



**PROXY FORM OR VOTE BY CORRESPONDENCE**  
**DFDS A/S' annual general meeting, Tuesday, 26 March 2019 at 02.00 pm**  
**at Radisson Blu Scandinavia Hotel, Amager Boulevard 70, 2300 Copenhagen, Denmark**

Name of shareholder: \_\_\_\_\_  
 Address: \_\_\_\_\_  
 Zip code and city: \_\_\_\_\_  
 Custody account no./VP reference: \_\_\_\_\_

I, the undersigned hereby grant authority by proxy or vote by correspondence at the annual general meeting of DFDS A/S convened for Tuesday, 26 March 2019 as set out below:

**Please mark the appropriate box A), B), C) or D) or grant authority by proxy/vote by correspondence directly on [www.vp.dk/agm](http://www.vp.dk/agm) or [www.dfds.com/en/about/investors/general-meetings](http://www.dfds.com/en/about/investors/general-meetings). Please note that it is only possible either to grant authority by proxy or to vote by correspondence.**

- A)  Proxy is given to an identified third person: \_\_\_\_\_  
 Name and address of the proxy holder (CAPITAL LETTERS)
- B)  Proxy is given to the Board of Directors (or order) to vote in accordance with the recommendations of the Board of Directors as stated in the table below.
- C)  Proxy is given to the Board of Directors (or order) to vote in accordance with the voting directions given below. Please mark the box "FOR", "AGAINST" or "ABSTAIN" to indicate your directions.
- D)  The vote by correspondence is given in accordance with the voting directions given below. Please mark the box "FOR", "AGAINST" or "ABSTAIN" to indicate your directions. **The vote by correspondence is irrevocable.**

Items on the agenda (the full agenda is included in the notice of the meeting)	FOR	AGAINST	ABSTAIN	The Board's recommendation
1. The Board of Directors' report (voting not possible) .....	■	■	■	-
2. Presentation of the annual report for adoption and resolution regarding discharge to the Management and the Board of Directors .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
3. The Board of Directors' proposal for appropriation of profit in accordance with the approved annual report.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
4. Election of members to the Board of Directors:.....	■	■	■	-
a. Re-election of Vice CEO Claus V. Hemmingsen .....	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
b. Re-election of Team Leader Jill Lauritzen Melby.....	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
c. Re-election of Managing Director Klaus Nyborg .....	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
d. Re-election of CEO Marianne Dahl Steensen .....	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
e. Re-election of CFO Anders Götzsche.....	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
f. Election of one additional member to be announced by the Company in advance through a company announcement or at the annual general election.....	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
5. Appointment of auditor:.....	■	■	■	-
a. Re-election of Ernst & Young P/S .....	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
6. Proposals from the Board of Directors:.....	■	■	■	-
a. Approval of remuneration of the Board of Directors for 2019.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
b. Authorisation to the Board of Directors to acquire own shares.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
c. Approval of the Board of Directors' remuneration policy .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR

**A proxy/vote by correspondence that has only been dated and signed shall be considered as a proxy given to the Board of Directors to vote in accordance with the recommendations of the Board of Directors as they appear in the table above.**

The proxy shall apply to all subjects discussed at the annual general meeting. If new proposals are presented and put to the vote, including proposals for amendments or candidates not appearing on the agenda, the proxy holder shall vote on your behalf in accordance with his or her own convictions. The proxy/vote by correspondence applies to the number of shares in the possession of the undersigned on the record date, 19 March 2019. The shareholding is calculated on the basis of the entry in the Company's register of shareholders and notifications on ownership that the Company has received, but not yet entered in the register of shareholders.

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Signature: \_\_\_\_\_