



PROXY FORM OR POSTAL VOTE

**DFDS A/S' annual general meeting, Wednesday 25 March 2026 at 14:30 CET
at DFDS House, Marmorvej 18, 2100 Copenhagen, Denmark**

Name of shareholder: _____
 Address: _____
 Zip code and city: _____
 Custody account no./VP reference: _____

I, the undersigned hereby grant authority by proxy or postal vote at the annual general meeting of DFDS A/S convened for Wednesday 25 March 2026 as set out below:

Please mark the appropriate box A), B), C) or D) or grant authority by proxy/postal vote directly on www.euronext.com/cph-agm or www.dfds.com/en/about/investors/general-meetings. Please note that it is only possible either to grant authority by proxy or to vote by post.

- A) Proxy is given to an identified third person: _____
 Name and address of the proxy holder (CAPITAL LETTERS)
- B) Proxy is given to the Board of Directors (or order) to vote in accordance with the recommendations of the Board of Directors as stated in the table below.
- C) Proxy is given to the Board of Directors (or order) to vote in accordance with the voting directions given below. Please mark the box "FOR", "AGAINST" or "ABSTAIN" to indicate your directions.
- D) The postal vote is given in accordance with the voting directions given below. Please mark the box "FOR", "AGAINST" or "ABSTAIN" to indicate your directions. **The postal vote is irrevocable.**

Items on the agenda (the full agenda is included in the notice of the meeting)	FOR	AGAINST	ABSTAIN	The Board's recommendation
1. The Board of Directors' report on the Company's activities during the past year	■	■	■	
2. Presentation of the annual report for adoption and resolution regarding discharge to the Management and the Board of Directors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
3. Appropriation of profit or covering loss in accordance with the approved annual report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
4. Presentation of the remuneration report for advisory vote.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
5. Election of members to the Board of Directors:				
a. Re-election of Claus V. Hemmingsen	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
b. Re-election of Kristian V. Mørch	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
c. Re-election of Jill Lauritzen Melby	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
d. Re-election of Anders Götzsche	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
e. Re-election of Dirk Reich.....	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
f. Re-election of Minna Aila.....	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
6. Appointment of auditor:				
a. Appointment of PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
7. Proposals from the Board of Directors:				
7.a. Approval of remuneration of the Board of Directors for 2026.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR

A proxy/postal vote that has only been dated and signed shall be considered as a proxy given to the Board of Directors to vote in accordance with the recommendations of the Board of Directors as they appear in the table above.

Proxy rights apply to all agenda items addressed at the annual general meeting. If new proposals are submitted for a vote, including amendments to the proposals or individual proposals that do not appear on the agenda, the holder of the proxy will vote on your behalf to the best of his/her conviction. The proxy/postal vote applies to the number of shares in the possession of the undersigned on the record date, Wednesday 18 March 2026. The shareholding is calculated on the basis of the entry in the Company's register of shareholders and notifications on ownership that the Company has received, but not yet entered in the register of shareholders.

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Signature: _____