

Appendix 1 – List of candidates 2020

DFDS A/S' Board of Directors

Claus V. Hemmingsen, Chairman

Born: 1962

Joined the Board: 29 March 2012

Re-elected: 2013-2019

Period of office ends: 4 June 2020

Chairman of the Nomination and Remuneration Committees

Position: Managing Director CVH Consulting ApS

Chairman: Maersk Drilling (The Drilling Company of 1972 A/S)

Board member: A.P. Møller Holding A/S, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Fond til almene Formaal, Den A.P. Møllerske Støttefond, Diego HC Topco A/S (Huscompagniet) and Global Maritime Forum

The Board of Directors is of the opinion that Claus V. Hemmingsen possesses the following special competences: International management experience and expertise in offshore activities and shipping.

Jill Lauritzen Melby, Board member

Born: 1958

Joined the Board: 18 April 2001

Re-elected: 2002-2019

Period of office ends: 4 June 2020

Member of the Audit Committee

Position: Team Leader Finance, BASF A/S

The Board of Directors is of the opinion that Jill Lauritzen Melby possesses the following special competences: Expertise in financial control.

Due to family relations to the company's principal shareholder, Lauritzen Fonden, Jill Lauritzen Melby cannot be considered independent according to the Recommendations on Corporate Governance.

Klaus Nyborg, Deputy Chairman

Born: 1963

Joined the Board: 31 March 2016

Re-elected: 2017-2019

Period of office ends: 4 June 2020

Member of the Nomination and Remuneration Committees

Position: Managing director, Return ApS

Chairman: Dampskibsselskabet Norden A/S, A/S United Shipping & Trading, Bawat A/S, Moscord Pte. Ltd., Singapore and Chairman of The Investment Committee of Maritime Investment Fund I K/S and Fund II K/S

Deputy Chairman: Bunker Holding A/S, Uni-Tankers A/S, Uni-Chartering A/S

Board member: Karen og Poul F. Hansens Familiefond, Norchem A/S, X-Press Feeders Ltd.

The Board of Directors is of the opinion that Klaus Nyborg possesses the following special competences: International management and board experience from i.a. listed shipping companies and suppliers to the shipping industry, and expertise in strategy, M&A, finance and risk management.

Marianne Dahl Steensen, Board member

Born: 1974

Joined the Board: 21 March 2017

Re-elected: 2018-2019

Period of office ends: 4 June 2020

Member of the Nomination and Remuneration Committees

Position: Vice President, Microsoft Western Europe

Board member: TDC A/S and the Danish Foreign Policy Society

The Board of Directors is of the opinion that Marianne Dahl Steensen possesses the following special competences: International management experience and expertise within strategy, digitalization, product development and sales.

Anders Götzsche, Board member

Born: 1967

Joined the Board: 19 March 2018

Re-elected: 2019

Period of office ends: 4 June 2020

Chairman of the Audit Committee

Position: Executive Vice President and CFO, H. Lundbeck A/S

Chairman: Rosborg Møbler A/S

Board member and chairman of the audit committee: Obsidian Therapeutics Inc.

The Board of Directors is of the opinion that Anders Götzsche possesses the following special competences: International management and board experience, expertise in finance and accounting as well as M&A.

Dirk Reich, Board member

Born: 1963

Joined the Board: 1 July 2019

Period of office ends: 4 June 2020

Member of the Audit Committee

Chairman: Instafreight GmbH, Log-hub AG, R+R Holding AG, R+R International Aviation AG

Board member: Skycell AG, Imperial Logistics Limited

The Board of Directors is of the opinion that Dirk Reich possesses the following special competences: International management and board experience, as well as expertise in international logistics activities.