

Group Tax Policy

The DFDS Group operates an integrated Freight, Transportation, Infrastructure and Logistics network and Passenger transportation services in Europe and Turkey. The DFDS Group continues to offer efficient and innovative transportation services since the establishment of the Group in 1866.

The DFDS Group is committed to doing things the right way – both in terms of integrity and compliance – this is embedded in all we do and is clearly expressed in the DFDS way: “We care. We serve our customers with passion. We listen before making decisions. We do what we say we’ll do. If we see a problem, we fix it. We learn, develop and improve every day.”

The purpose of this Group Tax Policy is to establish a clear and aligned tax approach for the DFDS Group.

1. Accountability and governance

The Group Tax Policy is approved by the Audit Committee. The responsibility for governance of taxes and for tax risk management lies with the DFDS Group CFO and is overseen by the Audit Committee.

The day to day management of the tax affairs is handled by a central tax team. The tax team is involved in all significant business developments to assess potential tax consequences of decisions in advance. The DFDS Group employs appropriately qualified and trained tax professionals.

Our Group Tax Policy applies to all entities within the DFDS Group.

2. Compliance and risk management

The DFDS Group aims to comply with the tax legislation of the countries in which we operate and pay the correct amount of tax when due.

We prepare and file all tax returns required, providing complete, accurate and timely disclosures to all relevant tax authorities.

We aim for certainty on tax positions. Where tax law is unclear or subject to interpretation, we evaluate the likelihood and where appropriate seek an external opinion, to ensure that our position would, more likely than not, be sustained.

The DFDS Group aims to minimize the level of tax risks at all time and actively seek to identify, quantify, manage, and monitor tax risks to ensure they remain in line with our tax policy.

Transactions between DFDS Group companies are conducted based on arm’s length principles and in accordance with the OECD guidelines.

3. Business structure

We will only use business structures that are driven by commercial considerations, are aligned with business activity and have genuine substance.

The DFDS Group is transparent about the entities owned. We are not engaged in artificial structures that are intended for tax avoidance or have no commercial substance.

We do not use so-called “tax havens” to avoid taxes on activities which take place elsewhere.

4. Relationships with authorities

The DFDS Group is committed to maintain a good and constructive relationship with all relevant tax authorities. We are open and transparent, responding to enquiries in a straightforward and timely manner.

The DFDS Group follows established procedures and channels for all dealings with tax authorities professionally and courteously.

We seek dialogue and agreements with tax authorities to increase predictability and minimize the risk of double taxation and tax disputes.

5. Tax planning

We structure the DFDS Group based on business rationale and substance, and any tax planning is based on reasonable interpretation of applicable law and is aligned with the substance of the economic and commercial activity of our business.

The DFDS Group will not engage in aggressive tax planning, and we will not undertake transactions whose sole purpose is to create a tax benefit which is in excess of a reasonable interpretation of relevant tax rules.

The DFDS Group participates in tax incentive schemes designed to advance shipping activities where appropriate and in line with our code of conduct as well as our business and operational objectives.

Approved by the Audit Committee in DFDS A/S on 11 November 2020.