

African Chamber of Commerce Presentation

Tamela Lee

Vice President

Business Diversity and Development

8/22/2025

Agenda

- | | |
|------------|--|
| 11:00 a.m. | Registration Check-in |
| 11:00 a.m. | Lunch served upon arrival |
| 11:15 a.m. | Welcome Remarks
Doing Business with DFW Overview
Tamela Lee, Vice President, Business Diversity and Development (BDDD) |
| 11:30 a.m. | Airport Overview, Procurement of Goods and Services
Roland Duncan, Assistant Vice President, Procurement & Materials Management |
| 12:00 p.m. | Airport Overview, Risk Management
Courtenay Shorter, Sr Enterprise Risk Mgmt Mgr, Risk Management |
| 12:20 p.m. | Tammy Huddleston, Vice President, Design, Code, and Construction |
| 12:50 p.m. | Q & A |
| 1:00 p.m. | Adjourn |





Vice President

Business Diversity & Development

Tamela Lee

Doing Business with DFW Overview

DFW By the Numbers

3rd
in the world
for **passengers**

81.8M - Airports Council International (ACI) 2023

3rd
in the world
for **operations**

690K - ACI 2023



**INTERNATIONAL
DESTINATIONS**

191
**DOMESTIC
DESTINATIONS**

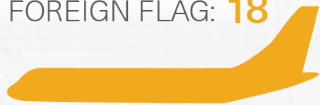


Every major city
in the continental
United States can
be accessed within

**FOUR
HOURS**

31 PASSENGER
AIRLINES

DOMESTIC: **13**
FOREIGN FLAG: **18**



20 CARGO
AIRLINES



DFW COVERS
MORE THAN

26.9
SQ. MILES

Larger than Manhattan



APPROXIMATELY
2,000

DFW AIRPORT BOARD EMPLOYEES

ON-AIRPORT
EMPLOYEES APPROXIMATELY
60,000



\$3.3 billion (USD) Annual Economic Impact



39,425 jobs supported directly and indirectly



\$267 billion (USD) State Tax Revenue



\$164 billion local (USD) Local Tax Revenue

DFW's D/M/WBE Economic Impact



Business Diversity Objectives

Ensure Fair Access to Contract Opportunities

For all businesses, particularly Disadvantaged, Minority and Women Business Enterprises (D/M/WBEs)

Ensure nondiscrimination in the award and administration of procurements

Remove barriers to participation

Promote the utilization of D/M/WBEs

Assist the development of firms that can compete successfully in the marketplace

Business Diversity Programs

Federal Programs (Federal Regulations)

Disadvantaged Business Enterprise (DBE)

Airport Concession Disadvantaged Business Enterprise (ACDBE)

- 51% owned and controlled by one or more socially and economically disadvantaged individuals
- DBE – business size based on SBA size standards
- ACDBE – business size based on FAA size standards
- Personal Net Worth Threshold

DBE Program

Construction Services
Architectural & Engineering Services
20% Annual Goal

ACDBE Program

Airport Concessions
31% Annual Goal

Business Diversity Programs

Local Program (Disparity Study)

Minority and Women Business Enterprise (MWBE)

- 51% owned and controlled by one or more minority individuals or by one or more female individuals
- Socially disadvantaged

Small Business Enterprise Concession (SBEC)

- Business size based on SBA size standards
- Personal net worth threshold same as ACDBE
- No Local Preference but must be certified in Texas
- Gross receipts averaged over three (3) years
- Certification expires and requires annual renewal

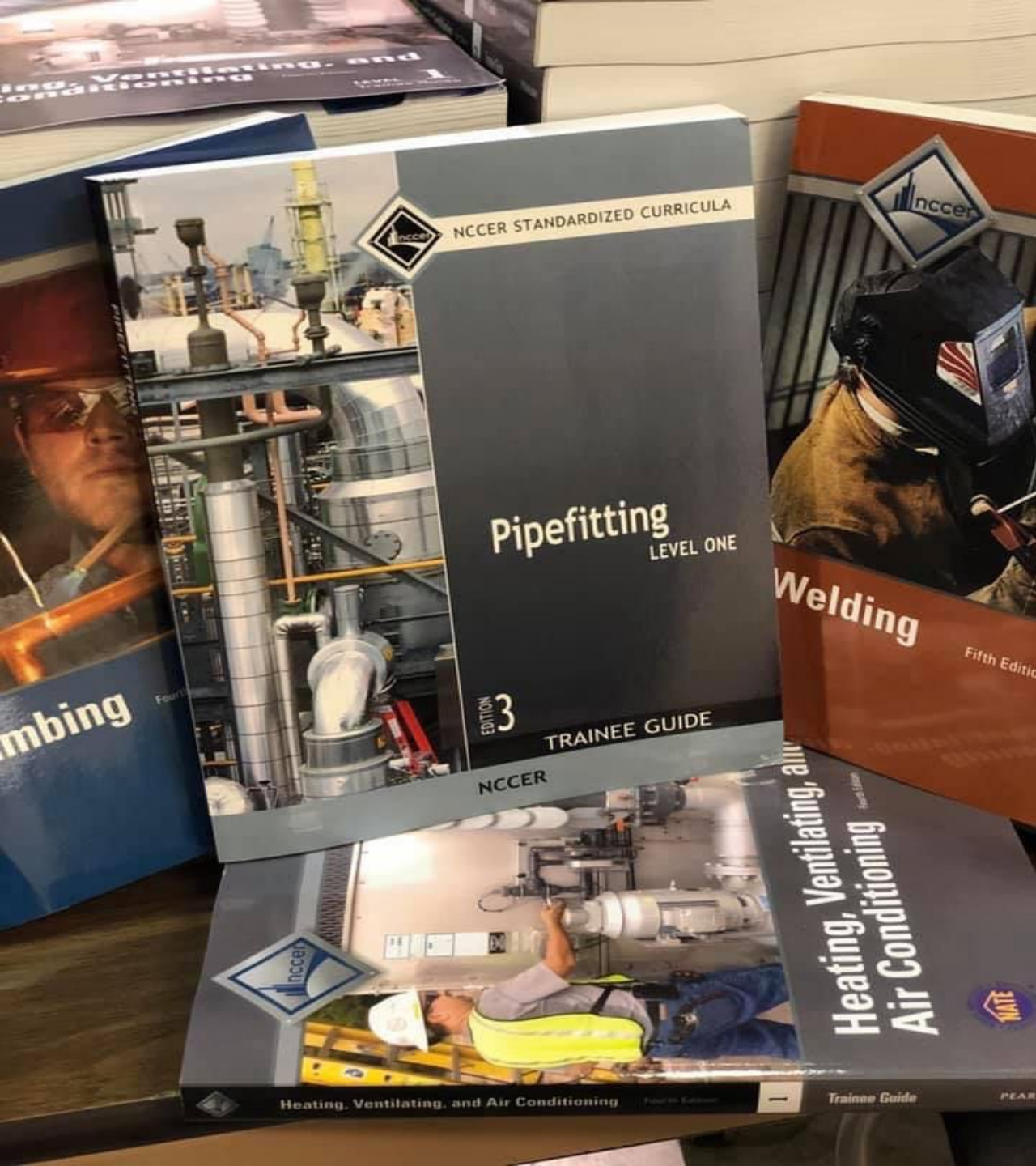
MWBE Program

Construction Services
Architectural & Engineering Services
Goods & Services

31% Annual Goal

SBEC Program

Airport Concessions



Craft Training Program

Construction Education Foundation

Objective:

- Provide training curriculum for construction-related skilled workers in craft professional positions on DFW contracts

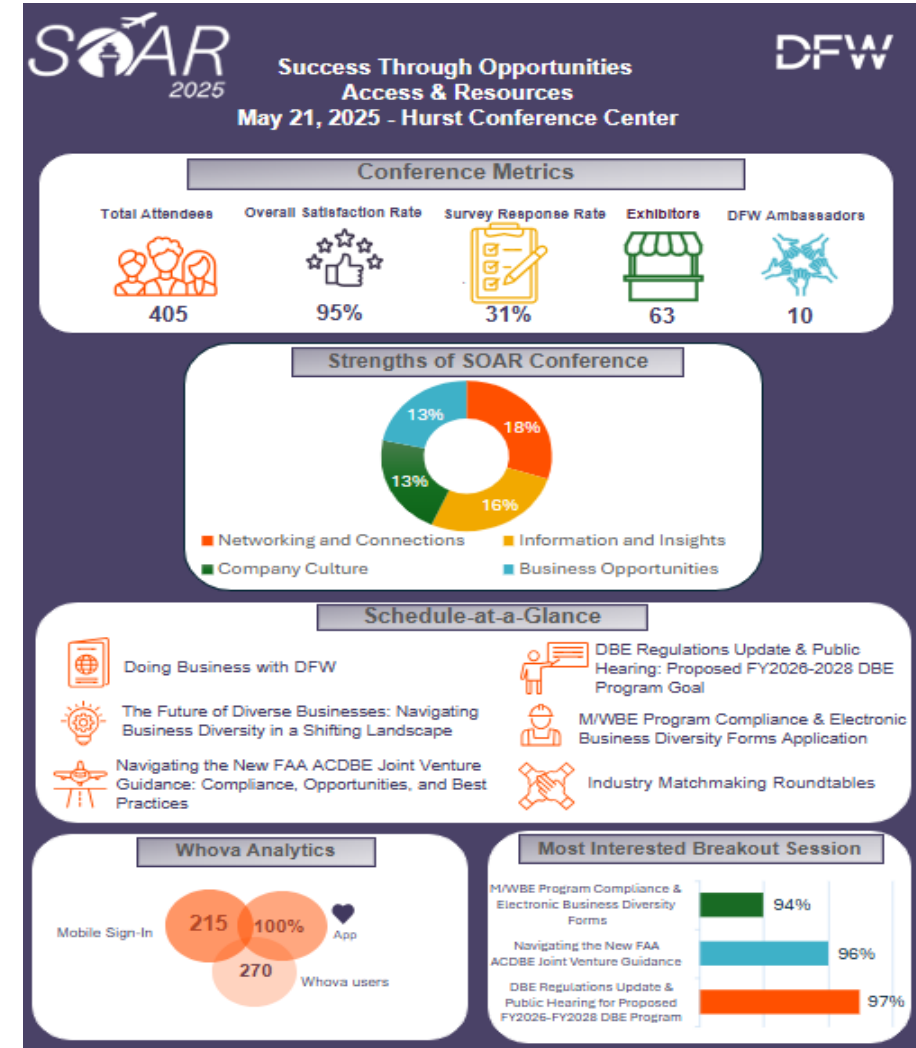
Examples of Curriculum Completed:

- Advance Welding
- Applied Construction Math
- Commercial Blueprint Reading
- Commercial HVAC
- Contract Documents
- Electrical Journeyman Prep
- Heat Illness Awareness
- Primavera
- Spanish for Construction Sites



SOAR Conference

Success through Opportunities Access & Resources





Rental Car Supplier Diversity Initiatives

2025 Local Outreach

SOAR Conference – May 21, 2025

- Networking roundtables
- Rental Car Participants: ACE Rent a Car, Enterprise Holdings, The Hertz Corporation
- Access to decision makers resulted in immediate connections and price quote opportunities



Meet the Division Leadership at DFW

CAPACITY BUILDING PROGRAM 2025 Series

APRIL | Infrastructure & Development, April 9
Coffee with BDDD, MWBE Program Compliance, April 23

MAY | Revenue Management, May 7
SOAR Conference, May 21

JUNE | Coffee with BDDD, MWBE Program Compliance, June 4
Finance & Information Technology, June 18

JULY | Administration & Innovation, July 9
Operations, July 16



Registration required.

Visit the Business Diversity &
Development website to register!
dfwairport.com/bdd

Capacity Building Program Series

Implemented Ninth Year

8 'Meet the Division Leadership' sessions

Connected diverse businesses with division
leadership teams

170 companies attended one more sessions

95% overall satisfaction rate

Program Benefits:

- Increase outreach to diverse businesses
- Access to decisionmakers
- Disseminate information on upcoming business opportunities





L'OCCITANE
EN PROVENCE



SBEC Program

Small Business Enterprise Concessions

Program adopted on 9/2/2021 to foster participation by small business concessionaires, including ACDBEs, and increase opportunities for such firms to perform as prime concessionaires.

Awarded the second three lease agreements under the SBEC Program on 01/11/2024

- Bugatti Bar Group, Bugatti Bar & Taverna (Food & Beverage, A17)
- Corliss Stone-Littles, LLC, L'Occitane En Provence (Retail, A19)
- JAVASTAR, Inc., Sundance Travel Essentials (Retail, B43)



**Minority/Women Business Enterprise (M/WBE)
Policy and Administrative Procedures**
Business Diversity & Development Department



07-01-2020

Keys to Success

I. Understand the Business Diversity Program Requirements

- Difference in Programs
- Goal versus Commitment
- Required Forms and/or Evaluation Criteria

II. Bidding/Proposing

- Attend Pre-Bid or Pre-Proposal Meeting
- Submit questions in writing
- Communication between Pre-Bid/Pre-Proposal Attendee and Bid/Proposal Preparer
- Proofread bid/proposal response before submitting for compliance with Business Diversity requirements

III. Forms and/or Evaluation Criteria

- Complete and sign all required forms
- Provide exact dollar amounts and percentages for Diversity participation as requested
- Do not use "TBD" or "Up to a certain percentage"
- RFPs: Respond to Evaluation Criteria (20 points)
- Submit applicable and current Certification Certificates

IV. Responsive versus Non-Responsive

- Responsive determinations move forward in the evaluation and consideration process
- Non-responsive determinations do not move forward.

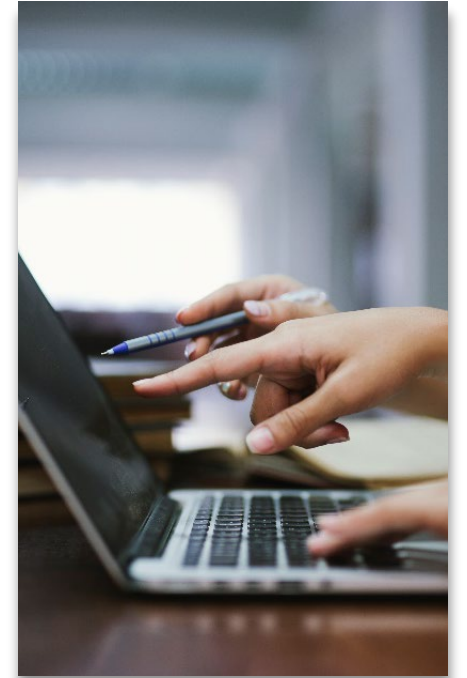


Assistant Vice President
Procurement & Materials Management

Ron Duncan
Doing Business with DFW

PMM Core Functions and Responsibilities

- Formal Procurements
- Informal Procurements and P-Card Transactions
- Consulting and Advanced Procurement Planning Services (Annual Buying Plan)
- Contract Administration
- Contract Compliance Support
- Vendor Management
- Vendor Performance Management System
- Warehouse and Inventory Control Management



Doing Business with DFW Airport

Important Facts to Know and Understand

www.dfwairport.com

Do Your Homework

Who is DFW?
Are we a prospective client?
Do we utilize your product or service?
How do we procure your product or service?

Check out Resources at www.dfwairport.com

Supplier Registration
View Solicitation Schedule
Insurance/Bonding – ROCIP 2.0
Capacity Building Program Series

Learn About Business Diversity

M/WBE & SBEC Local Programs
ACDBE & DBE Federal Programs
Relevant Market Area
Certifications

Study the Bid/Proposal Process

Procurement Method, Requirements & Deadlines
Pre-Bid & Proposal Events
Don't Give Up After the First Bid
Deliver Excellent Customer Service

2025 Procurement Buying Plan



At DFW, we recognize that suppliers play a critical role in the Airport's ability to ensure the timely availability of quality supplies, materials, equipment, technology, construction, and professional services in support of the Airport's operational and administrative functions as well as its revenue-generating initiatives.

- Forecast of opportunities to help businesses plan responses
- List of projected contracts for all DFW Airport departments
- Upcoming contract details: Project Description, Contract Type, Estimated Amount, Term, and Advertisement Dates
- Information on how to register to receive notifications of business opportunities and submit bids and proposals electronically
- Resources and opportunities for Doing Business with DFW Airport


Vendor Registration

- Registration for DFW's Bonfire Portal is quick, easy and free.
- Once registered, you will be able to create submissions for the Open Public Opportunities.
- In addition to general organizational information, you will be able to:
 - Select commodity codes
 - Upload documents (i.e. insurance or MWBE certifications)

Portal Log in

Procurement Portal
Gisela Peters cloud DEMO

[Log in](#) [Open Public Opportunities](#) [Past Public Opportunities](#)

 **Register as a Vendor**


ORGANIZATION NAME


FIRST NAME LAST NAME

EMAIL EMAIL (AGAIN)

PASSWORD PASSWORD (AGAIN)

[Create account »](#)

 **Log in with your Bonfire Account**
[Show account login screen »](#)

 **Need Help?**
[Contact Bonfire Support here »](#)

Viewing Opportunities

The **Project Details** page includes relevant information to the solicitation, including:

- Type of Solicitation
 - Status
 - Important Events
 - All Supporting Documentation
 - Decisions/Package Options
 - Requested Information
 - Messages/Public Notices
- ***Keep a look out for public notices as they will alert you to new Addendums or Requested Information***

Solicitation No. 8005540 - Insurance Broker of Record Dallas Fort Worth International Airport [Back to list](#)



Project Details

Project: Insurance Broker of Record

Ref. #: Solicitation No. 8005540

Department: Risk Management

Type: RFP

Status: **OPEN**

Open Date: Jan 23rd 2023, 8:00 PM CST

Intent to Bid Due Date: Feb 21st 2023, 2:00 PM CST

Questions Due Date: Feb 7th 2023, 4:00 PM CST

Close Date: Feb 21st 2023, 2:00 PM CST

Days Left: 12

Project Description:

General Description: 1.5 The Contractor shall procure insurance policies with Insurance Carriers licensed by Texas Department of Insurance and authorized to transact the lines of business specified.

Contract Term: One (1)-year period with options to renew for four (4) additional one (1)-year periods.

Minority/ Women Business Enterprise (M/WBE) Goal: Goal for this contract is 20%.

Applicable Laws: This solicitation is being conducted in accordance with Texas Local Government Code Title 8, Subtitle A, Chapter 252 and/or Government Code 2254, as applicable.

February 2023

prev next

Sun	Mon	Tue	Wed	Thu	Fri	Sat
29	30	31	1	2	3	4
OPEN						
5	6	7	8	9	10	11
OPEN						
12	13	14	15	16	17	18
OPEN						
19	20	21	22	23	24	25
OPEN						
26	27	28	1	2	3	4

Important Events:

Status	Event Name	Location	Description	Dates	Mandatory
ONGOING	Open Date	Online Portal	Posting date for the Opportunity	Jan 23rd 2023, 8:00 PM CST	N/A

Finalizing Your Submission

- **Bonfire will not verify the contents of your documents**, only you can do that.
- Make sure you title the documents appropriately on your computer, then upload the corresponding documents to each field.
- Confirm your documents are correct before you submit your proposal.

Response Forms

•	Information Questionnaire (Q-59QW) REQUIRED Questionnaire # Files: 1
⚠ Information_Questionnaire_(Q-59QW).xlsx	
•	W9 REQUIRED File Type: PDF (.pdf) # Files: 1
✓ W9.pdf	
•	Exhibit A - Proposal Acknowledgement REQUIRED File Type: PDF (.pdf) # Files: 1
✓ Exhibit_A_-_Proposal_Acknowledgement.pdf	
•	Exhibit B - Business Disclosure Form REQUIRED File Type: PDF (.pdf) # Files: 1
✓ Exhibit_A_-_Proposal_Acknowledgement.pdf	
•	Exhibit C - Estimated Investment REQUIRED File Type: PDF (.pdf) # Files: 1
✓ Exhibit_C_-_Estimated_Investment.pdf	
•	Exhibit D - Pro Forma REQUIRED File Type: PDF (.pdf) # Files: 1
✓ Exhibit_D_-_Pro_Forma.pdf	

DFW Risk Management



Courtenay Shorter
Sr. Enterprise Risk Manager

DFW Risk Management

Supporting DFW's strategic goals by fostering risk-based decision making, driven through the delivery of ERM-focused, risk management services & solutions.

Enterprise Risk Management (ERM)

- Enterprise Risk Assessments
- ERM Framework Diagnostic
- Organizational Resiliency, Compliance & Governance
- ERM Technology & Risk Analytics
- Data Strategies and Business Process Improvement

Risk Management Services

- Risk Consulting & Advisory
- Risk Control, Mitigation & Action Plan Development
- Risk Reporting, Monitoring and Reporting
- Safety Management
- Incident & Claims Management
- Integrated Absence Management

Risk Management

Rolling Owner Controlled Insurance Program (R/OCIP)

- Construction Safety Management
- Contractor Compliance
- Capital Development Risk Transfer & Protection

Risk Management Solutions

- Risk Financing (Self-Insured Retention/Deductibles)
- Risk Transfer (Commercial Insurance Program)
- Contract & Vendor Risk Management
- Risk Information Management System (RMIS)

Insurance Coverage – Minimum Requirements

COVERAGE TYPES	MINIMUM COVERAGE AMOUNT
Worker's Compensation	Texas Statutory Coverage
Employer's Liability Insurance	\$500,000 each accident \$500,000 each disease, each employee \$500,000 each disease policy limit
Commercial General Liability	
Limit Any One Occurrence	\$1,000,000
Damage to Rented Premises	\$100,000
Personal and Advertising Injury	\$1,000,000
Policy Aggregate	\$2,000,000
Products and Completed Ops	\$2,000,000
Business Automobile Liability	
Combined Single Limit for Each Accident	\$500,000
Additional Coverages May Be Required	
Excess Liability	\$10,000,000
Profession Liability	\$1,000,000
Pollution Liability	\$1,000,000
Cyber Security	\$1,000,000



R/OCIP

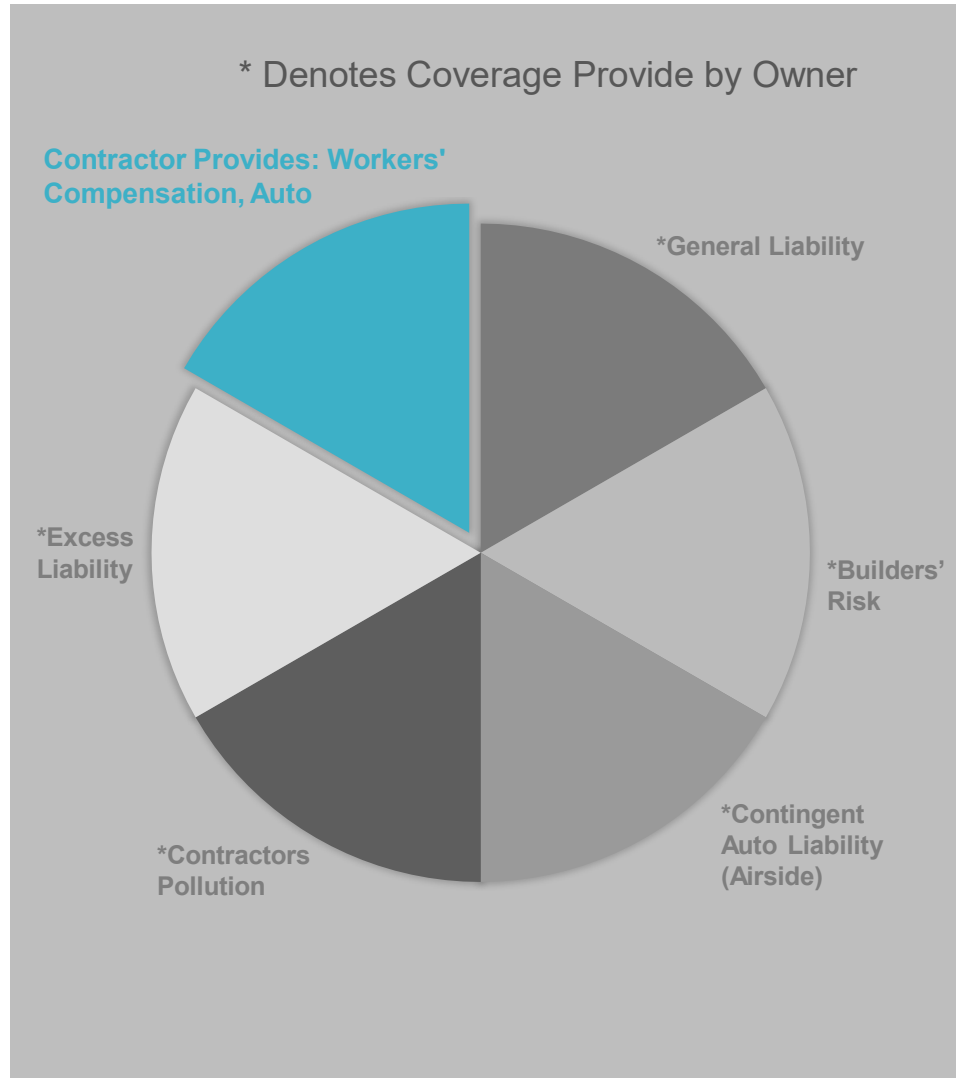
Rolling Owner Controlled Insurance Program

R/OCIP is a comprehensive insurance and risk management program that enhances the Airport's Enterprise Risk Management strategy.

It provides **strong safety and claims management approach to capital construction projects risk profiles.**

It **removes the barriers for small and mid-sized contractors** to bid on projects that require high levels of liability insurance requirements while supporting community engagement goals.

R/OCIP ABC's



Advantages

- Uniform insurance protection and dedicated limits
- Extended completed operations coverage
- Centralized safety, loss prevention and claims handling program
- Reduction of potential litigation between contractors.

Bundled Structure

DFW's next generation risk transfer solution supports Airside capital improvement projects.

Coverage

Our **General Liability ONLY** program covers:

- DFW (Owner)
- General Contractors
- Enrolled Subcontractors

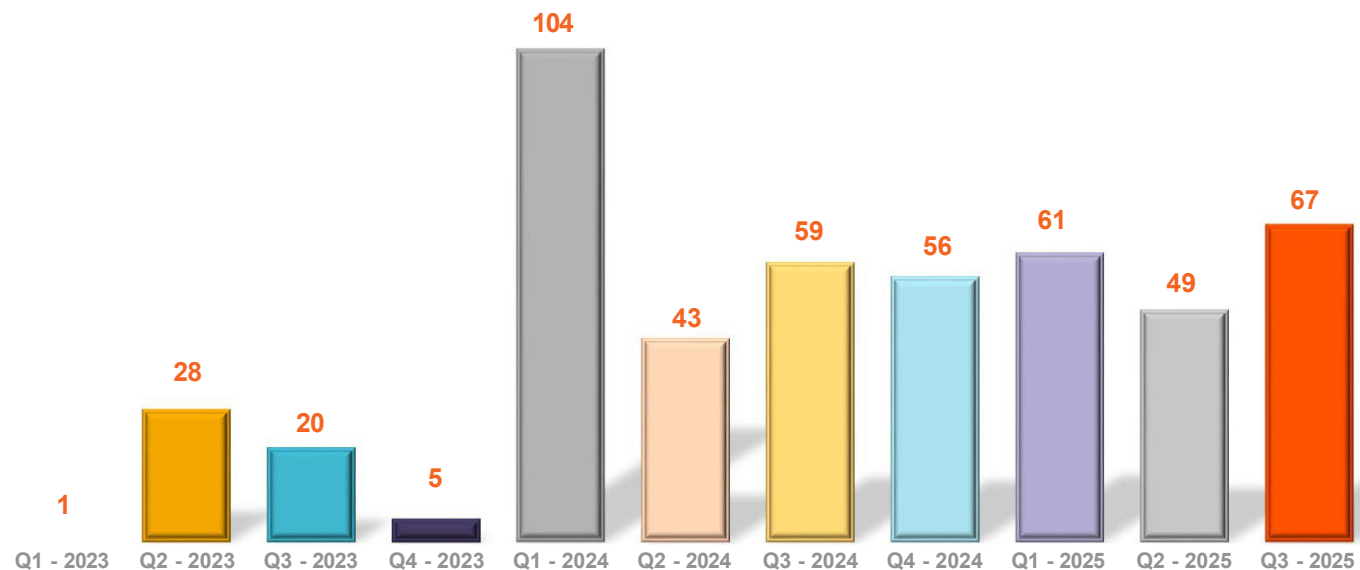
ROCIP Components

Insurance and Administration

Training Programs

Capital Assistance and Bonding

ROCIP 3.0 Enrollments by Quarter
(Contractors and Subcontractors)



As of June 2025 (will update)

Program Elements

Employee
Background
Checks

Drug
Screening

Site
Badging

Experience
Modification
Rate

Focus on Safety

Experience Modification Rating

Workers' Compensation rating of 1.5 or below to increase contractor accountability; helps ensure safety best practices at jobsites

Contractor-led Background Checks; Drug Testing

Contractors to adhere to the DFW Safety Manual

Mandatory Safety Training; Site Safety Audits

Project workers attend four-hour safety orientation training session;
conducted in English and Spanish; Badged by Prime Contractor.



R/OCIP 3.0 Insurance Coverage

Owner Provided Insurance	CMAR / Subcontractors
General Liability (ROCIP enrolled participants, onsite only) Also known as business liability insurance, general liability insurance protects you and your business from “general” claims involving bodily injuries and property damage.	\$2M Each Occurrence / \$4M General Aggregate Personal & Advertising / Completed Operations \$10,000 per occurrence deductible
Excess Liability (ROCIP enrolled participants, onsite only) Excess liability insurance increases the limits of an existing insurance policy, usually a commercial general liability insurance policy.	\$200M Each Occurrence / Annual General Aggregate (Products Completed Operations – 10 years)
Builders Risk Builder’s risk insurance, also known as course of construction insurance, is a specialized type of property insurance that helps protect buildings under construction.	\$25,000 per occurrence deductible
Contractors Pollution Liability Contractors’ Pollution Liability (CPL) is a type of insurance policy that protects contractors from pollution-related risks	\$20M Each Loss / Aggregate Limit \$25,000 per occurrence deductible
Auto Excess Liability-Airside & Non-Airside Excess liability insurance increases the limits of the existing auto insurance policy.	\$10M excess of \$1M



Surety

Program designed to increase the participation of small and disadvantaged business enterprise subcontractors in DFW construction projects.

Contractors looking to work with DFW and either attain surety capacity or look at options to increase their current surety capacity.

Surety Capacity for:

- Bid Bonds
- P&P Bonds
- Concessionaires
- Maintenance
- Other Surety requirements

WTW SPG Group members will work directly with each subcontractor to understand what is required to establish and expand surety capacity to meet required levels of coverage.





Current Projects

Rolling Owner Controlled Insurance Program

Airport Pavement Remediation	\$12,555,555
Rental Car Center Garage Dry Sprinkler System	\$2,239,333
Airfield Ramp Efficiencies Terminal C-N, Terminal B-N, Terminal A-S Austin Bridge and Road	\$36,070,000
DFW Airport Runway 17R-35L Description of Work (*)	\$257,197,483
Southwest End Around Taxiway with Flatiron Constructors	\$47,980,000
Airfield Electrical Circuit Replacement 2023	\$6,615,465
Terminal D Plumbing and Mechanical Equipment EOL Replacement	\$7,508,333
Terminal C Renovations- Utility Corridor	\$75,855,639
Terminal A Roofing	\$15,615,390
Recapitalization - Terminal D	\$56,935,435
Recapitalization of Terminals A, B & C (including HVAC & Other Systems)	\$12,645,800
Central Terminal Area Expansion Terminals C and A- Project Management Office/Design Build (PMO-DB)	\$30,000,000
Central Terminal Area Expansion Terminals C and A-Design Build	\$474,838,181
Terminal C Renovations CMAR Balance of Contract Value	\$400,000,000
Terminal F /Skylink Station Limited NTP	\$25,985,163
19th Street Cargo Redevelopment	\$167,342,146
East West Connector Road-Rental Car Dr	\$33,861,216
West Potable Water Pump Station	\$25,980,000
Terminal E Reconfiguration	\$300M
Terminal C South Garage & Roadways	\$130M
Southwest End Around Taxiway Pkg 1B, COBUS Services Relocation & Snow & Ice Facility	\$150M
Terminal F	\$855M
Terminal F Civil and Utility	\$190M
DFW Southwest Hardstands Relocation	\$65M



Future Projects

Rolling Owner Controlled Insurance Program

Airfield Remediation FY2024

Southwest Hardstand Expansion

Runway 18L/36R Rehabilitation

Terminals C-E Connector



Risk Management Solutions Insurance

All Risk Property Insurance Program

The All-Risk Property Insurance Policy is with American Home Insurance Group (AIG). They are the lead provider along with 31 other carriers. They provide coverage for direct physical loss to Board property including facilities, structures, infrastructure, contents, mobile equipment and business interruption.

The Policy meets the Board's contractual requirements for the following:

- Requirements under the controlling bond documents
- Limits of Liability - \$2B
- Blanket Coverage
- Business Interruption
- Terrorism
- Loss Control/Engineering Services

Property Risk Mitigation Programs

- Comprehensive employee training programs with an emphasis on safety
- Contractor safety and training programs
- Lock-out/tag-out/concealed space protocols
- Cutting/welding and hot work permits
- Comprehensive roof inspection, maintenance and replacement program
- New construction meets/exceeds highest standards





Vice President
Design Code & Construction

Tammy Huddleston
Doing Business with DFW



Community Partnership



22ND CENTURY TECHNOLOGIES, INC.

2M ASSOCIATES, LLC

3I CONTRACTING, LLC

A & B ENVIRONMENTAL SERVICES, INC.

A-1 LOCKSMITHS

ABADI ARCHITECTURE AND ACCESSIBILITY, INC.

ACARI MANAGEMENT GROUP, INC.

ACCURATE ADVANTAGE GROUP, INC.

ACTION GYPSUM SUPPLY, L. P.

DFW

AECOM

Types of Contracts

Professional Services

Multiple contracts, each selected for specific expertise or service based on qualifications, which provides “on call” capacity through separate delivery orders.

- ✈ Project/Construction Management (PM/CM)
- ✈ Design Indefinite Delivery and Indefinite Quantity (IDIQ)
- ✈ Facility and Civil Quality Assurance
- ✈ Materials Testing and Inspection Services

Terminal C Pier Module Transport

IP Modernization - Terminal B





Tips for Successful Proposers

TIP 1: Understand Core Beliefs

TIP 2: Be Considerate of Project Lifecycle

TIP 3: Think Outside the Box

TIP 4: Be Responsive

TIP 5: Propose!



Tips for Successfully Completing Projects at DFW

TIP 1: Safety First

TIP 2: Understanding Schedule Requirements

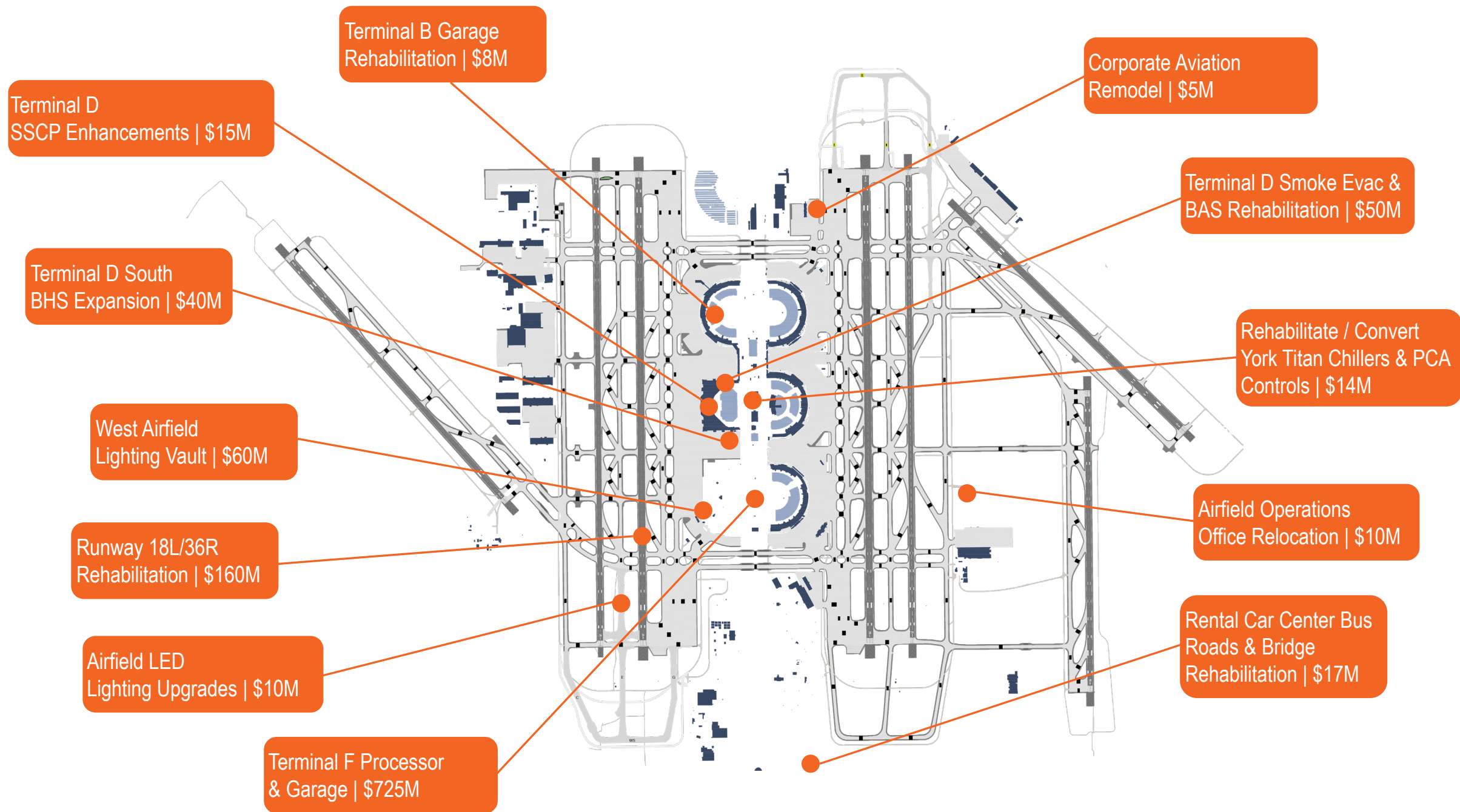
TIP 3: Navigating Invoicing

TIP 4: Strong Communication & Coordination

TIP 5: Minimize Customer Impacts

OPPORTUNITY	ANTICIPATED ADVERTISING DATE	ESTIMATED CONTRACT VALUE
Airfield Operations Office Relocation	2025 Q3	\$10M
Terminal D Greate Trap Rehab	2025 Q3	\$11M
Rehabilitate & Convert York Titan Chillers & PCA Controls	2025 Q3	\$14M
Corporate Aviation Remodel	2025 Q4	\$5M
South Remote Parking Lot Expansion	2025 Q4	\$15M
Rental Car Cent Bus Roads & Bridge Rehabilitation	2025 Q4	\$17M
Terminals A, B & E Grease Interceptors (Phase 1)	2025 Q4	\$17M
Terminal D SSCP Enhancements	2025 Q4	\$27M
Terminal D South BHS Expansion	2025 Q4	\$40M
Runway 18L / 36R Rehabilitation	2025 Q4	\$160M
Procurement Office-Warehouse HVAC Replacement	2025 Q4	\$5.3M
Data Center 1 HVAC/BAS & Electrical Rehabilitation	2025 Q4	\$4.3M
Terminal D South Digital Curbside & Directories	2026 Q1	\$5M
Rehabilitation & Improvements for Employee Lot 1W	2026 Q1	\$40M

OPPORTUNITY	ANTICIPATED ADVERTISING DATE	ESTIMATED CONTRACT VALUE
Terminal F Processor & Garage	2026 Q1	\$725M
Replace Cooling Tower Condenser Water Piping	2026 Q1	\$5.3M
Replace 480V Switchgear and Sodium Hypochlorite System	2026 Q1	\$10.4M
Skylink Fire Pump and Associated Component Replacement	2026 Q1	\$20M
Terminal B Parking Garage Rehabilitation	2026 Q2	\$8M
Joint K9 / Bomb Squad Complex	2026 Q2	\$8M
Automated Terminal Exit Lanes – Phase 3	2026 Q2	\$9.7M
Terminal C Garage & Roadways: Garage A	2026 Q3	\$34M
Taxiway Enabling Skylink Modification	2026 Q3	\$38M
Terminal D Smoke Evac & Smoke BAS Rehabilitation	2026 Q4	\$50M
Terminal F Processor Roads	2026 Q4	\$125M
Airfield LED Lighting Upgrades	2026 Q4	\$10M
Rehabilitate Skylink Stations – Terminal D	2026 Q4	\$36M
West Airfield Lighting Vault	2026 Q4	\$60M



Procurement Portal

Dallas Fort Worth International Airport



Department: All

Open Public Opportunities

Past Public Opportunities

Search

Status	Ref. #	Project	Department	Close Date	Days Left	Action
OPEN	Solicitation No. PA1741	Request for Bid - Industrial Safety Shoes	Risk Management	Apr 25th 2025, 2:00 PM CDT	< 1	View Opportunity
OPEN	RFQ9162	Drone and Accessories for Runway Safety Area Inspections	Airport Development	Apr 25th 2025, 2:00 PM CDT	< 1	View Opportunity
OPEN	RFQ9475	Miscellaneous Industrial Items	PMM Warehouse	Apr 29th 2025, 2:00 PM CDT	5	View Opportunity
OPEN	Solicitation No. PA1678	Real Estate Appraisal Services	Commercial Development	May 6th 2025, 2:00 PM CDT	12	View Opportunity
OPEN	Solicitation No. PA1619	Request for Bid - Asphalt Crack Sealer	Energy Transportation Asset Mgmt	May 8th 2025, 2:00 PM CDT	14	View Opportunity
OPEN	Solicitation No. PA1666	Microsite Design and Development Services	Communications and Marketing	May 12th 2025, 2:00 PM CDT	18	View Opportunity
OPEN	PA1544	Terminal D Architectural Finishes and Carpet Replacement	Design, Code and Construction	May 13th 2025, 2:00 PM CDT	19	View Opportunity
OPEN	PA1505	South Sludge Lagoon Rehabilitation	Design, Code and Construction	May 14th 2025, 2:00 PM CDT	20	View Opportunity





**SAVE
THE
DATE**

BUSINESS OPPORTUNITY FORUM

Wednesday, November 12, 2025

8 am – Noon

AMC Theater - Grapevine Mills Mall

3150 Grapevine Mills Parkway, Grapevine, Texas 76051

DFW Forward >>>

Thank you