

Appendix 1 – List of candidates 2018

DFDS A/S' Board of Directors

Claus V. Hemmingsen, Chairman

Year of birth: 1962

Joined the Board: 29 March 2012

Re-elected: 2013-2017

Period of office ends: 19 March 2018

Member of the Nomination and Remuneration Committees

Position: Vice CEO, A.P. Møller-Mærsk A/S; CEO, Energy division

Chairman: Danish Shipping, Danish Chinese Business Forum

Board member: Den A.P. Møllerske Støttefond, International Chamber of Shipping

The Board of Directors is of the opinion that Claus V. Hemmingsen possesses the following special competences: International management experience and expertise in offshore activities and shipping.

Jill Lauritzen Melby, Board member

Year of birth: 1958

Joined the Board: 18 April 2001

Re-elected: 2002-2017

Period of office ends: 19 March 2018

Member of the Audit Committee

Position: Team Leader Finance, BASF A/S

The Board of Directors is of the opinion that Jill Lauritzen Melby possesses the following special competences: Expertise in financial controlling.

Due to family relations to the company's principal shareholder, Lauritzen Fonden, Jill Lauritzen Melby cannot be considered independent according to the Recommendations on Corporate Governance.

Jørgen Jensen, Board member

Year of birth: 1968

Joined the Board: 24 March 2015

Re-elected: 2016-2017

Period of office ends: 19 March 2018

Member of the Audit Committee

Position: CEO, Widex A/S; Managing director, JFJ Invest ApS

Board member and Chairman of the Audit Committee: Nordic Waterproofing Group AB

The Board of Directors is of the opinion that Jørgen Jensen possesses the following special competences: International management experience and expertise in strategy, global supply chain, production processes and M&A.

Klaus Nyborg, Board member

Year of birth: 1963

Joined the Board: 31 March 2016

Re-elected: 2017

Period of office ends: 19 March 2018

Member of the Nomination and Remuneration Committees

Position: Managing director, Return ApS

Chairman: Dampskibsselskabet Norden A/S, A/S United Shipping & Trading, Bawat A/S, Dliiver Group ApS and Chairman of The Investment Committee of Maritime Investment Fund I K/S

Vice Chairman: Bunker Holding A/S, Uni-Tankers A/S, Uni-Chartering A/S

Board member: Karin og Poul F. Hansens Familiefond, Odfjell SE, X-Press Feeders Ltd.

The Board of Directors is of the opinion that Klaus Nyborg possesses the following special competences: International management and board experience from i.a. listed shipping companies and suppliers to the shipping industry and expertise in strategy, M&A and risk management.

Marianne Dahl Steensen, Board member

Year of birth: 1974

Joined the Board: 21 March 2017

Period of office ends: 19 March 2018

Member of the Nomination and Remuneration Committees

Position: CEO, Microsoft Denmark A/S

Board member: The Central Board, Confederation of Danish Industry; DI's Committee on Business policy

Other positions: Member of the Finance and Audit Committee, Red Cross

The Board of Directors is of the opinion that Marianne Dahl Steensen possesses the following special competences: International management experience and expertise within strategy, digitization, product development and sales.

Anders Götzsche, Board member

Year of birth: 1967

Position: Interim CEO, Executive Vice President and CFO, H. Lundbeck A/S

Chairman: Rosborg Møbler A/S

Board member and Chairman of the Audit Committee: Veloxis Pharmaceuticals A/S

The Board of Directors is of the opinion that Anders Götzsche possesses the following special competences: International management and board experience, expertise in finance and accounting as well as M&A.