

Shailesh G. Jejurikar

Chief Operating Officer

As Chief Operating Officer (COO), Shailesh has profit/loss responsibility for P&G's Enterprise Markets (Latin America, India, Middle East, Africa, Southeast Asia and Eastern Europe) and leads Information Technology, Global Business Services, Sales, Market Operations, Purchasing, Manufacturing, Distribution and New Business for the company.

Shailesh's extensive P&G career has spanned multiple businesses (Health & Beauty Care, Home Care, Fabric Care and P&G Professional) in both developed and developing regions (North America, Europe, Asia and Africa). With a passion for impacting the lives of people around the world, he is known for his ability to identify growth possibilities by meeting the needs of consumers in new, better, and more complete ways. He has consistently delivered strong business results in every market and on every business, enabled via his deep experience of growing brands locally, regionally, globally and across industries.

Prior to his current role, Shailesh was the Chief Executive Officer of Procter & Gamble's largest business sector, Fabric & Home Care, which includes many of P&G's most-iconic brands: Tide, Ariel, Downy, Gain, Febreze, Swiffer—and represents about one-third of total company sales and net earnings. In this role, Shailesh led the team in delivering industry-leading results and value creation through innovation (R&D), a synchronized end-to-end supply chain, brand-building and sales.

From 2016 to 2021, Shailesh served as executive sponsor for global sustainability, ensuring full integration of P&G's sustainability goals into the day-to-day business to enable—and to inspire—positive impact on the environment and society while creating value for the company, consumers and shareholders.

Birthplace	Year	Positions Held
Mumbai, India	2021	Chief Operating Officer
Education Mumbai University,	2019	Chief Executive Officer, Global Fabric & Home Care; Executive Sponsor, Global Sustainability
B.A. Economics, 1987	2019	President, Global Fabric Care & Home Care and P&G
Indian Institute of Management-Lucknow,		Professional; Executive Sponsor, Global Sustainability
PGP, M.B.A., 1989	2018	President, Global Fabric & Home Care;
Date Joined P&G		Executive Sponsor, Global Sustainability
July 1, 1989	2016	President, Global Fabric Care and Brand Building
<u>LinkedIn Profile</u>		Organization, Global Fabric & Home Care; Executive Sponsor, Global Sustainability

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Shailesh G. Jejurikar (cont'd)

Year	Positions Held
2015	President, Global Fabric Care and Brand Building Organization, Global Fabric & Home Care
2014	President, Fabric Care, North America; Brand Building Organization, Global Fabric & Home Care; Global New Business Creation
2010	Vice President, Home Care, North America, and Brand Franchise Leader, Surface Care
2008	Vice President, Fabric & Home Care, ASEAN (Association of South East Asian Nations: Philippines, Indonesia, Singapore, Malaysia, Thailand, Vietnam, Brunei Darussalam, Cambodia, Laos and Myanmar), Australia, India and Korea-Singapore
2005	General Manager, Fabric & Home Care, ASEAN, Australia, India and Korea-Singapore
2003	Marketing Director, Fabric & Home Care, Global Low Income Markets, United States
2000	Marketing Director, Fabric & Home Care, ASEAN, Australia, India and Korea-Singapore
1999	Marketing Director, India
1996	Marketing Manager, East Africa, Kenya
1993	Brand Manager, Personal Care Cleansing, India
1992	Brand Manager, Skin Care, India
1990	Assistant Brand Manager, Skin Care, India
1989	Assistant Brand Manager, Personal Health Care, India

Affiliations and Activities

Cincinnati Center City Development Corp. (3CDC), Board Chairman

OTIS Elevator Co., Board Member, Chairman Compensation Committee

The Christ Hospital, Board Member

ACI-American Cleaning Institute, Board, Vice Chairman (2014-2017)

Cincinnati Country Day School, Cincinnati, Board of Trustees (2012-2017)