

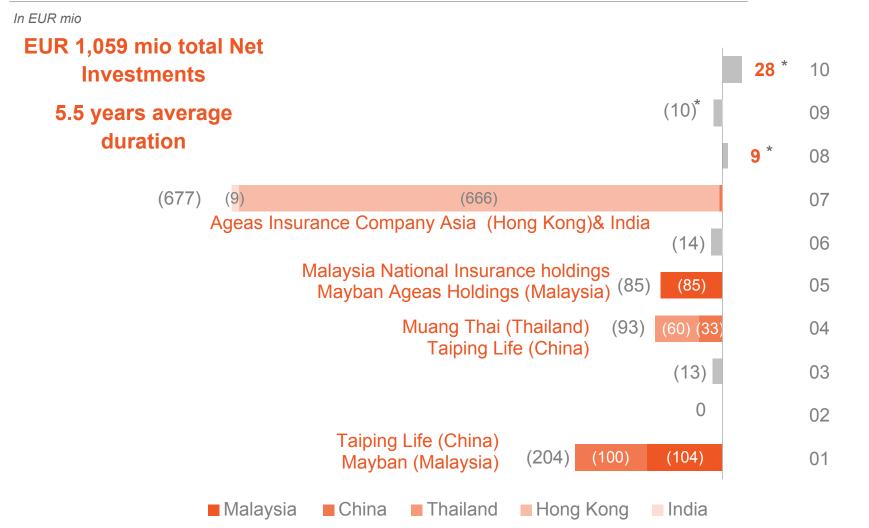
29 September 2011 30e3S 富通保險

Asian Key Financials Filip Coremans CFO Asia

Ageas Net Investments in Asia to date

EUR 1.1 bn with a duration of 5.5 years

ageas.



 $^{^{\}star}$ Dividends paid by Malaysia & Thailand in 08-10 / Capital gain realised in Thailand in 09

Ageas Net Investments in Asia to date (2) Limited remaining organic capital commitments





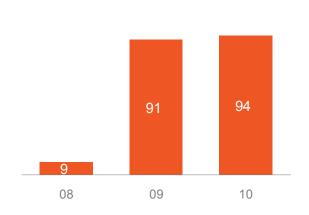
Our Asian Franchise Today

Steadily growing Inflow, Profit Level & Value indicators





Net profit
In EUR mio

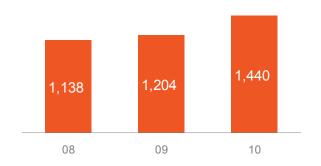


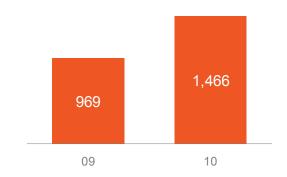
Net book value

In EUR mio



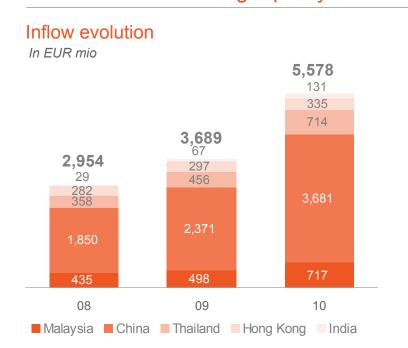
In EUR mio

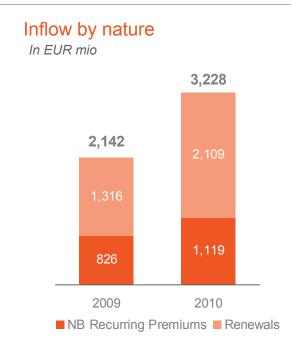




Strong build up of Life gross inflows across all countries Consistent focus on high quality business

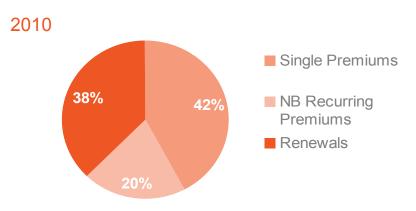






Consistent focus on:

- Quality and sustainability of New Business margins
- ✓ Building regular premium books

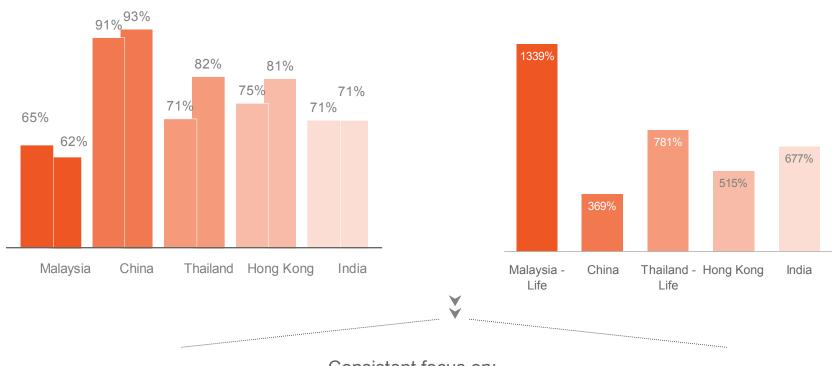


Strong build up of Life gross inflows across all countries Consistent focus on high quality business



13-m persistency levels (2009-2010)

Sum Assured over FUM (2010)



Consistent focus on:

- ✓ Retaining the relationship
- ✓ Being an insurer (Protection & Riders)

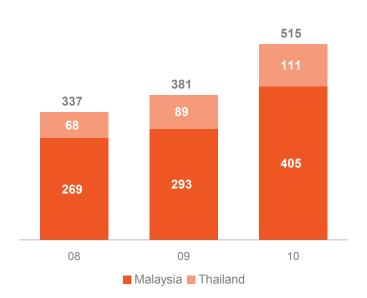
Balanced growth in Non-Life premium

Alignment of interest and discipline in underwriting and retention



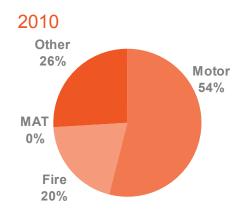
Gross Inflow evolution

In EUR mio

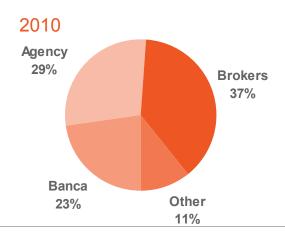


- ✓ Balanced mix of lines and channels
- ✓ Competence based underwriting
- ✓ "Control" based retention
- ✓ Alignment of interest with the channel

Net earned premium by product



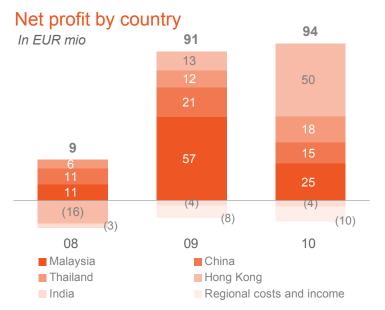
Inflow by distribution channel

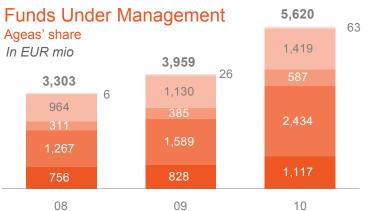


High quality net profit levels, steadily increasing

Focus on Value Drivers and Value Sources across all countries

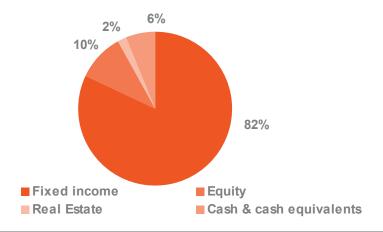






- ✓ Sustainable book building with a strong Protection component
- ✓ Deliberate Underwriting & Retention strategies in Non-Life
- ✓ Balanced investment approach: Risk Appetite based Strategic Asset Allocation
- ✓ Operating excellence

Investment Mix (end 10)

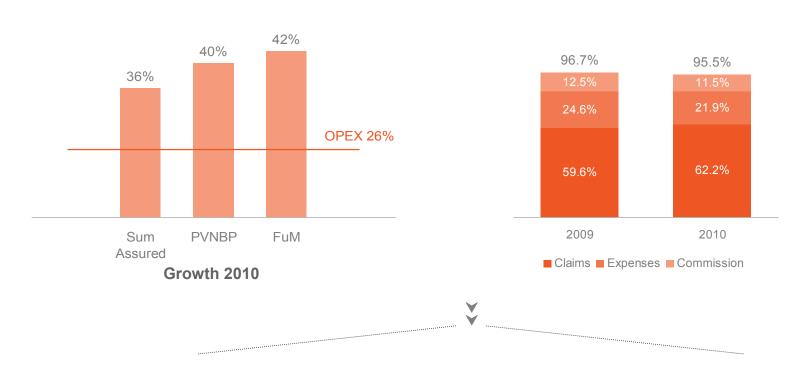


Rock Solid Operating Performance Reliable, Efficient and Sustainable



Life: productivity improvements

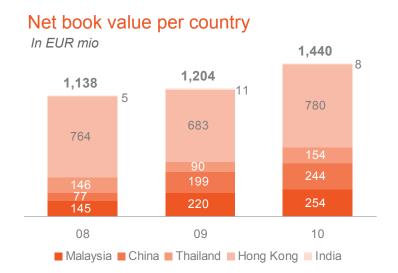




- ✓ Building a cost advantage ("Strategic Fuel" for our partnerships)
- ✓ Excellent combined ratios

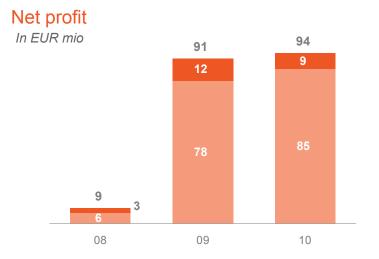
Proof of concept: Emerging Accounting Returns Tip of the iceberg?









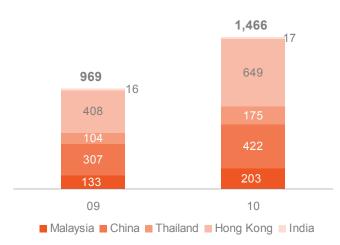


Proof of concept: Value Creation Past, Present and Prospects



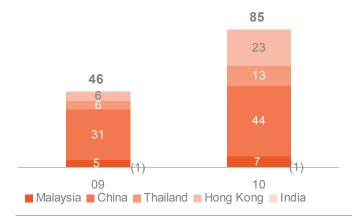
Embedded value (based on Ageas's stake)

In EUR mio



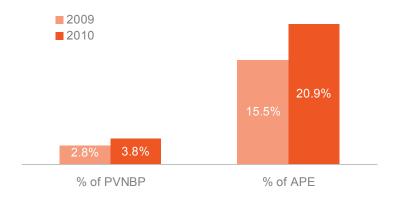
VANB (based on Ageas's stake)

In EUR mio



- ✓ Figures based on "local" EV & GAAP
- ✓ Strong growth 2010:
 - Unwind EUR 67mio
 - VANB EUR 85 mio
 - Variances EUR 345 mio
- ✓ Good underlying Return on EV
- ✓ Attractive VANB margins

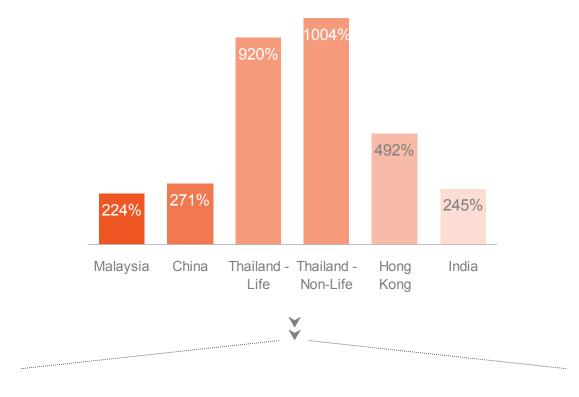
VANB margin



Strong solvency across the region Ready for future challenges and opportunities



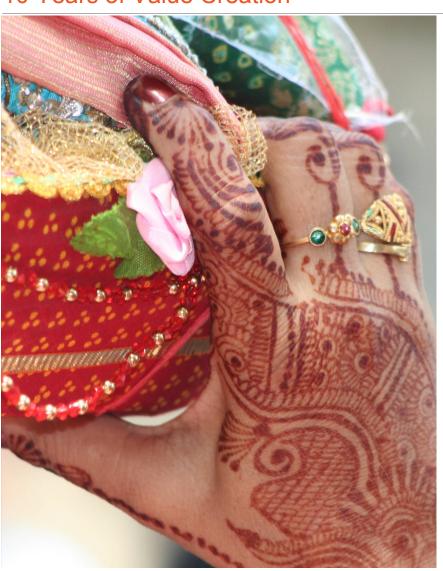
Based on FY 2010 data



✓ Ready to weather a storm, for a change in regulatory capital regimes and to take advantage of market opportunities if/when they arise

Conclusion 10 Years of Value Creation





EUR 1,059 mio total Net Investments
5.5 years average duration



LIFE

Net Book Value: EUR 1,346 mio

Net profit after Tax: EUR 85 mio

Embedded Value: EUR 1,466 mio

VANB: EUR 85 mio

NON-LIFE

Net Book Value: EUR 95 mio

Net profit after Tax: EUR 9 mio

Conclusion We Love the Future





- A strong growth pillar for Ageas with deliberate focus on quality business
- A constant and keen eye for sustainable value creation in alignment with our partners
- Limited capital commitments and adequate solvency levels
- Strong partnerships and ventures with relevant (and growing) market positions

Disclaimer

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Certain of the statements contained herein are statements of future expectations and other forward-looking statements that are based on management's current views and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Future actual results, performance or events may differ materially from those in such statements due to, without limitation, (i) general economic conditions, including in particular economic conditions in Ageas's core markets, (ii) performance of financial markets, (iii) the frequency and severity of insured loss events, (iv) mortality and morbidity levels and trends, (v) persistency levels, (vi) interest rate levels, (vii) currency exchange rates, (viii) increasing levels of competition, (ix) changes in laws and regulations, including monetary convergence and the Economic and Monetary Union, (x) changes in the policies of central banks and/or foreign governments and (xi) general competitive factors, in each case on a global, regional and/or national basis.

In addition, the financial information contained in this presentation, including the pro forma information contained herein, is unaudited and is provided for illustrative purposes only. It does not purport to be indicative of what the actual results of operations or financial condition of Ageas and its subsidiaries would have been had these events occurred or transactions been consummated on or as of the dates indicated, nor does it purport to be indicative of the results of operations or financial condition that may be achieved in the future.

