



Dear Shareholders,

The last fiscal was one of the most challenging in our history with the pandemic having a significant impact on every aspect of life, business and economy. Despite the challenges, your Company remained agile and committed to serving Indian consumers and delivered strong double-digit growth during the fiscal year. In addition, the Company continued to prioritize employee health and well-being and stepped up as a force for good to help Communities in need during these unprecedented times.

Your Company has built citizenship into its way of doing business and in response to the pandemic, we launched the '*P&G Suraksha India*' program to step up as a force for good. Through this program, as P&G group, we contributed towards vaccine doses in India. We also donated oxygen concentrators, masks and sanitizers for the protection of frontline workers and underprivileged communities. We continued to leverage the voice of our brands on mass media to create awareness about preventive measures to combat the spread of COVID-19. Since the outbreak of the pandemic, we have also donated more than 30 lakh *Whisper* sanitary pads to support women and girls from underprivileged backgrounds. To extend our support to India's healthcare infrastructure, we are partnering with TATA Trusts to support hospital capacity expansion in various locations.

In addition, your company continued its focus on educating underprivileged children in India through the '*P&G Shiksha*' program. Through this CSR program, the P&G group in India has supported thousands of schools that will impact the lives of lakhs of children. *P&G Shiksha*'s efforts are focused on three main areas – improving learning outcomes, empowering marginalized girls through education and improving educational infrastructure. During the pandemic, as schools remain closed, *P&G Shiksha* continued to provide online education and has reached out to thousands of children during this time.

While the near-term outlook remains uncertain, we will continue to focus on our strategy to drive superiority and improve productivity to drive balanced growth, while prioritizing the health and safety of our people.

Lastly, I would also like to express my gratitude to all our employees, customers, consumers, business partners and YOU, our valued Shareholders for your support during this tough year. We will continue to innovate and bring superior products to consumers and sustainably grow the business.

Chittranjan Dua
Chairman