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| STATEMENT OF UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTHS ENDED 31ST DECEMBER 2019 |                                                                   |                                                                                 |                                                                                    |                                                                 |                                                                                  | (₹ in Lakhs)                                                 |
|--------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------------|
| Particulars                                                                                      | (1)<br>Three Months<br>Ended<br>31st December 2019<br>(Unaudited) | (2)<br>Preceding<br>Three Months<br>Ended<br>30th September 2019<br>(Unaudited) | (3)<br>Corresponding<br>Three Months<br>Ended<br>31st December 2018<br>(Unaudited) | (4)<br>Six Months<br>Ended<br>31st December 2019<br>(Unaudited) | (5)<br>Corresponding<br>Six Months<br>Ended<br>31st December 2018<br>(Unaudited) | (6)<br>Previous<br>Year Ended<br>30th June 2019<br>(Audited) |
| 1 Revenue from operations                                                                        | 45 931                                                            | 46 220                                                                          | 47 566                                                                             | 92 151                                                          | 93 217                                                                           | 1 86 165                                                     |
| 2 Other income                                                                                   | 437                                                               | 168                                                                             | 405                                                                                | 605                                                             | 785                                                                              | 1 360                                                        |
| 3 Total income (1+2)                                                                             | 46 368                                                            | 46 388                                                                          | 47 971                                                                             | 92 756                                                          | 94 002                                                                           | 1 87 525                                                     |
| 4 Expenses                                                                                       |                                                                   |                                                                                 |                                                                                    |                                                                 |                                                                                  |                                                              |
| (a) Cost of raw and packing materials consumed                                                   | 979                                                               | 8 233                                                                           | 7 495                                                                              | 9 212                                                           | 11 935                                                                           | 23 314                                                       |
| (b) Purchases of stock-in-trade (Traded goods)                                                   | 18 862                                                            | 15 382                                                                          | 19 674                                                                             | 34 244                                                          | 34 982                                                                           | 60 847                                                       |
| (c) Changes in inventories of finished goods, work-in-progress and stock-in-trade                | ( 1 376)                                                          | ( 2 252)                                                                        | ( 7 693)                                                                           | ( 3 628)                                                        | ( 7 496)                                                                         | ( 2 271)                                                     |
| (d) Employee benefits expense                                                                    | 2 751                                                             | 3 274                                                                           | 2 504                                                                              | 6 025                                                           | 5 709                                                                            | 10 830                                                       |
| (e) Finance costs                                                                                | 188                                                               | 80                                                                              | 174                                                                                | 268                                                             | 264                                                                              | 785                                                          |
| (f) Depreciation expense                                                                         | 1 252                                                             | 1 219                                                                           | 1 163                                                                              | 2 471                                                           | 2 297                                                                            | 4 770                                                        |
| (g) Advertising & sales promotion expenses                                                       | 7 324                                                             | 6 585                                                                           | 9 570                                                                              | 13 909                                                          | 14 994                                                                           | 25 849                                                       |
| (h) Other expenses                                                                               | 7 396                                                             | 5 207                                                                           | 6 216                                                                              | 12 603                                                          | 12 608                                                                           | 29 496                                                       |
| Total expenses                                                                                   | 37 376                                                            | 37 728                                                                          | 39 103                                                                             | 75 104                                                          | 75 293                                                                           | 1 53 620                                                     |
| 5 Profit before tax (3-4)                                                                        | 8 992                                                             | 8 660                                                                           | 8 868                                                                              | 17 652                                                          | 18 709                                                                           | 33 905                                                       |
| 6 Tax expense                                                                                    |                                                                   |                                                                                 |                                                                                    |                                                                 |                                                                                  |                                                              |
| (a) Current tax                                                                                  | 2 574                                                             | 2 335                                                                           | 3 759                                                                              | 4 909                                                           | 7 527                                                                            | 13 520                                                       |
| (b) Deferred tax                                                                                 | 137                                                               | 149                                                                             | ( 290)                                                                             | 286                                                             | ( 752)                                                                           | ( 1 299)                                                     |
| (c) Prior year tax adjustments                                                                   | ( 826)                                                            | ----                                                                            | ----                                                                               | ( 826)                                                          | ----                                                                             | ( 3 608)                                                     |
| Income tax expense                                                                               | 1 885                                                             | 2 484                                                                           | 3 469                                                                              | 4 369                                                           | 6 775                                                                            | 8 613                                                        |
| 7 Profit for the period (5-6)                                                                    | 7 107                                                             | 6 176                                                                           | 5 399                                                                              | 13 283                                                          | 11 934                                                                           | 25 292                                                       |
| 8 Other comprehensive income                                                                     |                                                                   |                                                                                 |                                                                                    |                                                                 |                                                                                  |                                                              |
| Items that will not be reclassified to profit or loss:                                           |                                                                   |                                                                                 |                                                                                    |                                                                 |                                                                                  |                                                              |
| Re-measurement of the defined benefit plans                                                      | 165                                                               | ( 199)                                                                          | ( 236)                                                                             | ( 34)                                                           | ( 126)                                                                           | ( 796)                                                       |
| Income tax effect on above                                                                       | ( 41)                                                             | 50                                                                              | 82                                                                                 | 9                                                               | 44                                                                               | 278                                                          |
| Total other comprehensive income                                                                 | 124                                                               | ( 149)                                                                          | ( 154)                                                                             | ( 25)                                                           | ( 82)                                                                            | ( 518)                                                       |
| 9 Total comprehensive income for the period (7+8)                                                | 7 231                                                             | 6 027                                                                           | 5 245                                                                              | 13 258                                                          | 11 852                                                                           | 24 774                                                       |
| 10 Paid-up equity share capital (Face Value : 10 per Equity Share)                               | 3 259                                                             | 3 259                                                                           | 3 259                                                                              | 3 259                                                           | 3 259                                                                            | 3 259                                                        |
| 11 Other Equity                                                                                  |                                                                   |                                                                                 |                                                                                    |                                                                 |                                                                                  |                                                              |
| 12 Earnings per share (Face value of ₹ 10/- per equity share) (not annualised):                  |                                                                   |                                                                                 |                                                                                    |                                                                 |                                                                                  |                                                              |
| (a) Basic                                                                                        | 21.81                                                             | 18.95                                                                           | 16.56                                                                              | 40.76                                                           | 36.62                                                                            | 77.62                                                        |
| (b) Diluted                                                                                      | 21.81                                                             | 18.95                                                                           | 16.56                                                                              | 40.76                                                           | 36.62                                                                            | 77.62                                                        |

See accompanying notes to the Financial Results



| Particulars                                                     | (1)                                                  | (2)                                                             | (3)                                                                | (4)                                                | (5)                                                              | (6)                                             |
|-----------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------------------------|----------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------|
|                                                                 | Three Months Ended 31st December 2019<br>(Unaudited) | Preceding Three Months Ended 30th September 2019<br>(Unaudited) | Corresponding Three Months Ended 31st December 2018<br>(Unaudited) | Six Months Ended 31st December 2019<br>(Unaudited) | Corresponding Six Months Ended 31st December 2018<br>(Unaudited) | Previous Year Ended 30th June 2019<br>(Audited) |
| 1. Segment Revenue                                              |                                                      |                                                                 |                                                                    |                                                    |                                                                  |                                                 |
| - Grooming                                                      | 34 481                                               | 34 332                                                          | 37 322                                                             | 68 813                                             | 71 658                                                           | 1 45 839                                        |
| - Oral Care                                                     | 11 450                                               | 11 888                                                          | 10 244                                                             | 23 338                                             | 21 559                                                           | 40 326                                          |
|                                                                 | 45 931                                               | 46 220                                                          | 47 566                                                             | 92 151                                             | 93 217                                                           | 1 86 165                                        |
| <b>Total Income from Operations</b>                             |                                                      |                                                                 |                                                                    |                                                    |                                                                  |                                                 |
| 2. Segment Results (Profit/(Loss)) before finance costs and tax |                                                      |                                                                 |                                                                    |                                                    |                                                                  |                                                 |
| - Grooming                                                      | 6 565                                                | 7 907                                                           | 5 658                                                              | 14 472                                             | 13 635                                                           | 27 510                                          |
| - Oral Care                                                     | 2 402                                                | 868                                                             | 2 774                                                              | 3 270                                              | 4 437                                                            | 5 605                                           |
|                                                                 | 8 967                                                | 8 775                                                           | 8 432                                                              | 17 742                                             | 18 072                                                           | 33 115                                          |
| <b>Total Segment Results</b>                                    |                                                      |                                                                 |                                                                    |                                                    |                                                                  |                                                 |
| Less: Finance costs                                             | ( 188)                                               | ( 80)                                                           | ( 174)                                                             | ( 268)                                             | ( 264)                                                           | ( 785)                                          |
| Add/(Less): Unallocable Income net of Unallocable Expenditure   | 213                                                  | ( 35)                                                           | 610                                                                | 178                                                | 901                                                              | 1 575                                           |
| <b>Total Profit Before Tax</b>                                  | 8 992                                                | 8 660                                                           | 8 868                                                              | 17 652                                             | 18 709                                                           | 33 905                                          |
| 3. Segment assets                                               |                                                      |                                                                 |                                                                    |                                                    |                                                                  |                                                 |
| - Grooming                                                      | 72 992                                               | 69 802                                                          | 71 917                                                             | 72 992                                             | 71 917                                                           | 65 599                                          |
| - Oral Care                                                     | 10 302                                               | 10 039                                                          | 7 724                                                              | 10 302                                             | 7 724                                                            | 8 631                                           |
|                                                                 | 83 294                                               | 79 841                                                          | 79 641                                                             | 83 294                                             | 79 641                                                           | 74 230                                          |
| <b>Total Segment Assets</b>                                     |                                                      |                                                                 |                                                                    |                                                    |                                                                  |                                                 |
| - Unallocated Corporate Assets                                  | 48 399                                               | 58 384                                                          | 56 541                                                             | 48 399                                             | 56 541                                                           | 46 766                                          |
| <b>Total Assets</b>                                             | 1 31 693                                             | 1 38 225                                                        | 1 36 182                                                           | 1 31 693                                           | 1 36 182                                                         | 1 20 996                                        |
| 4. Segment liabilities                                          |                                                      |                                                                 |                                                                    |                                                    |                                                                  |                                                 |
| - Grooming                                                      | 27 465                                               | 29 398                                                          | 36 080                                                             | 27 465                                             | 36 080                                                           | 22 712                                          |
| - Oral Care                                                     | 9 471                                                | 12 004                                                          | 10 373                                                             | 9 471                                              | 10 373                                                           | 6 378                                           |
|                                                                 | 36 936                                               | 41 402                                                          | 46 453                                                             | 36 936                                             | 46 453                                                           | 29 090                                          |
| <b>Total Segment Liabilities</b>                                |                                                      |                                                                 |                                                                    |                                                    |                                                                  |                                                 |
| - Unallocated Corporate Liabilities                             | 13 357                                               | 12 903                                                          | 17 418                                                             | 13 357                                             | 17 418                                                           | 14 070                                          |
| <b>Total Liabilities</b>                                        | 50 293                                               | 54 305                                                          | 63 871                                                             | 50 293                                             | 63 871                                                           | 43 160                                          |



# Notes to Segment:

- Segments have been identified in line with the Indian Accounting Standard on Segment Reporting (Ind AS 108).
- Grooming segment produces and sells shaving system and cartridges, blades, toiletries and components. Oral Care segment produces and sells tooth brushes and oral care products.
- All assets are allocated to reportable segments other than loans, other financial assets and income and deferred tax assets. Assets used jointly by reportable segments are allocated on the basis of the revenues earned by individual reportable segments.
- All liabilities are allocated to reportable segments other than provisions, other current liabilities and current tax liabilities. Liabilities for which reportable segments are jointly liable are allocated in proportion to the segment cost ratio.

## Notes:

### 1 Statement of Assets and Liabilities

| Particulars                               | As at<br>31st December 2019<br>(Unaudited) | As at Year Ended<br>30th June 2019<br>(Audited) |
|-------------------------------------------|--------------------------------------------|-------------------------------------------------|
| <b>ASSETS</b>                             |                                            |                                                 |
| <b>Non-current assets</b>                 |                                            |                                                 |
| Property, plant and equipment             | 29 010                                     | 30 018                                          |
| Capital work-in-progress                  | 2 836                                      | 2 455                                           |
| Financial assets                          |                                            |                                                 |
| (i) Loans                                 | 3 316                                      | 2 619                                           |
| Deferred tax assets (Net)                 | 2 941                                      | 3 217                                           |
| Income tax assets (Net)                   | 13 873                                     | 13 642                                          |
| Other non-current assets                  | 8 683                                      | 9 320                                           |
| <b>Total non-current assets</b>           | <b>60 659</b>                              | <b>61 271</b>                                   |
| <b>Current assets</b>                     |                                            |                                                 |
| Inventories                               | 28 712                                     | 23 401                                          |
| Financial assets                          |                                            |                                                 |
| (i) Trade receivables                     | 22 530                                     | 18 150                                          |
| (ii) Cash and cash equivalents            | 16 999                                     | 13 993                                          |
| (iii) Bank balances other than (ii) above | 195                                        | 179                                             |
| (iv) Loans                                | 430                                        | 553                                             |
| (v) Other financial assets                | 267                                        | 1 516                                           |
| Current tax assets (net)                  | 1 901                                      | 1 933                                           |
| Other current assets                      | 71 034                                     | 59 725                                          |
| <b>Total current assets</b>               | <b>1 31 693</b>                            | <b>1 20 996</b>                                 |
| <b>TOTAL ASSETS</b>                       |                                            |                                                 |
| <b>EQUITY AND LIABILITIES</b>             |                                            |                                                 |
| <b>Equity</b>                             |                                            |                                                 |
| Equity share capital                      | 3 259                                      | 3 259                                           |
| Other equity                              | 78 141                                     | 74 577                                          |
| <b>Total equity</b>                       | <b>81 400</b>                              | <b>77 836</b>                                   |
| <b>Non-current liabilities</b>            |                                            |                                                 |
| Financial liabilities                     |                                            |                                                 |
| Provisions                                | 8 333                                      | 7 910                                           |
| <b>Total non-current liabilities</b>      | <b>8 333</b>                               | <b>7 910</b>                                    |
| <b>Current liabilities</b>                |                                            |                                                 |
| Financial liabilities                     |                                            |                                                 |
| (i) Trade payables                        | 716                                        | 1 016                                           |
| Dues to micro and small enterprises       | 34 393                                     | 27 103                                          |
| Dues to others                            | 2 052                                      | 1 146                                           |
| (ii) Other financial liabilities          | 22                                         | 22                                              |
| Provisions                                | 129                                        | 636                                             |
| Current tax liabilities (Net)             | 4 648                                      | 5 327                                           |
| Other current liabilities                 | 41 960                                     | 35 250                                          |
| <b>Total current liabilities</b>          | <b>50 293</b>                              | <b>43 160</b>                                   |
| <b>Total liabilities</b>                  | <b>1 31 693</b>                            | <b>1 20 996</b>                                 |
| <b>TOTAL EQUITY AND LIABILITIES</b>       |                                            |                                                 |



| ( ₹ in Lakhs)                                                        |                                            |                                            |
|----------------------------------------------------------------------|--------------------------------------------|--------------------------------------------|
| Particulars                                                          | As at<br>31st December 2019<br>(Unaudited) | As at<br>31st December 2018<br>(Unaudited) |
| <b>A. Cash Flows from Operating Activities</b>                       |                                            |                                            |
| Profit before tax                                                    | 17 652                                     | 18 709                                     |
| Adjustments for:                                                     |                                            |                                            |
| Depreciation expense                                                 | 2 471                                      | 2 297                                      |
| Loss on disposal of property, plant and equipment                    | 57                                         | 61                                         |
| Finance costs                                                        | 268                                        | 264                                        |
| (Recovery)/Provision for doubtful receivables (net)                  | ( 24)                                      | 15                                         |
| Interest income                                                      | ( 477)                                     | ( 739)                                     |
| Net foreign exchange loss/(gain)                                     | 93                                         | ( 281)                                     |
| Expense recognised in respect of equity settled share based payments | 111                                        | 62                                         |
| <b>Operating profit before working capital changes</b>               | <b>20 151</b>                              | <b>20 388</b>                              |
| <b>Working capital adjustments</b>                                   |                                            |                                            |
| (Increase) in trade and other receivables                            | ( 4 300)                                   | ( 5 452)                                   |
| Decrease in financial assets                                         | 730                                        | 65                                         |
| (Increase) in inventories                                            | ( 5 311)                                   | ( 6 630)                                   |
| Decrease/(Increase) in other assets                                  | 669                                        | ( 3 125)                                   |
| Increase in trade and other payables                                 | 6 028                                      | 13 595                                     |
| Increase in provisions                                               | 269                                        | 444                                        |
| <b>Cash generated from operations</b>                                | <b>18 236</b>                              | <b>19 285</b>                              |
| Income taxes paid (net of refund)                                    | ( 4 735)                                   | ( 7 384)                                   |
| <b>Net cash generated from operating activities</b>                  | <b>13 501</b>                              | <b>11 901</b>                              |
| <b>B. Cash Flows from Investing Activities</b>                       |                                            |                                            |
| Interest received                                                    | 322                                        | 479                                        |
| Loans given                                                          | ---                                        | ( 10 000)                                  |
| Payment to acquire property, plant and equipment                     | ( 1 010)                                   | ( 2 247)                                   |
| Changes in earmarked balances                                        | ( 2)                                       | 4                                          |
| <b>Net cash generated from investing activities</b>                  | <b>( 690)</b>                              | <b>( 11 764)</b>                           |
| <b>C. Cash Flows from Financing Activities</b>                       |                                            |                                            |
| Dividend paid on equity shares                                       | ( 8 146)                                   | ( 7 495)                                   |
| Dividend distribution tax                                            | ( 1 659)                                   | ( 1 526)                                   |
| <b>Net cash (used in) financing activities</b>                       | <b>( 9 805)</b>                            | <b>( 9 021)</b>                            |
| <b>Net increase in cash and cash equivalents</b>                     | <b>3 006</b>                               | <b>( 8 884)</b>                            |
| Cash and cash equivalents at the beginning of the year               | 13 993                                     | 23 515                                     |
| <b>Cash and cash equivalents at the end of the year</b>              | <b>16 999</b>                              | <b>14 631</b>                              |





3 The Cash flow statement for the half year ended December 31, 2018 have not been subjected to limited review by the Statutory Auditors of the Company.

4 The above results have been reviewed by the Audit Committee and approved by the Board of Directors of the Company at their respective meetings held on 13th February, 2020 and have been subjected to a limited review by the Statutory Auditors of the Company.

5 The Company has adopted Ind AS 116 effective 1st July, 2019, using the modified retrospective method. The Company has applied the standard to its leases with cumulative impact recognised on the date of initial application (1st July 2019). Accordingly, previous period information has not been restated and is to that extent not comparable.

6 Previous period figures have been regrouped and reclassified wherever necessary.

For and on behalf of the Board of Directors of  
Gillette India Limited



  
Madhusudan Gopalan  
Managing Director

Place: Mumbai

Date: 13 February, 2020

