



RESPONSIBILITY ROADMAP 2023-2025: PROGRESS REPORT

Product

2023

2024

2025

- Completed
- ▣ Ongoing
- To be solved

Traceability & responsible sourcing

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| <ul style="list-style-type: none"> ■ Achieved 100% traceability of recycled metals ■ Introduced new sourcing policy in supplier CoC | <ul style="list-style-type: none"> ■ Completed analysis of gemstone traceability status ▣ Conducted full mapping of sub-suppliers | <ul style="list-style-type: none"> □ 30% traceability of gemstones ▣ Source 100% of metals from RJC COC-certified suppliers | <ul style="list-style-type: none"> ▣ Implement next-gen Responsible Material Guidance for all key materials ▣ 100% traceable lab-grown diamonds | <ul style="list-style-type: none"> □ 50% traceability of gemstones ■ 100% transition to lab-grown diamonds |
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Recycled metals

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| <ul style="list-style-type: none"> ■ Achieved 100% utilisation of recycled silver ■ Achieved 100% utilisation of recycled gold | <ul style="list-style-type: none"> ■ Achieved 100% utilisation of recycled rhodium plating ■ Achieved 100% utilisation of recycled gold plating |
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Design & innovation

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| <ul style="list-style-type: none"> ■ Established in-house prototyping in Tom Wood Lab | <ul style="list-style-type: none"> ■ Committed to at least one ESG innovation project | <ul style="list-style-type: none"> ■ Developed first mine-to-market project | <ul style="list-style-type: none"> ■ Continue commitment to at least one ESG innovation project | <ul style="list-style-type: none"> ■ Introduce circular jewellery project |
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Responsible production

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| <ul style="list-style-type: none"> ■ Achieved 100% RJC-certified manufacturing | <ul style="list-style-type: none"> ■ Implemented supplier onboarding process | <ul style="list-style-type: none"> ■ Conduct annual review of environmental management systems in the supply chain ■ Implement demand-prediction software to optimise production volumes and minimise overproduction | <ul style="list-style-type: none"> ■ Conduct annual review of supplier onboarding process | <ul style="list-style-type: none"> ■ Conduct annual review of environmental management systems in the supply chain ■ Conduct annual review of supplier onboarding process. |
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Care & repair

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| <ul style="list-style-type: none"> ▣ Introduced care & repair solutions in retail locations | <ul style="list-style-type: none"> ■ Developed first mine-to-market project |
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Planet

2023

2024

2025

- Completed
- Ongoing
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Reporting	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Published annual responsibility report <input checked="" type="checkbox"/> Reviewed data quality and reporting methods, identifying improvement opportunities 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Published annual responsibility report <input type="checkbox"/> Annual and half-year responsibility report <input checked="" type="checkbox"/> Developed methodology for responsibility dashboard <input checked="" type="checkbox"/> Reviewed data quality and reporting methods, identifying improvement opportunities 	<ul style="list-style-type: none"> <input type="checkbox"/> Launch responsibility dashboard <input type="checkbox"/> Publish half-year report <input checked="" type="checkbox"/> Publish annual responsibility report <input checked="" type="checkbox"/> Review of data quality and reporting methodology
Carbon emission reduction	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 100% renewable energy in HQ <input checked="" type="checkbox"/> Conducted baseline analysis of renewable energy in the supply chain. <input checked="" type="checkbox"/> 100% renewable energy in Oslo Flagship store 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Achieved 100% renewable energy in Tokyo store via I-RECs. <input checked="" type="checkbox"/> Achieved 100% renewable energy in Tokyo store via I-RECs. <input checked="" type="checkbox"/> 10% carbon reduction uncertain (dependent on SAF) 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Conduct annual renewable energy analysis of the supply chain. <input checked="" type="checkbox"/> Purchase RECs to offset remaining scope 1, 2 emissions <input checked="" type="checkbox"/> 10% carbon reduction uncertain (dependent on SAF) <input type="checkbox"/> Purchase RECs to offset remaining production emissions in scope 3
Responsible retail development	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Responsible retail development guidelines 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Develop responsible store concept <input checked="" type="checkbox"/> Develop responsible concept for shop-in-shop <input checked="" type="checkbox"/> Open first responsible space <input checked="" type="checkbox"/> Introduce carbon emission calculator for store construction 	<ul style="list-style-type: none"> <input type="checkbox"/> Develop responsibility spec for marketing materials
Packaging	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Roll out new e-com shipping boxes <input checked="" type="checkbox"/> Completed baseline analysis of packaging performance, needs, and areas for improvement. <input checked="" type="checkbox"/> Introduced new wholesale product pouch. 		<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Eliminate main single-use plastic packaging <input checked="" type="checkbox"/> Launch new packaging programme with sustainability best practices <input checked="" type="checkbox"/> Fully replace care guides with QR codes. <input checked="" type="checkbox"/> Eliminate main single-use plastic in e-commerce and retail packaging
Logistics	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Established electric delivery & carrier service in Oslo. <input checked="" type="checkbox"/> Shifted from Go Green offsetting to SAF. 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Sustainable Aviation Fuel (SAF) investment covers 30% of D2C shipments <input type="checkbox"/> Electric carrier service in Tokyo 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Expand SAF to 100% of D2C shipments <input checked="" type="checkbox"/> Establish direct product flow from manufacturing to Asian markets. <input type="checkbox"/> Launch solution reserve & return in store <input type="checkbox"/> Implement electric carrier service in Tokyo.
Business travel		<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Launched responsible business travel management solution <input checked="" type="checkbox"/> Reduced business travel emissions through SAF investment <input checked="" type="checkbox"/> Established a carbon budget for business travel 	
Biodiversity	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Integrated biodiversity risk assessment into overall risk framework. 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Conducted biodiversity materiality assessment <input checked="" type="checkbox"/> Established a nature roadmap and impact mitigation plan. 	

People

2023

2024

2025

- Completed
- ▣ Ongoing
- To be solved

Supply chain due diligence	<ul style="list-style-type: none"> ■ COC signed by all suppliers ■ Onboard and survey all JWL suppliers through supply chain control platform ■ 100% RJC Certified manufacturing ■ Supply chain risk analysis 	<ul style="list-style-type: none"> ■ Annual review of COC ▣ Onboard all significant vendors on Supply Chain Control platform ■ Update supply chain risk analysis 	<ul style="list-style-type: none"> ■ Annual review of COC ■ Onboard 100% of significant vendors via SCCP ■ Update supply chain risk analysis
Transparency	<ul style="list-style-type: none"> ■ Annual NTA due diligence report ■ Publish supplier list on webpage 	<ul style="list-style-type: none"> ■ Annual NTA due diligence report ■ Ensure updated supplier list 	<ul style="list-style-type: none"> ■ Annual NTA due diligence report ■ Ensure updated supplier list
Certifications & commitments	<ul style="list-style-type: none"> ■ RJC COP certification ■ UN Global Compact Participant ■ Watch & Jewellery Initiative membership ■ UN WEP signatory 	<ul style="list-style-type: none"> ■ Completed and passed RJC mid-term review 	
Equality, diversity & inclusion	<ul style="list-style-type: none"> ▣ 50% women in leadership ▣ Culture score of 4.3/5 in survey ▣ 90% engagement on survey ▣ DEI score of 4.5/5 in engagement survey 	<ul style="list-style-type: none"> ■ Embed DEI in recruiting processes ■ Developed an equality workplan aligned with UNWEP ■ Annual workplace equality analysis and report 	<ul style="list-style-type: none"> □ 100% tier 1 supplier sign UNWEP
Employee growth & engagement	<ul style="list-style-type: none"> ▣ Responsibility onboarding for all new employees ▣ Responsibility training programme ▣ Quarterly meetings with the responsibility team ▣ Responsibility targets on company, department, and individual level 	<ul style="list-style-type: none"> ■ Annual review of responsibility targets ■ Empower through education & inspiration 	<ul style="list-style-type: none"> ■ Conduct annual responsibility target review. ■ Launch online learning platform ■ Empower through education & inspiration
Community, stakeholder & industry engagement	<ul style="list-style-type: none"> ▣ Collaborative industry workshops with WJI ▣ Participation in collaborative forums in Norway (UN Global Compact Norway etc.) 		<ul style="list-style-type: none"> ■ Establish a responsibility communication channel ■ Launch community outreach programme □ Local volunteering