

NOTICE CONVENING EXTRAORDINARY GENERAL MEETING OF DFDS A/S

DFDS A/S (company no. 14194711) holds an extraordinary general meeting

Monday, 1 July 2019 at 9:30am

at DFDS House, Sundkrogsgade 11, 2100 Copenhagen, DK

DFDS A/S
Sundkrogsgade 11
2100 Copenhagen
Denmark
CVR. 14 19 47 11

www.dfds.com

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Agenda and complete proposals

1. Election of a new member of the board of directors.

The Board of Directors proposes the election of Mr. Dirk Reich as a new member of the board of directors.

A description of Mr. Dirk Reich's competences and executive functions in other companies is enclosed as Appendix 1 hereto.

2. Authorisation to the chairman of the meeting

The Board of Directors proposes that the general meeting authorises the chairman of the meeting with the right of substitution to register the approved proposal in the IT system of the Danish Business Authority and to make the corresponding changes required or recommended by the Danish Business Authority or other authorities with a view to registering or approving the proposals approved.

Majority requirements and share capital

All items on the agenda may be adopted by a simple majority vote.

The share capital of the Company is DKK 1,172,631,560 divided into 58,631,578 shares of DKK 20 each. Each share of DKK 20 carries one vote.

Record date, participation and voting right

The record date is Monday, 24 June 2019.

Shareholders who possess shares in the Company on the record date are entitled to participate in and vote at the general meeting. In addition, participation is conditional on the shareholder having obtained an admission card in due time as described below.

Requesting admission cards

Access to the general meeting is conditional on the shareholder applying for admission card no later than Thursday, 27 June 2019.

DFDS A/S will, to the extent possible, send out admission cards by email. This requires that the shareholder's email address is registered on the Investor Portal. If this is not the case, it will be possible for the shareholder to enter his or her email address when applying for admission. After having applied, the shareholder will receive by email an admission card as a PDF file. The admission card may be presented as a print-out or on a smart phone or tablet. If the shareholder forgets to bring his or her admission card to the general meeting, it can be reprinted against presentation of appropriate proof of identification. Voting forms will be handed out at the entry to the general meeting.

If the shareholder does not have an email address, it is still possible to request to receive admission card by ordinary mail.

Admission cards may be requested at VP Investor Services A/S by phone +45 4358 8866, on VP Investor Services A/S' website www.vp.dk/en/agm or the Company's website www.dfds.com/en/about/investors/general-meetings.

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Proxy

A proxy may be submitted either through VP Investor Services A/S' website www.vp.dk/en/agm or the Company's website www.dfds.com/en/about/investors/general-meetings.

The proxy form may be downloaded on www.dfds.com/en/about/investors/general-meetings, printed, filled in, signed and sent by email to vpinvestor@vp.dk or by ordinary mail to VP Investor Services A/S, Weidekampsgade 14, 2300 Copenhagen, DK.

The proxy must be received by VP Investor Services A/S no later than Thursday, 27 June 2019.

Vote by correspondence

Shareholders may vote by correspondence either through VP Investor Services A/S' website www.vp.dk/en/agm or the Company's website www.dfds.com/en/about/investors/general-meetings.

The form for voting by correspondence may be downloaded on www.dfds.com/en/about/investors/general-meetings, printed, filled in, signed and sent by email to vpinvestor@vp.dk or by ordinary mail to VP Investor Services A/S, Weidekampsgade 14, 2300 Copenhagen, Denmark.

A vote cast by correspondence may not be withdrawn.

The vote by correspondence must be received by VP Investor Services A/S no later than Friday, 28 June 2019 at 12.00pm.

Additional information

The following information is available on the Company's website www.dfds.com from the time of the notice until the holding of the extraordinary general meeting:

- Notice convening the extraordinary general meeting including agenda and complete proposals
- Appendix 1: Competences and Executive functions of Mr. Dirk Reich
- The aggregate number of shares and voting rights as of the date of the notice convening the extraordinary general meeting
- Registration form
- Proxy and vote by correspondence form

Shareholders may in writing ask questions to the Company regarding the agenda and/or the documents prepared for the extraordinary general meeting.

Practical information

The doors to the extraordinary general meeting will open at 9:00am.