appetite
- Disposal plans for first loss assets
- Implement sustainability and ESG plan in conjunction with Blackstone

## **PEL income statement**

Positive current year performance offset by increases in interest rates and increase in vacancies

	6 months ended	6 months ended	o/ I
€m	30-Sep-24	30-Sep-23	% change
Net rental income	28.9	28.6	1.0%
Property expenses	(2.5)	(2.5)	-
Net property income	26.4	26.1	1.1%
Asset management fees <sup>1</sup>	(4.0)	(3.9)	(2.6%)
Other operating expenses	(2.1)	(2.6)	19.2%
Tax	(0.9)	(0.9)	-
Interest	(11.8)	(11.0)	(7.3%)
Distributable earnings	7.6	7.7	(1.3%)
Cost-to-income ratio (excluding bad debts)	8.5%	8.7%	
Arrears as % of collectables	2.2%	2.0%	
Reconciliation of PEL earnings to Burstone income:			
PEL total earnings before management fee (€m)	11.6	11.6	5 -
Earnings before management fee attributable to Burstone (€		9.6	
Asset management fee (Burstone earns on third-party funds)		0.7	
Translation rate	22.6	21.1	1 7.1%
PEL distributable earnings attributable to Burstone reflected		204	4 6.00/
investment income (Rm)	218		
Fee income earned (Rm)	15	14	7.6%

## **LFL NOI growth**

ERV unlock, indexation offset by increase in vacancy

+1.1%



### **Lower costs**

Restructuring initiatives reaping benefits



### **Higher interest**

Driven by 60bps increase in average Euribor and increase in capex facility



## Like for like net income (1.3%) growth

(in EUR) 6.9% growth in ZAR





<sup>1. 83.15%</sup> relates to Burstone and the remainder to outside interests.

#### **Delivering ESG – Europe**

Continue to assess initiatives to further embed ESG into business practices

	Strategy	Description
	Solar	<ul> <li>The business has planned to deliver a photovoltaic roll-out which will produce around 4.5MWp across the portfolio over the next 12 to 18 months</li> <li>Engaging with our new capital partner (Blackstone) on strategy and alignment</li> </ul>
*	LED lighting	<ul> <li>Over past 3 years invested over €1m, and continuing to invest into LED lighting, thereby enhancing the sustainability of our portfolio and reducing costs for our clients</li> </ul>
Climate and energy	Energy Performance Certificates	All buildings have EPC certificates
	Smart-metering	Smart meters installed across the entire portfolio
Sustainable buildings	BREEAM ratings	<ul> <li>The European business performed BREEAM In-USE pre-assessments across the entire portfolio         <ul> <li>82% of assets by contracted rent reported ratings C or above</li> <li>64% of assets by contracted rent have a B or above (or equivalent) energy rating</li> <li>22% of assets by contracted rent have an A (or equivalent) energy rating</li> </ul> </li> </ul>

#### PEL portfolio outlook

- The PEL portfolio continues to deliver stable operating metrics and is well positioned to leverage current market dynamics as interest rates stabilize at lower levels
- A key strategic priority remains maximizing stakeholder value through our partnership with Blackstone
- Together, Burstone and Blackstone will grow the PEL portfolio by focusing on aggregating industrial and logistics properties across core European markets



# Usual Looking ahead

Transform potential



#### Reflecting on the past 6 months

- Significant strides made to reposition from a property investment business into an integrated international real estate fund and asset management company
- We believe that an integrated international offering will be a key differentiator as we implement our strategic plan over the next few years
- Results for the half-year have been supported by stable underlying operational performances both in South Africa and the EU
- We have a strong balance sheet and financial headroom to capitalise on potential future growth opportunities



#### In conclusion

#### **Guidance\***

- Looking ahead to FY25, performance will be underpinned by:
  - A stable South African portfolio which is performing in line with expectations, with LFL NOI growth expected to be flat relative to FY24
  - Further operational efficiencies;
  - Growth in fee revenue, driven by our asset and funds management strategy;
  - o The completion of the Blackstone Transaction (effective from 12 November 2024);
  - Higher average interest rates over the year, combined with increased capital expenditure, will lead to a rise in funding costs.
- Taking the above into account the Group believes that FY25 earnings will deliver to the upper end of market guidance previously given of between negative 2% and negative 4%.

With an underlying quality asset base and a strong balance sheet, Burstone has strong foundations for future growth

#### We transform potential into value

#### A successful history of creating, building and managing real estate businesses

#### **Real estate purists**

Hands on asset management and best of breed assets underpin all our decisions

#### **Pro-active management**

Specialist management with the right asset strategy and a track record of value creation and operational excellence

#### **Client centric**

Deliver purposeful and authentic client experiences with agility, speed and passion

#### **Dynamic capital allocation**

Disciplined capital allocation and continued capital rotation to meet risk-adjusted targets

#### **Entrepreneurial yet disciplined**

Providing sustainable outcomes for all stakeholders, supported by agility and nimbleness

#### **Holistic sustainability**

We aim to create broader long-term stakeholder value that is profitable and impactful in the areas where we operate

#### **Partnership focused**

Transform potential

# Burstone's hybrid business model – generating enhanced returns on capital deployed

**NOVEMBER 2024** 



# Introduction – overview of our business model



#### Hybrid model: fully integrated international real estate business

Two distinct businesses operating in tandem to drive significantly increased value

#### **INVESTMENT**

**On-balance sheet real estate investments** 

Balance sheet	c.R16bn*
NAV	c.R11bn*
Annualised net earnings	R730m^

#### **FUNDS AND ASSET MANAGEMENT**

Off-balance sheet fund and asset management platforms

Third-party AUM	c.R23bn*
NAV	-
<b>Expected annualised gross fees</b>	c.R120m*

On-the ground management teams with demonstrable track records

Scalable integrated international business

Investing significant capital alongside our capital partners

Delivering enhanced returns on capital deployed

<sup>\*</sup> Post the Blackstone transaction and the current identified pipeline in Australia, following the establishment of the new industrial JV. ^Annualised using 1H25 reported numbers: NOI plus investment income, after operating costs and funding costs.

#### Global reach with local presence

#### Integrated real estate investor, acting as manager across all platforms

#### **Europe**

GAV: c.€1.2bn

Third-party AUM: c.€0.8bn

BTN investment: c.€80mn

 c.€1.0bn (GAV) PEL portfolio: 20% ownership (partner Blackstone)\*

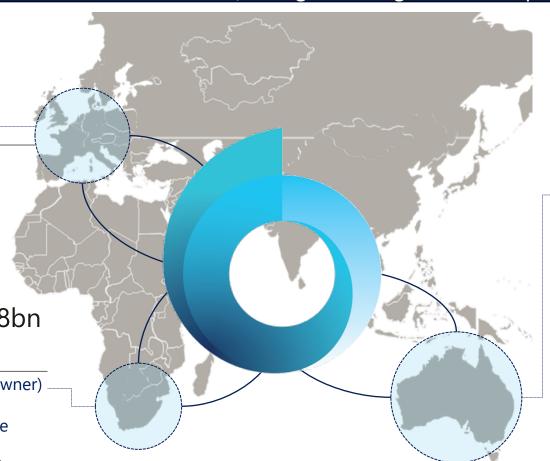
• €170m (GAV) German light industrial platform management contract

#### **South Africa**

BTN investment/GAV: c.R13.8bn

Third-party AUM: Nil

- Diversified real estate manager (100% owner)
- Retail: niche assets or those that are the dominant offering within their respective locations
- Office: multi-tenanted, well-located, with strong amenitisation
- Industrial: good-quality functional space in established nodes with consistent / stable demand



#### Australia^

GAV: c.A\$1.2bn

Third-party AUM: c.A\$1.1bn

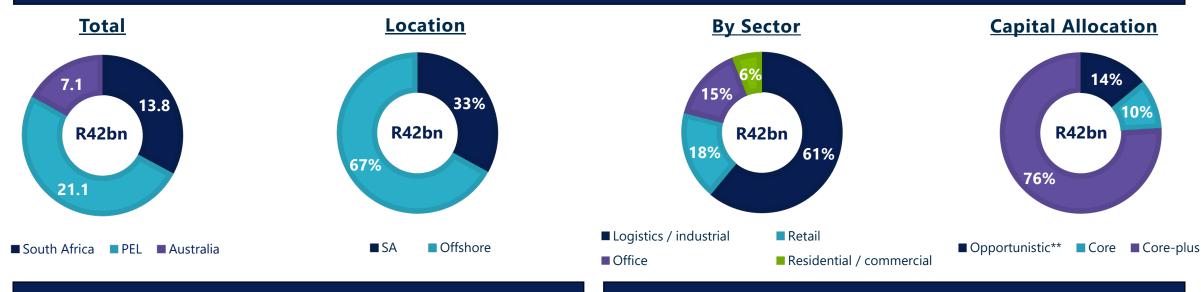
BTN investment: c.A\$60mn

- 50 / 50 JV in Irongate Group
- Institutional partners Ivanhoe Cambridge, Phoenix Property Investors, Metrics, Frasers
- LP investment in ITAP Fund
- Co-investment in industrial platform (Phoenix Property Investors)
- Co-investment in new industrial platform (a leading global alternative asset management firm)
- Irongate has c.A\$628m third-party equity AUM

<sup>\*</sup> Transaction approved by shareholders on 28 October 2024 and completed on 12 November 2024. ^Post the current identified pipeline, following the establishment of the new industrial JV.

#### **Group portfolio snapshot\***

#### **TOTAL PORTFOLIO (GAV): c.R42bn; 67% offshore**



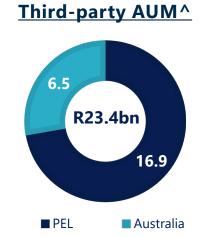
#### **ON-BALANCE SHEET INVESTMENT: c.R16bn**

#### 100% owned Equity investment in partnerships





#### THIRD-PARTY AUM^: c.R23bn



<sup>56%</sup> of total portfolio

<sup>\*</sup> Post the Blackstone transaction and the current identified pipeline in Australia, following the establishment of the new industrial JV. ^Comprises 50% of A\$1.1bn third-party AUM in Australia and our Equity Partner's proportionate share of GAV for PEL.

\*\*Relates to Burstone's investment in the ITAP Fund in Australia

# Capital allocation and growth





#### **Burstone's capital allocation framework**

#### Our model allows us to:

- Invest in all risk and return profiles across the full lifecycle of real estate
- Integrated approach in terms of fund management, investment management, asset management and development management to enhance return and decrease balance sheet requirements

#### **Capital allocation strategy: percentage allocation** Value-add **Opportunistic Core Plus** Core 76% 10% 14% Partner with the right current current current portfolio\* portfolio portfolio capital for the risk/return profile of any opportunity Risk /returns **Ability to leverage** different cost of capital – not only beholden to Burstone cost of capital Opportunistic Land acquisition and Development Leasing/ refurbishment/ Fully income producing conversion reposition

#### **Utilisation of the Group's balance sheet**

Shift from 100% direct ownership to co-investment in Burstone managed third-party fund and asset management platforms

#### **INVESTMENT**

- Support existing and new co-investments / growth (co-invest 15% to 25%)
- Take risk:
  - Development
  - Land conversion
  - Distressed assets

Convert risk →trade: into market or into existing platforms

 Seed new platforms or warehouse assets/equity – ahead of third-party equity

#### **FUNDS AND ASSET MANAGEMENT**

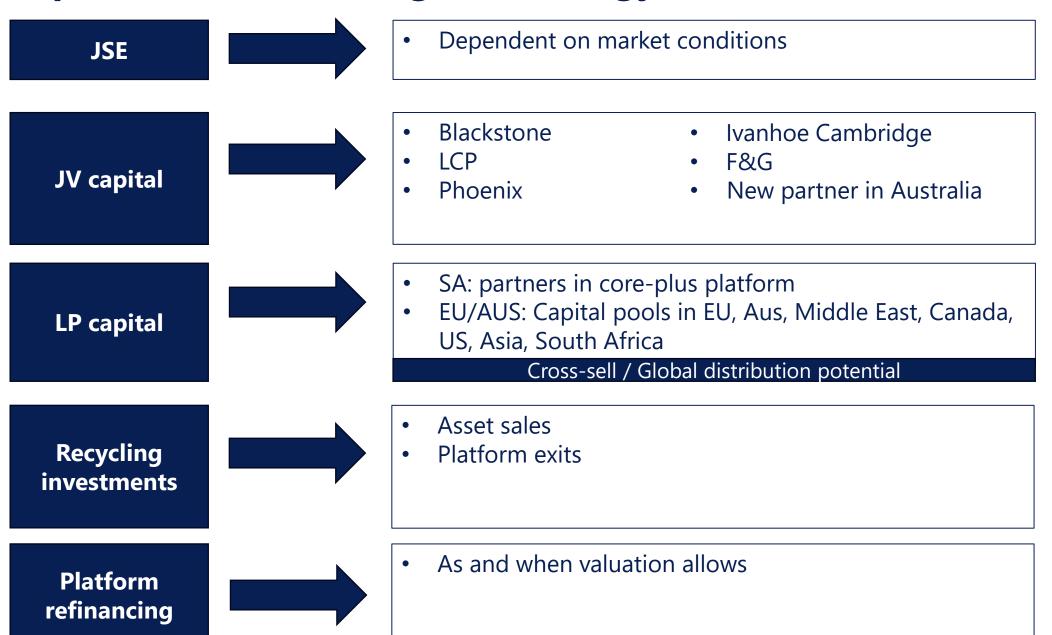
- Predominantly an off-balance sheet strategy
- Co-invest alongside partners, providing alignment
- Build track record
- Introduce LP capital

#### **Currently c.R16bn total investments**

c.R13.8bn 100% direct investment

c.R2.3bn equity investment in funds platforms

#### **Capital sources: funding our strategy**



# Funds and asset management model

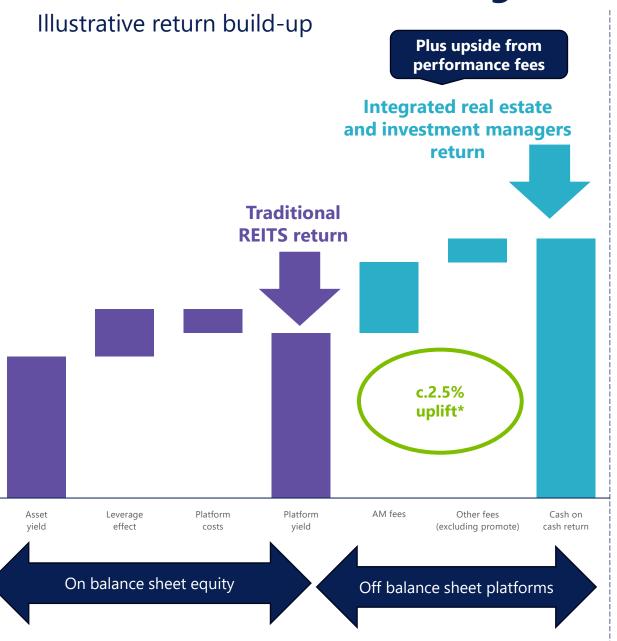


#### Our funds and asset management strategy

#### Growth of the funds and asset management model

- Strong progress made on the funds and asset management strategy:
  - I. Strategic partnership with Blackstone in Europe
  - II. New industrial platform in Australia backed by a leading global alternative asset management firm
  - III. Management mandate and ongoing discussion regarding co-investment opportunity into a light industrial portfolio in Germany
  - IV. Currently in exclusive discussions with cornerstone investors to build a core+ fund in South Africa
- The funds and asset management model will have numerous benefits for Burstone:
  - o Releases capital and serves as a de-gearing mechanism for the Group, as Burstone sells into and seeds new portfolios
  - o **Diversifies the investment base** and capitalises on operational synergies
  - Operational and financial leverage
  - Access to capital to facilitate growth
  - Creates new revenue streams for the Group, through fund management fees (and potential performance fees) and enhancing the return on Burstone's deployment of capital

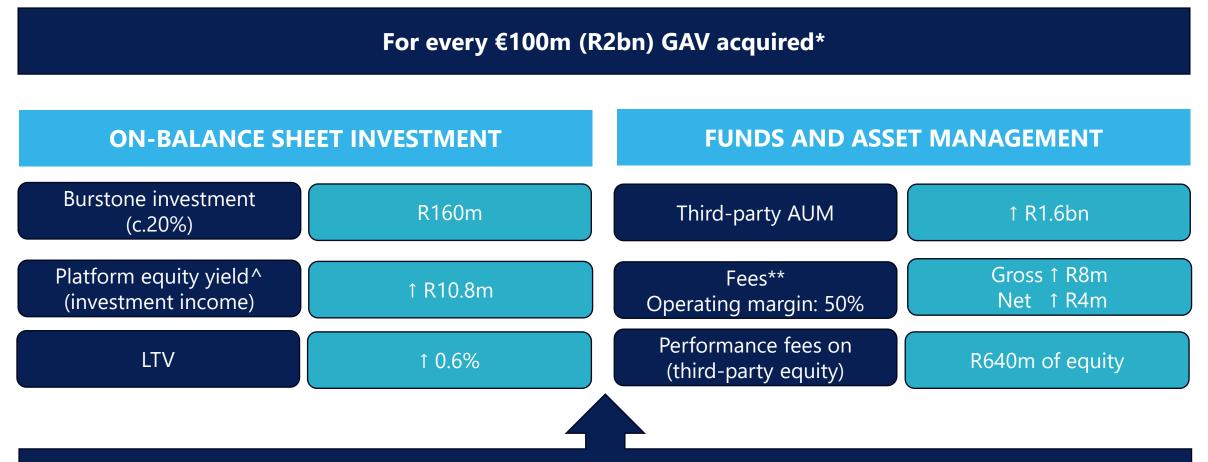
#### The funds and asset management opportunity



- **Aim to grow our funds and asset management platform** as we continue to build our capabilities as a fund and asset manager
- Alignment of interests through c.15-25% co-investment in our management platforms
- Significant upside as we build out our funds and asset management platforms by partnering with credible capital partners
- Opportunity to introduce LP capital to co-invest alongside or behind Burstone, further increasing asset management and performance fees
- Target high single digit cash on cash returns and mid-teen IRRs (per Burstone capital allocation framework)
- Underpinned by management teams who have a successful track record of aggregating and realising value for multiple third-party capital investors

#### Impact of investment strategy: 250bps uplift

Illustrative scenario



Results in a Burstone total net equity return after costs on capital invested of c.9.3% v c.6.8%^ EUR IRR +15% / ZAR IRR + 20%

**Enhanced returns over and above a traditional platform return** 

<sup>\*</sup> Assuming platform is 60% geared; Burstone hold of 20%.

<sup>\*\*</sup>Gross fees of 50bps on third-party AUM. Operating margin 50%.

<sup>^</sup>Return on Burstone equity investment. Determined with reference to an asset yield of 5.5% and post funding and other costs.

# 04 Income drivers



#### **Hybrid model: income drivers**

#### **INVESTMENT**

**On-balance sheet real estate investments** 

- Net property income
- Investment income
- Stable returns

Annualised net earnings: R730m^

## FUNDS AND ASSET MANAGEMENT

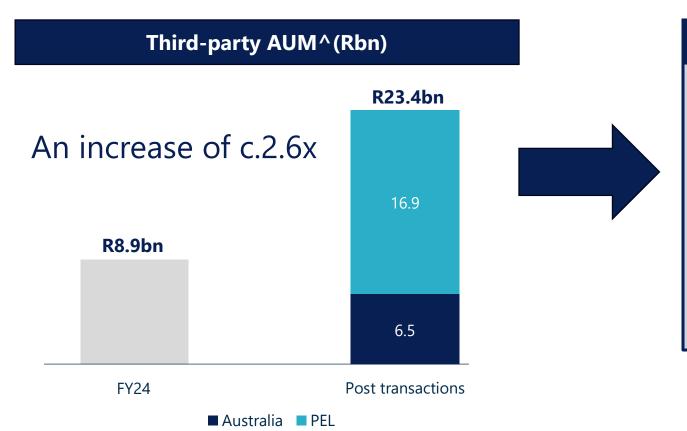
Off-balance sheet fund and asset management platforms

- Annual asset, investment and fund management fees
- Upside through performance fees

**Expected annualised gross fees: c.R120m\*** 

Ability to achieve enhanced integrated real estate returns by combining traditional real estate asset yields with additional upside from operating a funds, investment, and asset management model

#### **Group portfolio snapshot\***



#### Fund and asset management fees

Driving increased returns on capital deployed

Fund and asset management fees:

- R61m at FY24 comprising c.7% of earnings
- Fund and asset management fees are expected to more than double over next two years

**Total GAV of c.R42bn with 56% third-party AUM** 

**Total GAV 67% offshore with 100% of third-party AUM offshore** 

<sup>\*</sup> Post the Blackstone transaction and the current identified pipeline in Australia, following the establishment of the new industrial JV. ^Comprises 50% of A\$1.1bn third-party AUM in Australia and our Equity Partner's proportionate share of GAV for PEL.

# Overview of our portfolio

Transform potential



#### Hybrid model: fully integrated international real estate business

#### **INVESTMENT**

On-balance sheet real estate investments



- Net property income Investment income
- Stable returns

On-the ground management teams with demonstrable

track records

#### **FUNDS MANAGEMENT**

Off-balance sheet fund and asset management platforms



- Fee revenue
- Enhanced returns
- Upside through performance fees

Annualised net income: R730m^

- **SA portfolio**
- **Equity investments EU and Australia**

c.R16bn\*

85% SA

**Expected annualised gross fees: c.R120m\*** 

c.R23bn\*

100% offshore

- **PEL:** partnership with Blackstone
- **Irongate JV**

NAV of c.R11bn

Scalable integrated international business Investing significant capital alongside our capital partners Delivering enhanced returns on capital deployed

<sup>\*</sup> Post the Blackstone transaction and the current identified pipeline in Australia, following the establishment of the new industrial JV. ^Annualised using 1H25 reported numbers: NOI plus investment income, after operating costs and funding costs.

# 06 Closing



#### **Burstone investment proposition**

#### Fully integrated, international real estate business

- Traditional South African REIT delivering stable returns
- Globally diversified with capability to invest across all aspects of the real estate life cycle

#### Ability to generate enhanced returns on capital deployed

- A hybrid model of traditional real estate investment, integrated with expertise across fund management, investment management, asset management, development management
- We invest across all aspects of the real estate life cycle, partnering with specific capital partners for specific opportunities
- Supporting our strategy of delivering enhanced returns on capital deployed
- Significant upside from growing funds and asset management business

#### Hands-on and highly skilled management teams with strong local knowledge

- Scalable platform with ability to capitalise on existing infrastructure to create operational leverage
- Demonstrable track record, having previously successfully aggregated portfolios and crystallised value for third-party capital investors

#### Strong balance sheet with capacity to fund future growth initiatives

- Longer-term target leverage <35%</li>
- Dividend payout ratio of 85-90%



## Annexures

Transform potential



Transform potential

# Results for the six months ended 30 September 2024

**NOVEMBER 2024** 



### Financial review



#### Distributable earnings statement

Rm	6 months ended 30-Sep-24	6 months ended 30-Sep-23	% change
SA portfolio <sup>1</sup>	432	461	(6.3%)
Net property income	533	582	(8.4%)
Finance costs	(101)	(121)	(16.5%)
Investment income	238	218	9.2%
Europe – PEL <sup>2</sup> Izandla <sup>3</sup>	218 20	204 14	6.9% 42.9%
Fee income	34	22	54.5%
SA	6	4	50.0%
Europe <sup>4</sup>	26	14	85.7%
Australia <sup>5</sup>	2	4	(50.0%)
Expenses	(128)	(135)	5.2%
Fund expenses	(20)	(18)	(11.1%)
Operating expenses <sup>6</sup>	(20)	(33)	39.4%
People costs	(88)	(84)	(4.8%)
Profit from operations	576	566	1.8%
Residual finance costs <sup>7</sup>	(177)	(155)	14.2%
Net distributable earnings	399	411	(3.0%)
Number of shares	805	805	
Distributable income per share (DIPS)	49.53	51.07	(3.0%)

## DIPS in line with guidance



Stable operational performance

(3%)

- Results impacted by higher interest costs as hedges rolled off
- Costs well managed following internalisation

### Strong growth in fee income



• Amounts to 8.5% of earnings (1H24: 5.4%)

**54%** 

#### Notes:

- SA portfolio remains stable but NOI has declined marginally. Whilst the loss in income from asset sales has largely been offset by interest savings, YoY SA performance has been impacted by the funding of additional capex and project expenditure.
- The European PEL business reported an increase of 1.1% in NOI in EUR with total distributable earnings (in EUR) being in line with the prior period due to increased funding costs. The net distribution from PEL increased by 6.9% in ZAR due to ZAR appreciation over the period.
- 3. Izandla includes a recovery in 1H25.
- Asset management fee income is paid from PEL to the management company in Europe and R11m received from the new German management contract.
- 5. Fee income for 1H25 is lower than 1H24 due to one off fee income of c.\$1m earned in 1H24
- 6. Year on year saving as a result of internalisation, specifically saving on the Investec Management fee.
- Interest costs increased due to 60bps increase in fixed rate on EUR refinancings.

#### **Summarised balance sheet**

	As at	As at	0′ 1
Rm	30-Sep-24	31-Mar-24	% change
Property related investments			
South Africa	14,008	14,450	(3.1%)
Europe - PEL <sup>1</sup>	7,250	8,289	(12.5%)
Australia	488	491	(0.6%)
Goodwill and intangible assets <sup>2</sup>	763	787	(3.0%)
Total investments	22,509	24,017	(6.3%)
Property, plant and equipment	2	12	(83.3%)
Trade and other receivables	395	313	26.2%
Cash <sup>3</sup>	451	284	58.8%
Total assets	23,357	24,626	(5.2%)
Shareholder interest	11,232	12,439	(9.7%)
Total funding	12,125	12,187	(0.5%)
Long term borrowings	11,320	11,203	1.0%
Derivative financial instruments	109	199	(45.2%)
Other liabilities	696	785	(11.3%)
Total equity and liabilities	23,357	24,626	(5.2%)
Net asset value per share (cents)	1,395	1,545	(9.7%)

#### **SA** valuations stable

Stable portfolio; disposals during the period

#### PEL portfolio FV adjustment

On-balance sheet EUR value declined by 12.5%: largely due to impairment and derecognition of portfolio premium and further impacted by strong ZAR (R19.36 v R20.48 at Mar-24)

#### **NAV** per share

NAV down 9.7%. Driven by decrease in PEL investment value and strengthening of ZAR



#### Notes

- 1. Includes capex facility loaned to PEL.
- . Comprises of goodwill and other intangible assets net of amortisation which arose as part of the internalisation of the management company.
- Increased cash due to receipts from the sale of properties.

#### **SA REIT BPR ratios**

	Note	SA REIT BPR	Burstone methodology
FFO per share (cps)		49.53	49.53
NAV per share (cps)	1	1 263	1 395
LTV	2	34.0%*	33.5%*
Cost of debt	3	8.3%	8.97%
SA cost-to-income ratio	4	42.3%	19.6%
SA vacancy	5	4.6%	4.6%

#### **Notes:**

- 1. SA REIT NAV per share adjusts NAV by the H2 FY24 dividend declared.
- 2. MTM on derivative instruments is included in SA REIT LTV and not included in Burstone's calculation.
- 3. Total cost of funding at Burstone Group level includes ZAR debt, EUR debt and CCS used to fund offshore investments.
- 4. SA REIT cost-to-income ratio is based on a gross income and expense basis. Burstone calculates this ratio using like-for-like net NOI (i.e., netting off recoveries against expenses).
- 5. SA vacancy is based on the SA Portfolio (Office, Industrial, Retail), this is based on the vacancy rates during the financial period.

### Performance – South African property portfolio



#### **Total SA portfolio**

		TOTAL			OFFICE			INDUSTRIAL			RETAIL	
Portfolio	30-Sep-24	31-Mar-24	30-Sep-23	30-Sep-24	31-Mar-24	30-Sep-23	30-Sep-24	31-Mar-24	30-Sep-23	30-Sep-24	31-Mar-24	30-Sep-23
Number of properties	62	73	77	24	27	29	22	28	30	16	18	18
Asset value (R'bn)	13.8	14.2	14.2	4.7	5.0	5.1	3.0	3.3	3.3	6.1	5.9	5.8
GLA (m <sup>2</sup> )	896 583	971 331	996 100	221 252	235 277	237 000	389 785	446 979	475 500	285 546	289 075	283 600
Base NOI growth	(1.2%)	1.5%	2.0%	(5.9%)	(7.5%)	(7.8%)	1.5%	9.5%	11.5%	1.8%	5.9%	6.0%
Cost to income (excl. bad debts)	25.5%	22.7%	24.2%	31.4%	28.5%	31.8%	18.6%	18.2%	18.0%	24.0%	19.4%	20.4%
Arrears as a percentage of collectibles	3.0%	2.6%	2.8%	3.0%	3.2%	2.8%	3.2%	0.8%	2.0%	2.7%	3.1%	3.4%
Vacancy (by GLA)	4.6%	4.5%	3.7%	7.2%	8.4%	5.7%	3.1%	3.0%	2.2%	4.6%	3.7%	4.5%
WALE (years)	3.5	3.0	2.8	3.4	3.3	2.8	4.7	2.8	2.5	2.9	2.8	3.1
Reversions on new leases	(8.4%)	(9.3%)	(12.2%)	(25.8%)	(31.6%)	(27.4%)	(11.6%)	(7.1%)	(3.7%)	5.8%	1.5%	2.6%
In-force escalations	6.4%	6.8%	6.8%	6.7%	7.0%	6.8%	6.2%	7.0%	7.2%	6.2%	6.2%	6.2%

#### **SA** income statement

Mature portfolio which supports a sustainable level of earnings

	6 months ended	6 months ended	
Rm	30-Sep-24	30-Sep-23	% change
Gross income	633	639	(0.9%)
Net expense	(158)	(158)	-
Base net property income	475	481	(1.2%)
Office	176	187	(5.9%)
Industrial	132	130	1.5%
Retail	167	164	1.8%
Developments	25	26	(3.8%)
Acquisitions and disposals	33	75	(56.0%)
Net property income (excluding straight lining)	533	582	(8.4%)
South African finance costs	(101)	(121)	16.5%
South African distribution	432	461	(6.3%)
Property base net cost to income ratio (excluding bad debts)	25.5%	24.2%	
Arrears as % of collectibles	3.0%	2.8%	

#### **LFL NOI growth**

(1.2%)

Strong letting activity across all sectors



• Negative reversions persist in office sector

#### **Lower interest**

16.5%

Due to disposals



 Offset by increased capex and development spend of c.R300m spent over the past year

#### **SA** office portfolio

Continued market oversupply resulting in negative reversions

	6 months ended	6 months ended	
Rm	30-Sep-24	30-Sep-23	% change
Gross income	251	269	(6.7%)
Net expense	(75)	(82)	8.5%
Base net property income	176	187	(5.9%)
Acquisitions and disposals	4	15	(73.3%)
Net property income (excluding straight lining)	180	202	(10.9%)
Property base net cost to income ratio (excluding bad debts)	31.4%	31.8%	
Arrears as % of collectibles	3.0%	2.8%	

- The sector reported a decrease of 5.9% in LFL NOI for the period, primarily due to ongoing negative rent reversions due to the lack of short-term market rental growth
- Net expenses remain well controlled, with the sector's cost-to-income ratio remaining in line with the prior period at 31.4% (Sep-23: 31.8%)
- Arrears as a percentage of collectibles amounted to 3.0% (Mar-24: 3.2%)
- Office vacancies were well-managed at 7.2% by GLA (Mar-24: 8.4%; Sep-23: 5.7%). The Group's vacancy rates are one of the lowest across the sector
- Letting statistics remain strong as a result of strong management skills and execution of our strategy which has been centred on enhancing the client experience

key portions metrics		
	Sep 2024	Mar 2024
No. of properties	24	27
Property asset value	R4.7bn	R5.0bn
GLA (m²)	221 252	235 277
Vacancy (by GLA)	7.2%	8.4%
WALE (vears)	3.4	3.3

6.7%

7.0%

Kay nortfolio matrics

In-force escalation



## **SA** industrial portfolio

Stable portfolio delivering strong returns

	6 months ended	6 months ended	
Rm	30-Sep-24	30-Sep-23	% change
Gross income	162	158	2.5%
Net expense	(30)	(28)	7.1%
Base net property income	132	130	1.5%
Acquisitions and disposals	6	29	(79.3%)
Net property income (excluding straight lining)	138	159	(13.2%)
Property base net cost to income ratio (excluding bad debts)	18.6%	18.0%	
Arrears as % of collectibles	3.2%	2.0%	

- The industrial property sector has experienced a strong comeback as evidenced by good demand for the Group's industrial assets resulting in strong letting activity and the emergence of market rental growth in the sector
- Vacancies by GLA remained in line with the FY24 year-end at 3.1% (Mar-24: 3.0%; Sep-23: 2.2%)
- Negative reversions of 11.6% (Sep-23: negative 3.7%) impacted results, however portfolio WALE was notably improved from 2.8 years in Mar-24 to 4.7 years
- The industrial sector therefore delivered base LFL NOI growth for the period at 1.5%
- The cost-to-income ratio of the sector amounted to 18.6% (Sep-23: 18.0%)
- Arrears as a percentage of collectibles increased to 3.2% (Mar-24: 0.8%) due to two tenants

	Sep 2024	Mar 2024
No. of properties	22	28
Property asset value	R3.0bn	R3.3bn
$GLA(m^2)$	389 785	116 979

3.1%

6.2%

3.0%

2.8

7.0%

**Key portfolio metrics** 

Vacancy (by GLA)

In-force escalation

WALE (years)



## **SA** retail portfolio

Continued improvement in trading metrics and growth momentum maintained

	6 months ended	6 months ended	
Rm	30-Sep-24	30-Sep-23	% change
Gross income	220	212	3.8%
Net expense	(53)	(48)	(10.4%)
Base net property income	167	164	1.8%
Developments	25	26	(3.8%)
Acquisitions and disposals	23	31	(25.8%)
Net property income (excluding straight lining)	215	221	(2.7%)
Property base net cost to income ratio (excluding bad debts)	24.0%	20.4%	
Arrears as % of collectibles	2.7%	3.4%	

- The segment remains an attractive asset class within the Group's portfolio with LFL NOI growing 1.8% during the period, driven by contractual escalations, and positive reversions
- Despite the headwinds faced by high inflation and elevated interest rates, a consistent improvement in trading metrics illustrates the defensive nature of the sector and consumer resilience
- The cost-to-income ratio for the sector increased to 24.0% (Sep-23: 20.4%) as a result of higher net council utilities on various buildings
- Arrears as a percentage of collectibles amounted to 2.7% (Mar-24: 3.1%)
- Vacancy increased to 4.6% (Mar-24: 3.7%), largely due to vacancies at Bryanston Boulevard which materialised in Q1 of FY25
- Results were impacted by the vacancy at Zewenwacht as a result of the replacement of the second anchor

<b>Key portfo</b>	lio metrics
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	Sep 2024	Mar 2024
No. of properties	16	18
Property asset value	R6.1bn	R5.9bn
GLA (m²)	285 546	289 075
Vacancy	4.6%	3.7%
WALE (years)	2.9	2.8
In-force escalation	6.2%	6.2%



## **SA letting activity**

Strong letting performance across all sectors with 99.7% of expiring space (and early letting) re-let at -8.4% negative reversion

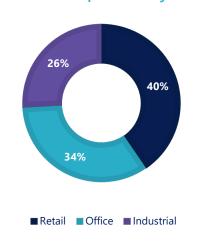
As at 30 September 2024	Expiries and cancellations	Renewals and new lets	Weighted average gross expiry rental	Weighted average gross new rental	Rental reversion	Average escalation	Incentive	Retention	WALE
	GLA (m²)	GLA (m²)	R/m²	R/m²	%	%	% lease value	%	years
Office	15 394	14 711	258	186	$(27.8\%)^{1}$	7.4%	7.6%4	60.2%	4.0
Industrial <sup>3</sup>	128 036	123 958	104	94	$(10.2\%)^2$	7.4%	1.4%	77.3%	4.0
Retail	32 155	36 235	226	244	7.8%	6.3%	1.2%	97.3%	4.3
Subtotal	175 585	174 904	142.3	132.4	(6.9%)	7.1%	1.9%	83.3%	4.0
Early letting	47 728	47 728 <sup>3</sup>	122.3	107.5	(12.1%)	7.0%	1.3%	100.0%	4.9
Subtotal	223 313	222 632	143.2	131.2	(8.4%)	7.1%	1.8%	86.2%	4.2
Opening vacancy	43 694	7 570							
Total letting	267 007	230 203							

#### **Notes:**

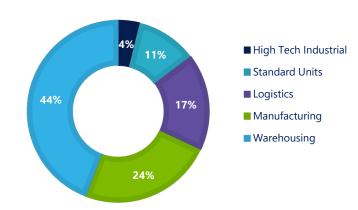
- 1. Largest reversions arising from new letting in Rosebank, at the end of a 10 year developmental lease. Long-dated leases (i.e. leases of 5 years or longer) have reversions of approximately negative 31%; whilst short-dated leases (i.e. leases of less than 5 years) have reversions of approximately negative 8%.
- 2. Long-dated leases (i.e. leases of 5 years or longer) have reversions of approximately negative 16%; whilst short-dated leases (i.e. leases of less than 5 years) have reversions of approximately negative 2%.
- 3. Early letting driven by industrial sector GLA of 37 043m<sup>2</sup>.
- 4. Incentives have largely comprised tenant installations.

## **SA** portfolio composition

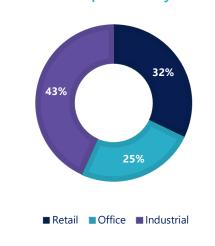
### Sectoral spread by NOI



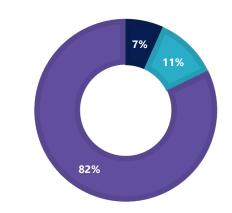
#### Industrial



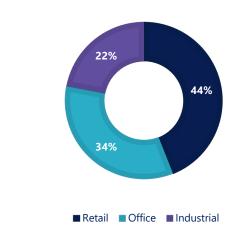
#### Sectoral spread by GLA



Retail



### Sectoral spread by asset value

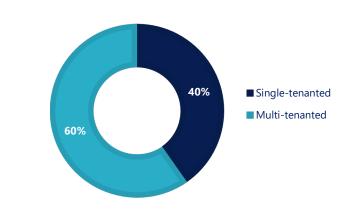


Office

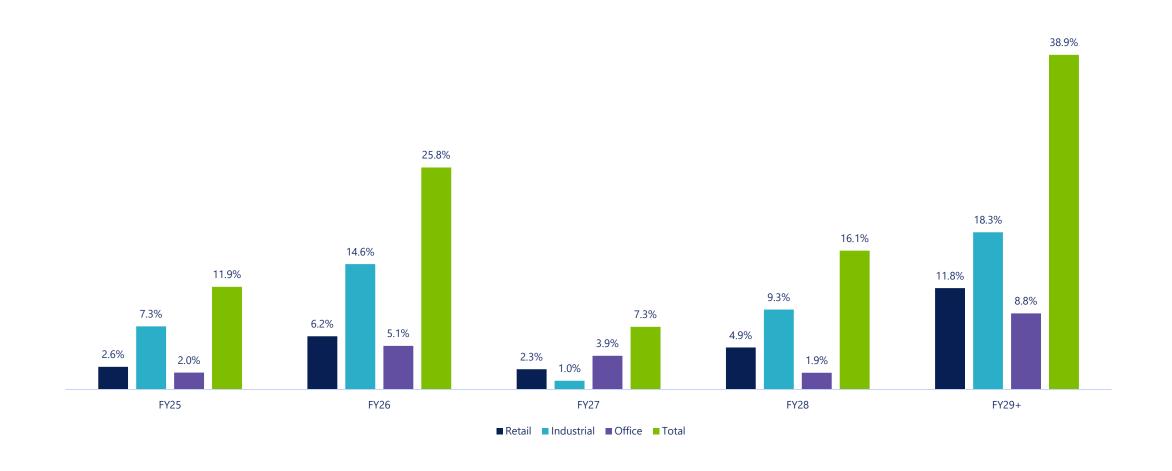
■ Motor Dealership

■ Retail Warehouse

■ Shopping Centres



**SA lease expiry profile**The Group maintains a well-staggered lease expiry profile with 88.1% of leases expiring in FY26 and beyond



## **SA top 10 clients**

### Based on gross revenue and as % of total SA portfolio

Retail %		Office %		Industrial %	
Shoprite Checkers	5.6%	Woolworths	3.2%	RTT Group (Pty) Ltd	2.1%
Foschini Retail Group	2.9%	Clidet No 887 (Pty) Ltd	2.6%	Reload Aquarius Shipping International	1.9%
Mr Price Group	2.7%	Clover SA	1.5%	Sumitomo Rubber South Africa	1.4%
Pepkor Trading	1.9%	Samsung Electronics SA	1.4%	Motus Aftermarket Parts	1.3%
Pick 'N Pay Retailers	1.7%	The Maisels Group	1.3%	SMD Technologies	1.3%
Masstores	1.7%	Webhelp SA Outsourcing	1.0%	Anchor Park Investments 48	1.2%
Woolworths	1.3%	OFP Finance Africa	1.0%	Kees Beyers Chocolate	1.2%
Clicks Retailers	1.1%	Iress MD RSA	0.8%	Adcock Ingram Healthcare	1.2%
Builders, A Division Of Massmart Retail	1.0%	Investec Bank Limited	0.8%	Waco Africa	1.1%
McCarthy	0.9%	Joe Public	0.7%	AGCO	1.0%

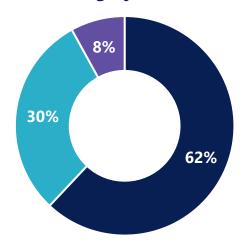
# Performance – PEL



## **PEL portfolio**

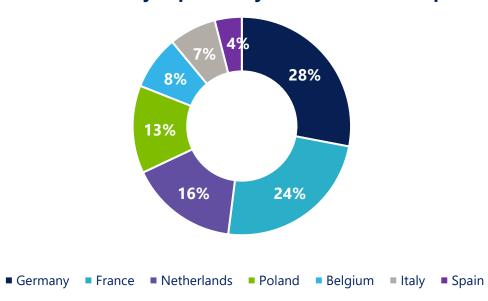
Portfolio	30-Sep-24	31-Mar-24	30-Sep-23
Number of properties	32	32	32
Asset value (€'bn)	1.1	1.1	1.1
LFL base NOI growth	1.1%	6.2%	7.9%
Cost to income (excl. bad debts)	8.5%	8.5%	8.7%
Arrears as a percentage of collectibles	2.2%	1.4%	2.0%
GLA (m <sup>2</sup> )	1,124,555	1,124,555	1,124,649
Vacancy (by GLA)	3.1%	2.2%	0.9%
Average vacancy (by GLA)	2.9%	1.3%	1.1%
WALE (years)	4.9	5.3	5.2
Average positive reversions on renewals and new leases	10.2%	5.2%	5.7%
Indexation	3.4%	7.8%	7.6%

### **Asset Sizing by GLA (SQM)**



■ <20,000 SQM

#### **Country Exposure by Contracted Rent € p.a.**



## **PEL summarised balance sheet**

€m	30-Sep-24	31-Mar-24	% change
Investment property	1 055	1 055	0.0%
Derivative financial instruments	9	17	(47.1%)
Trade and other receivables	42	36	16.7%
Cash	19	20	(5.0%)
Total assets	1 125	1 128	(0.3%)
Shareholder interest	399	417	(4.3%)
Total equity	399	417	(4.3%)
Long term borrowings	578	563	2.7%
Other liabilities	148	148	-
Total liabilities	726	711	2.1%
Total equity and liabilities	1 125	1 128	(0.3%)

### **Investment property**

Valuation remained stable

### **Interest rate cap MTM**

Hedge valuation decreased due to lower interest rate expectations affecting EURIBOR curve and the unwind of the cap over time



**PEL LTV** 

54%

## **PEL portfolio letting**

Strong start to leasing with 96% of space expiring re-let at positive 5.2% reversion

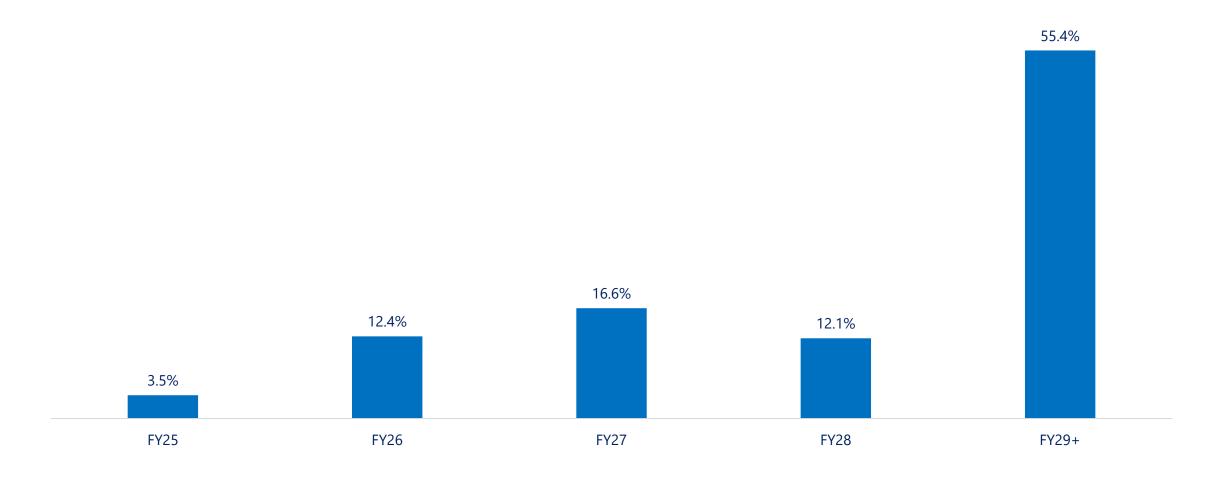
As at 30 September 2024	Expiries and cancellations	Renewals and new lets	Weighted average gross expiry rental	Weighted average gross new rental	Rental reversion (renewals)	Incentive	Retention	WALE
	GLA (m²)	GLA (m²)	€/m²	€/m²	%	% lease value	%	Years
Germany	2 498	2 498	67.7	67.7	0%	0.0%	100.0%	1.0
France	41 633	41 633 <sup>1</sup>	48.4	54.1	11.8% <sup>1</sup>	8.3% <sup>2</sup>	49.7% <sup>2</sup>	3.3
Poland	4 846	2 423	55.2	61.2	10.9%	11.1%³	50.0%	5.1
Subtotal	48 977	46 554	50.9	56.1	10.2% <sup>1</sup>	8.5%	52.3%	3.2
Opening vacancy	34 804							
Total letting	83 781							

#### **Notes:**

- 1. Excluding a 21.5% uplift achieved on newly let space (20,936m<sup>2</sup>).
- 2. The remaining 51.3% that was expiring was let to a new tenant at a 21.5% uplift in rent. Incentives equated to 8.3% of the total value of the lease.
- 3. The tenant incentive for leases (renewals and new-lets) in Poland are generally higher compared to other markets.

## PEL lease expiry profile (by SQM)

Extended lease expiry profile with 44.6% of leases expiring between FY25 to FY28



#### Note

WAULTe (Weighted Average Unexpired Lease term to Expiry) equates to 4.90 years (WAULTb (Weighted Average Unexpired Lease term to Break) equals 3.77 years). 24.2% of the portfolio income based in France, where leases are typically governed by 3/6/9-year lease structure.

## **PEL top 10 clients**

Based on contracted rent and showing as % of total portfolio income

Client name	%	
Rhenus	10.1%	
LT Foods Europe	4.6%	
Geodis Logistics	4.5%	
CHI Deutschland Cargo Handling GmbH	4.3%	
Empik	3.6%	
Tiesse S.p.a.	3.3%	
Neele-Vat Air B.V.	3.1%	
H.Essers Logistics Company N.V.	3.0%	
AF Logistik & Speditions GmbH	2.8%	
Procter & Gamble	2.7%	

# Balance sheet and treasury



## **Balance sheet metrics**

	Post the Blackstone Transaction				As at 31 March 2024			
		Group		PEL	Group			PEL
	ZAR debt	<b>EUR debt</b>	<b>Total Group</b>	Europe	ZAR debt	EUR debt	<b>Total Group</b>	Europe
Quantum	R4.9bn	R1.5bn	R6.4bn	€611m	R9.9bn	R2.0bn	R11.9bn	€566m
Debt maturity (years)	3.6	3.3	3.5	5.0	2.8	2.4	2.2	1.3
Swap maturity (years)	3.0	1.0	2.3	5.0 <sup>4</sup>	2.0	1.8	2.0	2.5
Hedge percentage	88%	100%	96%	100%	95%	100%	98%	93%
Gearing %	-	-	c.33.5%	56%	-	-	44%	53%
Look-through gearing			c.41%				58%	
Average all-in cost of funding	8.9%	3.6%	5.7%	5.4%	9.2%	3.2%	5.3%	3.9%
Average debt margin (local currency)	1.5%	1.9%	1.6%	2.4%	1.7%	2.1%	1.7%	2.2%
Average swap rate	7.3%	1.9%	6.4%	3.0%4	7.3%	1.9%	4.6%	1.4%
Encumbrance ratio <sup>1</sup>	-	-	52%	100.0%	-	-	48%	100.0%
% debt secured <sup>2</sup>	-	-	48%	100.0%	-	-	55%	100.0%
% Foreign debt and CCS of EUR investment <sup>3</sup>	-	-	100%	-	-	-	75%	-

- Secured assets as a percentage of total investments.
   Secured debt as a percentage of total debt facilities.
   Cross currency swaps are considered synthetic EUR funding.
   On assumption that Blackstone put in place a 5-year interest rate cap.

# Glossary



## **Glossary**

Term	Definition
Board	Board of directors of Burstone Group Limited
Burstone or The Group	Burstone Group Limited including its subsidiaries, investments in joint-ventures and any other investments
CCIRS	Cross currency interest rate swaps
CGT	Capital gains tax
Cps	Cents per share
DIPS	Distributable income per share
DPS	Dividend per share
ESG	Environmental, social and governance
EV	Enterprise value
FEC	Foreign exchange contract
Gross income	Revenue from all investments aggregated on a proportionally consolidated basis
IAP	Investec Australia Property Fund
Investment yield	Income (earnings) and capital return over balance sheet equity value
IRS	Interest rate swap
ITAP	Irongate Templewater Australia Property
IWI	Investec Wealth and Investments
Izandla or Izandla Property Fund	Izandla Property Fund Proprietary Limited
Like-for-like or LFL	Comparable measure of growth
LTV	Loan to value, calculated as net debt / total investments net of minority interests
MTM	Mark to market
NAV	Net asset value
NOI	Net property income
PEL	Pan-European logistics
PELI	Pan-European light industrial
REIT	Real estate investment trust
SA	South Africa / South African
UK	United Kingdom
WALE	Weighted average lease expiry
WHT	Withholding tax
yoy	Year on year



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