

Appendix 1 – List of candidates 2019

DFDS A/S' Board of Directors

Claus V. Hemmingsen, Chairman

Born: 1962

Joined the Board: 29 March 2012

Re-elected: 2013-2018

Period of office ends: 26 March 2019

Chairman of the Nomination and Remuneration Committees

Position: Vice CEO, A.P. Møller-Mærsk A/S; CEO, Energy division

Chairman: Danish Chinese Business Forum

Deputy Chairman: Danish Shipping

Board member: Den A.P. Møllerske Støttefond, International Chamber of Shipping, International Chamber of Commerce (ICC), Hong Kong Europe Business Council

The Board of Directors is of the opinion that Claus V. Hemmingsen possesses the following special competences: International management experience and expertise in offshore activities and shipping.

Jill Lauritzen Melby, Board member

Born: 1958

Joined the Board: 18 April 2001

Re-elected: 2002-2018

Period of office ends: 26 March 2019

Member of the Audit Committee

Position: Team Leader Finance, BASF A/S

The Board of Directors is of the opinion that Jill Lauritzen Melby possesses the following special competences: Expertise in financial controlling.

Due to family relations to the company's principal shareholder, Lauritzen Fonden, Jill Lauritzen Melby cannot be considered independent according to the Recommendations on Corporate Governance.

Klaus Nyborg, Deputy Chairman

Born: 1963

Joined the Board: 31 March 2016

Re-elected: 2017-2018

Period of office ends: 26 March 2019

Member of the Nomination and Remuneration Committees

Position: Managing director, Return ApS

Chairman: Dampskibsselskabet Norden A/S, A/S United Shipping & Trading, Bawat A/S and Chairman of The Investment Committee of Maritime Investment Fund I K/S

Deputy Chairman: Bunker Holding A/S, Uni-Tankers A/S, Uni-Chartering A/S

Board member: Karin og Poul F. Hansens Familiefond, X-Press Feeders Ltd., Moscord Pte. Ltd., Singapore

The Board of Directors is of the opinion that Klaus Nyborg possesses the following special competences: International management and board experience from i.a. listed shipping companies and suppliers to the shipping industry and expertise in strategy, M&A and risk management.

Marianne Dahl Steensen, Board member

Born: 1974

Joined the Board: 21 March 2017

Re-elected: 2018

Period of office ends: 26 March 2019

Member of the Nomination and Remuneration Committees

Position: CEO, Microsoft Denmark A/S

Board member: The Central Board, Confederation of Danish Industry; DI's Committee on Business policy

Other positions: Member of the Finance and Audit Committee, Red Cross

The Board of Directors is of the opinion that Marianne Dahl Steensen possesses the following special competences: International management experience and expertise within strategy, digitization, product development and sales.

Anders Götzsche, Board member

Born: 1967

Joined the Board: 19 March 2018

Period of office ends: 26 March 2019

Chairman of the Audit Committee

Position: Executive Vice President and CFO, H. Lundbeck A/S

Chairman: Rosborg Møbler A/S

Board member and Chairman of the Audit Committee: Veloxis Pharmaceuticals A/S

The Board of Directors is of the opinion that Anders Götzsche possesses the following special competences: International management and board experience, expertise in finance and accounting as well as M&A.