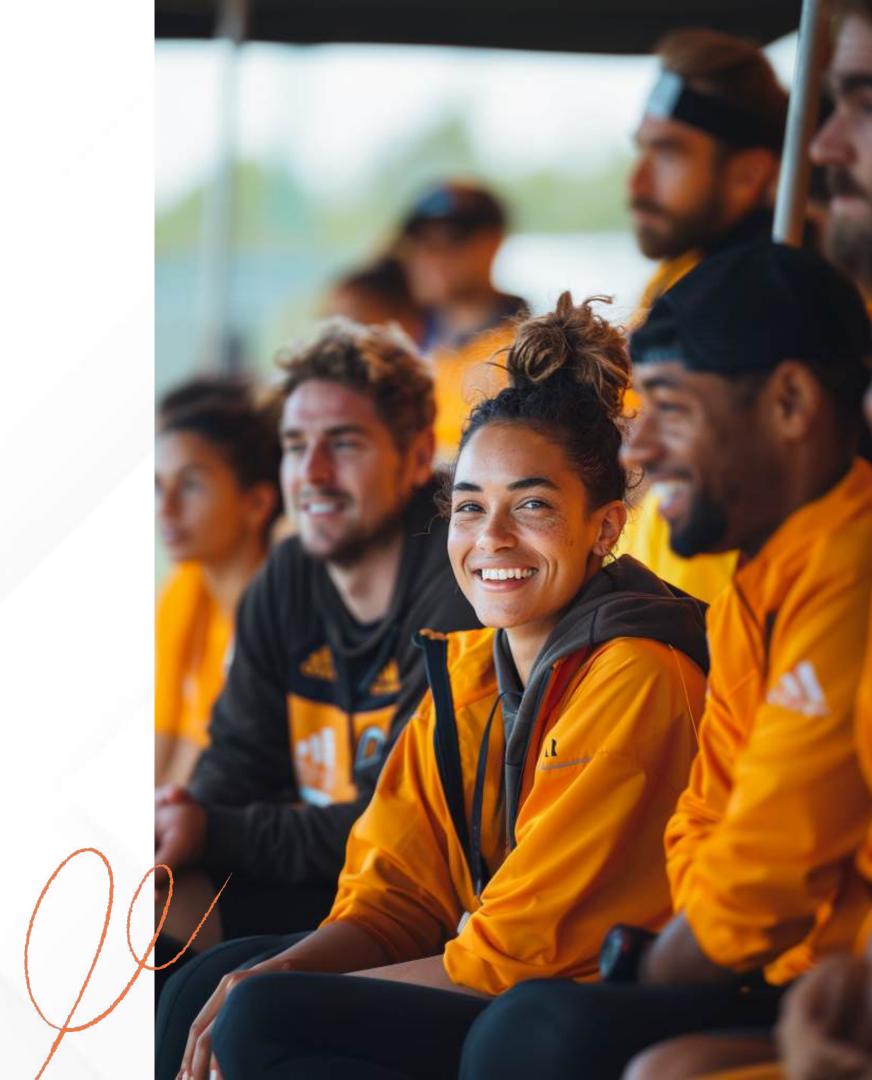
SUSTAINABLE HIGH PERFORMANCE

Building vitality and resilience in high-pressure roles





BALANCING ACTS

work-life balance and resilience among high-performance coaches, referees and the entourage



Esther Akihary van Nobelen



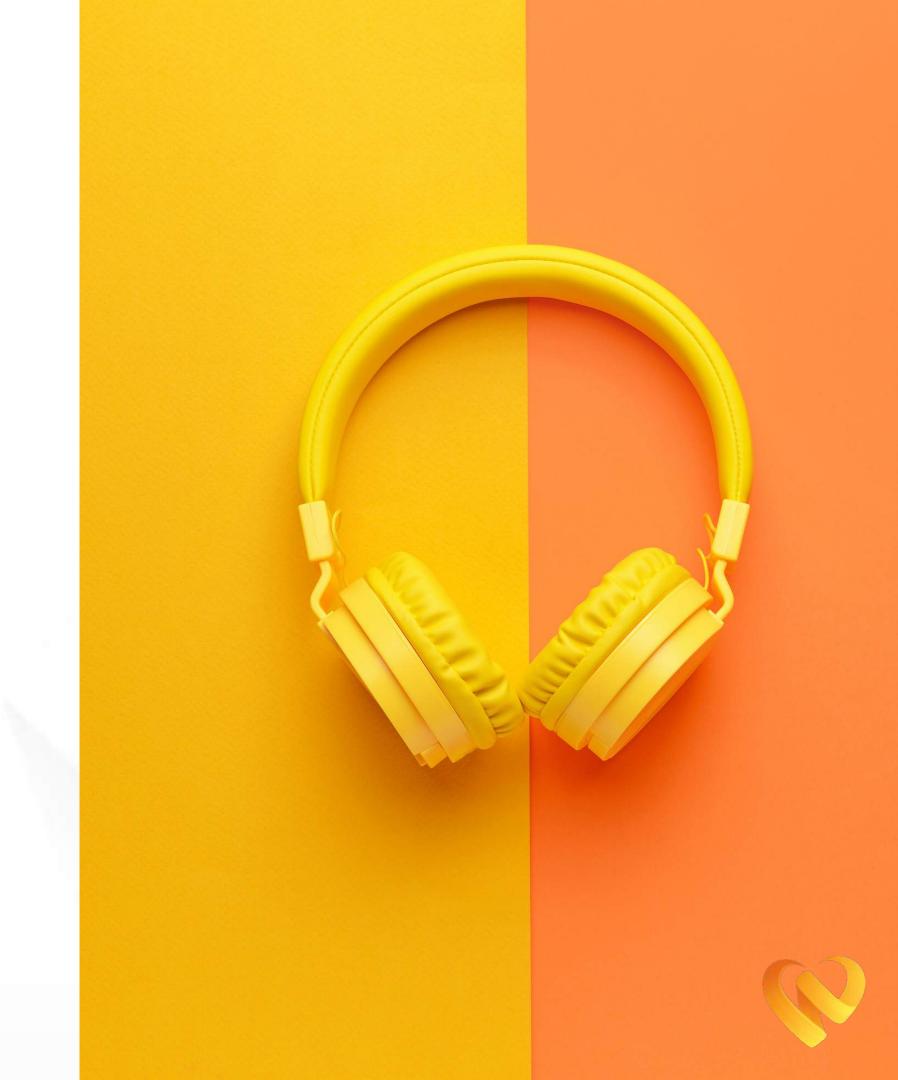




Talking & listening
Running numbers
Workplace wellbeing & vitality
Sustainable employability and performance
Closing





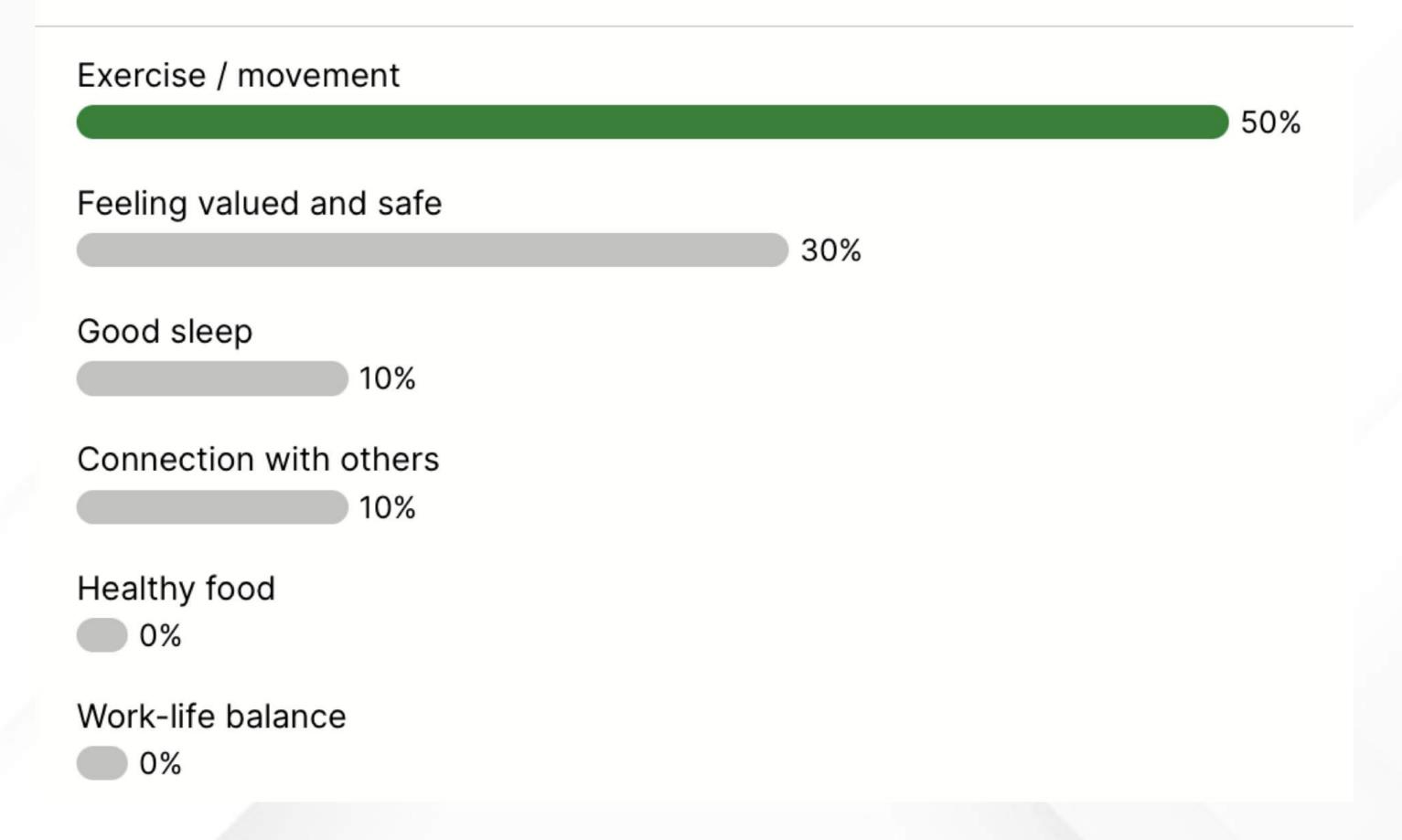


What comes to mind when you hear workplace wellbeing?





Which of these has the biggest positive impact on your wellbeing? (pick one)





Which area of wellbeing gets the most attention in your organization right now?

Environnemental & Financial wellbeing

40%

Mental & emotional wellbeing

30%

Physical wellbeing

10%

Social wellbeing

10%

Spiritual & intellectual wellbeing







THE NUMBERS













1,6 MILLION

41%

33%

people suffer from burnout complaints

of employees believe that measures are needed to combat work stress

of employees experience excessively high job demands



UK inactivity levels compared to European neighbours.

From most to least active

Proportion of adult population physically inactive

Finland 17%

Sweden 23%

Switzerland 24%

Netherlands 27%

Spain 27%

Denmark 29%

France 29%

Austria 30%

Norway 32%

Ireland 33%

Belgium 36%

UK 36%

Italy 41%

Germany 42%

Portugal 43%





Direct healthcare costs related to inactivity per capita

These costs are for new preventable cases of coronary heart disease, stroke, type-2 diabetes, hypertension, seven types of cancer, dementia and depression resulting from physical inactivity per year.

Germany	£ 28.64
Portugal	£ 24.34
UK	£ 20.53
Italy	£ 15.88
Belgium	£ 12.65
Austria	£ 12.28
France	£ 12.25
Netherlands	£ 11.93
Norway	£ 11.15
Switzerland	£ 9.77
Spain	£ 9.24
Denmark	£ 9.18
Ireland	£ 8.90
Sweden	£ 7.76
Finland	£ 5,11





In terms of wellbeing the UK ranks 9th in Europe.

Finland 17%	Germany	£ 28.64
Sweden 23%	Portugal	£ 24.34
Switzerland 24%	UK	£ 20.53
Netherlands 27%	Italy	£ 15.88
Spain 27%	Belgium	£ 12.65
Denmark 29%	Austria	£ 12.28
France 29%	France	£ 12.25
Austria 30%	Netherlands	£ 11.93
Norway 32%	Norway	£ 11.15
Ireland 33%	Switzerland	£ 9.77
Belgium 36%	Spain	£ 9.24
UK 36%	Denmark	£ 9.18
Italy 41%	Ireland	£ 8.90
Germany 42%	Sweden	£ 7.76
Portugal 43%	Finland	£ 5,11

BURN-OUT



EMOTIONAL EXHAUSTION

Women consistently report **significantly** higher levels of EE.



DEPERSONALIZATION

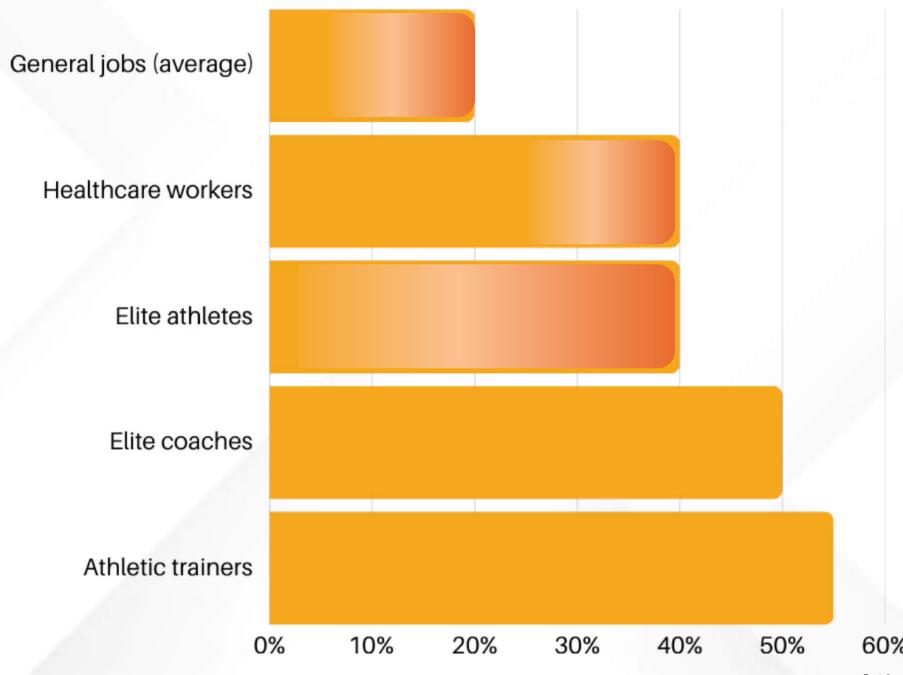
Men tend to report **slightly** higher levels of DP than women on average.



- Maslach & Jackson (1981, 1996); Purvanova & Muros (2010, meta-analysis of 183 studies).
- Hjalm, S., et al. (2013). Burnout among elite soccer coaches.
- Kania, M. L., Meyer, B. B., & Ebersole, K. T. (2013). Perceptions of Wellness and Burnout Among Certified Athletic Trainer



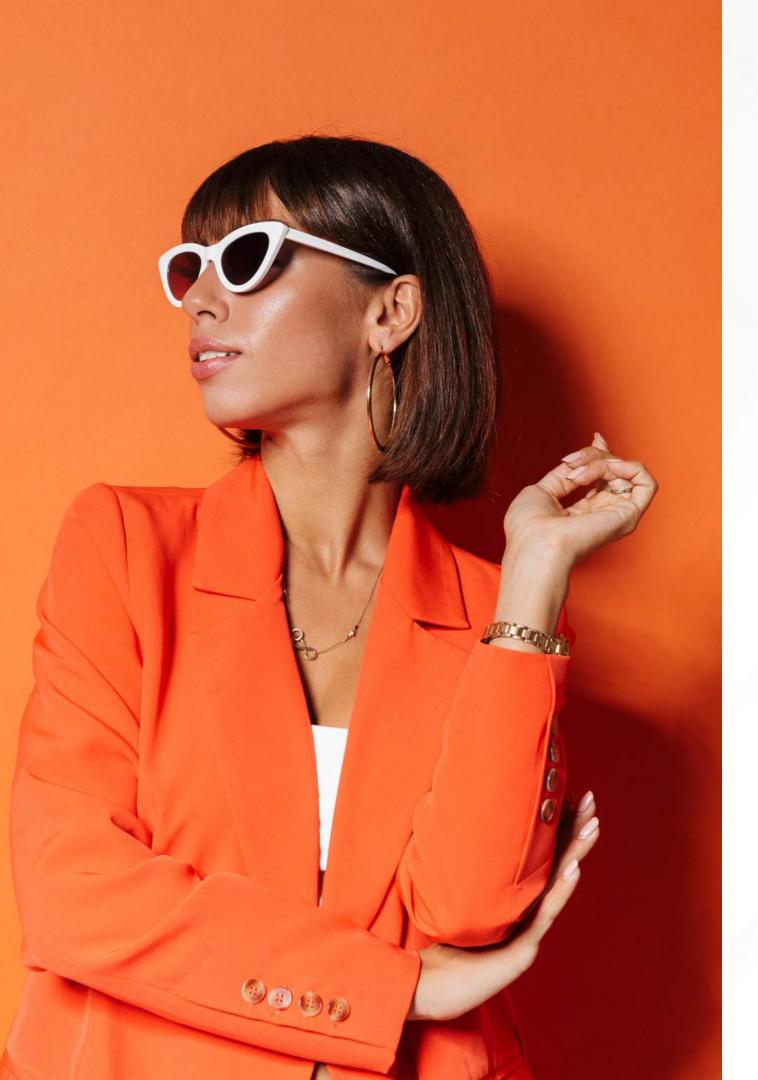
BURN OUT STATISTICS





RESILIENCE & VITALITY







MENTAL

EMOTIONAL

PHYSICAL

FREEDOM



WORK PLACE WELLBEING



WORK PLACE WELLBEING

- * How do I feel about work?
- * How do I feel at work?
- * Why do I feel this way?



OUR WAY OF WORKING



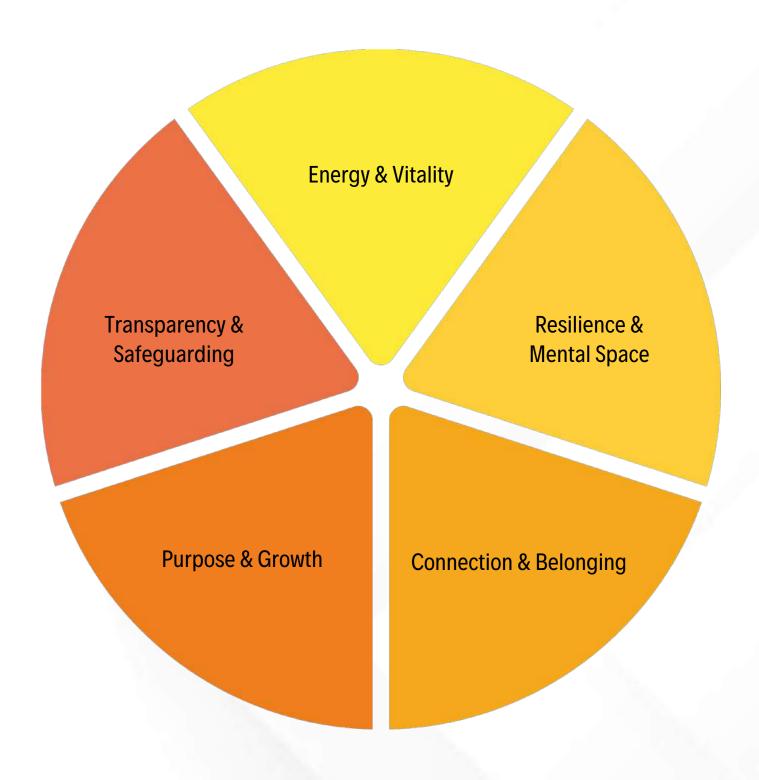




WELLBEING DIMENSIONS



THE WELLBEING PILLARS









Mental health



Inclusion



Development



Fair Pay



Physical



Flexibility



Belonging



Fulfillment



Leadership



Ergonomy



Community



Safeguarding



Experience



Recognition





OVERVIEW







BRAINSTORM

We're going to brainstorm
high-impact wellbeing solutions that
are easy to implement in your
organization.

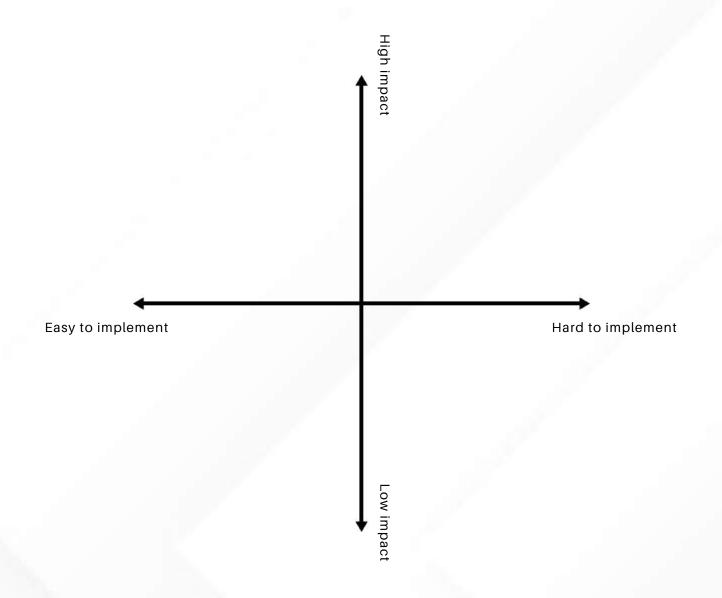


Case 1: Work-Life balance challenges for a head coach

A head coach in a high-performance sports team feels constantly expected to be available — to athletes, parents, management, sponsors, and the media. As a result, she struggles to find time for personal recovery, family, and rest. This ongoing demand is draining her energy and ultimately impacting her effectiveness.

Brainstorm

How can the organization or team, establish conditions that enable this coach to better separate work and personal life, while sustaining her energy and effectiveness?



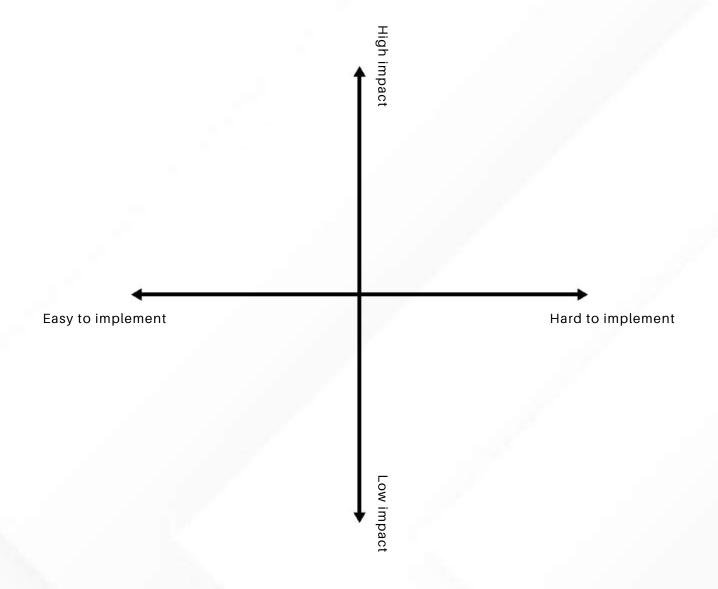


Case 2: Insufficient support for officials

A referee works long hours each week, travels extensively, faces high pressure, and receives little to no follow-up care or support after incidents. The federation aims to ensure this group can continue to perform sustainably over time.

Brainstorm

How can the federation structurally enhance social and mental support for this official in a way that doesn't demand significant extra time or financial resources?

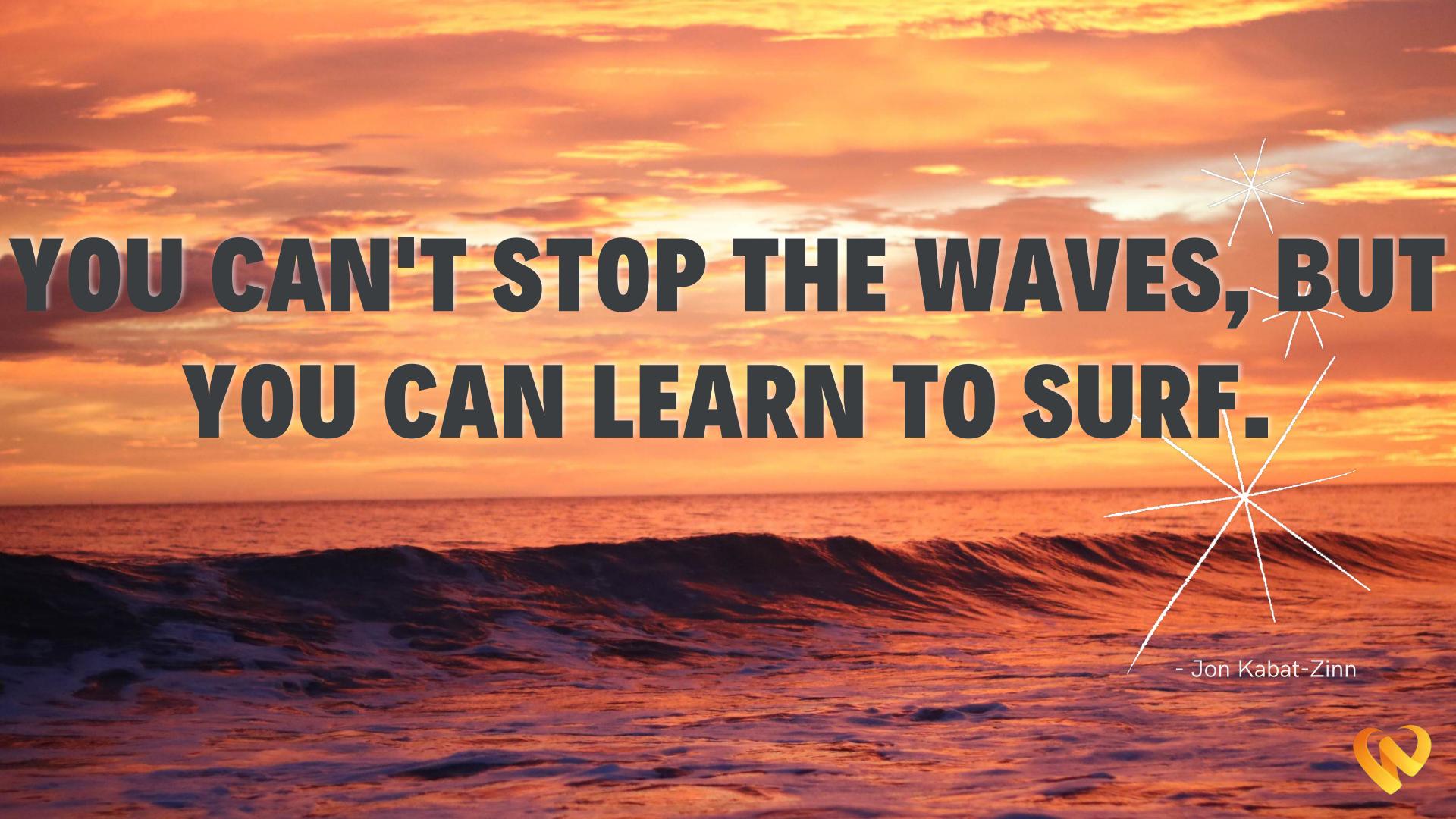












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