

| P&G's 2020 U.S. Trade, Industry, and Policy Associations* | 2020 Dues | Amount of P&G dues allocable to lobbying or political expenditures** | 2021 Dues | Amount of P&G dues allocable to lobbying or political expenditures** |
|--|-----------------|--|-----------------|--|
| Alliance for Family Entertainment | \$ 75,000.00 | \$ - | | |
| American for Carbon Dividends (AFCD) | \$ 50,000.00 | \$ 14,500.00 | | |
| American Advertising Federation (AAF) | \$ 33,774.00 | \$ 1,036.86 | \$ 33,774.00 | \$ 1,046.99 |
| American Chemistry Council (ACC) | \$ 78,188.00 | \$ 7,036.92 | \$ 45,063.00 | \$ 5,407.56 |
| American Cleaning Institute (ACI) | \$ 2,609,000.00 | \$ 313,080.00 | | |
| American Forestry and Paper Products Association (AF&PA) | \$ 105,456.00 | \$ 18,982.08 | | \$ - |
| Association of National Advertisers (ANA) | \$ 468,000.00 | \$ 51,480.00 | \$ 477,360.00 | \$ 42,962.40 |
| Better Business Bureau (BBB) | \$ - | \$ - | \$ - | \$ - |
| Better Business Bureau (BBB) National | \$ 75,000.00 | \$ - | \$ 85,000.00 | \$ - |
| Business council for International Understanding (BCIU) | \$ 50,000.00 | \$ - | | |
| Business Roundtable (BRT) | \$ 300,000.00 | \$ 75,000.00 | \$ 300,000.00 | \$ 120,000.00 |
| Carnegie Endowment for Internation peace | \$ 25,000.00 | \$ - | | |
| Center for Baby & Adult Hygiene Products (BAHP) - vendor SOCPMA | \$ 40,000.00 | \$ - | | |
| Center for Information Policy Leadership (Hunton Andrew Kurth LLP) | \$ 50,000.00 | \$ - | | |
| Center for Strategic and International Studies (CSIS) | \$ 35,000.00 | \$ - | | |
| Cincinnati Business Committee (CBC) | \$ 169,650.00 | \$ 25,447.50 | \$ 169,650.00 | \$ 25,447.50 |
| Cincinnati Center City for Development Corporation (3CDC) | \$ 250,000.00 | \$ - | | |
| Cincinnati/USA Regional Chamber and Cincinnati USA Partnership for Economic Growth | \$ 81,250.00 | \$ 4,062.50 | \$ 81,250.00 | \$ 5,687.50 |
| Civil Justice Reform Group (CJRG) | \$ 75,000.00 | \$ 16,500.00 | | \$ - |
| Consumer Brand Association (CBA) | \$ 652,625.00 | \$ 232,987.13 | \$ 700,000.00 | \$ 63,000.00 |
| Consumer Goods Forum | \$ 48,600.00 | \$ - | \$ 48,600.00 | |
| Consumer Health Products Canada - NEW | \$ 184,569.00 | \$ - | | |
| Consumer Healthcare Products Association (CHPA) | \$ 1,434,229.00 | \$ 215,134.35 | | \$ - |
| Corporate Council on Africa | \$ 25,000.00 | \$ - | | \$ - |
| Council of State Governments | \$ - | \$ - | | |
| Council on Responsible Nutrition (CRN) | \$ 200,000.00 | \$ 27,920.00 | | |
| Food Marketing Institute | \$ 65,000.00 | \$ 4,550.00 | \$ 65,000.00 | \$ 4,550.00 |
| Greater Boston Chamber of Commerce | \$ 25,000.00 | \$ 2,500.00 | \$ 25,000.00 | \$ 2,500.00 |
| Grocery Manufacturers of America (GMA) | \$ - | \$ - | | |
| Health and Environmental Sciences Institute (HESI) | \$ 81,754.00 | \$ - | \$ 78,250.00 | \$ - |
| Household and Commercial Products Association (HCPA) Formerly known as CSPA | \$ 321,749.00 | \$ 51,479.84 | \$ 321,749.00 | \$ 51,479.84 |
| Information Technology & Innovation Foundation - NEW | \$ 30,000.00 | \$ - | | |
| Institute of In Vitro Science (IIVS) | \$ 25,000.00 | \$ - | | |
| Institute of the Nonwoven Fabrics Industry (INDA) | \$ 26,000.00 | \$ - | | \$ - |
| Intellectual Property Owners (IPO) | \$ 35,475.00 | \$ 2,093.03 | \$ - | \$ - |
| International Probiotic Association (IPA) | \$ 35,000.00 | \$ - | \$ 38,500.00 | \$ - |
| Mobile Marketing Association | \$ 35,000.00 | \$ - | | \$ - |
| National Association of Manufacturers (NAM) | \$ 100,000.00 | \$ 20,000.00 | | |
| National Center for APEC | \$ 25,000.00 | \$ - | | \$ - |
| National Environmental Develop Assoc-Clean Air Project (NEDA-CAP) | \$ 29,500.00 | \$ 1,475.00 | | |
| National Foreign Trade Council (NFTC)/ WTO Working Group/ USA Engage/ Tax Steering Committee | \$ 54,500.00 | \$ 13,625.00 | \$ 54,500.00 | \$ 13,625.00 |
| National Government Association (NGA) | \$ 30,000.00 | \$ - | \$ 30,000.00 | \$ - |
| Ohio Business Roundtable | \$ 50,000.00 | \$ 12,500.00 | \$ 50,000.00 | \$ 10,000.00 |
| Ohio Chamber of Commerce | \$ 28,000.00 | \$ 8,400.00 | | |
| Personal Care Products Council (PCPC) | \$ 716,300.00 | \$ 236,379.00 | | \$ - |
| Peterson Institute for International Economics (PIIE) | \$ 25,000.00 | \$ - | | |
| Pharmaceutical Product Stewardship - NEW | \$ 54,740.00 | \$ - | \$ 54,740.00 | \$ - |
| Research Institute for Fragrance Materials (RIFM) | | | | |
| State Legislative Leaders Foundation (SLLF) | \$ 37,500.00 | \$ - | | |
| Sustainability Consortium - Arizona State University Foundation | \$ 50,000.00 | \$ - | | |
| The Consumer Good Forum | \$ 65,391.00 | \$ - | \$ 106,795.00 | \$ - |
| United States Council for International Business (USCIB) | \$ 50,000.00 | \$ 3,250.00 | \$ 50,000.00 | \$ 3,250.00 |
| US Chamber of Commerce | \$ 280,000.00 | \$ 70,000.00 | | |
| US China Business Council | \$ 30,000.00 | \$ - | \$ 30,000.00 | \$ - |
| US Global Leadership Council | | | | |
| US Global Leadership Campaign | \$ 30,000.00 | \$ 15,000.00 | | |
| US-ASEAN Business Council (USABC) | \$ - | \$ - | \$ - | \$ - |
| Total | \$ 9,451,250.00 | \$ 1,444,419.20 | \$ 2,845,231.00 | \$ 348,956.79 |

Footnotes:

*With dues over \$25,000 in 2020

** As reported by the organization