## The Snowball Metrics Landscape

	Research Inputs	Research Processes	Research Outputs and Outcomes
Research Grants	Research applications Research awards • Price / overhead recovery • Philanthropy	Research income  • Space utilisation  • Staff recruitment  • Start / end date slippage	Publications & citations Collaboration (co- authorship) Esteem measures • Socio-economic impact
Enterprise Activities / Economic Development	Industrial income • Industry engagement	Industry research income	Patenting Licensing income Spin-out generation / income KTPs numbers Consultancy income
Post-Graduate Education	PGR volumes  • PGT volumes  • International PGT volumes  • UG to PG conversion rates	Post-graduate experience • Facilities	Completion rates  • Alumni / destination of leavers  • Skills development (impact)
Denominators  "Slice and dice"  Normalize for size	(Number of ) People  Researcher, authors  Principal / co- investigators  Academic staff by category  Research assistants  PGR Students  UG / PGT Students  Post-doctoral staff  Support staff	Organizations Institution Faculty / department Cost Centre Groups / clusters Funders by type Centres / institutes	Themes / Schemes  • Standard grants  • Strategic initiatives (Calls)  • Grand Challenges  • Subject areas  • Keywords